

**From:** Christopher McDonell  
**Sent:** 7/29/2016 1:25:29 PM  
**To:** Michele.Ramsay@aadnc-aandc.gc.ca  
**CC:** AANDC.FinanceAT.AADNC@aadnc-aadnc.gc.ca; Rosemary.GlynnConrad@aadnc-aadnc.gc.ca; Rhonda.Lewis@aadnc-aadnc.gc.ca; Erika.McCallum@aadnc-aadnc.gc.ca  
**BCC:**  
**Subject:** Re: Fwd: A0223 - Adhoc demand - McCallum Erika - Happy Valley-Goose Bay

Approved.

Christopher McDonell

Directeur général régional / Région de l'Atlantique  
Affaires Autochtones et Développement du Nord Canada / Gouvernement du Canada  
Christopher.McDonell@aadnc-aandc.gc.ca / Tél. : 902-661-6262  
Regional Director General / Atlantic Region  
Aboriginal Affairs and Northern Development Canada / Government of Canada  
Christopher.McDonell@aadnc-aandc.gc.ca / Tel.: 902-661-6262  
>>> Michele Ramsay 7/29/2016 9:32 AM >>>  
Recommended for approval.  
Have a good day!

>>> Rosemary Glynn-Conrad 7/29/2016 8:46 AM >>>  
Recommended for approval

>>> Erika McCallum 7/28/2016 4:34 PM >>>

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-661-6237 (fax)  
>>> <nepasrepondre@aadnc-aandc.gc.ca> 7/28/2016 4:33 PM >>>  
**Demande ad hoc - #7323 - A0223 - McCallum Erika**

**Destination** Happy Valley-Goose Bay

**Recipient** 33 - Sheshatshiu Innu First Nation

**Month** August

**Objective/Reason of the travel** Review of reporting requirements (FNIIP), capital planning and capacity development/innovation requirements and funding.

**Comments** Coordinate discussions with FN staff regarding reporting requirements, capital projects and capacity development/innovation funding opportunities. Identified in FSR (September) but will occur in August.

**Category** Travel that is required in support of the direct delivery of the core mandate of a department or legislative or legal requirements

**Traveler as public servant or non-public servant** Public Servants

**Virtual presence or other remote meeting solution** Personal attendance required

**Number of travelers** 2 - Erika McCallum Kriss Sarson

**Fiscal details of the travel's estimate**

**TypeDetailCost**  
**Transport mode**

AIR

[ Choose an item ]

[ Choose an item ]

900\$

0\$

0\$

**Accommodation**COMMERCIAL ACCOMODATION300\$

**Meal**According to travels directive, Appendix C, Section 1.2174.6\$

**Incidental expenses and other**According to travels directive, Appendix C,  
section 1.351.9\$

**Total Cost**1426.50\$

Forecasting tool travel ( <http://RSF/Pages/Voyage.aspx?id=7323> )Erika



McCallum

TEXT.htm

Christopher McDonell.vcf



**Rory O'Connor - Revised: Special Atlantic Regional Operations Committee (AROC) Meeting - Mushuau/GA's**

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**From:** Christopher McDonell  
**To:** Behar, Joe; Booth, Tryna; Cary, Lindsay; Cowie, Nancy; Glynn-Conrad,...  
**Date:** 12/15/2015  
**Time:** 10:00 AM - 2:00 PM  
**Subject:** Revised: Special Atlantic Regional Operations Committee (AROC) Meeting - Mushuau/GA's  
**Place:** Kitpu Boardroom - Second Floor  
**CC:** Belliveau, Denise; Johnson, Charron; Linkletter, Megan; MacDonald, Ke...  
**Attachments:** Christopher McDonell.vcf

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Good afternoon:

Please be advised that tomorrow's Mushuau meeting will be scheduled from 10:00 AM to 11:30 AM for the expanded AROC participants along with the Department of Justice and Health Canada.


Please note that the continuation of GA's will be scheduled after the Mushuau discussion starting at 11:30 AM until 2:00 PM for the regular AROC participants with a break for lunch.

Please find below the dial-in information:

Number to dial: 1-866-885-0884

Select 1 for French or 2 for English

Select 1 to participate in an audio conference

Enter the 4 digit conference passcode: 

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Please find enclosed the agenda for the next expanded AROC discussion on Mushuau FN.

At 10 a.m., we will be meeting with HC and DOJ to discuss current issues/situations/scenarios of concern/opportunities of the Mushuau FN. This will lead into a holistic, strategic discussion and next steps (areas of focus, short, medium and long term goals). All meeting participants will be encouraged to contribute to the discussion. Questions or concerns can be directed to Neil.

#### Agenda

1. Opening Comments/Update since last meeting - Chris
2. Brief presentation of ICA Framework and summarized dashboard information - Don
3. Presentation of Issues / Concerns / Trends
  - ESDPP - Tom
  - LED - Belinda
  - FS - Karen
  - HC - Jennifer Taylor, Leslie Keays-White,
  - DOJ - Kim Duggan
4. Identify common themes and discuss strategic considerations.
5. Next steps.

Thanks,

**Rory O'Connor - Agenda Items - Mushuau Innu First Nation - January 6 - 7, 2016**

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**From:** Christopher McDonell  
**To:** Boucher, Mathieu; Cary, Lindsay; Dunne, Stephen; Glynn-Conrad, Rosema...  
**Date:** 12/17/2015  
**Due:** 12/21/2015  
**Subject:** Agenda Items - Mushuau Innu First Nation - January 6 - 7, 2016  
**CC:** Belliveau, Denise; Mckenzie, Neil; Spicer, Danielle; tracey.turner@hc...  
**Attachments:** Christopher McDonell.vcf

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Hi Everyone,

As a follow up to the recent AROC meeting (15 Dec) I want to thank everyone for your contribution to the broader consultative process as it relates to our relationship with the Mushuau Innu community. It is clear from that discussion, that a broader more comprehensive and integrated approach is necessary to better assist the Mushuau Innu in achieving better outcomes. The next step is engaging with the community on the 6th and 7th of January in Halifax.

The meeting with Chief Rich and council will better our understanding of the health and safety issues as well as their challenges around other factors that limit their potential. Our root cause analysis discussion made it clear that there are many factors that are contributing to the challenges that this community is facing. To this end, I have asked Tom to build an agenda that is supportive of addressing the issues that are limiting the potential of the community. Tom needs your input in order to structure the agenda and determine what topics to include and who should attend the meeting. My expectation is that you put considerable thought into this challenge.

Please forward your agenda items and/or suggestions to Tom **by COB on Monday 21 December**.

Thank you.

Debra and Kim,

Please feel free to contribute. I will share the proposed agenda with you on the 22 or 23 of December.

Regards.

Christopher McDonell

Directeur général régional / Région de l'Atlantique  
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## Rory O'Connor - Follow Up to Mushuau Meeting 6&7 Jan 16

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**From:** Christopher McDonell  
**To:** ATRegion  
**Date:** 1/26/2016 1:58 PM  
**Subject:** Follow Up to Mushuau Meeting 6&7 Jan 16  
**Attachments:** Christopher McDonell.vcf

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### French text follows:

Hi everyone,

I wanted to share with you details about an exciting and extremely productive meeting that was held Jan 6 & 7 in Halifax with the Mushuau Innu First Nation and Health Canada. The main purpose of the meeting was to explore ways to better support the Mushuau Innu First Nation's vision and priorities.

The Chief and Council were joined by their legal, financial and other observers. Health Canada had five participants, among them Debra Keays-White and our Atlantic INAC team consisted of Rory, Tom, Steve, Barb, Mathieu and Catherine, along with Kim Duggan of DoJ.

We discussed a series of important topics ranging from housing, furnaces, fire protection and emergency management, fuel, healthcare, lands management and spent time discussing the Mushuau's priority of getting out of co-management as well as their health and safety concerns.

I can tell you that the discussions, although frank at times, were very respectful and constructive. It was clear to me that we all attended the meeting with the collective goal of making a difference.

This meeting was a clear example of an Integrated Community Approach in which we worked together to help each other better understand the default prevention and management policy. With the Chief leading the way, we worked with the community to develop the makings of an action plan which will support the community's vision and priorities.

I believe that for the Mushuau Innu First Nation, we have made a giant step forward to which I am thankful to all the participants.

Greatly appreciated everyone!

Chris

---

Bonjour à tous,

Je voulais partager avec vous quelques détails d'une réunion passionnante et extrêmement productive qui a eu lieu 6 & 7 Jan à Halifax avec la Première nation des Innus Mushuau et Santé Canada. Le but

de cette réunion était d'explorer les moyens afin de mieux soutenir la vision et les priorités de la Première nation des Innus Mushuau.

Le Chef et le conseil étaient accompagnés de leurs observateurs juridiques, financiers et autres. Santé Canada avait cinq participants, parmi eux Debra Keays-White. L'équipe d'AANC Atlantique était composé de Rory, Tom, Steve, Barb, Mathieu et Catherine, ainsi que Kim Duggan, du ministère de la Justice.

Nous avons discuté d'une série de sujets importants, comme le logement, les fournaises, la prévention des incendies et la gestion des situations d'urgences, le mazout, les soins de santé, la gestion du territoire, ainsi que leurs préoccupations en matière de santé et de sécurité. Nous avons également passé un certain temps à discuter de la priorité de la communauté de se sortir de la co-gestion.

Je peux vous dire que les discussions, bien que parfois très franches, étaient très respectueuses et constructives. Il était clair pour moi que nous assistions tous à la réunion avec l'objectif collectif de faire une différence.

Cette réunion était un exemple clair d'une approche communautaire intégrée dans laquelle nous avons travaillé ensemble, afin que tous puissent mieux comprendre la Politique de la prévention et gestion des manquements. En suivant le leadership du Chef, nous avons travaillé avec la communauté pour développer une ébauche du plan d'action qui saura soutenir la vision et les priorités communautaires.

Je crois que nous avons fait un pas de géant pour la Première nation des Innus Mushuau et pour ceci je suis reconnaissant de l'effort de tous les participants.

Merci à tous!

Chris

Christopher McDonell

Directeur général régional / Région de l'Atlantique  
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## Rory O'Connor - Mushuau Innu Generator

---

**From:** Christopher McDonell  
**To:** Cary, Lindsay; Keagan, Tom; Levesque, Ronald; Nye, William; O'Connor...  
**Date:** 3/2/2016  
**Time:** 10:40 AM - 11:00 AM  
**Subject:** Mushuau Innu Generator  
**Place:** RDG's Office  
**CC:** Cowie, Nancy; Dunne, Stephen; Glynn-Conrad, Rosemary; Lewis, Rhonda; ...  
**Attachments:** Re: Mushuau Innu Generator; Christopher McDonell.vcf

---

Good morning,

Sorry for the short notice but Chris would like to meet this morning regarding the above.

Bill and Lindsay:

If you one or both of you could dial in to the following, it would be greatly appreciated.

Dial-in: 1-866-885-0884

Passcode: [REDACTED]

Amherst will call in as chairperson - [REDACTED]

If you have any questions, please do not hesitate to contact me.

Thanks!

Danielle Spicer for/

Christopher McDonell

Directeur général régional / Région de l'Atlantique  
Affaires Autochtones et Développement du Nord Canada / Gouvernement du Canada  
[Christopher.McDonell@aadnc-aandc.gc.ca](mailto:Christopher.McDonell@aadnc-aandc.gc.ca) / Tél. : 902-661-6262  
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**Rory O'Connor - Re: Update on Mushuau Innu from Bill Nye**

---

**From:** Kriss Sarson  
**To:** Dunne, Stephen; Glynn-Conrad, Rosemary; McDonell, Christopher  
**Date:** 3/10/2016 10:51 AM  
**Subject:** Re: Update on Mushuau Innu from Bill Nye  
**CC:** Cary, Lindsay; Keagan, Tom; Levesque, Ronald; Nye, William; O'Connor...

---

Hello,

The Circuit rider has replaced the existing chlorine injection pumps and completed the necessary repairs to restore chlorination at the plant. They are monitoring the chlorine residuals and it is expected that by today the drinking water will meet disinfection requirements.

In order to remove Boil Water Advisory, two consecutive samples 24 hour apart has to be sent to the lab in Goosebay. The sampling is proposed to start next week. As such, the earliest the BWA can be removed would be next Friday pending no surprises.

On another note, the circuit rider and the water operator flew up to Mushuau together. Upon arriving in Mushuau, the Circuit Rider went to the water plant to assess and start repairs and managed to complete the work by the end of the second day. Unfortunately the water operator did not participate with the installation of the new chlorination equipment or the repairs. It is concerning that it does not appear that the Operator nor his Supervisor understand the importance of participating in this process. Food for thought as part of the ICA process.

Thanks,

Kriss

>>> Kriss Sarson 3/2/2016 4:26 PM >>>

As directed, the request has been made to the Circuit Rider and he will be on-site as soon as possible.

Kriss

>>> Stephen Dunne 3/2/2016 3:57 PM >>>

Thanks..subject to Chris M's conversation with the Chief, we will ask him to proceed. Will advise asap.

>>> Kriss Sarson 3/2/2016 3:54 PM >>>

The cost of trip is an expense that they already budget for and the cost of any supplies/equipment that could not be absorbed by the Circuit Program, we could likely address through their funding.

>>> Stephen Dunne 3/2/2016 3:51 PM >>>

Is this something we can pay for from O&M?

>>> Kriss Sarson 3/2/2016 3:44 PM >>>

I talked with the Circuit rider and he can be in the community with all the necessary equipment in 3 days factoring in the availability of flights and hotels.

>>> Kriss Sarson 3/2/2016 3:28 PM >>>

We could see if the Circuit rider could get it running. However depending on what the problem directly related to time. For example, best case is the pump only needs a re-build kit, the repair could be done in 2-3 days. If the pumps are toast and new ones required, could take a week.

I will ask the circuit rider if he can determine if they can provided any assistance in getting this resolved in a timely manner.

One last note, the Boil Water Advisory is a recommendation, not an order.

Kriss

>>> Stephen Dunne 3/2/2016 3:21 PM >>>  
Lindsay/Kriss

In the absence of Water operators in the community should we consider locating a water plant operator or someone from the CRT to get the chlorination system functioning? Boiling water only adds a further strain on the grid demands.

Steve

>>> Lindsay Cary <lindsay.cary@aandc-aadnc.gc.ca> 3/2/2016 1:33 PM >>>

As an update, I spoke with Newfoundland and Labrador Fire and Emergency Services. The Emergency Services Officer, Mario Berthiaume, has advised that he will be available to go to the First Nation to coordinate emergency response if required. I also discussed the operational plan I forwarded last night with him and he agreed it is workable. We will discuss further this evening.

I spoke with Bill Ferguson at MIFN this morning. Bill is rounding up the fire chief, electrician and whatever members of Council he can find. We will discuss immediate steps this afternoon after he contacts me.

Additionally, the First Nation has requested a supply of drinking water for the elders and the school. We're waiting to get a number from the First Nation. This request will need to be coordinated with Mamu in mind.

Bill also suggested INAC draft a public service announcement to be broadcast over community radio after it is approved by Council.

As you know, there is a continued problem in the community with residents using kitchen ranges to heat their homes. During this period Bill suggested oil be delivered to these homes so residents will not use ranges for heat. Furnaces use considerably less electricity than ranges. This approach was discussed with Kriss Sarson.

We have made calls to Phil Clarke and the Cdn Red Cross. Messages were left with both and we are awaiting their response.

Lindsay, for Bill

**Rory O'Connor - Rescheduled - Mushuau Innu Meeting - Kitpu**

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**From:** Christopher McDonell  
**To:** Barbara Robinson; Christopher McDonell; Dorothy Smith-Bezanson; Karen...  
**Date:** 5/2/2016  
**Time:** 10:00 AM - 4:00 PM  
**Subject:** Rescheduled - Mushuau Innu Meeting - Kitpu  
**Place:** Kitpu Boardroom  
**CC:** Angie Pitre; Bette Matheson; Danielle Spicer; Elizabeth White; Kelli...  
**Attachments:** Christopher McDonell.vcf

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**Dial-In Information:**

Number to dial: NCR: 1-819-997-9167, Toll Free: 1-866-885-0884

Select 2 for English

Select 1 (To participate in an audio conference)

Enter the 4-digit Conference pass code: [REDACTED]

Chairperson Code: [REDACTED]

Christopher McDonell

Directeur général régional / Région de l'Atlantique  
Affaires Autochtones et Développement du Nord Canada / Gouvernement du Canada  
[Christopher.McDonell@aadnc-aandc.gc.ca](mailto:Christopher.McDonell@aadnc-aandc.gc.ca) / Tél. : 902-661-6262  
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>>> Tom Keagan 4/19/2016 2:57 PM >>>

Further to discussions with Chief Rich this morning the following is the draft agenda items for the meeting on April 25th in the Amherst Regional Office. There will be an opportunity to make further adjustments if required.

Meeting is set to start at 10:00 a.m.

1. Opening Comments

- Chief Gregory Rich
- Christopher McDonell, INAC
- William McGilivray, HC

2. Review of Minutes

- Amended Final Notes January 6 & 7, 2016
- February 24, 2016

3. General Assessment (GA)

- Presentation by INAC/HC



- Connections to GA and Action Plans
- Discussion for further roll out of the GA with MIFN Program Directors and Staff

#### 4. Integrated Community Action Plan/Management Action Plan

- Updates from MIFN
- Feedback from INAC/HC

#### 5. Band Manager Staffing Action

- Update from MIFN

#### 6. Action Plan Implementation

- Monthly and Quarterly Meetings
- Financial Updates
- Quarterly Co-management meetings
- Working Group Meetings

#### 7. Round Table

#### 8. Next Steps/Next Meeting

#### Notes:

- Lunch will be provided.
- The expectation is that item 4 will be reviewed in more extensive detail in the afternoon session. The morning discussion on the ICAP/MAP is intended to cover the main point and priority areas.
- Please distribute the draft agenda to others as appropriate.

>>> Tom Keagan 4/12/2016 1:19 PM >>>  
Good Afternoon Chief Rich

This is to confirm the meeting scheduled for **April 25, 2016** at the Regional Office of Indigenous and Northern Affairs Canada (INAC) in Amherst, NS. The meeting is scheduled to start at 10:00 a.m. and is expected to conclude by 4:00 p.m.

**Participants** will include INAC, Health Canada (HC) and the MIFN Council. I will ask you to confirm the other participants for MIFN at the earliest opportunity. INAC and HC will also confirm their participants asap.

**Tentative Agenda:** ICAP/MAP; GA; status updates on ICAP/MAP activities; others tbc. Suggest we set up a call to confirm the agenda and other logistics.

Please send in the Council approved/signed plan at the earliest opportunity.

Also, can you confirm the status of your staffing process for a new Band Manager?

Please distribute this to your other Councillors and officials as appropriate.

Thank you.

Tom

T.F. (Tom) Keagan  
Senior Advisor  
Indigenous and Northern Affairs Canada - Atlantic Region

Tel: (902) 661-6424

Cell: (902) 664-7435

Fax: (902) 661-6237

Email: [tom.keagan@aandc-aadnc.gc.ca](mailto:tom.keagan@aandc-aadnc.gc.ca)

**Rory O'Connor - Mushuau Election Results - November 15, 2016**

---

**From:** Denise Algeo  
**To:** ATRegion; Elections - NL  
**Date:** 11/16/2016 9:22 AM  
**Subject:** Mushuau Election Results - November 15, 2016  
**CC:** Melanie Le Ber; Yves Denoncourt  
**Attachments:** Mushuau Election.pdf

---

Please find attached, the results of the Mushuau Innu First Nation election held on November 15, 2016. The new council will take office on November 18, 2016 with all authorities and responsibilities. This is a custom band with a 3 year term of office, end of term will be November 17, 2019.

Thanks, Denise

M. Denise Algeo, Governance Officer  
First Nations Governance Unit  
Funding Services  
Indigenous and Northern Affairs Canada  
[Denise.Algeo@aandc-aadnc.gc.ca](mailto:Denise.Algeo@aandc-aadnc.gc.ca)  
(902) 661-6285 (Office)

Band Governance

Band: 032 - Mushuau Innu First Nation

Governance Info

Band Addresses

Council Information

Authorities

Display councils for the following date: 2016/11/18 ?

Name	Role	Status	Effective Date	Expiry Date
<b>General: 2016/11/18</b>				
<b>CHIEF</b>				
<b>NUI, JOHN</b>	<b>Chief</b>	<b>Elected</b>	<b>2016/11/18</b>	<b>2019/11/17</b>
<b>Section 1 COUNCILLOR:</b>				
<b>PASTEEN, ANGELA</b>	<b>Councillor</b>	<b>Elected</b>	<b>2016/11/18</b>	<b>2019/11/17</b>
<b>POKER, NACHELLE</b>	<b>Councillor</b>	<b>Elected</b>	<b>2016/11/18</b>	<b>2019/11/17</b>
<b>RICH, LEN</b>	<b>Councillor</b>	<b>Elected</b>	<b>2016/11/18</b>	<b>2019/11/17</b>
<b>RICH, MATHIAS</b>	<b>Councillor</b>	<b>Elected</b>	<b>2016/11/18</b>	<b>2019/11/17</b>

Exit

Print

**Rory O'Connor - Re: Mushuau Election Results - November 15, 2016**

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**From:** Denise Algeo  
**To:** ATRegion; Elections - NL  
**Date:** 11/16/2016 9:38 AM  
**Subject:** Re: Mushuau Election Results - November 15, 2016  
**CC:** Melanie Le Ber; Yves Denoncourt

---

Sorry everyone - the only re-elected councillor was Nachele Poker. Chief and all other councillors are new to council.

>>> Denise Algeo 11/16/2016 9:22 AM >>>

Please find attached, the results of the Mushuau Innu First Nation election held on November 15, 2016. The new council will take office on November 18, 2016 with all authorities and responsibilities. This is a custom band with a 3 year term of office, end of term will be November 17, 2019.

Thanks, Denise

M. Denise Algeo, Governance Officer  
First Nations Governance Unit  
Funding Services  
Indigenous and Northern Affairs Canada  
[Denise.Algeo@aadnc-aadnc.gc.ca](mailto:Denise.Algeo@aadnc-aadnc.gc.ca)  
(902) 661-6285 (Office)

**Rory O'Connor - Re: Today's Conference Call at 2 o'clock**

---

**From:** Diane Wade  
**To:** O'Connor, Rory  
**Date:** 5/8/2017 12:57 PM  
**Subject:** Re: Today's Conference Call at 2 o'clock  
**CC:** Linkletter, Megan; Sarson, Kriss

---

Hi Rory, there are 2 DWA. Mushuau and Miawpukek.

see below some comments in red.

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
[diane.wade@aadnc-aadnc.gc.ca](mailto:diane.wade@aadnc-aadnc.gc.ca) /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
[diane.wade@aadnc-aadnc.gc.ca](mailto:diane.wade@aadnc-aadnc.gc.ca) /Tel: 661-6364/cell: 902-669-0540

>>> Rory O'Connor 5/8/2017 9:20 AM >>>

Good morning Diane:

Rory has two questions in regards to the long term and short term drinking water advisories conference call scheduled with Lynda Clairmont at 2:00 p.m. this afternoon.

1. Any concerns in other communities (issues with water)? Tobique could be considered at high risk. There is a project but it was not funded. We've flagged to hq as a priority.
2. Short term advisories to be aware of? These are likely as a result of work going on in a system as a matter of maintenance or as a precautionary measure from an incident such as a flood. Potlotek is an example as a result of seasonal issues. Project also not approved but flagged as a priority.

It would be appreciated, if you could provide him with the answers before the call at 2 o'clock, but please note that this meeting might not go ahead with the flooding situation in HQ.

Thanks,

Denise Belliveau for/

Rory O'Connor  
Associate Regional Director General / Atlantic Region  
Indigenous and Northern Affairs Canada / Government of Canada  
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Directeur général régional associé / Région de l'Atlantique  
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[rory.oconnor@aadnc-aadnc.gc.ca](mailto:rory.oconnor@aadnc-aadnc.gc.ca) / Tél.: 902-661-6228

s.18(a)  
s.20(1)(b)  
s.20(1)(c)  
s.21(1)(a)

**Rory O'Connor - Fwd: Mushuau & Sheshatshiu**

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**From:** Diane Wade  
**To:** O'Connor, Rory  
**Date:** 5/8/2017 4:24 PM  
**Subject:** Fwd: Mushuau & Sheshatshiu  
**CC:** Keagan, Tom; McCallum, Erika  
**Attachments:** Mushuau & Sheshatshiu

---

Hi Rory,  
The attached file was modified to show only the 2 communities.

Phase 1: new construction:

- both submitted proposals for 3 2-plex units. For Mushuau, it's in addition to the multi-unit they were supposed to get last year.

Sheshatshiu: [REDACTED]

Mushuau: [REDACTED]

Phase 2: renovations/additions:

- both communities submitted their max per application [REDACTED]

Phase 3: Lot servicing, innovation and capacity.

- The deadline for proposals was May 5th. Only Sheshatshiu submitted [REDACTED] but the proposal has yet to be assessed against the PRF.

- Another check-in with both will tell us whether they are still intending to submit anything in the coming days.

Neither community requested additions, future lot servicing or innovation funding.

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
[diane.wade@aandc-aadnc.gc.ca](mailto:diane.wade@aandc-aadnc.gc.ca) /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
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## Rory O'Connor - VOCM Innu Nation Upset at Feds...

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**From:** Jennifer Taylor <jennifer.taylor@aandc.gc.ca>  
**To:** Tryna.Booth@aandc-aadnc.gc.ca, Tom.Keagan@aandc-aadnc.gc.ca  
**Date:** 5/12/2017 4:49 PM  
**Subject:** VOCM Innu Nation Upset at Feds...

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Innu Nations Upset At Feds For Announcing Same Funding Twice  
May 12, 2017 | 1:17 pm Last Updated: May 12, 2017 | 4:41 pm

The Sheshatshiu Innu First Nation and Mushuau Innu First Nation have registered their disappointment and issued a clarification regarding a federal government spending announcement made back in February.

MP Yvonne Jones announced on February 11 that a total of 40 homes would be renovated in both Sheshatshiu and Natuashish this year.

In a release sent out today, the Innu First Nations say there was great excitement surrounding the announcement at the time, since it came on the heels of a previous \$1.3-million in funding announced in November.

They say it then took over three months to set up a teleconference with the department whereby the two groups were "properly" informed of the correct details, which amounted to a reannouncement of funding already received and not new funding, as was suggested.

Sheshatshiu Chief Eugene Hart and Natuashish Chief John Nui say they are very disappointed and are now in the position of having to explain the correction to their people.

There are 78 community members currently on the waiting list for housing in Natuashish alone in addition to extensive renovation needs.

Sent from my BlackBerry 10 smartphone on the Rogers network.



**Rory O'Connor - Re: Mushuau Innu Fire Protection - Action Plan**

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**From:** Tom Keagan  
**To:** Diane Wade; William Nye  
**Date:** 6/1/2017 2:26 PM  
**Subject:** Re: Mushuau Innu Fire Protection - Action Plan  
**CC:** Christopher McDonell; Kriss Sarson; Rory O'Connor; Rosemary Glynn-Conrad

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Thanks for the update Bill. In discussions with Chriss and others it's critical to have this work completed asap. Chief Nui and Council are in St. John's for June 4-9. Kriss S is trying to get in for part of this during the week of June 12th. Are you able to get in at this time also with the other officials (NL and other professionals)? This would be preferred if the logistics can be sorted out.

Please let me know once confirmed. Thanks.

>>> William Nye 5/31/2017 2:51 PM >>>

Following this morning's call, I am proposing the following as an Action Plan to address the concerns with the MIFN Fire Protection Program. As you know, in both the recent house fire and the burning of the RCMP car yesterday evening, low water pressure was reported.

In order to do a systematic investigation, I propose the following :

1. Arrange for the Circuit Rider to travel to the community and test each hydrant and the flow rates and pressure from the water distribution system.
2. Engage a qualified expert to inspect the fire truck. This will either identify problems with maintenance and operation of the asset, or point to another direction.
3. Arrange for a detailed debrief with the firefighters who responded to each event. From the time they arrived on scene to when they were finished, each step is to be listed. The problem with the water pressure at these fires may have been something as simply forgetting to set the proper throttle level for the pump to operate. This may identify the need for more training, which is available.

Depending upon the availability of accommodations, we should be able to this plan into action in the next week or so.

**Rory O'Connor - Re: MIFN**

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**From:** Tom Keagan <tom.keagan@aandc-aadnc.gc.ca>  
**To:** Kriss.Sarson@aandc-aadnc.gc.ca  
**Date:** 6/23/2017 4:49 PM  
**Subject:** Re: MIFN  
**CC:** Rosemary.GlynnConrad@aandc-aadnc.gc.ca, Erika.McCallum@aandc-aadnc.gc.ca...

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Hi

I understand this will be discussed further at AROC next week. Suggest we have that discussion and then confirm what our next steps would be.

Tom

Sent from my BlackBerry 10 smartphone on the Bell network.

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**From:** Kriss Sarson  
**Sent:** Friday, June 23, 2017 4:27 PM  
**To:** Tom Keagan  
**Cc:** Rosemary Glynn-Conrad; Erika McCallum; Diane Wade  
**Subject:** Re: MIFN

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Hello Tom,

As I mentioned in my e-mail below, we will not be in a position to meet with Mushuau to discuss the expectations associated with an operations/capital co-management for July 5/6 meeting. We require additional time to develop the approach for what an operations/capital co-management would require in order to meaningfully engage Mushuau. The success of the operations/capital co-management will be critical to prevent an escalation to 3rd party management. As such, it would be INAC's position that this task would be Mushuau/IWG's top priority, taking precedence over the initial work plan that was present at the last IWG meeting. It is hoped that we have this ironed out over the next couple of weeks after which we can meet with Mushuau.

As such, we are aiming for the week of July 17 before we can meet with Mushuau. Perhaps the July 5/6 meetings can be re-scheduled accordingly.

Thanks,

Kriss

>>> Tom Keagan 6/21/2017 2:15 PM >>>  
Hi Kriss

Thanks for the update.

I'll leave it up to Chris/Rory/Rosemary to sort it out from here but I'd suggest if we don't have the capacity to do our part then we've already failed.

There's nothing in the July 5 or 6 meetings that are outside of the scope or mandate of the existing ICAP/MAP/IWG but if we refuse or are unable to participate it will create a whole new set of challenges

for this file.

I also would think that in your role you as IWG lead you would play a major role in defining how the co-management would work to address the CFMP issues also. The Innu need to be part of these discussions also. INAC can't develop an appropriate model without their engagement. You and Erika are the program experts. Andree can advise you and make the connection between program and expert resource requirements. Bottom line is that it needs to be explored in detail with all parties with full representation.

You are right in that file cannot be managed off the corner of anyone's desk but I don't agree that we can afford to scale back efforts. We clearly need to increase our efforts.

I recognize that the capacity issue is beyond the scope of your control.

Tom

>>> Kriss Sarson 6/21/2017 12:41 PM >>>  
Hello Tom,

My trip report will not be ready for a week or two as I have several projects that require my immediate attention. Once I finish the report, I will past it on.

At this time, I will not be able to attend the meetings in Goose Bay. I am not comfortable discussing the IWG group's roles and responsibilities, etc. beyond what has already been discussed at the last IWG meeting until internal decisions are made in regards to the level of support to be allocated to this project. Continuing discussions/advancing the IWG risks establishing expectations that cannot be met if the resources are not available to support the process. I would suggest that until a clear mandate/decision on the region's allocation of resources on this project, it may be advisable to inform MIFN that INAC is still developing the appropriate model to support them on this initiative and current efforts may have to be scaled back until further notice.

Here are several examples of how the lack of dedicated resources are currently impacting efforts on the Innu file:

1. The IWG work plan that was prepared and presented by INAC to MIFN as a reasonable approach for this year is very quickly falling behind schedule and is at risk of achieving only a portion or none of the objectives that were presented.
2. The work plan for Mamu is approx. 3 months behind schedule and is at immediate risk of not achieving the objectives identified.
3. I am unaware of what the Region's expectations are for the current co-management requirement to address capital requirements and would not be comfortable talking to the issue without a clear mandate or plan.

I am committed to support MIFN in their efforts to improve their community, however attempting to piece meal or manage issues off the corner of the desk only risks further confusion and frustration on this very complex file. As you have identified below, there are discussions underway in regards to the management of the Innu File and I am hopeful that these discussions will provide additional clarity to this very important issue.

Thanks,

Kriss

>>> Tom Keagan 6/20/2017 9:14 AM >>>  
Good Morning Erika and Kriss

Would you have a trip report or summary report on the results of your meetings last week?

Also, I'm in Goose Bay for July 5 and 6. July 5 am is meeting with MIFN on the MAP/ICAP.

They've (Nick and John) asked me to speak to you about a possible meeting of the IWG for the afternoon of the 5th. Main item they want to discuss is the functioning of the group, roles and responsibilities, etc.

If you can't make it to Goose then call in is an option.

I have a meeting scheduled with federal partners for the morning of the 6th; meetings with SIFN and Mamu (tbc) for the afternoon. You may want to join in for these sessions also?

The current co-management requirement will be one of the discussion items for the morning of the 5th. This will likely carry over into the afternoon discussions as the need to address capital requirements effectively is essential.

Chris indicates he's been talking to Rosemary about changing the way things are managed with the Innu. I'm not sure of the details of their discussion or how this impacts the co-management/intervention discussion. I'm meeting with him Thurs and will get more info then. Also this entire item needs to get to AROC asap and I'm waiting to hear back on the date.

Let me know if you can make the 5th or 6th.

Thanks.

Tom

**Pages 23 to / à 34**  
**are under consultation**  
**sont sous consultation**

**Rory O'Connor - Re: AROC**

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**From:** Tom Keagan  
**To:** Barbara Robinson; Christopher McDonell; Geoff Cole; Harold Hines; Na...  
**Date:** 9/12/2017 7:38 AM  
**Subject:** Re: AROC  
**CC:** Andree Maltais; April Marshall-Pettis; Barb McCabe; Deanna Trenholm; ...  
**Attachments:** AMHERST-#670345-v3-MIFN\_ICAP\_MAP\_APRIL\_2017.DOCX

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For discussion at this mornings AROC.

>>> Regional Secretariat-AT / Secrétariat Régional-AT (AANDC/AADNC) 9/8/2017 3:22 PM >>>  
Please find attached the documents required for AROC. As you will note, there is only one agenda item so please extend this invitation to everyone involved on the Mushuau Innu file so they may attend/participate.

Should anyone wish to participate via telephone, the call-in information is:  
1-866-885-0884  
Conf. code: 6694#

Thanks  
Deanna

**Pages 36 to / à 55**  
**are under consultation**  
**sont sous consultation**

**Rory O'Connor - AROC**

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**From:** Regional Secretariat-AT / Secrétariat Régional-AT (AANDC/AADNC)  
**To:** AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC; Christopher McDonell...  
**Date:** 9/12/2017  
**Time:** 10:00 AM - 12:00 PM  
**Subject:** AROC  
**Place:** AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC  
**CC:** Andree Maltais; Deanna Trenholm; Diane Wade; Dorothy Smith-Bezanson; ...  
**Attachments:** AMHERST-666621.DOCX.DRF; AMHERST-699464.DOCX.DRF; AMHERST-698932.DOCX.DRF

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Please find attached the documents required for AROC. As you will note, there is only one agenda item so please extend this invitation to everyone involved on the Mushuau Innu file so they may attend/participate.

Should anyone wish to participate via telephone, the call-in information is:

1-866-885-0884

Conf. code: [REDACTED]

Thanks

Deanna



**AGENDA  
A-ROC FORUM**

September 12, 2017  
10:00-12:00  
Executive Boardroom

Item	Time	Subject	Purpose	Presenter
1	10:00 (5 mins)	Opening Remarks		Rory O'Connor
2	10:05 (5 min)	Review of Record of Decision	Discussion	All
3	10:10 (120 min)	Mushuau Innu update	Information	Tom Keagan
4	12:10	Roundtable Sub-committee update		All

s.18(a)  
s.20(1)(b)  
s.20(1)(c)  
s.21(1)(b)

Released under the Access  
to Information Act  
Communiqué en vertu de la  
Loi sur l'accès à  
l'information

Atlantic Region Operations Committee

**Record of Decision – Special Meeting  
Lennox Island ICP  
August 31, 2017**

Participant List	
Rory O'Connor, ARDG	Bill Nye, Project and Implementation Officer
Harold Hines, Director Corporate Services	Mirjana Vaclavik, LED Officer
Barbara Robinson, Director Funding Services	Aaron Akitt, Business Development Officer
Nathalie Levesque, Director ESDPP	Joan Broussard, A/Manager, PCI
Sheila Silva, Director Income Assistance	Tiffany Ward, PCI
Tammy Drew, Manager Community Services	
Agenda Item	Action/Follow-up items
<p>The director of funding services presented the Lennox Island Integrated Community Approach plan. Team members met to review the document, prior to presenting to AROC but it has not been sent to the community yet.</p> <p>The director of funding services presented an overview of the community's status, pointing out the importance of the "Minigoo" fish plant as a key asset but noting it is currently operating at a deficit.</p>	<p>Director Funding Services to coordinate meeting with community and internal staff for late September.</p>
<p>The community's economic development situation was reviewed by the director of funding services and Aaron Akitt.</p> <p>An ATR has been completed that will allow the community to expand their wharf in an effort to attract more fisherman to the</p>	

<p>processing plant (Minigoo). The community is working with Ulnooweg and DFO to create a business plan to set out goals for the wharf expansion.</p> <p>Mirjana explained that a recent water study in the community shows an increase in fish oils from the processing plant entering the water system. There is a concern increased processing could make this situation worse.</p>	
<p><b>Roundtable:</b></p>	

A-ROC FORWARD AGENDA			
Items	Purpose	Presenter	Notes
<b>Date: October 10, 2017</b>			
**Cancel due to holiday unless pressing issue arises			
<b>Date: October 17, 2017</b>			
AEN update	Information	Chris McDonnell AEN Spokespersons	60 minutes
<b>Date: October 24, 2017</b>			
ATAS travel – quarterly update	Information	Director Corporate Services Angela Greene	15 minutes
<b>Date: October 31, 2017</b>			
<b>Date: November 7, 2017</b>			
Ministerial Special Representative on Border Crossing	Information	Nathalie Levesque Will Olscamp	30 minutes
<b>Date: November 14, 2017</b>			
**Cancel due to holiday unless pressing issue arises??			
<b>Date: November 21, 2017</b>			

**Items on the Radar (identified as a possible agenda item in the future):**

1. Atlantic Multi-year Increase – “HOW” to implement (Harold) – Mid to Late September
2. Capital Facilities Maintenance Program Review Plan – MAMU (Tom/Rosemary) – mid September
3. Management Action Plan – To return to agenda on December 12, 2017 (Harold)
4. ICA Communities – One or all with plans (Barbara) suggest one ICA community every 2 weeks
5. Committees to provide information to AROC related to work plan objectives and updates, PSES, FMC, TPC, Social, Professional Development, Pride and Recognition
6. FN Profiles

**Standing Items: (to remain on AROC agenda)**

1. Jordan's Principle – Quarterly Report and Discussion on Key Challenges (Schedule for last week of every month) (Nathalie)
2. Engagement – monthly discussion (Nathalie)
3. Onboarding

# November 28, 2016 - December 04, 2016

November 2016							December 2016						
1	2	3	4	5	6	7	1	2	3	4	5	6	7
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29	30						29	30	31				

## Monday, November 28

1:15pm - 3:15pm WEEKLY INFRASTRUCTURE & COMMUNITY  
PLANNING MEETING (AANDC CONF Amih-40 Havelock-1-Mikjik)  
CONF AADNC - White2, Elizabeth (AADNC/AANDC)

## Tuesday, November 29

9:00am - 3:00pm GCWCC Office Olympics (TBD) - Murray, Adrienne  
(AADNC/AANDC)

## Wednesday, November 30

## Thursday, December 01

## Friday, December 02

1:00pm - 4:30pm Xmas / Team building activity and Potluck  
(Room Escape Atlantic (355 Dieppe Blvd, Dieppe NB)) - White2,  
Elizabeth (AADNC/AANDC)

## Saturday, December 03

## Sunday, December 04

# December 05, 2016 - December 11, 2016

December 2016							January 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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## Monday, December 05

- 9:00am - 10:30am HEALTH & SAFETY - KITPU
- 10:30am - 12:00pm MIFN presentation and project status update  
(AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Cary,  
Lindsay (AADNC/AANDC)
- 4:00pm - 4:30pm VIDEO MONTAGE (Director's Office) - Lewis,  
Rhonda (AADNC/AANDC)

## Tuesday, December 06

## Wednesday, December 07

## Thursday, December 08

## Friday, December 09

## Saturday, December 10

## Sunday, December 11

# December 12, 2016 - December 18, 2016

December 2016							January 2017						
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## Monday, December 12

- 11:00am - 12:00pm Funding Approach Overview (Erika's Desk) - Mowbray2, Kateri (AADNC/AANDC)

## Tuesday, December 13

- 3:00pm - 4:00pm WEEKLY INFRASTRUCTURE & COMMUNITY PLANNING MEETING (AANDC CONF Amb-40 Havelock-1-Mikijik) CONF AADNC - White2, Elizabeth (AADNC/AANDC)

## Wednesday, December 14

- 11:00am - 1:30pm Sipekne'katik meeting (AANDC CONF Amb-40 Havelock-3-Executive CONF AADNC) - White2, Elizabeth (AADNC/AANDC)

## Thursday, December 15

- 1:30pm - 2:30pm 2016 Project Strategy (AANDC CONF Amb-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC)

## Friday, December 16

- 10:00am - 3:00pm All Staff Meeting (First Baptist Church Hall, 90 Victoria Street East) - Christopher McDowell / Douglas MacDonald (AADNC/AANDC)
- 11:30am - 1:00pm Staff Christmas Luncheon, Friday December 16 (Royal Canadian Air Force Club (a.k.a. The Wing)) - Social Committee / Comité social (AADNC/AANDC)

## Saturday, December 17

## Sunday, December 18



# December 19, 2016 - December 25, 2016

December 2016 communiqué en version française  
L'Accès à l'information

Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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## Monday, December 19

- 1:00pm - 2:00pm **COMMUNITY INFRASTRUCTURE BI-WEEKLY STAFF MEETINGS** (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC) ☎

## Tuesday, December 20

- 3:00pm - 4:00pm **CCP Implementation Discussion** (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - McLean, Donald (AADNC/AANDC)

## Wednesday, December 21

- 9:00am - 11:00am **WEEKLY INFRASTRUCTURE & COMMUNITY PLANNING MEETING** (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - White2, Elizabeth (AADNC/AANDC) ☎
- 9:00am - 10:00am **ICA Wagmatcook** (HR Boardroom) - murray2, ellen (AADNC/AANDC)

## Thursday, December 22

## Friday, December 23

## Saturday, December 24

## Sunday, December 25

**December 26, 2016 -  
January 01, 2017**

December 2016							January 2017						
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**Monday, December 26**

**Tuesday, December 27**

**Wednesday, December 28**

**Thursday, December 29**

**Friday, December 30**

**Saturday, December 31**

**Sunday, January 01**

**January 02, 2017 -  
January 08, 2017**

January 2017 Communiqué en français																														
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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
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**Monday, January 02**

1:00pm - 2:00pm 2017 Bi-Weekly Community Infrastructure Staff  
Meetings (AANDC CONF) Anti-40 Havelock-3-Executive CONF  
AANDC) - Lewis, Rhonda (AANDC/AANDC)

**Tuesday, January 03**

**Wednesday, January 04**

1:30pm - 3:00pm MLG review with Capital Officers-Delegated  
(Kipr-Delegated) - Wade, Diane (AANDC/AANDC)

**Thursday, January 05**

**Friday, January 06**

**Saturday, January 07**

**Sunday, January 08**

**January 09, 2017 -  
January 15, 2017**

January 2017							Communiqué en verset hebdomadaire 2017							
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa	
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15	16	17	18	19	20	21	12	13	14	15	16	17	18	
22	23	24	25	26	27	28	19	20	21	22	23	24	25	
29	30	31					26	27	28					

**Monday, January 09**

■ 10:30am - 12:00pm BI - Weekly - Infrastructure & Community  
Planning Meeting (AANDC CONF Amh-40 Havelock-3-HB-RH CONF  
AADNC) - WhiteZ, Elizabeth (AADNC/AANDC) ☺

**Tuesday, January 10**

■ 9:00am - 10:00am CCP Implementation Team - Meeting #2  
(AANDC CONF Amh-40 Havelock-2-Klapu CONF AADNC) - McLean,  
Donald (AADNC/AANDC)

**Wednesday, January 11**

**Thursday, January 12**

**Friday, January 13**

■ 10:00am - 10:30am Meeting to discuss Waycobah Funding (ARDG's  
Office) - O'Connor, Rory (AADNC/AANDC)  
■ 1:30pm - 3:30pm MLG follow-up (AANDC CONF Amh-40  
Havelock-3-Executive CONF AADNC) - WhiteZ, Elizabeth  
(AADNC/AANDC)

**Saturday, January 14**

**Sunday, January 15**

# January 16, 2017 - January 22, 2017

January 2017							February 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7				1	2	3	4
8	9	10	11	12	13	14	5	6	7	8	9	10	11
15	16	17	18	19	20	21	12	13	14	15	16	17	18
22	23	24	25	26	27	28	19	20	21	22	23	24	25
29	30	31					26	27	28				

## Monday, January 16

- 11:00am - 12:00pm waycobah -Delegated (Kitpu-Delegated ) - Wade, Diane (AADNC/AANDC)
- 11:00am - 12:00pm waycobah -Delegated (Kitpu-Delegated ) - Wade, Diane (AADNC/AANDC)
- 1:00pm - 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC) ☺
- 2:30pm - 4:30pm Brain Storming Session Mamu (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Maltais, Andree (AADNC/AANDC)

## Tuesday, January 17

## Wednesday, January 18

## Thursday, January 19

## Friday, January 20

- 9:00am - 3:00pm Work Planning Session (Canadian Wildlife Office Boardroom - Sackville NB) - White2, Elizabeth (AADNC/AANDC)

## Saturday, January 21

## Sunday, January 22



**January 30, 2017 -  
February 05, 2017**

January 2017 Communiqué en français 2017

Sa	So	Lu	Ma	Me	Je	Ve	Sa	So	Lu	Ma	Me	Je	Ve	Sa	So
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15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
31															

**Monday, January 30**

- 11:15am - 12:00pm **Bi-lateral Meeting (Erika) (AANDC CONF)**  
Arth-40 Havelock-3 HB RH CONF AADNC) - White2, Elizabeth  
(AANDC/AANDC) >

**Tuesday, January 31**

**Wednesday, February 01**

**Thursday, February 02**

- 9:30am - 10:00am **CCF Working Group Update for AROC (your desk) - McLaren, Donald (AANDC/AANDC)**
- 12:30pm - 1:30pm **MAMU CONSULT (Erika to call Kim at 902-426-9104) - Kim Duggan Ext:PCM**

**Friday, February 03**

- 10:00am - 10:30am **MAMU (Director Community Infrastructure Office) - Lewis, Rhonda (AANDC/AANDC)**
- 1:00pm - 2:00pm **Joint P & ID and CCF Committees Meeting (AANDC CONF Arth-40 Havelock-3 Executive CONF AADNC) - Ronda Beal**

**Saturday, February 04**

**Sunday, February 05**

# February 06, 2017 - February 12, 2017

February 2017							Communiqué en vertu de la Loi sur l'accès à l'information						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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26	27	28					26	27	28	29	30	31	

## Monday, February 06

- 9:30am - 10:30am Briefing Meeting - Innu Round Table-Delegated (HR Boardroom-Delegated) - Lewis, Rhonda (AADNC/AANDC)
- 2:30pm - 4:30pm Meeting (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Hynes, Michelle (AADNC/AANDC)

## Tuesday, February 07

- 9:30am - 11:30am Meeting (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Hynes, Michelle (AADNC/AANDC)

## Wednesday, February 08

- 3:00pm - 4:00pm Discuss EMAP Eligibility Requirements -Delegated (HR boardroom - Teleconference meeting/Jean's office-Delegated) - Wade, Diane (AADNC/AANDC)
- 3:00pm - 4:00pm Discuss EMAP Eligibility Requirements -Delegated (Teleconference meeting/Jean's office-Delegated) - Wade, Diane (AADNC/AANDC)

## Thursday, February 09

- 2:30pm - 3:30pm \*\*La Téléconférence (DGU) est jeudi, le 9 février 2017 à 1300 h (HE)- \*\*The EMD Regional Conference Call is Thursday, February 9, 2017-Delegated (Delegated) - Wade, Diane (AADNC/AANDC)

## Friday, February 10

## Saturday, February 11

## Sunday, February 12



# February 13, 2017 - February 19, 2017

February 2017							March 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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19	20	21	22	23	24	25	19	20	21	22	23	24	25
26	27	28					26	27	28	29	30	31	

## Monday, February 13

- 11:15am - 12:00pm Bi-lateral Meeting (Erika) (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - White2, Elizabeth (AADNC/AANDC) ☺
- 1:00pm - 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC) ☺

## Tuesday, February 14

## Wednesday, February 15

- 9:00am - 10:00am 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Lewis, Rhonda (AADNC/AANDC)
- 1:00pm - 4:00pm MAMU Funding Agreement (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - White2, Elizabeth (AADNC/AANDC)

## Thursday, February 16

## Friday, February 17

## Saturday, February 18

## Sunday, February 19

# February 20, 2017 - February 26, 2017

Communiqué en vertu de la  
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l'information

February 2017							March 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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26	27	28					26	27	28	29	30	31	

## Monday, February 20

- 11:07am - 12:07pm Fwd: Re: R054988, CIB Risk Based Project Audits - Comment/challenge on possible infrastructure project risks (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AANDC) - White2, Elizabeth (AANDC/AANDC)

## Tuesday, February 21

- 10:35am - 12:00pm Bi - Weekly - Infrastructure & Community Planning Meeting (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AANDC) - White2, Elizabeth (AANDC/AANDC)

## Wednesday, February 22

- 10:00am - 11:00am Executive Office Processes (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AANDC) - Lewis, Rhonda (AANDC/AANDC)

## Thursday, February 23

## Friday, February 24

## Saturday, February 25

## Sunday, February 26

# February 27, 2017 - March 05, 2017

February 2017															
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21	22	23	24	25	26	27	28	29	30	31					

## Monday, February 27

- 11:15am - 12:00pm Bi-lateral Meeting (Bike) (AANDC CONF Amb-40 Havelock-3 RD-BK CONF AADNC) - White2, Elizabeth (AADNC/AANDC) ☐
- 1:00pm - 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amb-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC) ☐
- 3:30pm - 4:50pm Sheshatshiu - Marnu (Kinkpi) - Kim Duggan Oct-PCF

## Tuesday, February 28

- 9:00am - 10:00am 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amb-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC)
- 10:00am - 12:00pm A-RDC Delegated (AANDC CONF Amb-40 Havelock-3-Executive CONF AADNC Delegated) - Keagan, Tom (AADNC/AANDC)

## Wednesday, March 01

- 11:00am - 12:00pm Re: MAMU (Director's Office) - Lewis, Rhonda (AADNC/AANDC)

## Thursday, March 02

## Friday, March 03

- 9:00am - 10:00am FMSP Final Review (Executive Boardroom) - Glynn-Carlson, Rosemary (AADNC/AANDC)

## Saturday, March 04

## Sunday, March 05

**March 06, 2017 -  
March 12, 2017**

March 2017 Communiqué en vertu de la  
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12	13	14	15	16	17	18
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**Monday, March 06**

■ 10:30am - 12:00pm Bi - Weekly - Infrastructure & Community  
Planning Meeting (AANDC CONF Amh-40 Havelock-3-HR-RH CONF  
AADNC) - White2, Elizabeth (AADNC/AANDC) ☺

**Tuesday, March 07**

**Wednesday, March 08**

**Thursday, March 09**

■ 12:00am OUT OF OFFICE, THURSDAY, MARCH 8 & FRIDAY,  
MARCH 9, 2017 \*

**Friday, March 10**

■ \* 12:00am OUT OF OFFICE, THURSDAY, MARCH 8 & FRIDAY,  
MARCH 9, 2017

**Saturday, March 11**

**Sunday, March 12**

**March 13, 2017 -  
March 19, 2017**

March 2017 Communiqué en vertu de la Loi sur l'accès à l'information

Sa	Mo	Tu	We	Th	Fr	Sa
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7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

**Monday, March 13**

1:00pm - 2:00pm 2017 BI-Weekly Community Infrastructure Staff Meetings (AANDC CONF Arch-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC) +

**Tuesday, March 14**

9:30am - 11:30am Monthly Project Review Meeting (AANDC CONF Arch-40 Havelock-3-Executive CONF AADNC) - White2, Elizabeth (AADNC/AANDC)

**Wednesday, March 15**

**Thursday, March 16**

**Friday, March 17**

**Saturday, March 18**

**Sunday, March 19**

# March 20, 2017 - March 26, 2017

March 2017 Communiqué en vertu de l'Accès à l'information

Sa	Mo	Tu	We	Th	Fr	Sa
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13	14	15	16	17	18	19
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## Monday, March 20

- 10:30am - 12:00pm Bi - Weekly - Infrastructure & Community Planning Meeting (AADNC CONF Amh-40 Hazelton-3-HR-BH CONF AADNC) - White2, Elizabeth (AADNC/AANDC) <

## Tuesday, March 21

- 2:30pm - 5:00pm Invitation - Réunion de tout le personnel des Opérations régionales / Invitation - Regional Operations All-Staff Meeting (Vidéoconférence / Webdiffusion -- Videoconference / Webcast) - Réunions Ops Secrétariat - Ops Secretariat Meetings

## Wednesday, March 22

## Thursday, March 23

- 12:00pm - 1:00pm Ratification Votes (RCAC Hall) - Allen, Carolyn (AADNC/AANDC)
- 1:00pm - 2:00pm Mushus Debrief (AADNC CONF Amh-40 Hazelton-2-Kitpu CONF AADNC) - White2, Elizabeth (AADNC/AANDC)

## Friday, March 24

## Saturday, March 25

## Sunday, March 26

# March 27, 2017 - April 02, 2017

March 2017							April 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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5	6	7	8	9	10	11	2	3	4	5	6	7	8
12	13	14	15	16	17	18	9	10	11	12	13	14	15
19	20	21	22	23	24	25	16	17	18	19	20	21	22
26	27	28	29	30	31		23	24	25	26	27	28	29
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## Monday, March 27

- **10:30am - 11:15am Year End EPM (Erika)** (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - White2, Elizabeth (AADNC/AANDC)
- **11:15am - 12:15pm Bi-lateral Meeting (Erika)** (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - White2, Elizabeth (AADNC/AANDC)
- **1:00pm - 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings** (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Lewis, Rhonda (AADNC/AANDC)
- **1:00pm - 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings** (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC)

## Tuesday, March 28

- **8:00am - 9:00am Re: Default Management - Capital/Infrastructure** (Re: ) - Wade, Diane (AADNC/AANDC)
- **10:30am - 12:00pm Default Management - Capital/Infrastructure** (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - White2, Elizabeth (AADNC/AANDC)

## Wednesday, March 29

- **9:30am - 10:30am REVIEW FUNDS REMAINING** (Director's Office) - Lewis, Rhonda (AADNC/AANDC)

## Thursday, March 30

## Friday, March 31

## Saturday, April 01

## Sunday, April 02

**April 03, 2017 -  
April 09, 2017**

April 2017 Communiqué en vertu de la  
Loi sur l'accès à l'information May 2017

Sa	Mo	Tu	We	Th	Fr	Sa	Sa	Mo	Tu	We	Th	Fr	Sa
							1	2	3	4	5	6	
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9	10	11	12	13	14	15	14	15	16	17	18	19	20
16	17	18	19	20	21	22	21	22	23	24	25	26	27
23	24	25	26	27	28	29	28	29	30	31			
30													

**Monday, April 03**

- 10:30am - 12:00pm Bi - Weekly - Infrastructure & Community Planning Meeting (AANDC CONF Amh-40 Havelock-3 HB-RH CONF AADNC) - White, Elizabeth (AADNC/AANDC) ✓

**Tuesday, April 04**

- 10:00am - 12:00pm A-ROC-Delegated (AANDC CONF Amh-40 Havelock-3 Executive CONF AADNC-Delegated) - Gynn-Conrad, Rosemary (AADNC/AANDC)

**Wednesday, April 05**

- 9:00am - 12:00pm White board should still be there but I will double check. (AANDC CONF Amh-40 Havelock-2 Kitpu CONF AADNC) - Hynes, Michelle (AADNC/AANDC)
- 12:00pm - 2:00pm (AANDC CONF Amh-40 Havelock-2 Kitpu CONF AADNC) - Hynes, Michelle (AADNC/AANDC)

**Thursday, April 06**

- 2:00pm - 3:00pm MIFN reports and electrification study-Delegated (IKR Boardroom-Delegated) - Wade, Eliane (AADNC/AANDC)

**Friday, April 07**

- 10:30am - 12:00pm INAC and Mamu - discussions continue - Smith-Bezanson, Dorothy (AADNC/AANDC)

**Saturday, April 08**

**Sunday, April 09**



**April 10, 2017 -  
April 16, 2017**

April 2017 Communiqué en vertu de la Loi sur l'accès à l'information													
Sa	So	Lu	M	Ma	Me	Je	Vi	Di	Lu	M	Ma	Me	Je
									1	2	3	4	5
7	8	9	10	11	12	13	14	15	16	17	18	19	20
21	22	23	24	25	26	27	28	29	30	31			

### Monday, April 10

- 1:30pm - 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Arm-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC) - P
- 3:00pm - 4:00pm Mushuau handover- meeting 1 (others as necessary) (Diane's desk) - Wade, Diane (AADNC/AANDC)

### Tuesday, April 11

- 9:00am - 10:00am prep for default/capital meeting (AANDC CONF Arm-40 Havelock-3-Executive CONF AADNC) - Wade, Diane (AADNC/AANDC)
- 1:30pm - 2:30pm Mushuau Innu Housing Study Schedule-Delegated (-Delegated) - Wade, Diane (AADNC/AANDC)
- 1:30pm - 2:30pm Mushuau Innu Housing Study Schedule-Delegated (-Delegated) - Wade, Diane (AADNC/AANDC)

### Wednesday, April 12

- 8:45am - 9:10am 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Arm-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC)
- 2:00pm - 4:00pm Re: Default Management - Capital/Infrastructure (Executive Boardroom) - White, Elizabeth (AADNC/AANDC)

### Thursday, April 13

### Friday, April 14

### Saturday, April 15

### Sunday, April 16

**April 17, 2017 -  
April 23, 2017**

April 2017							May 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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23	24	25	26	27	28	29	21	22	23	24	25	26	27
30							28	29	30	31			

**Monday, April 17**

**Tuesday, April 18**

**Wednesday, April 19**

11:00am - 11:45am to discuss Innu Meetings week of May 1-5  
(AANDC CONF Arrh-48 Havelock-3-Ookpik CONF AADNC) - Keegan,  
Tom (AADNC/AANDC)

**Thursday, April 20**

1:00pm - 3:00pm Fwd: A-ROC Delegated (HR  
Boardroom-Delegated) - Keegan, Tom (AADNC/AANDC)

**Friday, April 21**

**Saturday, April 22**

**Sunday, April 23**

**April 24, 2017 -  
April 30, 2017**

April 2017 Communiqué en vertu de la  
Loi sur l'accès à l'information

Sa	Mo	Tu	We	Th	Fr	Sa
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6	7	8	9	10	11	12
13	14	15	16	17	18	19
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27	28	29	30	31		

**Monday, April 24**

- 1:00pm - 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC)

**Tuesday, April 25**

- 9:00am - 10:00am 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC)
- 10:00am - 11:30am Presentation of Mapping Program to LENR Officers and Capital personnel - Delegated (JMAC Boardroom-Delegated (Kitpu)) - White, Elizabeth (AADNC/AANDC)
- 12:00pm - 1:00pm & Final Consultation with Steve Dunne - April 25, Noon - 1:00pm (Kitpu) - Olskamp, William (AADNC/AANDC)

**Wednesday, April 26**

**Thursday, April 27**

- 10:00am - 11:00am Regional Management Committee Meeting (RMC)-Delegated (Kitpu Boardroom - Second Floor-Delegated) - Wade, Diane (AADNC/AANDC)

**Friday, April 28**

- 10:00am - 12:00pm Default Assessment ICA team (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Mallais, Andree (AADNC/AANDC)
- 1:00pm - 2:00pm MBM - MAP (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - Lowe, Angela (AADNC/AANDC)
- 2:00pm - 5:00pm Weycobah Visit to the Atlantic Regional Office on Friday April 28 (Kitpu Conference Room) - Robinson, Barbara (AADNC/AANDC)
- 2:00pm - 5:00pm Weycobah Visit to the Atlantic Regional Office on Friday April 28 (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Robinson, Barbara (AADNC/AANDC)

**Saturday, April 29**

**Sunday, April 30**

**May 01, 2017 -  
May 07, 2017**

May 2017							June 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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7	8	9	10	11	12	13	4	5	6	7	8	9	10
14	15	16	17	18	19	20	11	12	13	14	15	16	17
21	22	23	24	25	26	27	18	19	20	21	22	23	24
28	29	30	31				25	26	27	28	29	30	

**Monday, May 01**

**Tuesday, May 02**

**Wednesday, May 03**

**Thursday, May 04**

**Friday, May 05**

**Saturday, May 06**

**Sunday, May 07**

**May 08, 2017 -  
May 14, 2017**

May 2017 Communiqué en vertu de la Loi sur l'accès à l'information														
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31														

**Monday, May 08**

- 1:00pm - 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Arrh-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC) @

**Tuesday, May 09**

**Wednesday, May 10**

- 9:00am - 10:30am BI - Weekly - Infrastructure & Community Planning Meeting (AANDC CONF Arrh-40 Havelock-3-Oakvik CONF AADNC) - White, Elizabeth (AADNC/AANDC)
- 10:30am - 11:30am Mushuau follow-up (6:05 to call Kim and Heidi at 802-428-7166) - Kim Duggan (AANDC)

**Thursday, May 11**

**Friday, May 12**

**Saturday, May 13**

**Sunday, May 14**

**May 15, 2017 -  
May 21, 2017**

May 2017 Communiqué en vertu de la Loi sur l'accès à l'information

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21	22	23	24	25	26	27
28	29	30	31			

Su	Mo	Tu	We	Th	Fr	Sa
	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

**Monday, May 15**

- 9:00am - 10:00am Mushuau (Your cube) - McCallum, Erika (AADNC/AANDC)
- 10:30am - 12:00pm Bi - Weekly - Infrastructure & Community Planning Meeting (AADNC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Whisé, Elizabeth (AADNC/AANDC) ↻

**Tuesday, May 16**

- 2:30pm - 4:00pm National Electrification Strategy teleconference (your cube/Cowpik) - McCallum, Erika (AADNC/AANDC)
- 2:30pm - 3:30pm National Electrification Strategy Teleconference (Teleconference or boardroom 2835) - Macadam, Lori (AADNC/AANDC)

**Wednesday, May 17**

**Thursday, May 18**

**Friday, May 19**

**Saturday, May 20**

**Sunday, May 21**

**May 22, 2017 -  
May 28, 2017**

May 2017		Communiqué en vertu de la Loi sur l'accès à l'information	
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**Monday, May 22**

**Tuesday, May 23**

**Wednesday, May 24**

**Thursday, May 25**

**Friday, May 26**

- 10:00am - 11:30am Call with MAMU - resend - MAMU confirmed (AANDC CONF Amik-40 Havelock-3 Oskik CONF AANDC) - Smith-Beggs, Dorothy (AANDC/AANDC)
- 3:00pm - 3:30pm IPNU FILE (Director's Office) - Lewis, Rhonda (AANDC/AANDC)

**Saturday, May 27**

**Sunday, May 28**

**May 29, 2017 -  
June 04, 2017**

May 2017 Communiqué en vertu de la Loi sur l'accès à l'information

Sa	Mo	Tu	We	Th	Fr	Sa	Sa	Mo	Tu	We	Th	Fr	Sa	
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14	15	16	17	18	19	20		11	12	13	14	15	16	17
21	22	23	24	25	26	27		18	19	20	21	22	23	24
28	29	30	31					25	26	27	28	29	30	

**Monday, May 29**

- 10:30am - 12:00pm BI - Weekly - Infrastructure & Community Planning Meeting (AANDC CONF Arrh-40 Havelock-3-HR-RH CONF AADNC) - White2, Elizabeth (AADNC/AANDC) ☐

**Tuesday, May 30**

**Wednesday, May 31**

- 10:00am - 12:00pm MIFN Crisis Plan-Delegated (Teleconference: 1-877-413-4788 ID: 2012744#-Delegated) - Keagan, Tom (AADNC/AANDC)

**Thursday, June 01**

- 9:00am - 10:00am Rescheduled: New Date: Planning/Briefing Meeting: IRT Meeting June 8th and 9th (RDG Office) - Secretariat Regional-AT / Regional Secretariat-AT (AADNC/AANDC)

**Friday, June 02**

- 10:00am - 11:30am Default assessment Sheshatshiu (AANDC CONF Arrh-40 Havelock-3-Kitpu CONF AADNC) - Maltais, Andree (AADNC/AANDC)
- 1:30pm - 3:00pm MIFN Capital Reporting (633 Main Street, Suite 450 Moncton NB) - p.philip.clarke@pwc.com

**Saturday, June 03**

**Sunday, June 04**



**June 05, 2017 -  
June 11, 2017**

June 2017											
Communiqué en vertu de la Loi sur l'accès à l'information											
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### Monday, June 05

- 12:00pm - 1:00pm Birthday party for Erika (Engineer Aling) - Lewis, Rhonda (AADNC/AANDC)
- 1:00pm - 4:00pm \*\*\* 1:30 - 4:30 St. Johns NFLO TIME \*\*\* 1 pm to 4 pm ATL time - Conference Call - Agenda and call in info below (Defia, St. Johns and call in.) - Owe, Angela (AADNC/AANDC)

### Tuesday, June 06

- 9:30am - 10:00am MEFN / Metcor Operational Touch Point (Call in number: 1-888-668-7002 - Access code 6968710 - Host Code 1291) - p.philip.clarks@pwc.com

### Wednesday, June 07

- 3:30pm - 5:00pm MEFN/SEFN/Mamie work plan (AADNC CONF Amb-40 Havelock-3-Kapu CONF AADNC) - McCallum, Erika (AADNC/AANDC)

### Thursday, June 08

- 9:00am - 10:00am PUE NFLO and Labrador Decision (Erika will call Kim at 902 420-9100) - kim.duggan Ext-PCH

### Friday, June 09

### Saturday, June 10

### Sunday, June 11

**June 12, 2017 -  
June 18, 2017**

June 2017 Communiqué en vertu de l'Accès à l'information

Su	Mo	Tu	We	Th	Fr	Sa
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**Monday, June 12**

- 10:30am - 12:00pm **Bi-Weekly - Infrastructure & Community Planning Meeting** (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - White2, Elizabeth (AADNC/AANDC) ☑
- 11:00am - 12:00pm **PUB NFLD and Labrador Decision** (Kitpu Board Room) - Dows, Angela (AADNC/AANDC)
- 1:00pm - 2:00pm **2017 Bi-Weekly Community Infrastructure Staff Meetings** (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC) ☑
- 2:00pm - 4:00pm **Bi-weekly Engineering Meeting -Environmental Review Training** (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - Hynes, Michelle (AADNC/AANDC)

**Tuesday, June 13**

- 11:00am - 12:00pm **MIFN next steps** (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Dows, Angela (AADNC/AANDC)

**Wednesday, June 14**

**Thursday, June 15**

**Friday, June 16**

- 10:00am - 12:00pm **All Staff Meeting (TRC)** - Christopher McDonnell / Douglas MacDonnell (AADNC/AANDC)
- 2:00pm - 4:00pm **Capital Tool for Evaluating Risk (Review/Revamp)** (AANDC CONF Amh-40 Havelock-3-Gokpi CONF AADNC) - White2, Elizabeth (AADNC/AANDC)

**Saturday, June 17**

**Sunday, June 18**

**June 19, 2017 -  
June 25, 2017**

June 2017 Communiqué en vertu de l'Accès à l'information											
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**Monday, June 19**

**Tuesday, June 20**

■ 2:00pm - 5:00pm Inuit in Canada Training (Kilpu Boardroom) - Reynolds, Laura (AADNC/AANDC)

**Wednesday, June 21**

**Thursday, June 22**

■ 9:00am - 3:30pm WORK PLAN QUARTERLY UPDATE / TEAM BUILDING (Rosemary's cottage) - Lewis, Rhonda (AADNC/AANDC)

**Friday, June 23**

- 10:00am - 12:00pm Call with MAMU - RESCHEDULED TO FRIDAY BECAUSE OF WEATHER (1st floor Training room) - Smith-Beterson, Dorothy (AADNC/AANDC)
- 1:00pm - 2:00pm Re: Fwd: Letter to Mushusu - updated co-mgt agreement and project management (Rosemary's Office) - Lewis, Rhonda (AADNC/AANDC)
- 2:30pm - 3:30pm MIEN file follow up (Rosemary's office) - Lewis, Rhonda (AADNC/AANDC)

**Saturday, June 24**

**Sunday, June 25**

**June 26, 2017 -  
July 02, 2017**

June 2017 Communiqué en vertu de l'Accès à l'information

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19	20	21	22	23	24	25
26	27	28	29	30	31	

**Monday, June 26**

■ 2:00pm - 3:00pm Conference Call Reports Mushuau (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Meltsis, Andree (AADNC/AANDC)

**Tuesday, June 27**

■ 10:00am - 11:30am Financial Statement Review Process for 2016-2017 (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Rushton, Karen (AADNC/AANDC)

**Wednesday, June 28**

■ 10:00am - 11:00am Discuss Mushuau Innu FN capital default - Wade, Diane (AADNC/AANDC)  
■ 10:00am - 11:00am MUSHUAU/HQ INFRASTRUCTURE CALL (AANDC CONF Amh-40 Havelock-3-HR-8H CONF AADNC) - McCallum, Erika (AADNC/AANDC)

**Thursday, June 29**

■ 10:30am - 12:00pm MLG Discussions (AANDC CONF Amh-40 Havelock-3-HR-8H CONF AADNC) - White2, Elizabeth (AADNC/AANDC)  
■ 11:00am - 12:00pm Special Meeting - AROC Innu File-Delegated (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC-Delegated) - Keegan, Tom (AADNC/AANDC)

**Friday, June 30**

**Saturday, July 01**

**Sunday, July 02**

**July 03, 2017 -  
July 09, 2017**

July 2017

Communiqué en vertu de la Loi sur l'accès à l'information

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22	23	24	25	26	27	28
29	30	31				

**Monday, July 03**

**Tuesday, July 04**

**Wednesday, July 05**

**Thursday, July 06**

10:00am - 11:00am Inuit in Canada - Video-Delegated (AADNC)  
CONF Amph-40 Havelock-3 Executive CONF AADNC-Delegated -  
Reynolds, Laura (AADNC/AANDC)

**Friday, July 07**

1:00pm - 2:00pm Update on Housing Engagement (AADNC CONF)  
Amph-40 Havelock-3-Gibson CONF AADNC - Hynes, Michelle  
(AADNC/AANDC)

**Saturday, July 08**

**Sunday, July 09**

**July 10, 2017 -  
July 16, 2017**

July 2017 Communiqué en vertu de la Loi sur l'accès à l'information August 2017

Sa	Mo	Tu	We	Th	Fr	Sa	Sa	Mo	Tu	We	Th	Fr	Sa
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20	21	22	23	24	25	26	27	28	29	30	31		
30	31												

**Monday, July 10**

1:30pm - 4:00pm PCD Meeting (Executive Boardroom) - Hynes, Michelle (AADNC/AANDC)

**Tuesday, July 11**

1:30pm - 2:00pm Mushuau comanagement and trip next week (Rosemary's office) - Lewis, Rhonda (AADNC/AANDC)

**Wednesday, July 12**

**Thursday, July 13**

11:00am - 12:00pm Pre-Meeting re: ICAP/TWG Meetings in Goose Bay and area for following week (AANDC CONF Arrh-40 Havelock-3-Executive CONF AADNC) - Dows, Angela (AADNC/AANDC)

**Friday, July 14**

**Saturday, July 15**

**Sunday, July 16**

**July 17, 2017 -  
July 23, 2017**

July 2017							August 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15	13	14	15	16	17	18	19
16	17	18	19	20	21	22	20	21	22	23	24	25	26
23	24	25	26	27	28	29	27	28	29	30	31		
30	31												

**Monday, July 17**

**Tuesday, July 18**

**Wednesday, July 19**

**Thursday, July 20**

**Friday, July 21**

**Saturday, July 22**

**Sunday, July 23**

**July 24, 2017 -  
July 30, 2017**

July 2017							August 2017						
Loi sur l'accès à l'information							Loi sur l'accès à l'information						
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9	10	11	12	13	14	15		6	7	8	9	10	11
16	17	18	19	20	21	22		13	14	15	16	17	18
23	24	25	26	27	28	29		20	21	22	23	24	25
30	31							27	28	29	30	31	

### Monday, July 24

### Tuesday, July 25

- 10:00am - 1:30pm Mushusu information review (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - McCallum, Erika (AADNC/AANDC)
- 10:00am - 1:00pm Mushusu (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - McCallum, Erika (AADNC/AANDC)
- 10:00am - 1:00pm Mushusu (EXECUTIVE BOARDROOM) - McCallum, Erika (AADNC/AANDC)

### Wednesday, July 26

- 10:30am - 12:00pm MIFN Capital / Housing (tbc) - Keagan, Tom (AADNC/AANDC)
- 1:00pm - 4:30pm MIFN Capital / Housing / Integrated Working Group (conference call) - Keagan, Tom (AADNC/AANDC)

### Thursday, July 27

- 2:00pm - 3:30pm INAC FedTalk: Intergenerational Trauma through an Indigenous Public Servant Perspective. (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Eringer, Dianne (AADNC/AANDC)

### Friday, July 28

- 9:00am - 10:00am 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC)

### Saturday, July 29



### Sunday, July 30



# July 31, 2017 - August 06, 2017

July 2017							August 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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2	3	4	5	6	7	8	6	7	8	9	10	11	12
9	10	11	12	13	14	15	13	14	15	16	17	18	19
16	17	18	19	20	21	22	20	21	22	23	24	25	26
23	24	25	26	27	28	29	27	28	29	30	31		
30	31												

## Monday, July 31

■ 9:30am - 10:30am INAC Capital Reporting (633 Main St, Moncton, NB E1C 1C9, Canada) - p.philip.clarke@pwc.com

## Tuesday, August 01

## Wednesday, August 02

## Thursday, August 03

## Friday, August 04

## Saturday, August 05

## Sunday, August 06

Communiqué en vertu de la Loi sur l'accès à l'information											
August 2017						September 2017					
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6	7	8	9	10	11	3	4	5	6	7	8
12	13	14	15	16	17	10	11	12	13	14	15
18	19	20	21	22	23	16	17	18	19	20	21
24	25	26	27	28	29	22	23	24	25	26	27
30	31					28	29	30			

■ 10:30am - 12:00pm Bi - Weekly - Infrastructure & Community Planning Meeting (AANDC CONF Amh-40 Haylock-3-HR-RH CONF AADNC) - White, Elizabeth (AADNC/AANDC) ☛

■ 1:00pm - 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40-Haylock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC) ☛

Thursday, August 10

Friday, August 11

Saturday, August 12

Sunday, August 13

# August 14, 2017 - August 20, 2017

August 2017							September 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4						1	2
6	7	8	9	10	11	12	3	4	5	6	7	8	9
13	14	15	16	17	18	19	10	11	12	13	14	15	16
20	21	22	23	24	25	26	17	18	19	20	21	22	23
27	28	29	30	31			24	25	26	27	28	29	30

**Monday, August 14**

**Tuesday, August 15**

**Wednesday, August 16**

**Thursday, August 17**

- **8:00am - 9:00am MIFN HOUSING ASSESSMENT** (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - McCallum, Erika (AADNC/AANDC)
- **9:00am - 12:30pm CBCL conference call/MIFN Housing Assessment review** (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - McCallum, Erika (AADNC/AANDC)
- **10:30am - 11:30am MIFN Duplex call with Nick** (HR Boardroom) - McCallum, Erika (AADNC/AANDC)

**Friday, August 18**

**Saturday, August 19**

**Sunday, August 20**

# August 21, 2017 - August 27, 2017

August 2017 Communiqué en versé le 2017

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13	14	15	16	17	18	19
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## Monday, August 21

- 10:30am - 12:00pm BI - Weekly - Infrastructure & Community Planning Meeting (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - White2, Elizabeth (AADNC/AANDC) ☐
- 1:00pm - 2:00pm 2017 BI-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC) ☐

## Tuesday, August 22

## Wednesday, August 23

## Thursday, August 24

- 10:30am - 11:00am ELECTRIFICATION (AANDC CONF Amh-40 Havelock-3-Mikikj CONF AADNC) - McCallum, Erika (AADNC/AANDC)
- 10:30am - 11:00am ELECTRIFICATION (AANDC CONF Amh-40 Havelock-3-Ookpik CONF AADNC) - McCallum, Erika (AADNC/AANDC)
- 10:30am - 11:30am FW: Phase 2 Electrification (Conference Call) - Jim Tucker

## Friday, August 25

- 8:30am - 9:30am MIFN generator overhauls (AANDC CONF Amh-40 Havelock-3-Ookpik CONF AADNC) - McCallum, Erika (AADNC/AANDC)
- 11:30am - 1:00pm Farewell Lunch with Zach (Duncan's) - Lewis, Rhonda (AADNC/AANDC)

## Saturday, August 26

## Sunday, August 27

# August 28, 2017 - September 03, 2017

August 28 Communiqué en français 2017

Se	Mo	Tu	We	Th	Fr	Sa	Su	Se	Mo	Tu	We	Th	Fr	Sa	Su
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	

Monday, August 28

Tuesday, August 29

1:00pm - 3:30pm BI-weekly - Infrastructure & Community  
Planning Meeting (AANDC CONF Arnh-40 Havelock-3 HR-RH CONF  
AADNC) - Jean2, Melissa (AADNC/AANDC)

Wednesday, August 30

Thursday, August 31

Friday, September 01

11:00am - 12:00pm Discuss reporting requirements Mushuau  
(AANDC CONF Arnh-40 Havelock-3 HR-RH CONF AADNC) - Melissa  
Andree (AADNC/AANDC)  
2:00pm - 3:00pm Open House for Neil McKenzie's Retirement  
(Executive Office) - Christopher McDonnell / Douglas MacDonald  
(AADNC/AANDC)

Saturday, September 02

Sunday, September 03

# September 04, 2017 - September 10, 2017

Septembre 2017							Octobre 2017							
Sa	Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
L'Accès à l'information							L'Accès à l'information							
							1	2	3	4	5	6	7	
8	9	10	11	12	13	14	8	9	10	11	12	13	14	
15	16	17	18	19	20	21	15	16	17	18	19	20	21	
22	23	24	25	26	27	28	22	23	24	25	26	27	28	
29	30	31					29	30	31					

**Monday, September 04**

**Tuesday, September 05**

■ 1:00pm - 2:00pm 2017 BI-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amb-40 Havelock-3-Executive CONF AADNC) - Lewis, Rhonda (AADNC/AANDC)

**Wednesday, September 06**

**Thursday, September 07**

**Friday, September 08**

■ 1:30pm - 2:30pm MEET WITH TOM RE: MIFN (Ookpik) - McCallum, Erika (AADNC/AANDC)

**Saturday, September 09**

**Sunday, September 10**

# September 11, 2017 - September 17, 2017

September 11, 2017

Communiqué en vertu de la Loi sur l'accès à l'information

Semaine	Tu	V	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31			

## Monday, September 11

- 2:00pm - 4:00pm Review, Analyse and approve MAMU operating budget 2017-18 (AANDC CONF Amb-40 Havelock-2-Kipus CONF AADNC) - Maltais, Andree (AADNC/AANDC)

## Tuesday, September 12

- 10:00am - 12:00pm ICMS Review (AANDC CONF Amb-40 Havelock-3-HR-RH CONF AADNC) - Englehart, Stacy (AADNC/AANDC)
- 10:00am - 12:00pm ARDC (AANDC CONF Amb-40 Havelock-3-Executive CONF AADNC) - Secretariat Regional-AT / Regional Secretariat-AT (AADNC/AANDC)
- 1:30pm - 4:30pm Review, Analyse and provide formal feedback on MAMU 2017-18 Operating budget (AANDC CONF Amb-40 Havelock-2-Kipus CONF AADNC) - Maltais, Andree (AADNC/AANDC)

## Wednesday, September 13

- 9:00am - 9:30am Finish MAMU budget.... (AANDC CONF Amb-40 Havelock-2-Kipus CONF AADNC) - Maltais, Andree (AADNC/AANDC)
- 9:30am - 10:30am Review & Finalize MAMU ICA Plan (Kipus) - Maltais, Andree (AADNC/AANDC)
- 9:30am - 10:00am ICMS Review - PHIP DCI (AANDC CONF Amb-40 Havelock-3-Gokplik CONF AADNC) - Englehart, Stacy (AADNC/AANDC)

## Thursday, September 14

## Friday, September 15

- 10:00am - 12:00pm INAC - MAMU CONFERENCE CALL (HR SECRETARIAT (non June 15)) - Smith-Bernatchi, Doreen (AADNC/AANDC) \*
- 2:30pm - 5:00pm MPM meeting prep (AANDC CONF Amb-40 Havelock-3-HR-RH CONF AADNC) - McCullum, Erika (AADNC/AANDC)

## Saturday, September 16

## Sunday, September 17

# September 18, 2017 - September 24, 2017

September 2017							Communiqué en vertu de la Loi sur l'accès à l'information						
Sa	Mo	Tu	We	Th	Fr	Sa	Sa	Mo	Tu	We	Th	Fr	Sa
							1	2	3	4	5	6	7
8	9	10	11	12	13	14	15	16	17	18	19	20	21
22	23	24	25	26	27	28	29	30	31				

## Monday, September 18

10:30am - 12:00pm Bi - Weekly - Infrastructure & Community  
Planning Meeting (AANDC CONF Amh-40 Havelock-3-HR-PH CONF  
AADNC) - White2, Elizabeth (AADNC/AANDC) ☺

## Tuesday, September 19

## Wednesday, September 20

## Thursday, September 21

## Friday, September 22

11:00am - 12:00pm 2017 Bi-Weekly Community Infrastructure  
Staff Meetings (AANDC CONF Amh-40 Havelock-3-Executive CONF  
AADNC) - Lewis, Rhonda (AADNC/AANDC)

## Saturday, September 23

## Sunday, September 24



**September 25, 2017 -  
October 01, 2017**

September 2017 communiqué en vertu de la Loi sur l'accès à l'information													
Su	Mo	Tu	We	Th	Fr	Sa							
							1	2	3	4	5	6	7
8	9	10	11	12	13	14	15	16	17	18	19	20	21
22	23	24	25	26	27	28	29	30	31				

**Monday, September 25**

**Tuesday, September 26**

**Wednesday, September 27**

**Thursday, September 28**

**Friday, September 29**

**Saturday, September 30**

**Sunday, October 01**

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Loi sur l'accès à  
l'information

s.18(a)

s.20(1)(b)

s.20(1)(c)

s.21(1)(a)

**From:** Betty Tower  
**To:** Diane Wade; Erika McCallum; Kelley Flaherty; Stacy Englehart  
**CC:** Rosemary Glynn-Conrad  
**Date:** 9/25/2017 11:14 AM  
**Subject:** Re: Fw: HOUSING BUDGET 2017 SUBMISSION TO HQ - REVISED  
FORREGIONALALLOCATIONS.

That's the budget figure I reflected in the Spreadsheet (column #5) so we should be good to go. The percentages actually work out to be [REDACTED] to utilize the full budget.

**Just a suggestion, where Annapolis Valley was missed last year and as a result received not Reno \$'s, we could round the percentages of to the original, [REDACTED] which would leave a balance of [REDACTED] This could be allocated to AVFN? Comments? Let me know what you think?**

Just to confirm, Elsipogtog & Mushuau will not be receiving any of this Renovation budget.

Revised Spreadsheet is under CIDM# 700821

>>> Diane Wade <diane.wade@aandc-aadnc.gc.ca> 9/21/2017 7:48 AM >>>

Team, I didn't hear any roars of objection so we're good to go. Please proceed with advising FNs and preparing amendments. HANG ON - Betty has to update the amounts based on the [REDACTED] below first. Once she's done that, it's a go.

Di

>>> Diane Wade <diane.wade@aandc-aadnc.gc.ca> 9/19/2017 7:34 AM >>>

Thank you Betty for putting together some options on distribution of the small amount of funding we have.

Per our meeting today, we'll use the [REDACTED] planned for capital sessions towards the renos. We have [REDACTED] available and I'd like to go with [REDACTED] if nobody has a strong argument otherwise. It's consistent with [REDACTED] intent to address highest needs.

Betty, in option [REDACTED] Please use it to fund the capacity project (if you deem that above renos) where they have momentum on it. It means no renos for them though.

[REDACTED] It's being distributed as follows:

- CMM tech services
- EM, water services
- Metapenagiag youth centre
- Tobique site assessment
- Contribution to Elsipogtog pilot project
- housing renos

I'm not including MIFN and Elsi as part of the [REDACTED] since we're funding the multi-unit and a portion of the pilot.

Please consider the housing and let me know by end of day today if you have concerns. I'd like to get this out by end of the week.

Of important note, this is not B2016 funding so in letting them know, we need to ensure its clear that it's regional re-allocations permitting some flexibility to fund housing.

Di

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to Information Act  
Communiqué en vertu de la  
Loi sur l'accès à  
l'information*

s.18(a)

s.21(1)(a)

Diane Wade  
Indigenous and Northern Affairs Canada  
Government of Canada  
Atlantic Region  
Tel: 902-669-0540  
Diane.wade@aandc.gc.ca

Affaires Autochtones et du Nord Canada  
Gouvernement du Canada  
Région atlantique  
Tel: 902-669-0540  
Diane.wade@aandc.gc.ca

**From:** Betty Tower <Betty.Tower@aandc-aadnc.gc.ca>

**Sent:** Tuesday, September 12, 2017 10:03 PM

**To:** Diane Wade

**Subject:** HOUSING BUDGET 2017 SUBMISSION TO HQ - REVISED FOR REGIONAL ALLOCATIONS.

Hi Diane

Sorry I didn't get this to you earlier... but got busy outside and slipped my mind.

Here is the CIDM reference to the HQ document I revised and added a few columns at the end of the Renovations tab. These columns are inside the ---- out line between INAC funding and the comments.

There are 5 different variations of budget splits based on a budget [REDACTED] Each calculation is described in the heading, 1. Average Cost Distribution, 2. Straight-line average, 3. Health & Safety only, 4. Budget weighted on PRR scoring as noted and 5. Highest Need Only based on PRF score.

Let me know if you have any questions, I can adjust the numbers pretty quickly based on any budget.

Take Care

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Loi sur l'accès à  
l'information*

s.18(a)  
s.20(1)(b)  
s.20(1)(c)  
s.21(1)(a)

**From:** Diane Wade <diane.wade@aandc-aadnc.gc.ca>  
**To:** Stacy.Englehart@aandc-aadnc.gc.ca, Kelley.Flaherty@aandc-aadnc.gc.ca, Er...  
**CC:** Rosemary.GlynnConrad@aandc-aadnc.gc.ca  
**Date:** 9/19/2017 7:34 AM  
**Subject:** Fw: HOUSING BUDGET 2017 SUBMISSION TO HQ - REVISED FOR REGIONAL ALLOCATIONS.  
**Attachments:** AMHERST-700821.XLSM.DRF

Thank you Betty for putting together some options on distribution of the small amount of funding we have.

Per our meeting today, we'll use the [REDACTED] planned for capital sessions towards the renos. We have [REDACTED] available and I'd like to go with [REDACTED] if nobody has a strong argument otherwise. It's consistent with [REDACTED] intent to address highest needs.

Betty, in option [REDACTED] Please use it to fund the capacity project (if you deem that above renos) where they have momentum on it. It means no renos for them though.

[REDACTED] It's being distributed as follows:

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EM, water services  
- Metapenagiag youth centre  
- Tobique site assessment  
- Contribution to Elsipogtog pilot project  
- housing renos

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Please consider the housing and let me know by end of day today if you have concerns. I'd like to get this out by end of the week.

Of important note, this is not B2016 funding so in letting them know, we need to ensure its clear that it's regional re-allocations permitting some flexibility to fund housing.

Di

Diane Wade  
Indigenous and Northern Affairs Canada  
Government of Canada  
Atlantic Region  
Tel: 902-669-0540  
Diane.wade@aandc.gc.ca

Affaires Autochtones et du Nord Canada  
Gouvernement du Canada  
Région atlantique  
Tel: 902-669-0540  
Diane.wade@aandc.gc.ca

From: Betty Tower <Betty.Tower@aandc-aadnc.gc.ca>

Sent: Tuesday, September 12, 2017 10:03 PM

To: Diane Wade

Subject: HOUSING BUDGET 2017 SUBMISSION TO HQ - REVISED FOR REGIONAL ALLOCATIONS.

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to Information Act*

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Loi sur l'accès à  
l'information*

s.18(a)

s.21(1)(a)

Hi Diane

Sorry I didn't get this to you earlier... but got busy outside and slipped my mind.

Here is the CIDM reference to the HQ document I revised and added a few columns at the end of the Renovations tab. These columns are inside the — out line between INAC funding and the comments.

There are 5 different variations of budget splits based on a budget of [REDACTED]. Each calculation is described in the heading, 1. Average Cost Distribution, 2. Straight-line average, 3. Health & Safety only, 4. Budget weighted on PRR scoring as noted and 5. Highest Need Only based on PRF score.

Let me know if you have any questions, I can adjust the numbers pretty quickly based on any budget.

Take Care

**From:** Erika McCallum  
**To:** Keagan, Tom  
**Date:** 2/15/2017 3:51 PM  
**Subject:**

As requested.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> "Duggan, Kim" <Kim.Duggan@justice.gc.ca> 2/2/2017 3:52 PM >>>

Hi Erika and Kris,

This is a starting position for INAC. I would be happy to discuss any questions or concerns as needed.

Cheers  
Kim

**M. Kim Duggan**

Senior Counsel/ avocate-conseil  
Department of Justice Canada/ Ministère de la Justice Civil Litigation and Advisory/Contentieux des  
affaires civiles et des services de consultation  
Atlantic Regional Office/Bureau régional de l'Atlantique  
Suite 1400, Duke Tower, 5251 Duke Street, | pièce 1400, tour Duke, 5251, rue Duke,  
Halifax NS B3J 1P3 Halifax NÉ B3J 1P3  
Téléphone | Telephone (902) 426-9104  
Télécopieur | Facsimile (902) 426-8796  
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strictement interdit. Merci.

**From:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**To:** Kim.Duggan@justice.gc.ca  
**Date:** 2/1/2017 9:00 AM  
**Subject:** Re: MAMU CONSULT

Perfect and yes

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Duggan, Kim

Sent: Wednesday, February 1, 2017 8:47 AM

To: Erika McCallum

Subject: RE: MAMU CONSULT

p.MsoNormal

{margin-left:3.0pt;}

Hi Erika,

12:30 would work better for me. I have a 1:30 call. Were you able to request a file opening with Diane Mills?

Cheers

Kim

M. Kim Duggan

Senior Counsel/ avocate-conseil

Department of Justice Canada/ Ministère de la Justice Civil Litigation and Advisory/Contentieux des affaires civiles et des services de consultation

Atlantic Regional Office/Bureau régional de l'Atlantique

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From: Erika McCallum [mailto:Erika.McCallum@aandc-aadnc.gc.ca]  
Sent: 2017-Feb-01 8:44 AM  
To: Duggan, Kim <Kim.Duggan@justice.gc.ca>  
Subject: MAMU CONSULT

Hi Kim,

s.19(1)

to Information Act

Communiqué en vertu de la

Loi sur l'Accès à

l'information

I have to get informatics send you the funding agreement as it is too large to send from my e-mail account ... which is over it's limit and I haven't been able to send anything.

Sorry for the delay.

Would tomorrow, Thursday, Feb 4 at 1pm work for the consult?

I'm on the road today but you can reach me at [REDACTED]

Thanks so much and, again, apologies!

Erika McCallum

Capital Program Officer

Indigenous and Northern Affairs Canada

Atlantic Regional Office

P.O. Box 160

40 Havelock Street

Amherst, Nova Scotia

B4H 3Z3

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902-661-6237 (fax)

**Page 116**  
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**est un duplicata**

**From:** Erika McCallum  
**To:** Kim.Duggan@justice.gc.ca  
**Date:** 1/31/2017 1:40 PM  
**Subject:** MAMU CONSULT  
**Attachments:** SAANDC.Scan17013113100.pdf

Document 3

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

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902-669-1102 (blackberry)  
902-661-6237 (fax)

**From:** Erika McCallum  
**To:** Kim.Duggan@justice.gc.ca  
**Date:** 1/31/2017 1:40 PM  
**Subject:** MAMU CONSULT  
**Attachments:** SAANDC.Scan17013113040.pdf

Document 2

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

**From:** Erika McCallum  
**To:** Kim.Duggan@justice.gc.ca  
**Date:** 1/31/2017 11:52 AM  
**Subject:** MAMU CONSULTATION  
**Attachments:** SAANDC.Scan17013112060.pdf

Document 1

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

s.23

to Information Act

Communiqué en vertu de la

Loi sur l'accès à

l'information

**From:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**To:** Kim.Duggan@justice.gc.ca  
**Date:** 1/30/2017 10:57 AM  
**Subject:** [REDACTED]

Hi Kim, I attempted to scan documents to send you Friday but the copier wasn't cooperative.

I'm on the road today and Wednesday but will send them to you tomorrow and perhaps we can talk on Thursday.

Let me know if that is ok with you.

My apologies for the delay.

Erika

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Erika McCallum

Sent: Friday, January 27, 2017 2:58 PM

To: Kim.Duggan@justice.gc.ca

Subject: [REDACTED]

Hello Kim,

Would it be possible to arrange a telephone call with you some time next week? I'm out of the office on Monday but will ensure my availability any other time you may be available.

Thanks!

Erika McCallum  
Capital Program Officer

Indigenous and Northern Affairs Canada



Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

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**Page 122**  
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**Pages 123 to / à 124**  
**are not reviewed**  
**ne sont pas revisées**

**Pages 125 to / à 126  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**23**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**

MUSHOA

CHAD NICK PARADIS - BAND MANAGER  
PAUL CLARK - RICE WATERHOUSE (COOPER)  
LES KENS-WHITE - HC  
JENNIFER TOUHEY - HC  
TOM KEGAN  
CHUKA  
KEVIN STEWART - HC  
MATHIEU B - IN HC  
JEN - MIFN  
NATHALIE - MIFN  
MATHIAS - MIFN  
BOB POKER - MIFN SPECIAL ADVISER  
CHIEF JOHN NOI - MIFN  
REBECCA - HC (THURS)

HUSING - LENT / MATHIAS - WILL SEND OUT  
OLD CHART  
DEAN CHIEF - LENT RICH

- ① Review of MAP - NICK  
- MAP PRESENTED TO NEW COUNCIL NOV 16  
- WORK IN PROGRESS  
- 3-6 MONTHS TO FULL IMPLEMENTATION

- MAY HAVE A BOOKKEEPER, A COUPLE MORE  
POTENTIAL STAFF.

(GLEN LACLEE)  
SIGNED CONTRACT FOR NEW CFO WILL BE  
IN PLACE AFTER HOLIDAYS.

Date

- BELL WILL BE UPGRADING BAND WIDTH, INCLUDING CELL COVERAGE.
- FIREWALLS ON FREEBOOK/YOUTUBE.
- NEW TELEPHONE SYSTEM FOR BAND OFFICE
- CONNECTING ALL DIRECTORS/DIRTS.

\* FUNDING FOR IT END OF NOVEMBER & LINDSAY?

- IT POSITION POSTED, THREE REPLY TO WORK IN COMMUNITY.

MEETING W/ DIRECTORS & COUNCIL AFTER CHRISTMAS  
TO SET PRIORITIES, OBJECTIVES, GOALS,  
EXPECTATIONS.

- NO PROBLEM W/ TIMELINE FOR DECOMMISSIONING  
WILL START AFTER CHRISTMAS.

- REQUESTING EXTENSION FOR DUPLEXES.

- DO NOT WANT TO PROCEED IN A RUSH

- DISCUSSED DEFERRING FUNDS TO NEXT  
YEAR. MATHIEU SAYS FIXED CAN  
- OR RETURN OR RESUBMIT FOR 2017/18

- SCANNER - UNKNOWN

- ACKS - TO BE ADDRESSED UPON RETURN FROM  
HOLIDAYS.

HIRING A MENTAL HEALTH PROFESSIONAL.

- GOVERNANCE PLANNING & CAPM.

- RECEPTIVE TO MORE TRAINING - FUNDING AGREEMENTS  
- CAPITAL

- IT IS PRIORITY #1

CHO - AGREEMENTS & TSC'S ORIENTATION

CO-MANAGEMENT EXTENDED TO DEC 31, EXPECTED  
TO EXTENDED UNTIL END OF FISCAL.

CHIEF - QUESTION ABOUT EXTENSION ON NUL STRIP.  
DM INDICATED POTENTIAL FOR EC. DEV.

- CONFERENCE CALL CAN BE ARRANGED

JENNIFER TAYLOR LEAD DISCUSSION

- EARLY JANUARY.

ALL HC FUNDING IS SET (MOST BE SPENT IN  
THE FY)

[REDACTED] ALL FROM HC(?)

- COMMONITY MEETING IN JAN  
AGM IN SUMMER.

INUES

MANAGED FINANCIAL SECTION IS IMPROVING

- REPORTING BENCHMARKS

- 200%

GOING AHEAD FOR CHO. TRAINING ON REPORTING

IS OD REPORTS HALTING [REDACTED]

CONFERENCE SIGNED FOR COMPREHENSIVE COMM. PLAN.

5

\* - CHIEF MEETING w/ CHRIS MacDONNELL FIRST  
MEET IN JAN 10 / POTENTIALLY MEET JAN 5  
MARIANA

JAN 23 - IN THE COMMUNITY (INAC) HOUSING/  
CAPACITY DEVELOPMENT

BILL SEMPLE / ARCHITECT / ENERGY

FUNDING FOR HEALTH SHELTERS - UNEXPENDED FUNDS  
AVOID SURPLUSING B

HEALTH CANADA

SIMON / JANET RESPONSIBLE FOR COMM. HEALTH PLAN  
↑

REPORTS TO BOBICEEN

IRT - DOMINIC RICH  
INAC ROUND TABLE

INAC HEALTH FORUM JAN 17-19 HOTEL NORTH 2

\* IT PROPOSAL UNASSIGNED [REDACTED]  
CAN IT BE FUNDED THRU CAPITAL?

b



\* DEEMED UNOBTAINABLE - ALL FUNDS TO BE  
PROCESSED, REPORT VOIDED.

CHIEF GOING TO GET OUT OF CO-MANAGEMENT.

PROXY - CO-MANAGERS ARE PARTLY RESPONSIBLE FOR  
REPORTING SHORTAGES

\* REQUESTING TRAINING ON REPORT COMPLETION.

GOVERNANCE DENISE.

DON'T HAVE MIFN CUSTOM ELECTION CODE TO SPEAK  
SPECIFICALLY ON ISSUES.

NO COUNCIL MINUTES IN THE LAST SEVERAL YEARS.

- DOES HAVE HR POLICY, NEVER BEEN IMPLEMENTED.  
WILL IMPLEMENT EMPLOYEE HANDBOOK

LEAVE, OF COUNSELLORS AUTHORIZING LEAVE?

\* PENALTIES TO BOARD OFFICE (CAPITAL)  
ONCE EVERY 10 YEARS?  
% SUBMIT PROPOSAL

\* TRIBUNAL COUNSEL FOR SIGN/MIFN?

01/04/03

## UNIT MEETING

MLG → TO MEAN FROM ELIZABETH END OF MAY.

FNIP → RECONCILE  
REGIONAL PRIORITIES

LETTER TO FN - REVISED FNIP  
- ADJUSTMENTS  
- (REMOVED) / ADDED

- OUT IN NEAR FUTURE TO DISCUSS.

- SOME PROJECTS NOT FUNDED BY INAC (LEMONS)

MOSHMAN → RECONCILE  
PRIORITIES → SCHOOL  
WATER

RHONDA - SETTING UP PAME'S

APP 30 -

AMENDMENTS

1. FNUWAP [REDACTED] WATER ASSESSMENT

PAGE [REDACTED] RELEASED

\* REPORTING REQUIRED

\* UNEXPENDED FUNDING PLAN

2. Capacity Development [REDACTED]

[REDACTED] RELEASED

\* REPORTING REQUIRED

\* UNEXPENDED FUNDING PLAN

HOUSING EDUCATION FOR  
COMMUNITY MEMBERS

3. Municipal Services (CODED INCORRECTLY?) [REDACTED]

[REDACTED] RELEASED

\* REPORTING ?

4. MAINTENANCE MANAGEMENT (FINANCE ASSESSMENT

RESIDENCES/ALENA/CAMP OFFICE)

[REDACTED] RELEASED

\* REPORTING ?

\* UNEXPENDED FUNDING PLAN

5. MAINTENANCE MANAGEMENT [REDACTED]

[REDACTED] RELEASED

ASSESSMENT OF HOUSING FOR  
ENERGY EFFICIENCY/H.E.S.

6. Electrical Systems [REDACTED]

[REDACTED] RELEASED

ANALYSIS WITH FLOW METER (UNCOM)

## 7. PROJECTUAL SYSTEMS

[REDACTED]  
RELEASED  
RELEASEDARCHITECTURE OF BIEL & D&M  
OF POWER PLANT.

REPORTING

## 8. CAPACITY DEVELOPMENT

[REDACTED]  
RELEASED[REDACTED] CCF?  
HOUSING POLICY / GOVERNANCE

## 9. CAPACITY DEVELOPMENT

[REDACTED]  
RELEASEDMAN TRAINING TO HOUSING  
DIRECTOR / CONTRACT & TENDERING  
FOR HOUSING STAFF

## 10. KENO'S

[REDACTED]  
RELEASED[REDACTED]  
RELEASED

REPORTING

\* UNEXPENDED FUNDING PLAN

\* MONTHLY NALPOK MEETING

\* MONTHLY MAP MEETING

NINDAN REACEMENT  
INTERPRETER

2010-04-06

## MASHUAW TELECONFERENCE

- Tom
- Diane
- ANDREW
- EARA
- ANNE
- Nick
- CES

May 3-4 Goose Bay MAP MEETING - NRC  
- CNDP

- CFO - Ben
- CNDP IS DETERMINED TO DISMISS THE  
CFO, NICK WILL TRY TO ESTABLISH  
TIMELINES TO AVOID CHAOS IN THE  
COMMUNITY
  - CAN PWC FILL THE ROLE IF HE IS  
DISMISS CFO IMMEDIATELY
  - WILL REVISE CFO POSTER  
(TO AVOID REPEAT)
  - LOOKING TO STAFF GOOSE BAY  
OFFICE
  - ELEMENTS OF CONFERENCE 2/7 CFO?  
PWC

~~INTERPRETER~~ <sup>APPROX</sup> MEETING IN MASHUAW  
(COMMUNITY - DRIVEN MEETING)

→ CROSBY ENGINEERING IN COMMUNITY FOR (COMMUNICATION)

INFRASTRUCTURE WORKING GROUP DIST. LIST  
EMAIL TO DETERMINE PARTICIPANT AVAILABILITY

- SPRING IN ROOM
- COLD ROOM

A MINOR ADJUSTMENTS TO BILL SIMPSON FUNDS

CHANC SUPPORTIVE OF HOUSING SIMPSON

- 2 DAY PM INFORMATION SESSION

MUSKOGEE

May Meeting

\* MIEN AROC 1PM (DECK)

- FORWARD DEFAULT EMAIL TO TOM.

- PRJMS / DISTRIBUTE HOUSING ASSESSMENT

- WRITE LETTER RE DECOMMISSIONING - TOM

\* ANDRE TO DO DIAGNOSTIC TOOL TODAY/TOMORROW  
MORNING

- PROJECT MANAGER SEN/MIEN

- 3RD PARTY w/ CREW FOR MENTORING/TRAINING  
EMPLOYEES/FUTURE EMPLOYEES (YOUTH)

MAY 2 - 9AM - 12PM MIAAD > SEN CHIEF/COUNCIL ON

MAY 3 - MAP

MAY 4 - INFRASTRUCTURE

- CONTACT ROY TO CONFIRM MAY 2 MEETING

SEN - MANAGEMENT DEVELOPMENT PLAN

- INFO PACKAGE FOR MIEN RE: STATE OF  
INFRASTRUCTURE

Date

①

s.20(1)(b)

MUSHKOV - ELECTRIFICATION

s.20(1)(c)

s.21(1)(b)

REPAIRS/OVERHAULS OF GENERATING UNITS  
(DIESEL ENGINES)

2068, same 2069, 2068  
2070 2070

\* OVERHAUL REQ'D 2024 20,000 HRS

2012/12/22 - QUOTE FROM NL HYDRO \$98K  
(SCHEDULE, 2068 INSTEAD  
OF 2070 DOE TO NEED)

2012/12/07 - REQUEST FROM MIFU \$98K  
FOR 2068 OVERHAUL

JAN 2013 - REPAIRS TO 2068  
ESTIMATE (C) [REDACTED]

BUILDING [REDACTED] (IN DEC 2012??)

\* JUNE 2013 - OVERHAUL 2070 [REDACTED] 2068  
REPAIR/OVERHAUL 2068 [REDACTED]

\* SHORTLY AFTER REPAIRS OF 2068, CATASTROPHIC  
FAILURE (CRANK SHAFT & BLOCK DESTROYED)

PHONE CONVERSATION w/ DICK KENNEDY NL HYDRO  
ON 2017/04/21 RE: DIESEL ENGINES. CONFIRMED  
ENGINE #3, NEW CRANK & BLOCK NEXT WEEK  
TO CLARIFY 2013 REPAIRS/OVERHAUL. STATED  
\$352K OVERHAUL COSTS ARE AS A RESULT  
OF BALANCING DEVICES

→ REQUEST PROMISE ESTIMATE COST  
BREAKDOWN OF \$352K FOR 2069/2070



2

s.20(1)(b)

s.20(1)(c)

s.21(1)(b)

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SEAN MCGUIKE - HQ

- SPOKE 2017/04/21 STATED HQ  
FUND 2016/17 FOR ELECTRIFICATION

ROSEMARY BELIEVES MODEL WAS  
FOLLOWED:

① T2402 DIM  
NTNO

PHASE 1 FURNACE  
ASSESSMENT OF 40  
HOMES & DEPA.R.  
REPLACE BOILERS IN  
ARENA - BOND ADMIN  
BLDG

READ MOD BETWEEN NALCO & MIFN  
- BON PLANT

- OTHER READINGS  
EQUINOXIAL USHGE

- MIFN TO provide NOTICE TO USERS ABOUT  
BLNG (NALCO?)

15

## MUSKOGEE WORK PLAN

- \* HIGH LEVEL DOC. @ MORE DETAILED TO BE ADDED  
DEPENDENT ON ITEM APPROVAL
- \* CATALYST TO GENERATE DISCUSSION ON INDIVIDUAL  
ITEMS / WORK REQUIRED
- \* ALLOCATION OF RESOURCES GIVEN NEARLY LIFTING  
OF INAC DUE TO CAPACITY ISSUES.
- \* WILL FORMED TO DOJ TO ADVISE ASSISTANCE  
MAY BE REQUIRED TO REFORM / REORGANIZE  
RE DEMATURATION OF AGREEMENTS.
- \* FEEDBACK BY THURS IN ORDER TO PRESENT  
TO CHIEF & BOARD MANAGER NEXT WEEK  
- CONDENSED VERSION AS PP PRESENTATION.  
(INTRO, TABLES) w/ DIALOGUE.

07/04/28

MUSHOON DEFAULT MANAGEMENT

New Draw Agreement - Invt Trust

LETTER FROM ROSEMARY OUTLINE CONCERNS TO PN (HISTORICAL)

DO HAVE CONSULTANTS (FURNACE/HOUSING/ETC) BILLS  
OK BEEN PAID? IF NOT, DO NOT.

M

MAMU MEETING

O &amp; W

MUSNATO -

JHESHATSHIC

→ CHECK AMENDMENT FOR SCHOOL ASSESSMENT

→ COSTING FROM CBCL FOR SIFN SCHOOL ASSESSMENT TO ROY/LOV.

→ MINUTES OF MEETING - PREP = CIRCULATE FOR REVIEW / RELEASE

→ INCLUDE COMMENTS - FOOTNOTES RE: EVERGREEN SOC. WILL CHANGE. AGGRESSIVE IN ORDER TO EFFECT CHANGE.

→ COORDINATE DISCUSSIONS W/ EDUCATION.

→ MELINDA APPOINTED TO MAMU BY SIFN. NEED TO REQUEST APPOINTMENT FROM MAMU.

→ RESPONSE TO MAMU LATER OUTLINING DRAFT PLAN, NEXT STEPS, IMPORTANCE OF COMPLETION OF THESE TASKS (DEFAULT, SAFETY/HEALTH).

→ SCHOOL ASSESSMENT FINALIZATION TO SIFN/MAMU

→ CFO POSTER TO NAME INTERVIEW THIS WEEK W/ MBA

- WORK PLAN TO  
CAJETAN / LES  
CAPACITY DEV / INNOVATION  
SUGGESTIONS TO  
WINSTON CENTRE REAO  
HONETW FUNDING OCALA

Date 2007/05/02

MUSKDAU INNU FAN MEETING

0950 - CHIEF JOHN NOY  
NICK PARADISES BAND MANAGER  
TON  
ANDREAS  
KASS  
EUNA  
LEN RICH  
LESLIE HC (TELEPHONE)

→ REQUIREMENTS FOR CCP (INAC) TO SEND TO  
NICK

FINANCE OFFICE - COMMUNITY MEMBER GRADUATED  
INTERESTED

- LOOKING FOR 2 MORE MEMBERS
- CHART OF ACCOUNTS REQUIRED
- BILL FERGUSON / PAC / ZINOW
- BILL (STATUS)
- LOOKING FOR SUITABLE CFO
- HAS NOT POSTED FOR CFO

→ PEACEKEEPER / PREVENTIVE OFFICERS

↳ PUBLIC SAFETY CANADA

- WILL SUBMIT PROPOSAL
- WAKOGRAM?

- SHESNATONLU / MAMU  
VANDALISM

FUNDING - YOUTH PROGRAM  
- MY TEEPEE PROGRAM  
- VANDALISM

PEACE - STATUS



MOSHORU IFN

Date 20/7/05/03

- SITE VISIT MAY 19-21 JASON

HC  
CALVIN  
SAFI  
MIN  
E RICH  
JOHN NOU  
LEN RICH  
NATHAN RICH  
CARLTON PARADIS  
INAC  
TOM  
ANDREW  
KRIS  
EMILIA

CALL IN

- INFRASTRUCTURE WORKING  
GROUP (LAISS CHAIR)

- DRAFT CHARTER  
- PRIORITIZE ITEMS  
FOR ACCEPTANCE

- FORWARD CBCL INITIAL  
ASSESSMENT TO HIC  
MIN

- FORWARD DRAFT NALCOA  
AGREEMENT

- OBTAIN AIRPORT AGREEMENT  
(NICK)

\* WARE - APPROACH PROVINCE FOR INSPECTION  
= REGULAR SCHEDULE (IDENTIFY DEFICIENCIES)

\* PRESENTATION FOR CHIEF & COMDEX, ON  
DECOMMISSIONING (STATUS / WHAT'S DONE /  
WHAT'S REQUIRED)

\* HOUSING - IDENTIFICATION OF LOTS, COMMUNICATION w/  
KINGSCLEAR.

\* NO INSULATED PIPE AVAILABLES, HEAT TRACE  
FOR BOTH WATER / SEWER.

\* PROPER GRADING (UPGRADE DITCHES


21

\* DRAINAGE CHART / TAG

- GRAND CHIEF WILL UPDATE ON  
LAND CLAIMS

- IRT LEADING INTO JUSTICE FUNDS.

- INTERAGENCY MEETING JUNE.

  
DANIEL ROSE

22



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PHIL

20168 > ~~20168~~ HOW MANY HOURS?  
2076 > ~~2076~~ SMALLER

~~PHIL~~ DEL UNIT (JUNE/AUG 2016)

ARRANGEMENT 317 DEL & 4th QTR

~~PHIL~~ IN REPAIRS (

\* PM UP FRONT

TRIED TO ENGAGE 1.5 YEARS AGO, RIFN SHOWED  
UP W/ LUNYERS

- OVERHAUL PAYMENTS (IN ADVANCE) → EMAIL TO PHIL
- METAL INSTALL
- OUTSTANDING BILL TOTAL
- SERVICE HISTORY FOR EACH?

\* FORWARDED AGREEMENT

AGREEMENTS

- AGENDA AGREEMENT

2015 BCL  
2016 BCL  
2017 BCL  
2018 BCL  
2019 BCL  
2020 BCL  
2021 BCL  
2022 BCL  
2023 BCL  
2024 BCL  
2025 BCL  
2026 BCL  
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2095 BCL  
2096 BCL  
2097 BCL  
2098 BCL  
2099 BCL  
2100 BCL

- METAL INSTALL BY THE NEXT MONTH

- ONLY REACHED \$10K  
\$6-7 OUTSTANDING

2019/2020 ALST OVERHAULS SCHEDULED

- WILL FORWARDED BUDGET FOR

27

ASSESSMENT (AUTOMATION) TO DETERMINE  
DEFICIENCIES

A0435511\_23-000147

→ GLEN SALLY + HAS DONE READING, WILL ASK  
ABOUT DRIVING RESULTS.

HENDERSON (ALWAYS SING)

7017/05/28

Date

WITHDRAWN REPORTS MIAMI POLICE

ENCLOSURES TO DR REPORTS KAISS SIGN  
HILDA KINGSCLEAR  
PARTAKIX

KAISS - NO MORE PRIORITY PAYMENTS. MUST  
HAVE REPORTING SUBMITTED

s.20(1)(b)

s.20(1)(c)

s.21(1)(b)

one 20/10/02

PWC

FUEL PURCHASED BY WOODWARDS JUNE/OCT

PLANT NOT INSPECTED AS PART OF ACHS  
NEEDS INSPECTION

ELECTRIFICATION - CABLES  
- OTH PLANT

FUEL

POWER IS ESTIMATED.

\* ASK EMILY ABOUT RESIDENTIAL METERS FOR  
POWER (IS THERE ONE OR DO THEY WORK)

WHO IS CHARGE POWER? METER READING

ESTIMATE NEEDS TO BE UPDATED

40% OF FUEL GOES INTO POWER PLANT

HOW DO WE GET NARCON TO TAKE THE PLANT?

ESTIMATED DATA NOT NOTED

PLANT OWING - UNAUTHORIZED OVERHAULS

- 2013 FRAUD INVESTIGATION

- [REDACTED] + [REDACTED] OVERHAUL - (2000)

- [REDACTED] LEAK OWING

IF CRUETAN DIES, ITS OVER.

NEED GOOD ENGINEER

- FINANCIALS ARE TRENDING IN THE RIGHT DIRECTION
- NO CAPACITY TO MANAGE FINANCIALLY
- MAY SIGN OFF ON 10% OF PURCHASES
- NOT COMPLIANT WITH SPIRIT OF CO-MANAGEMENT
- FALL 2012

→ DOES PHIL REPORT TO INAC?  
STATUS UPDATE

CHRISTIAN TAKES SUMMERS OFF

FINANCIALLY MANAGING DOESN'T MEAN  
ANYTHING IS GETTING DONE

SENT  
DELIVER SEND INTERVIEW ONE & HOUSTING  
ARIS X2 16/17

FURNACE ASSESSMENT? NORTHWADRE

INVOICES FOR REPAIR/REPLACEMENT

→ RECOVERY FOR AIRPORT EQUIPMENT

21

NIFN CONFERENCE Call

Date 2017/06/05

CAP/INFRASTRUCTURE Working Group

\* RENOVATION OF VACANT HOUSES

→ JASON DURING CONSTRUCTION OF  
PREFAB UNITS??

\* MULTIFUSE BLDG.

URGENT

→ HYDRANTS

→ FIRE PROTECTION

→ DUPLEXES

2017/06/06

## NALCOR CONFERENCE CALL

- NALCOR STILL WILLING TO ADVANCE  
FORMAL AGREEMENT (LICK)
- OVERHAULS \$250K + CONTINGENCY 20% ~~\$300K~~ PROPOSAL  
JUNE  
DIANE?  
\$300K  
AUG
- DISAGREEMENT BIT NALCOR + MIFN (PHIL)  
RE: SOURCE OF OUTSTANDING AMOUNT
  - ASK PHIL IF MIFN HAS RECEIVED  
FUNDING FROM INAC
- ELECTRIFICATION - SPEAK TO DIANE RE:  
AGREEMENT TO READ METERS
- DAMAGED METERS THAT NEED TO BE  
REPAIRED (REPLACED)
- METERS READINGS DONE IN MAY
- B CABLE COMPLETED.
- FUEL METER HASN'T BEEN RECEIVED.



To Do JUNE 6

MIFN

- EMAIL TO CHIEF, TOM, DIANE RE: HOUSING, CLARIFY WAC ROLE IN PROVIDING OPTIONS GIVEN TIMEFRAME REQUIREMENT FOR PRE-FAB, IF THEY HAVE ALTERNATIVES THEY SHOULD INDICATE ASAP.
- ELECTRIFICATION - IDENTIFICATION OF ALL BLDGS THAT ARE NOT INNO RESIDENTIAL FOR BILLING (INAC FUNDED / FED FUNDED)
- HOUSING ASSESSMENT COMMENTS, REVIEW SCOPE, ASK DIANE TO EXPAND SCOPE w/ ~~IT~~ INSTEAD OF RECONSTRUCT.
- IS CROSSIE ELECTRIFICATION STUDY COMPLETED? DIANE.
- SCHEDULE FOR POLL METER RECEIPT/INSTALL.



MUSKIEVA

- COMPLETE TYPED NAME

HADRO

WATER

HOUSING

FURNACES

31

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Date

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l'information

2017/06/14

Bill Ferguson

NOTE: Windows



Capacity

USING # - WHERE IS THE INVOICE FROM THE  
SEMPLE REPORT.

32

~~SECRET~~

MUSHUAT / HQ 3<sup>rd</sup> PARTY / Co-MANAGEMENT  
CALL

ASSET MANAGEMENT

- REDIRECTING ALL INFRASTRUCTURE OF MI  
Minor Cap
- COMANAGER TO USE MINOR CAP ON  
H&S, PREVENTIVE MAINTENANCE W/O  
CONSULTATION.
- METERING
- PROGRAM REPORTING

MIEN PRIORITIES (POSSIBLE)

- \* WORK ON GOVERNANCE (TRAINING, BUILDING CAPACITY)
- \* Social ISSUES
- \* CULTURAL ENHANCEMENT / UNDERSTANDING

MUSKOGEE - ASSET MANAGEMENT

- HAVE MIFN AGREE TO DELEGATING  
TO PAUL (PWC).

SEPT 15 - IN PLACE

# FEDERAL PARTNERS MEETING SERVICE CANADA, GROSSEBAIE

10/07/19

ALANNE (DIRECTOR)

TON

KEISS

DW BEE

ERIK

JANNA BORDO (SC)

PAM GIFF (HC)

OWA

-DUE SERVICE CANADA INTO  
CO-MANAGEMENT FOR TOWNSHIP  
ON OPERATIONS

APPROACH SITES      EMPLOYMENT TRAINING GROWTH  
ASSETS PROGRAM - CAN TALK FOR ANYTHING THAT WILL  
RESULT IN EMPLOYMENT

→ CAPACITY PLAN ←

- WATER / WASTEWATER
- HOUSING

TH - COMMUNITY HEALTH PLANNING W/ SIFD ? MIFN

UHP

CSO AREA TRAINING PROGRAMSHIP

EMPLOYMENT (A) VASSIL'S BAY

SIFD MIFN EMPLOYMENT (A) VASSIL'S MUSEUM

NOT  
FOR  
PLACEMENT

EMERGENCY GUIDE FOR KIND OF EMERGENCY  
PLACEMENT

25

# SIFN MEETING

SHESNATS+U

2pm - 3pm

ADDRES

TOM

STANLEY

GREG

MARK

HILL

JENNIFER TROTT

ELLEN

KARIS

CHUCK

- NOODSING - NO UPDATES

- FNIP - CCP INCORPORATION

- SUBDIVISION - SPLITTING OFF FOW

- FIRE TRAINING (WILL VOLUNTEERS)

SERVICES FOR SHEL

- ARCHEOLOGICAL WORK

- NEW SUBDIVISION

→ SEND ORIGINAL LETTER RE: FIRE ASSESSMENT  
 REQUESTING RESPONSE TO SHANNON

## MINUTE MEETING

20/07/19  
 3pm

21 AUG - BOARDS MEETING (PROCEEDING ON ATTENDANCE)

GREG GUILTY, PRINCIPAL SIFN

DEER FENDER, PRINCIPAL MIFN APPLIED FOR  
 1 YEAR LEAVE (W/AM)

REPLACEMENT PRINCIPAL HAS BEEN  
 A TEACHER @ MIFN SINCE JANUARY

- MICH MIFN EDUCATION CONTRACT

Roots  
 of  
 Community

ADDRES - 197's DRAFT NOA FOR BOARDS MEETING

- MAMU DRENN: WIN

Date 2017/07/20

## MIFN MEETING

1. M - Doug Barnes Report - To Share w/ MIFN

- Pull - Plan for maintenance / drawing

- TRUCK HAS BEEN FIXED? THROTTLE SWITCH  
WHO FIXED IT?

2nd Owner

NRSTOR SAYS LAGOON IS PERFECT FOR THEIR  
GREASEY STOKES

- Call w/ HC & MIFN RE BULWATER ORDER  
ORDERED BEFORE JULY 31.

## M. Flood Plan

TYPE OF CONSTRUCTION  
CONSTRUCTION SCHEDULE  
DETAILED COST ESTIMATE

EMER. MANAGEMENT  
COMMITTEE

- ALL HAZARDS EMER.  
PLAN.

NORTHERN SHELTER - STEVE MARSHALL

- FULL BROWNMENT

- SOLAR PANEL ROOF

3 DUPLEXES

Logistics  
to be  
worked out

- PREPARED LOTS

- PAVEMENT FOUNDATIONS

- APPLIANCES INC

- NO EQUIPMENT INC

- GREEN MGMT BOARD OF GUYANA



- NO PLYWOOD BACKED GYPSUM (LINE ITEM)
- GLASS WINDOWS (LINE ITEM FOR LEXAN)
- SOLID DOORS (LINE ITEM)
- COMMUNITY USES GLASS REPLACEMENT.
- HEAT TRACE, FROST IN EXCESS OF [REDACTED]
- ELECTRICAL SUPPLIED BY THE BAND.
- [REDACTED] ON SITE 60 DAYS  
COMPLETED BY DECEMBER
- 7 WEEKS TO PRE-FAB.
- ARCTIC SHIPPING COMPANY 2ND OPTION
- LNB FERRY
- CONSTRUCTION SCHEDULE / DETAILED COST  
ESTIMATE BY NEXT FRIDAY.



## INFRASTRUCTURE WORKING GROUP

Date: 2017/07/25

EMMA

KARSS

- CHARTER
- 1. - EXPECTATIONS OF INAC
- 2. - HIFN
- 3. - REVIEW MINUTES OF MAY 4

- EMAIL TO NICK TO REVIEW DISCUSSION JULY 20  
RE: HOUSING

- COMMENTS TO EMILY RE: HOUSING ASSESSMENT

- FUEL REPORTS - ESTABLISH PROCESS GOING FORWARD

- FURNACE ASSESSMENT

- LOOK @ ALL ASSETS THAT INAC FUNDS & @ WHAT  
PERCENTAGE

- FINAIZE / DISTRIBUTE MINUTES

- OVERHAULS

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# R&P CHARTER

Mission  
Objective  
Process for Resolution of Identified Issues  
Cooperative Work  
Potential

- GET OUT OF CO-MANAGEMENT
- ADVANCE MAP
- OPERATIONAL ISSUES / DEFICIENCIES

Speck Room

LOCATION  
Goose  
Mushum

## MEMBERS

Nick

Director's Charter - operations Participate as required  
- Housing According to subject

3 MEMBERS - MIFF (SINE)

Invited Members - Circuit Rider  
(TABLE)

## Code of Conduct

NO PHONES

COME PREPARED TO LAST MINUTES  
ELEGANT SPEECHES

Printed Minutes - MIFF RESPONSIBILITY

bel to support charter

## RESPONSIBILITIES

Complete assigned task

All associated work to be voted thru / WG

# Conference Call MIFN

Date 2017/07/26

- WATER SYSTEM - ASSESSMENT IN PROGRESS, DRAFT JULY/AUG.
- CONTRACT CBCL FOR SHORT TERM REPAIRS.

TOM  
KALISS  
ERIKA  
ANGELIA  
NICK

- CHIEF MET W/ WATER OPERATORS 12.
- LEN RICH RE: IMPORTANCE?

KARIN (HC)  
ZAK (HC)

- RESUBMITTING AFTER GOOSE MEETING.
- NICK INDICATES BAND SUPPORT FOR CBCL.

① STABILIZE SYSTEM - REGIONAL W/ IDENTICAL INITIAL MEASURES; LONG TERM ISSUES.

→ CBCL  
② REQUEST FOR QUALIFIED CANDIDATES

INAC TO FOOD 3RD PARTY, MIFN TO FOOD SUPPLIES.

HOUSING / FURNACES

TEAM GOING TO CONFIRM BOILER REPLACEMENT

DUPLEX - TOMORROW OR FRIDAY FOR NORTHERN  
ON-ELD INFO.

NEW INFRASTRUCTURE WORKING GROUP  
MEETING: CONFERENCE CALL IN A COUPLE  
OF WEEKS TO SCHEDULE IN PERSON MEETING.

Date

2017/07/28

## INFRASTRUCTURE MEETING

## JOINT LEARNING PLAN SESSION 3

- WORKPLACE WELLBEING
- MENTAL HEALTH FIRST  
AID TRAINING
- BENEFITS
- CANCER

## ORGANIZATIONAL REVIEW

SENIOR ADM - AUG 21

## ENTER LEAVE

## ICMS Project DATES

- \* Project Approval # 674321 (NIFU HOUSING)
- \* DAVE
- \* ACRS INPUT
- \* COMM INFRASTRUCTURE ? HOUSING
- \* FINANCIAL STATEMENT SPEENERATIK  
MIAO ADKER
- \* CIM Study ADMIN  
OPERATOR HOUES  
OVERALL

#2

\* COUNCIL MET @ TUESDAY, DECIDED ON  
2 DUPLEXES - COVERING SHORTFALL w/  
OWN FUNDS

\* ELDER BUNGALOW

\* NICK HIRING DANCE (DEDICATED) TO DEVISE  
HOUSING SUPPLIES & STORE ORDERS

- COMPLETED BY MARCH 31 (NICK WANTED THIS CONFIRMED,  
CONFIRMED @ JULY MEETING  
REPEATEDLY)

- CLOSING PROGRAM UNDERWAY

- STEVE TO PROVIDE COMMENTS/INFO TODAY

- CONNECT NEXT WEEK w/ NICK TO REVIEW  
STEVE'S FEEDBACK w/ NORTHERN STAFF

- DIANE - DETAILED SCHEDULE FROM STEVE  
RE: COMPLETION

INFRASTRUCTURE WORKING GROUP TO INCLUDE  
ACRS.

- \* CHANGE MANAGEMENT - KISS, MEGAN, DIANE
- \* PSES
- \* GA Part A
- \* LANGUAGE TRAINING (FALL)
- \* END SEPT. MID YEAR APPRAISALS
- \* EMAIL TRANSFORMATION OCT 11-12
- \* AMENDMENTS - MIFN - HOUSING  
KFN - WATER
- \* KINOSCELEA SCHOOL APRON - FUNDING
- \* ZACK CAKE - CARROT

Greenification Phase II

2017/08/24  
CONFERENCE CALL  
KISS  
TAKA  
JIM  
VICTOR

## MIFN GENERATOR FUNDING

09/10 @  
INFO: USER 4.5  
LITRES / hr. 200

Dec 2012	2012/13	(2008) ASH	FUNDED	
Jan 2013	2012/13	(1) ASH	FUNDED	
	2013/14	(2007) 2008	FUNDED	



\* CHARGE MANAGEMENT - KAISS, MEGAN, DIANE  
\* PSES  
\* GA PAUL A  
\* LANGUAGE TRAINING (PAUL)  
\* END SEPT. MID YEAR APPRAISALS  
\* EMAIL TRANSFORMATION OCT 11-12  
\* AMENDMENTS - ALLEN - HOUSING

\* KINGS  
\* ZAC

Green

MONTHLY PAYMENTS  
CHIPPING AWAY @  
IT.

FIRE QUEENHILL

2017/08/24

can

BOOK OVERHAULS

OUTSTANDING

83-400K

M/FR

09/10 @

INFO: USES 4.5

LITRES / yr

Dec 2012 2012/13

Jan 2013 2013/14

2013/14

W/NEED

OVERHAULS

Date 7/05/10/08/28

# CAPITAL MEETING

- \* ~~SOME~~ MIAWOKEN TRIP
  - FNIIP
  - MLGS
  - HOUSING PROGRAM

Bu  
BETTY  
DIANE  
KELLY  
ERIN

- MLG DEFALT.
- INSTRUCTIONS: HOUSING IMPROV W/O ICMS
- ACRS INSPECTION
- PAUE / RECOVERY

- HOUSING STOCK SIFN  
MIFN

SIFN (CEP) HOUSING INFORMATION

- Meet w/ Chief to work on details  
HOUSING STOCK - SO FORTNCE
  - BED / BATH
  - O/S REPAIRS





Date

- DUREXES
- FURNACES → NALCOO AGREEMENT  
→ FUEL FUNDING
- WATER/WASTEWATER

Asset Manager -

WATER

HOUSING

- FURNACES

- DUREXES

NALCOO AGREEMENT -

EMERGENCY MANAGEMENT -

INAC

- PURPOSE OF MEETING
- GOALS

INFORM MEM  
OF STATE OF  
INFRASTRUCTURE

INFORM MEM  
OF RESULTING  
PROGRAM DETAILS

OBTAIN  
CONSENT FOR  
ASSET MANAGE

- NALCOO AGREEMENT
- EMERGENCY MANAGEMENT

s.20(1)(b)

s.20(1)(c)

s.21(1)(b)

to Information Act

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l'information

AROC MIFD

DATE 2017/09/12

AROC LIM  
SOZANNE  
KEVIN  
PAM

- How much \$ IS LEFT IN THE TRUST?

RECOVER

AIRPORT EQUIP.  
CAPACITY

STATUS

RENOVATIONS  
FUEL/OIL

→ CBCI FOR WATER  
→ Decision ON MOUNTAIN

MAMU BUDGET

SEPT 12/13

- ANDREAS JANS TEACHERAGES HAVE BEEN  
RENOVATED (INTERIOR)  
- GOOSEBAY 26/27 SEPT MAMU MEETING.

URGENT REASONS  
REHAB  
OUT MIGRATION

CENSUS DATA??

HOW DOES MK OBTAIN DATA? MENTORING?

→ IDENTIFY GAPS → ADMIN BUDG.  
UTILITY SERVICE VEHICLE

MAMU

s.20(1)(b)

s.20(1)(c)

s.21(1)(b)

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Date

2017/09/15

- DRAFT ASSIGNMENT WEEK AFTER NEXT
- INSULATION [REDACTED]
- FOR TRAVEL, DIFFICULTY FINDING  
SOMEONE TO COMPLETE
- TEACHERAGE RENDS (2)
- PA SYSTEM REPAIRS WIFN
- ADMIN BUDG.
- DID FUNDING FOR A BACKUP SYSTEM  
(S-WISE)

119

PHONE

SAFI  
PAM  
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l'information

2017/09/20

M. MUSHOAU / HC / INAC

Housing - Construction Schedule  
- Listing not included

Kevin HE

Carvin HE

Diane

Tom

John Noi

Nick

Len

Mathias

Andee

Cheryl

Luise

Angie INAC

- NOC (Partnership to Manufacture  
DANIELS IN HUSB)

\* Housing

\* Infrastructure

\* Security

\* Day Care / School

\* Relationships w/ Funding Agents

\* Steps to get out of Co-Management

\* AGM scheduled to review financial statements  
(Deficit) slight improvement.

- DHA - All we do is talk at these meetings, nothing  
gets done. The only thing that gets  
accomplished is writing things on  
paper. Views relationship as a  
partnership, if not - nothing will  
get done.

CCP - October

→ DECOMMISSIONING - Letter from Chief  
When?

Income proposal for Chief & Council to  
attend conference in Banff (Leadership  
Conference)

→ Exit Strategy (Co-Management,  
Co-Management Agreement)

60

→ NICK TO ADVISE ALEX KERR TO CONTINUE  
ME RE: CCP = CAPACITY FUNDING (\$1000)

P.M.

NOTE DONE

CAPITAL

WATER

HOUSING

ASSET MANAGER

NALCOR SERVICE AGREEMENT

→ IWS - SCHEDULE 2004 (NICK'S REQUEST)  
- COORDINATE w/ HOUSING SYMPOSIUM?  
(POTENTIALLY NOVEMBER)

REPORTS

→ HOTEL SCREENS

→ RENOS

2017/09/21

AM

MUSHAWAT / INAC / HE

- HIRE NEW CO-MANAGER  
- CAREFUL

IT'S NOT ABOUT CHEAPER,  
IT'S ABOUT EFFECTIVE

★ SPEAKS TO CAPACITY  
WHEN THEY HAVE BEEN  
PAYING THE FEES BUT  
HAVE NOT BEEN OBTAINING  
THE SERVICES / OUTCOMES

★ WATER  
★ HOUSING  
★ EDUCATION

PM

Health / Education

DAYCARE Jennyken

HEALTH - SURPLUS CONSISTENTLY ORDERED  
MENTAL WELLNESS (CAN IT  
BE USED FOR BORDER GUARD)  
- NURSING SURPLUSES

INAC - WHERE ARE OUR  
SURPLUSES

★ CHIEF / NOK TO PROVIDE  
LIST OF COMMON

A0435511\_52-000176

TELS

ANGIE  
CARMEN  
NICK  
TONY  
KARIS  
ERIK  
JENNIFER  
DIANE  
ANDREE  
NATHALIE  
CARIS  
JANIS  
PETER  
LEN  
NATHAN

ARON  
JENNIFER  
TONY  
PETER  
JOHN  
NICK  
NATHAN  
ANDREE  
ANDREE  
KARIS  
JENNIFER  
JENNIFER  
LEN  
NATHAN  
NICK



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s.20(1)(c)

s.21(1)(b)

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l'information  
Date 2017/10/22

PAYE

KINGSCLARE

WATER

WASTEWATER

RENOV

NOVIES

INNOVATION

MANU

ASSESSMENT

MURBORN

MUSHORU

ELECTRICAL SYSTEMS (FIRE)

WATER (ASSESSMENT)

CAPACITY (GARDEN)

FIRE NETWORK

RENOV

CAPACITY (MANAGEMENT)

HOUSING RES.

OKOMOTO

WATER

RENOV

PROV NL

MUNICIPAL

F

57

Date 2017/09/29

MUSHUAD

ALAN - DCI 9 COPIES OF INVOICES  
FOR HOUSING RENOS

- CAPACITY [REDACTED] FOR CCP

DIANE  
EDWIN

2 PM

\$100K RECOVERED ) CAPACITY  
30K RECOVERY

RECOVER AIRPORT EQUIPMENT.

HOTEL GATES ?

- RICK KENNEDY NALOR RE: FUEL FLOW  
METER

- FURNACE ASSESSMENT -

- DCI

- INVOICES

BOILER REPLACEMENT DIANE SAYS IT  
WAS DONE- DIANE - THINKS HOTEL WINDOWS &  
FUEL METER IS DONE

- DECOMMISSIONING LETTER RECEIVED

- DIANE SAID RENOVATION PAPERWORK  
PROVIDED BY MFM IS SUFFICIENT  
(PROVIDED BY DIANE PRICE)- ASKED ABOUT R/16 [REDACTED] RENO &  
REIMBURSABLE AGAINST DOCUMENTATION  
PROVIDED [REDACTED] RENOS)

41



- EXPECTATION TO ENGAGE AFTER WORKING HOURS  
(TEAM BUILDING)

- ANDREE FEELS YOU DON'T LIKE HER. STATED SHE  
KNOWS YOU DON'T LIKE TOM.

- THERE ARE PERCEPTIONS OF YOUR NEGATIVE ATTITUDE.

- ANOTHER ISSUE THAT WILL BE ADDRESSED NEXT  
WEEK WITH ROSE. DON'T REALLY WANT TO GET  
INTO IT NOW.

45

2017/10/07

INVESTIGATIVE / CAPITAL

PMA?

OUTSTANDING AUDITS

NIFN (NOT IN)

MAND (TO BE GC'D)

GAS PART A/B OCT 17/18  
PART C

ACRS ANNAPOLIS VALLEY

AMENDMENTS

SIFN

MAND

NIFN

FOR SIGNATURE ON

TRAVEL

DAVE

KINGSCLIFF

RATES

INFORMATION

THIS WILL

NIFN - REQUESTS

QUICKS - LEAD

MAND - ASSIGNMENT

FINP LETTERS / EMAILS

APPROVAL LETTERS

IFN MULTIPLE - INSPECTIONS REQUIRED

NIFN - FEASIBILITY STUDY FOR HOTEL

ENGAGEMENT - BETH

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s.20(1)(b)

s.20(1)(c)

s.21(1)(b)

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2017/10/05

MANU PROGRAM RECONCILIATION 15/14

MIDNIGHT SCHOOL  
TEACHERAGES  
SHES SCHOOL

NTHL SCHOOLS O&M  
NTMR DEW. MAINT. MGMT SR  
NTNC RENO/ADD.

(PORTABLES)

**s.21(1)(b)**

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Dove

[illegible]

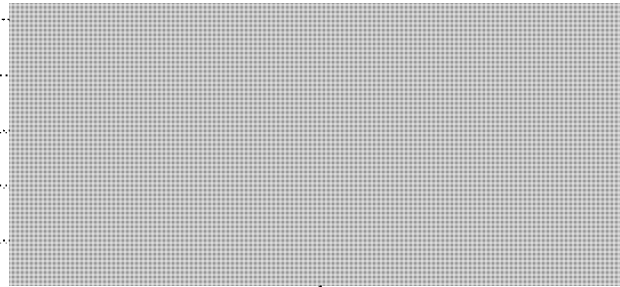
2007/10/13

MIFN

FUEL & OPERATION

2016/17

FUEL HOW METER  
FUEL I O & M  
+ NOBA  
+ NOBA



INFRASTRUCTURE MEETING

Oct 16, 2017

GA PART C NOV 13

Domestic Change?

BILAT - EVERY 3 OR 4 WEEKS  
→ SUMMARY OF B/S REPORTS  
→ MONITOR REVENUE

59

MIFN

MARY JANE EDWARDS  
GERRY PASTINE  
LEN SCOTT RICH C  
MARTIN RICH C

KATE RICH

4-6 TIMES / YEAR

GFN

MARY JANE NOI C  
BOB JACK  
PINOTE  
ETIENNE RICH

ADONA ANDREWS

MINUTES TAKEN @ TRUSTEE MEETINGS.  
TO BE CIRCULATED

- LEGAL WORK RE: ESTABLISHMENT OF  
MAMU.

AMENDMENTS

MIFN MULTI UNIT  
RENO S  
COMM. FUEL TANK  
WATER TREATMENT RENOV

MANU SCHOOL ASSESSMENT

MIAPUKK NEW SEWAGE TREATMENT SYSTEM

SHES RENOS

KINASELENE RENOS

SIPERNEKNIK RENOS

OROMOOTO RENOS

MIAPUKK RENOS

# ELECTRIFICATION

Date 2017/10/25

1370 KW

DECEMBER 2015 - LAST METER READ (RESIDENTIAL)  
INFO FROM ROD CABOT

\*1.5 MORE FULL THAN MAIN

NNN  
HOPEDALE  
NATDASHISH

} DAY FOR ELECTRICAL  
- SUBSIDIZED TO CERTAIN AMOUNT

AUTOMATION SYSTEM IS OBSOLETE

- MAINTENANCE SCHEDULE
- MAINTENANCE/OVERHAUL HISTORY

DRAFT REPORT OCT 31




Wick

- CONTRACTORS IN COMMUNITY ASSESS 10 DAYS  
SETTING UP CAMP (STAYING IN CAMP).
- SITE PREP READY FOR ARRIVAL?

BU - STAN MACMILLAN WANTS TO GET FOUNDATIONS  
IN BACKFILL AREA (SURE / FOOTINGS &  
PAVING).  
HOPE FOUNDATIONS ARE DONE

6 JANUARY COMPLETION

- WILL BE CONSTRUCTION SCHEDULE \* BU ALSO REQUESTED
- COST BREAKDOWN
- BCL CONFIRMATION OF FUNDING

- BU  BUSY TIME / 7 MEETINGS UNRELATED  
SHOULDER BOLGER

INSPECTION PRIOR TO BACKFILL BY BCL  
MONTHLY THEREAFTER

CAN'T TAKE ON MORE BUT CAN CONTRIBUTE

PWGS JUNE INSPECTIONS?

- WE WILL SET UP INSPECTIONS (CUFF)

63

Date

SITU - ISSUE w/ HONORARY  
BOARDING COMMUNITY CENTRE/  
CHURCH

NAME - ALL EXCEPT 1 TRUSTEE MEMBER  
IS ADVANCED SALARY  
- MUSTARD, SCHOOL OS N PERSON  
FIRED AT DIRECTION OF TRUSTEE  
MEMBER, PREPARING FOR LAWSUIT

s.20(1)(b)

s.20(1)(c)

s.21(1)(b)

to Information Act

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à l'information

- MIFN RECOVER  
- MAMU

Date

~~DAVE~~

- FINP MEETINGS

- ATIP

MAMU / SNEZ TRIP

MUSHUHU TRIP

FINP

DOREY

RENOS

CMHC

IWG

SPEERKATE - FRIDAY

KINESCLAR - TUES (OROMDOO?)

MUNOPOREK - W1 HATT IN NOV

SIFN - RECONCILIATION COMPLETED

GA PT A

MAMU  
KINESCLAR

PROGRAM RECONCILIATION

FINP  
FUNDING

LETTERS

~~LETTERS~~

ACRS - ANADOUK

65

→  
→  
REMUSHUAD

MARK BELFLEUR & ARON DEWIDSON  
HOTEL PROPOSAL  
\$50K TO ZC DEV. FOR  
FEASIBILITY

ASSET MANAGER - PUBLIC WORKS TO  
REVIEW SCOPE - MARK TO PICK UP  
CLIFF/DAT (PW) - TAKE STUDIES  
HOUSING / FURNACE / ELECTRIFICATION  
? PRIORITY ASSET GROUP.

TEACHERS MEXCHEN - TO REVIEW  
DATA & DETERMINE PLAN.  
- CANNOT BID. 3 MONTHS OUT.

IS IT REALLY THAT URGENT? ASSET  
MANAGER (CBCU TAKING CARE OF  
WATER)

POWER PLANT - ENSURE IT CONTINUES TO  
FUNCTION.

\* CONFIRMATION THAT FIRE HALL HAS BEEN  
EXPANDED TO FIT SECOND TRACK.

\* CONSTRUCTION CHECKLIST - REVIEW W/ BILL & NICK

6/2

s.20(1)(b)

s.20(1)(c)

s.21(1)(b)

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l'information

2007/10/26

NUBA

ASK FROM HQ FOR

MID-NOV STILL GOOD FOR SHIPPING

- PRICE PER UNIT

- VOLUME OF UNIT (COUNT)

Date 2017/11/02

NALCOR

CALL W/ RICK KENNEDY

OVERHAULS : ONE COMPLETED (2076)  
ONE STARTING ON MONDAY (2069)

SHIPPED DOWN TO BLOCK, ALL COMPONENTS DEPLOYED

KNOWS NOTHING ABOUT DOWN PAYMENT.

FUEL METER PURCHASED ON SITE, WORKING ONE.  
SPECIAL CREW TO INSTALL NEW ONE BY THE  
END OF NOVEMBER

HISTORY @ NALCOR

LOAD IS THE CONCERN.

NOT EQUIPPED FOR THAT DUTY CYCLE  
NOT FOR CONTINUOUS DUTY.

LOAD WOULD BE LOWER.

ENGINEERED CORRECTION BASED ON DESIGN/LOAD  
FURNACE RATIO.

CORRAL CONDITION - OK SHAPE

CATASTROPHIC FAILURE

GOD SHAPE GOING INTO THE WINTER.

MAINTENANCE : DUE

A0435511\_68-000192

Date

UNKNOWN TO HAVE ALL 4

2017 CONSIDERING (WILL FIND)  
2018 WILL FIND IN PROGRESS

DAVID PRICE  
RENOVATIONS

2017/11/08

2011/18

20 NOAH ~~20~~ BURNED IN JUNE  
COMPLETE RENOVATION WINDOWS / DOORS  
DRY WALL  
KITCHEN  
BATH

25 TSHAKAPESH  
(MAY SUICIDE  
VICTIM)

\*HAD 'ROLE' TO  
RECONFIGURE CAHOOT.

- RECONFIGURE

PAINT

PLASTER

NEW FLOORING

1 NEW WINDOW

FRONT DOOR

TRIM / BRACEBOARD

2 WEEKS LAGGED  
4 GAPS

10 KATSHINAK

- REPLACE CABINETS 3 WEEKS

NEW FLOOR

PAINT / PLASTER

WINDOWS OR

TRIM / BRACEBOARD

11 MISTNAPEO

GUTTED

WINDOWS / DOORS

INTERIOR DOORS

KITCHEN

BATH

19 KATSHINAK

GUTTED



Date

15 TSHAKAPON -

PATCHING

REPLACE CABINETS

ALL NEW DOORS 2-3 WEEKS

FEW WINDOWS

INTERIOR DOORS

BATH

PAINT / PLASTER

2016/17

~~10/17~~

7 BENVEN

~~RENOV~~ UNKNOWN

9 MISTENAPED

GOTTED

FLOODING

WINDOWS / DOORS

PAINT / PLASTER

24 PIWAS

UNKNOWN

MAU HAVE DONE 6 OR 7 RENOS.

- DAVE SAID HE TRIES TO GIVE TOON TO  
RENO BITES TO REVIEW SCOPE ? GET HIS  
OPINION

- SAID ALL CREW FROM POLIT IS GONE ? TOON  
CAN NOT SPEAK TO THE WORK THAT WAS  
DONE.

- FLORIDA HOME HOUSING MOTHERS WHO WAS  
THREATENED TO HAVE HER KIDS REMOVED  
IF SHE DIDN'T HAVE HEAT, TOON SAID WOOD  
STOVE WILL BE INSTALLED

A0435511\_71-000195 WEEK OR WEEK

ACTED

Page 1

Date

DUPLEX UPDATE

FNIP - EMAIL NICK  
ALTERNATIVE HEATING - NICK

BALCON REFUSED

Seneca bus

92

2017/11/15

MIFN

ASSET MANAGER

MAKIL  
DINNE  
ECLIM

- MUST HAVE BUDGET
- AUTHORITY TO STRATEGISE
- GET INFRASTRUCTURE TO OPERATIONAL, MAINTAIN,  
BUILD CAPACITY.

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**Pages 198 to / à 199  
are withheld pursuant to sections  
sont retenues en vertu des articles**

**20(1)(d), 21(1)(b)**

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s.20(1)(b)

s.20(1)(c)

s.21(1)(b)

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MIEN RECOVERIES

AIRPORT EQUIPMENT

2017/10/23

MIFN Amendment Book

2017/18

FIRE TRUCK REPAIRS / SHEDDING

MULTIUNIT

FIRE FIGHTER TRAINING

FIRE TRUCK INSPECTION

FUEL

#2076 &amp; #2068 OVERHAULS

-HELD IN POOL UNTIL AGREEMENT BIT MICH & NAICOR  
RE: OUTSTANDING BILL. 1 RELEASED IN JUNE, 2017.

2016/17

HOTEL WINDOW SCREENS

FROM \$300K (10%) ASSESSMENT UNDER SUSAN  
CAPACITY (HOUSING EDUCATION PROGRAM)

AIRPORT EQUIPMENT

FIRE PROTECTION PROGRAM

PHASE 1 FURNACE ASSESSMENT / BOILER REPAIR

HOUSING ASSESSMENT

FUEL FLOW METER

FUEL &amp; OIL

MULTIUNIT (3-4 BED ON 2ND)

201, LEFT 10% W/ BOND - NO REPORT

CAPACITY (HOUSING POLICY) GOVERNANCE TOOLS

CAPACITY (TRAINING FOR HOUSING STAFF)

RENO'S

2015/16

FUEL / OVERHAULS ~~OVERHAULS~~

FUEL

FUEL

OVERHAUL 2068 REPAIR

RETURNED TO CRF

NOTABLE (OVERHAUL)

REARMENT FIRE TRUCK  
EMERGENCY INSPECTION OF WATER SYSTEM

2014/15

FUEL TANKS PHASE I COMPLIANCE ISSUES  
PHASE II DESIGN

-REVENUED \$39,663.94

TO CEF

NOBNA FUEL  
NOBNA FUEL  
NOBNA FUEL

TOTAL

2013/14

FUEL

OVERHALLS 2076 - 2068

2012/13

ROADS & BRIDGES SNOW REMOVAL  
SCALFREN - SENT TO CEF  
REPAIR \$2070  
REPAIR \$2068  
FUEL

NOBNA \$

FUEL

FUEL TANKS AKA - COMPLIANCE ISSUES  
NEGATIVE NOBNA

79

KAUSHORD INNU FIRST NATION

2011/10/23

MULTI UNIT

OUTSTANDING - CONSTRUCTION SCHEDULE

- CONTRACT / FINAL COST (DETAILED)
- ADVISE OF REQUIREMENT FOR INSPECTIONS
- COMMUNICATE W/ BILL SEMPLE, PROJECT  
MANAGER.
- BCK TO CONFIRM MIFN WILL COVER  
SHORT FALL
- FINAL FLOOD PLAN

79  
10/23/2011



s.20(1)(b)

s.20(1)(c)

s.21(1)(b)

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Date

## PROPOSALS IN GCIMS

2017/18

P004571 Fire Truck Repairs/Shipping

APPROVED

P004185 Firefighter Training

APPROVED

P003833 Engineering Review: Incident 1

NOT APP.

P003210 Fire Truck Inspection

APPROVED

P003121 Fuel

APPROVED

P002396

P002395

P002394

P002330

P002265

P001755

P001238

P001237

- NEW PATNS PROVIDES CHILD CARE WHILE PARENTS ARE IN CLASS, BATTERS NOT GETTING PAID.
  - GRADE 1<sup>st</sup>: GRADE 3 CLASSES BEING TAUGHT BY NON-CERTIFIED PEOPLE (HIGHEST LEVEL JR. HIGH)
  - DEER PROMISED CLASSROOM ASSISTANTS ACTING TEACHERS 1<sup>st</sup> YEAR CERTIFIED TEACHERS (\$47K)
  - BRYN PRESENTED PAY SCALE TO A/TEACHERS WAS PASSED BY BOARD. A/TEACHERS DO NOT KNOW ABOUT GETTING PAID.
  - NOMINAL ROLE FOR NATUASHISH ADDED NIGHT SCHOOL STUDENTS ABOVE 21. DEER IN DAILY COMMUNICATIONS RE: SCHOOL BUSINESS BUT REFUSING TO PROVIDE NOMINAL ROLE INFO.
  - DEER PHONING WEEKENDS, EVENINGS RE: NOMINAL ROLES 2014-2016. STATES INAC #5 ARE WRONG & IMPACTS HIS BONUS (\$35/STUDENT). HARASSMENT. KNOWN BRYN'S MOTHER TO SAY BRYN WILL BE FIRED IF HE DOESN'T STOP.
  - UNPROFESSIONAL BEHAVIOUR (DEER)
  - OVERPAID DEER \$2K IN 3 YEARS BONUS BECAUSE OF THE NOMINAL #5 HE PROVIDED
  - OKT. LAW FIRM - JUDITH RAY
  - RAY'S DEPARTURE
  - ISSUES IN NATUASHISH.
- NO ONE IN A POSITION TO MAKE RECOMMENDATIONS (LOO OF BRYN)

**Pages 206 to / à 210  
are withheld pursuant to section  
sont retenues en vertu de l'article**

**23**

**of the Access to Information Act  
de la Loi sur l'accès à l'information**

**From:** "Dowe, Angela (AADNC/AANDC)" <angela.dowe@canada.ca>  
**To:** "Sarson, Kriss (AADNC/AANDC)" <Kriss.Sarson@aandc-aadnc.gc.ca>, "McCallu...  
**Date:** 5/23/2017 2:49 PM  
**Subject:** Nalcor cidms I have

Hi Guys

Here are the cidm #s - 646146, 659628, 653017, 669825.

Thanks  
Ang :)

**From:** Tom Keagan  
**To:** Diane Wade; Erika McCallum; Philip Clarke (CA - ADVS); nick.paradis...  
**CC:** Kriss Sarson  
**Date:** 5/23/2017 8:31 AM  
**Subject:** Re: MIFN / Nalcor Operational Touch Point

Works for me.  
Tom

>>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 5/23/2017 8:26 AM >>>  
Team - I am away until next week and would request we defer this meeting and reschedule on my return.  
Many thanks for your patience.

-

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
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Courriel / Email : p.philip.clarke@pwc.com (mailto:p.philip.clarke@ca.pwc.com )  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
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**From:** Erika McCallum  
**To:** Keagan, Tom; Maltais, Andree; Sarson, Kriss; kelvin.latham@hc-sc.gc.c...  
**CC:** Glynn-Conrad, Rosemary; Wade, Diane  
**Date:** 5/19/2017 10:29 AM  
**Subject:** MUSHUAU IFN INFRASTRUCTURE WORKING GROUP MEETING MINUTES - MAY 4, 2017

**Attachments:** AMHERST-#675509-v1-  
MUSHUAU\_IFN\_INFRASTRUCTURE\_WORKING\_GROUP\_MEETING\_MINUTES\_2017\_05\_04.pdf;  
AMHERST-#676105-v1-MUSHUAU\_-  
\_INFRASTRUCTUREW\_WORKING\_GROUP\_FINAL\_WORK\_PLAN\_MAY\_2017.PDF

Please find the above and the draft work plan and forward comments by May 29, 2017.

Nick, can you forward to Kajetan Rich, as I do not have an e-mail address for him.

Thank you!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

**From:** "Dowe, Angela (AADNC/AANDC)" <angela.dowe@canada.ca>  
**To:** "McCallum, Erika (AADNC/AANDC)" <erika.mccallum@aandc-aadnc.gc.ca>  
**Date:** 5/19/2017 9:48 AM  
**Subject:** RE: INNU FILE CONTACT INFORMATION

Hi Erika

I'm working on a key Innu officials and contact list under cidm # 675725 now still in draft phase as I like to double check my info and I am still compiling and adding contacts...if you have access to cidm you can use that for now. If not I can copy and paste the info to you.

If you have contacts that I haven't added that you may have or if there are any noticeable errors to you can you let me know as well?

Thanks and have a great long weekend ☺

Ang

From: McCallum, Erika (AADNC/AANDC)  
Sent: Friday, May 19, 2017 9:30 AM  
To: Dowe, Angela (AADNC/AANDC)  
Cc: Keagan, Tom (AADNC/AANDC)  
Subject: INNU FILE CONTACT INFORMATION

Hi Angela,

Can you forward me the information for SIFN/MIFN/Mamu contacts (Chief and Council)?

Erika McCallum  
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**Page 215**

**is under consultation**

**est sous consultation**



**From:** Tom Keagan  
**To:** Erika McCallum; Kriss Sarson  
**CC:** Andree Maltais; Angela (AANDC/AADNC) Dowe  
**Date:** 5/17/2017 4:00 PM  
**Subject:** IWG notes from May 4 mtg  
**Attachments:** AMHERST-#675619-v1-MIFN\_MEETING\_IN\_GOOSE\_BAY\_IDLP\_OFFICE -  
\_MAY\_4\_2017\_INFRASTRUCTURE\_WORKING\_GROUP.docx

Hi

These are just my notes from the May 4th meeting for your info.

They are for internal use and distribution only and not intended as the minutes of the IWG meeting.

Let me know if you'd like to discuss.

Thanks.

Tom

**From:** Erika McCallum  
**To:** Keagan, Tom  
**CC:** Sarson, Kriss  
**Date:** 5/17/2017 1:45 PM  
**Subject:** Re: MIFN notes from May 3rd Meeting

Housing

MIFN was funded for three duplexes, not two as indicated.  
Final decisions regarding this project is required no later than June 16, not July 1.

I have completed minutes for the Infrastructure Working Group meeting on May 4 and a letter to Chief and Council indicating the tight time lines associated with successfully completing the duplex project.

I will forward them to you asap.

Erika McCallum  
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>>> Tom Keagan 5/17/2017 9:29 AM >>>

Please review before I send out to the Band; especially the housing notes as we need to get this one right. thanks.

Kriss - I'll send you my notes from the May 4 session also.

**From:** Tom Keagan  
**To:** Andree Maltais; Diane Wade; Dorothy Smith-Bezanson; Erika McCallum; ...  
**Date:** 5/17/2017 9:29 AM  
**Subject:** MIFN notes from May 3rd Meeting  
**Attachments:** AMHERST-#675606-v1-MIFN\_MEETINGS\_GOOSE\_BAY\_MAY\_3\_2017.docx

Please review before I send out to the Band; especially the housing notes as we need to get this one right. thanks.

Kriss - I'll send you my notes from the May 4 session also.

s.19(1)

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**From:** "Dowe, Angela (AADNC/AANDC)" <angela.dowe@canada.ca>  
**To:** "McCallum, Erika (AADNC/AANDC)" <erika.mccallum@aandc-aadnc.gc.ca>  
**Date:** 5/16/2017 12:37 PM  
**Subject:** RE: MUSHUAU CONTACT INFO

Sure.....office p # 709 478 2431

I don't have his cell # but if you need it I may be able to get that from Tom.

From: Erika McCallum [mailto:Erika.McCallum@aandc-aadnc.gc.ca]  
Sent: Tuesday, May 16, 2017 12:10 PM  
To: Dowe, Angela (AADNC/AANDC)  
Subject: MUSHUAU CONTACT INFO

Hi Angela,

Can you tell me the contact information for Nick Paradisis?

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
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l'information s.18(a)  
s.21(1)(a)

**From:** Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, 'Kriss Sarson' <Kriss.Sarson@...>  
**Date:** 9/8/2017 2:10 PM  
**Subject:** RE: Duplex Project

Hi Erika

They seem to have answered most everything.

They mention their NSDC crew. Do we know how many folks that is? There will be a lot of difference in a foreman plus 6 locals vs a half dozen experienced tradesmen plus some locals.

If this is all correct the only add ons for the community would seem to be at least these:

- All associated project transportation costs are included to deliver materials and components to Goose Bay or designated port(s). Ocean shipping by MI. Does not include any delays, storage or unforeseen delivery issues.
- Electrician to be provided by community, panel mast/ underground connection and any water and power meters supplied and installed by community electrician.
- Building services are the responsibility of MI to the building perimeter, connections to sewer, water and power from building perimeter to interior by NSDC
- Equipment assumes the community has a backhoe, loader, excavator, zoom boom and forklift (both with fork extensions) and flat bed truck and trailer all in good working condition with qualified operator(s). Assumes fuel is available in the community
- Assumes 6-8 skilled community members at all times (that live in the community) at [REDACTED] hour (2-3 per house). Doesn't factor any training budgets or wage subsidies. Should NSDC have to bring in outside workers due to labour deficiencies costs will increase and billed to the project.
- Does this mean they pay the local labour \$18?
- (it would be good to have an outside labour rate established before they start)
  - Final landscaping are not included in NSDC scope

"Rear door at grade". Not sure how this works if the standard detail says only 5' of backfill allowed on the basement wall but I guess we will see in the final submission. He does say stairs are included so if one becomes necessary then I guess it will not be extra.

-Re the windows. He says meets the NECB. I am curious about double glazed sliders as the ideal solution. Casements will always seal better than sliders. Codes are always considered the minimum requirement and I would suggest we should be exceeding code minimums, especially in the windows and doors. Do we have brand names of the supplier in the specs somewhere?

He mentions an Aug 21 agreement. I have the Aug 01 set you sent me. Is there more?  
"As per project specifications sent". Do you think this is also the Aug 01 set or something else?

They seem to have experience in the North. Notes like equipment in working condition and having fuel available tells me they have had such issues in the past and learned from them.

That's all for now I guess.  
Regards

cm

From: Erika McCallum [mailto:Erika.McCallum@aandc-aadnc.gc.ca]  
Sent: September-08-17 8:46 AM  
To: Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>; Kriss Sarson <Kriss.Sarson@aandc-aadnc.gc.ca>;

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Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca>  
Subject: Fwd: Duplex Project

FYI

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
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40 Havelock Street  
Amherst, Nova Scotia  
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902-661-6237 (fax)  
>>> Steve Marshall <steve@nsd-corp.ca<mailto:steve@nsd-corp.ca>> 9/7/2017 5:25 PM >>>

Hi Erika,

Please find attached the comments you requested. I am not sure if you have seen the packages I sent to Chief and Nick as most of what you are looking for is in them. Nick, if it is ok, can I send Erika the packages?

In a nutshell, we are working from the assumption that the lots are generally ready to construct on and the services are run to each lot. We will take it from there to completion up to a general final lot grading.

Erika, rest assured that we have a very good handle on the project and our team is very experienced in executing projects such as this one. MI is in good hands and we will ensure that the project is a success.

Let me know if you have any further questions.

Thanks Erika.

Steve

----- Forwarded message -----

From: Nick Paradisis <nick.paradisis@mifn.ca<mailto:nick.paradisis@mifn.ca>>  
Date: Wed, Sep 6, 2017 at 3:57 PM  
Subject: Fwd: Duplex Project  
To: Steve Marshall <steve@nsd-corp.ca<mailto:steve@nsd-corp.ca>>  
Cc: John Nui <tshannui@gmail.com<mailto:tshannui@gmail.com>>

Hi Steve

I just received the attached email from INAC

Can you please review and provide the required information

Thank you

Nick

Sent from my iPhone

Begin forwarded message:

From: Erika McCallum

<Erika.McCallum@aandc-aadnc.gc.ca<mailto:Erika.McCallum@aandc-aadnc.gc.ca>>

Date: September 6, 2017 at 2:25:13 PM ADT

To: Nick Paradisis <nick.paradisis@mifn.ca<mailto:nick.paradisis@mifn.ca>>

Cc: Diane Wade <Diane.Wade@aandc-aadnc.gc.ca<mailto:Diane.Wade@aandc-aadnc.gc.ca>>, Kriss Sarson <Kriss.Sarson@aandc-aadnc.gc.ca<mailto:Kriss.Sarson@aandc-aadnc.gc.ca>>

Subject: Duplex Project

Hi Nick,

Further to receipt of the information provided by Steve Marshall, Northern Shield, the documentation was forwarded to Public Works & Government Services Canada for their review and feedback, as has been the practice with housing projects resulting from Budget 2016.

Please note the following summary of that consultation:

- \* Are shipping costs from Ontario (the address of Northern Shield) or Edmonton, AB (the address of Magwall Building Systems)? Please provide the cost breakdown for transportation.
- \* As per specifications sent for the project :
- \* -All associated project transportation costs are included to deliver materials and components to Goose Bay or designated port(s). Ocean shipping by ML.
- \* Who will provide warranty, Northern Shield or Magwall?
- \* Northern Shield provides the warranty on the build and any subtrade or product warranty is passed on to customer (appliances, materials, windows etc)
- \* For clarity, Magwall is our SIP panel manufacturing company and are not directly associated with the project. Everything is under NSDC.
- \* Please provide roof details.
- \* To follow with full engineered plan set
- \* Will all openings (windows and doors) be factory framed into the panels or framed on-site from pre-cut pieces? Concern is noted that, if the latter, site labour will need to find the correct parts (possibly in the snow) and nail them together in the right order.
- \* For the Duplexes the windows come in installed in the units as they are shipped as modular units, for the bungalow the windows and doors will be cut on site by NSDC crew who are very experienced with the products and installation details as well as the remote community setting and extreme weather conditions.
- \* Concern is noted for the tremendous amount of site labour and high potential for error due to the requirement of precise assembly details (i.e., if lumber is cut incorrectly or damages MAG board material). What contingency plans are in place to mitigate risk?
- \* For all remote projects we do include a material contingency for some items (ie ship some extra panels) also the site coordination critical items are managed by NSDC crew for accuracy.
- \* Submitted drawings (from 2016) are for a project in Ontario. As code items vary from place to place (especially with regard to wind and snow loading requirements), please forward a design for Natuashish and a local Engineer stamp.
- \* This will be completed once project is fully awarded (signed contract) and we can engage the local P.Eng stamp for review, no concern from NSDC as we design and build in different provinces to different codes and different countries to international codes.
- \* Please identify all 'by others' (i.e., fascia and gable trim, drip edge, gutters and basement support posts, etc.).
- \* AS noted in the specifications submitted :
- \* Notes, Assumptions & Exclusions; Community to provide the following:
  - \* -Site plan details on lots, sizes, municipal approvals and regulations.
  - \* -Flat, leveled and cleared sites.
  - \* -Service Connections for hydro, water and sewer for the building connections. Estimate assumes sites are serviced with utilities at the curb.
  - \* -Equipment assumes the community has a backhoe, loader, excavator, zoom boom and forklift (both with fork extensions) and flat bed truck and trailer all in good working condition with qualified operator(s).

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Assumes fuel is available in the community. All provided at MI costs. Down time and costs of replacement equipment and associated costs not included and subject to price increase.

- \* - All permits, site engineering, access to lots, maintained roads, snow clearing services, waste removal.
- \* Civil work allowance: assumes basic work required on site to clear and generally level the lots, run water, sewer lines, excavate basement, backfill and grade for final landscaping by the community prior to unit arrival.
- \* Notes: Assumes 6-8 skilled community members at all times (that live in the community) at [REDACTED] hour (2-3 per house). Doesn't factor any training budgets or wage subsidies. Should NSDC have to bring in outside workers due to labour deficiencies costs will increase and billed to the project.
- \* -All associated project transportation costs are included to deliver materials and components to Goose Bay or designated port(s). Ocean shipping by MI. Does not include any delays, storage or unforeseen delivery issues.
- \* Please identify roofing material. Details only show panel construction. Does community have to supply/install shingles/metal? Can roofing be nailed into the roof panel system
- \* Previous project files that were sent for reference included panel roof details. For the current project : Duplexes and the Bungalow the roof will be as stated in the specifications (attached for reference) Wood Trusses , roof sheathing will employ FRP Entertec SIP panels with embedded solar roof package and conventional plywood, connection materials and consumables, shingles and labour included in pricing.
- \* Roof details all show sloped SIP panels which imply sloped finished ceiling. Is there to be a flat ceiling of some sort? If so, is labour and material included?
- \* Previous project files that included a lofted / sloped ceiling sent as reference drawings. For this project the roof and ceiling construction will be as stated in the specifications (attached for reference).
- \* Are labour and material for 5-6' exterior stairs included?
- \* Yes, materials and labour for the front wood porch and stairs to grade as required. Rear door at grade. Pricing does not include any decks but does cover stairs and required landings.
- \* Back slope away from the house to be a minimum of 1 in 12 will be difficult to obtain on all sides of the structure.
- \* Where is the reference to th 1 in 12 slope? If it is in our details it is a an oversight.
- \* Final landscaping are not included in NSDC scope - we have no details on the sites, topo etc. However, we will ensure the units are backfilled and sites are graded to slope away from the houses.
- \* Foundation sections show a gravel footing which only works if the material below it is solid and undisturbed.
- \* Previous project files - sent as reference drawings only. Foundation details are being reviewed for location and code requirements by P.Eng. As per project specifications sent : Supplied and installed by NSDC - Magboard SIP foundation wall panels on concrete footing, Connection materials, wrap and consumables, PWF wood for foundation floors with insulation board as required (or approved equivalent) Note: aggregate for foundations not included. Supplied by others. Assumes no weeping tile.
- \* Foundation sections show the floor panels sit directly on the subsoil which will require grading of the gravel to be exactly level and all services (water/sewer/power) needs to be in place before the floor goes down. Detail also notes 'optional' foam insulation under the floor. Is that included in the package and who installs?
- \* Previous project files - sent as reference drawings only. Foundation details are being reviewed for location and code requirements by P.Eng. As per project specifications sent : Supplied and installed by NSDC - Magboard SIP foundation wall panels on concrete footing, Connection materials, wrap and consumables, PWF wood for foundation floors with insulation board as required (or approved equivalent) Note: aggregate for foundations not included. Supplied by others. Assumes no weeping tile. Building services are the responsibility of MI to the building perimeter, connections to sewer, water and power from building perimeter to interior by NSDC.
- \* No indication of waterproofing between basement wall and basement floor. Typical details do not show exterior perimeter drains which will most likely be required.
- \* Foundation details are being reviewed for location and code requirements by P.Eng and will be built accordingly/to code.
- \* Standard details show vertical holes in panels for wiring installation. Are the holes placed relative to an electrical plan or are there just two per panel as shown? Some details show matching holes in the top plates. Are the holes in the plates pre-drilled or drilled on site?



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- \* Panels ship standard from supplier with (2) electrical chases in each panel for electrical runs, top plates are drilled on site as required.
- \* The submitted Magwall plans show 2" x 8" construction. Is that what is included in the current proposal?
- \* Yes the panels are 8.25" thick, this is also required to meet the R values as per NBC.
- \* Are the windows triple glazed?
- \* As per project specifications sent : Supplied and installed by NSDC - windows shall meet the requirements of Zone 7 and the U value requirements of the NECCB. Double glazed, slider windows, with Low E argon gas, vinyl clad with insulated spacers is anticipated. Windows shall be insulated at the perimeter with low expanding foam.
- \* Does the proposal include supply and install for gear like HRV, water heater, bathroom fans, appliances, kitchen hood, electrical panel mast, water and power meters, etc.?
- \* As per project specifications sent : Heating and Ventilation section, HRV included in design and pricing, Water Heater 40 gallon included in design and pricing, bathroom and kitchen fans included, appliances - fridge stove washer and dryer., electrical - main panel with circuit breakers included and install, Assumes Electrician to be provided by community, panel mast/ underground connection and any water and power meters supplied and installed by community electrician.
- \* Is the cost of excavation, site servicing, installation of underground lines, hook ups for water/sewer/power, driveway gravel, curb cuts at the street included?
- \* See above notes in reference to Exclusions for underground lines, hook ups for water/sewer/power, driveway gravel
- \* See notes to agreement issued Aug 21 to MIFN - Civil work: Assumes basic work required on site to clear and generally level the lots, run water / sewer lines, excavate basement, backfill and grade for final landscaping is complete at MIFN costs. Landscaping not included.
- \* Do these plans have 'winter lobbies' (arctic entrances), cold porch for winter use/storage, space for country meat prep and large pantry for supplies coming in via boat?
- \* Yes - as per attached concept plans submitted.

Please provide us with Northern Shield's response to these comments/questions as soon as possible. Can you tell me the status of the project? Has MIFN signed a contract with Northern Shield? As previously indicated, INAC wants to ensure that these housing funds are best utilized to serve the community and that new infrastructure is code-compliant, appropriate for the climate and will serve to increase current housing stock with infrastructure that will have a suitable life span.

Thanks so much,

Erika McCallum

Capital Program Officer

Indigenous and Northern Affairs Canada

Atlantic Regional Office

P.O. Box 160

40 Havelock

Street<<https://maps.google.com/?q=40+Havelock+Street%0D+Amherst,+Nova+Scotia+%0D+B4H+3Z3+%0D+%C2%A0+%0D+%0D+902&entry=gmail&source=g>>

Amherst, Nova

Scotia<<https://maps.google.com/?q=40+Havelock+Street%0D+Amherst,+Nova+Scotia+%0D+B4H+3Z3+%0D+%C2%A0+%0D+%0D+902&entry=gmail&source=g>>

B4H

3Z3<<https://maps.google.com/?q=40+Havelock+Street%0D+Amherst,+Nova+Scotia+%0D+B4H+3Z3+%0D+%C2%A0+%0D+%0D+902&entry=gmail&source=g>>

902-661-6252<tel:(902)%20661-6252> (phone)

902-669-1102<tel:(902)%20669-1102> (blackberry)

902-661-6237<tel:(902)%20661-6237> (fax)

--

Best regards,

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l'information*

Steve Marshall

Northern Shield Development Corporation Inc.  
(O) 705-252-4605<tel:(705)%20252-4605>  
(C) 416-702-4343<tel:(416)%20702-4343>  
steve@nsd-corp.ca<mailto:steve@nsd-corp.ca>

—  
Best regards,

Steve Marshall

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**Pages 226 to / à 235  
are under consultation  
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**From:** Michelle Hynes  
**To:** McCallum, Erika  
**Date:** 9/1/2017 9:25 AM  
**Subject:** Attached Files  
**Attachments:** AMHERST-699098.PDF.DRF; AMHERST-699097.PDF.DRF; AMHERST-699095.PDF.DRF

here you go...

**Pages 237 to / à 238  
are under consultation  
sont sous consultation**

**From:** Diane Wade  
**To:** Glynn-Conrad, Rosemary; Milligan, Clifford  
**CC:** McCallum, Erika; Sarson, Kriss  
**Date:** 8/30/2017 4:25 PM  
**Subject:** Re: Florida houses 2017

thanks Cliff - we've had some internal discussions about the feedback - thank you for what you provided so far.

We'll keep you in the loop.  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca> 8/29/2017 6:01 PM >>>

I am sending these now just to keep the discussion going. Some of these comments are about generalities that the proposer does not need to see. I will separate out the tech questions for them once I see the rest of the package as I don't really know from these docs what is included and what is not.

So to start with, if I follow this correctly, the proposal is from Northern Shield Development (mailing address Barrie, Ont.) but the product is actually coming from a company in Edmonton, Magwall Building Systems. As a portion of the overall project the transportation costs must be considerable. I wonder what the cost would be direct from Magwall.

If the contract is with a middle man (Northern) and there is a problem later on, they will defer to (blame it on) Magwall and the Band has no contract with that supplier which, in my opinion, provides a high potential for warranty problems.

I don't have a floor plan of the unit so those comments can come later. Neither the Magwall or the Northern sites include standard plans to view. Also the detail packages I have are only for ground floor and foundation. There are no roof details.

In my experience with panel construction the intent is to minimize on site labour by doing as much as possible in the factory. This system uses a 4ft maximum panel size. This considerably increases the number of on site joints and on site labour. Every joint has to be made air tight and water tight. Two men can easily lift and place an 8 or 12 ft. panel, especially in a one storey building and those sizes will fit in a container. That is why other systems maximize panel size. Even more important than size is that all openings, windows and doors, should be factory framed into a panel to reduce site labour. It appears from these details that all of the openings are to be framed on site from pre-cut pieces. This means that for each opening someone has to find the right parts, possibly in the snow, and nail them together in the right order.

This system has a tremendous amount of site labour and a high potential for mistakes due to the requirement of precise assembly details. Stick framing is infinitely more forgiving. What happens if someone cuts lumber the wrong size or damages that special MAG board material? It is a long way to go to get a replacement.

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l'information*

The submitted drawings (from 2016) are actually for a project at a FN community in Ontario. I called them and their housing guy is going to call me back but their web site says there are no projects under construction right now. Code items will vary from place to place, especially with regard to wind and snow loading requirements so we would need a design for our site and a local engineer stamp.

I am not aware of the actual terms of the proposal but I see a number of "by others" notes in the standard details. Fascia and gable trim, drip edge, gutters and basement support posts are a few examples.

I don't see anything that mentions roofing material. The standard roof details only shows the panel construction. Does the community have to supply and install its own shingles (or metal)? Can you actually nail into the roof panel system?

The roof details all show the sloped SIP panels which imply a sloped finish ceiling. Is there to be a flat ceiling of some sort or will they retain the high sloped ceiling? If there is to be a flat ceiling of some type is labour and material included for this?

The foundations details indicate that the backfill cannot be more than 5 ft. up on the wall, which means there will be a requirement for a 5 to 6 ft. stair and landing at the front and back doors. Are labour and material for these stairs included?

The foundation sections show a back slope away from the house to be a minimum of 1 in 12 which may be difficult to obtain on all sides of the structure.

The foundation sections show a gravel footing which only works OK if the material below it is solid and undisturbed.

The foundation sections show that the floor panels sit directly on the subsoil. This means the grading of the gravel has to be exactly level and all services, water, sewer and power need to be in place before the floor goes down. The detail also notes "optional" foam insulation under the floor. Is that included in the material package and who installs it?

I see no indication of waterproofing between the basement wall and the basement floor and the typical details do not show exterior perimeter drains which will most likely be required.

The standard details show vertical holes in the panels for wiring installation. Are these holes actually placed relative to an electrical plan or are there just two per panel as shown? Also some details show matching holes in the top plates. Are the holes in the plates pre drilled or drilled on site?

The submitted Magwall plans show 2" x 8" construction. This is a good thing but is that what is included in the current proposal?

Do they get triple glazed windows?

Does the proposal include supply and install for gear like HRV, water heater, bathroom fans, appliances, kitchen hood, elec. panel, elec. mast, water and power meters, etc., etc.?

What about the cost of excavation and site servicing? Installing underground lines and hook ups for water, sewer and power. Gravel for the driveway and curb cuts at the street?

We have had much discussion on plans and things the band wants. Do these plans have winter lobbies at the doors and is there a cold porch for winter use / storage. What about a space for country meat prep and a large pantry for when the boat comes in?

Oh my!

cm

**Pages 241 to / à 242**

**are duplicates**

**sont des duplicatas**



**Pages 243 to / à 246  
are not reviewed  
ne sont pas revisées**

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to Information Act*

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l'information*

**From:** Erika McCallum  
**To:** Keagan, Tom; Wade, Diane  
**CC:** Sarson, Kriss  
**Date:** 7/4/2017 5:16 PM  
**Subject:** DILLON CONSULTING

Hi Tom & Diane,

I just got off the phone with Ryan Dunbar (Kingsclear FN) who works for Dillon and was involved in the preliminary work for Mushuau. He is going to send me everything they did for MIFN for our review however did indicate that the work was limited to a letter. I'll forward when I receive it from him.

Dillon continues to be interested in working with MIFN.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

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l'information*

**From:** Erika McCallum  
**To:** Keagan, Oona  
**Date:** 7/6/2017 3:20 PM  
**Subject:** Re: Contact Info for CMHC rep - Labrador

Michele Merrick at (902) 426-2744  
mmerrick@cmhc-schl.gc.ca

>

>> Oona Keagan <oona.keagan@aandc-aadnc.gc.ca> 7/6/2017 3:12 PM >>>  
Anyone?

Sent from my BlackBerry 10 smartphone on the Rogers network.

**From:** Oona Keagan  
**Sent:** Thursday, July 6, 2017 12:38 PM  
**To:** Stacy Englehart; Erika McCallum; Betty Tower  
**Cc:** Rosemary Glynn-Conrad; Nathalie Levesque  
**Subject:** Contact Info for CMHC rep - Labrador

Does anyone have this information? If so, please share! Technical meeting tomorrow to discuss Innu CYFS proposals and would like to invite them to participate.

Thanks!  
Oona

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

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l'information*

**From:** Erika McCallum  
**To:** Keagan, Oona  
**Date:** 7/7/2017 10:56 AM  
**Subject:** MUSHUAU CMHC CONTACT  
**Attachments:** Wendy Pollard.vcf; Francois Lachance.vcf; Francois Sauvageau.vcf

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
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l'information*

**From:** William Nye <william.nye@aandc-aadnc.gc.ca>  
**To:** Erika.McCallum@aandc-aadnc.gc.ca  
**CC:** Tom.Keagan@aandc-aadnc.gc.ca  
**Date:** 7/14/2017 10:27 AM  
**Subject:** Re: SIFN/MIFN response to Fire Report

Not to my knowledge. I will contact them next week. I think MFIN is meeting in St. John's with Tom.

Sent from my BlackBerry 10 smartphone on the Bell network.

From: Erika McCallum  
Sent: Friday, July 14, 2017 10:15 AM  
To: William Nye  
Cc: Kriss Sarson; Diane Wade  
Subject: SIFN/MIFN response to Fire Report

Bill,

Wondering if we've received responses from the FN's?

Erika McCallum  
Capital Program Officer

Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

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l'information*

**From:** Marisa Piccini  
**To:** Broussard, Joan; Glynn-Conrad, Rosemary; Hines, Harold; Keagan, Tom; ...  
**Date:** 7/14/2017 5:15 PM  
**Subject:** AROC RECORD OF DECISION - SPECIAL MEETING - INNU COMMUNITIES - JUNE 29, 2017  
**Attachments:** AMHERST-#685441-v2-AROC\_RECORD\_OF\_DECISION\_-\_SPECIAL\_MEETING\_-\_JUNE\_29\_\_2017.DOCX

Please see attached minutes of the special meeting re: Innu Communities of June 29, 2017.

Have a great weekend!

**Marisa Piccini**  
*Communications Officer*  
Atlantic Region  
Indigenous and Northern Affairs Canada  
Office: (902) 660-7104  
Cell: (902) 669-0045

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to Information Act*

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l'information*

**From:** "Dowe, Angela (AADNC/AANDC)" <angela.dowe@canada.ca>  
**To:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, "Sarson, Kriss (AADNC/AANDC)"...  
**Date:** 6/5/2017 10:27 AM  
**Subject:** Nalcor call June 6th and Conf call this afternoon

Good Morning,

I was just speaking to Tom and noticed a new appt for tomorrow morning for the Nalcor call, wanted to tell you I couldn't find a room for you guys on this one .....sorry

See you this afternoon in Rose's office for the 1 - 4 pm ( ICAP, IWG ) I'm going to start the call for you guys in case Tom is a bit late - his plane lands at 1:05 NFLD time so he will be calling on the run.

Thanks,  
Ang

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to Information Act*

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l'information*

s.18(a)

s.18(b)

s.21(1)(b)

**From:** Erika McCallum  
**To:** Keagan, Tom  
**CC:** Wade, Diane  
**Date:** 6/27/2017 11:19 AM  
**Subject:** Re: Innu Housing

[REDACTED] I don't think there is a whole lot of optimism that the region will be getting a lot of housing money this year.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> Tom Keagan 6/27/2017 11:00 AM >>>  
OK. Thanks.  
Any idea when we will know?

>>> Erika McCallum 6/27/2017 10:56 AM >>>  
[REDACTED]

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
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902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> Tom Keagan 6/27/2017 10:39 AM >>>  
Good Morning

Can you please confirm the status of Innu Housing projects for the current year; i.e. what's been approved, if anything, for new units and renovations?

Thank you.

Tom



**Page 254**  
**is a duplicate**  
**est un duplicata**

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**From:** Erika McCallum  
**To:** Keagan, Tom  
**Date:** 6/23/2017 10:18 AM  
**Subject:** Re: MIFN 3 Duplexes

I've been back and forth with the contractor this morning and am trying to get in touch with Catjetan to confirm the availability of hydro poles in the community.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
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902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> Tom Keagan 6/23/2017 8:56 AM >>>  
Good Morning

Can you confirm the status of this project for the current year?

Thanks.

Tom

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l'information*

**From:** Erika McCallum  
**To:** Keagan, Tom; Wade, Diane  
**Date:** 6/19/2017 2:03 PM  
**Subject:** Re: Fwd: Proposal for Security Detail - Peacekeepers

No it does not fall within the parameters of CCP.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
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Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> Tom Keagan 6/19/2017 1:20 PM >>>  
Hi Diane and Erika

I have a call with PSC today. I don't think we can consider this through CCP but would like to know for sure. Can you confirm?

Thanks.

Tom

>>> Tom Keagan 6/15/2017 2:53 PM >>>  
Hi Diane

Does this fit within CCP parameters? I didn't think so but our friends at PSC thought it might.

Can you advise?

Thanks.

Tom


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l'information*

s.16(2)(c)

**From:** "Dowe, Angela (AADNC/AANDC)" <angela.dowe@canada.ca>  
**To:** "McCallum, Erika (AADNC/AANDC)" <erika.mccallum@aandc-aadnc.gc.ca>, "Sar...  
**CC:** "Fraser, Philip (AADNC/AANDC)" <Philip.Fraser@aandc-aadnc.gc.ca>, "Pardy...  
**Date:** 6/8/2017 11:09 AM  
**Subject:** PUB/ MIFN 11:00 AM - 12 PM / Monday June 12, 2017

Good Morning,

Below is the call in info for Monday 11 am for anyone not in the office

1 866 885 - 0884  
2 for English Select  
1 to participate in audio conference  
Enter 4 digit pass code 

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**From:** Erika McCallum  
**To:** Kim.Duggan@justice.gc.ca  
**CC:** Sarson, Kriss  
**Date:** 6/6/2017 10:44 AM  
**Subject:** PUB decision

Hi Kim,

Would a phone call this week be possible to discuss the above and potential impacts on a formalized agreement between Nalcor and MIFN?

Thanks!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
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Amherst, Nova Scotia  
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**Pages 259 to / à 264  
are not reviewed  
ne sont pas revisées**

**From:** Erika McCallum  
**To:** Keagan, Tom; Nye, William; Sarson, Kriss  
**CC:** Dowe, Angela (AANDC/AADNC); Keays-White, Leslie; Wade, Diane  
**Date:** 5/31/2017 9:09 AM  
**Subject:** Re: Teleconference 10:00am

I'm on the road but will call in.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
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Amherst, Nova Scotia  
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902-661-6252 (phone)  
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902-661-6237 (fax)  
>>> Tom Keagan 5/31/2017 8:22 AM >>>  
Are you able to join a call for 10:00?

I'll ask Angela to book a room. More to follow.

>>> Leslie Keays-White <leslie.keays-white@hc-sc.gc.ca> 5/31/2017 7:55 AM >>>  
The Chief has Cancelled court for next week.  
Accommodations has been an issue for Crisis support Teams going in!  
Tom, can you ask Bill if he can join?

Sent from my BlackBerry 10 smartphone on the Rogers network.

**From:** Diane Wade  
**Sent:** Wednesday, May 31, 2017 8:09 AM  
**To:** leslie.keays-white@hc-sc.gc.ca  
**Subject:** Re: Teleconference 10:00am

Ok can it be put to Friday morning?

Bill and I were looking at going to the community but seems only open hotel for august.

If can't defer then please invite Bill.

Di  
Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
Diane.wade@aandc-aadnc.gc.ca/Tel: 902-661-6364/cell: 902-669-0540

**From:** Leslie Keays-White  
**Sent:** Wednesday, May 31, 2017 7:22 AM

**To:** Diane Wade

**Subject:** Re: Teleconference 10:00am

Not Interagency but call with Chief and Nick to discuss community safety and options for Crisis intervention, involves security proposal and infrastructure needs...  
Emergency response stuff..

Sent from my BlackBerry 10 smartphone on the Rogers network.

**From:** Diane Wade

**Sent:** Wednesday, May 31, 2017 7:49 AM

**To:** leslie.keays-white@hc-sc.gc.ca

**Subject:** Re: Teleconference 10:00am

Bummer really. Is it the interagency meeting? How is the boy who was in Toronto re the fire?  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire  
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Diane.wade@aandc-aadnc.gc.ca/Tel: 902-661-6364/cell: 902-669-0540

**From:** Leslie Keays-White

**Sent:** Wednesday, May 31, 2017 7:09 AM

**To:** Diane Wade

**Cc:** Tom Keagan

**Subject:** Re: Teleconference 10:00am

Okay...

Sent from my BlackBerry 10 smartphone on the Rogers network.

**From:** Diane Wade

**Sent:** Wednesday, May 31, 2017 7:34 AM

**To:** leslie.keays-white@hc-sc.gc.ca

**Cc:** Tom Keagan

**Subject:** Re: Teleconference 10:00am

I will be doing interviews this morning. Tom can brief me.

Apologies.  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

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669-0540

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Affaires autochtones et du Nord Canada/Gouvernement du Canada  
Diane.wade@aandc-aadnc.gc.ca/Tel<mailto:Diane.wade@aandc-aadnc.gc.ca/Tel>: 902-661-6364/cell:  
902-669-0540  
From: Leslie Keays-White  
Sent: Wednesday, May 31, 2017 1:01 AM  
To: Tom Keagan; Diane Wade; Lisa Perley-Dutcher; Nick Paradisis; John Nui; Debra Keays-White;  
Jennyfer Tolley; Pam Gough; Shannon Chambers; William McGillivray; Sandy Penney  
Subject: Teleconference 10:00am

Hello All,  
Please be advised that I will set up a call for 10:00  
Using this call-in number  
1-877-413-4788  
ID 2012744#

Sent from my BlackBerry 10 smartphone on the Rogers network.

**From:** "Dowe, Angela (AADNC/AANDC)" <angela.dowe@canada.ca>  
**To:** "Keagan, Tom (AADNC/AANDC)" <Tom.Keagan@aandc-aadnc.gc.ca>, "McCallum, Er..."  
**CC:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, "Lewis, Rhonda (AADNC/AANDC)"...  
**Date:** 5/31/2017 8:47 AM  
**Subject:** RE: Teleconference 10:00am

Good Morning All,  
I checked with Rhonda Lewis and you will be able to use Rose's office for the call at 10 am this morning.  
Call in Info from Les :  
Please be advised that I will set up a call for 10:00  
Using this call-in number  
1-877-413-4788  
ID 2012744#  
Thanks,  
Ang

From: Tom Keagan [mailto:Tom.Keagan@aandc-aadnc.gc.ca]  
Sent: Wednesday, May 31, 2017 8:23 AM  
To: McCallum, Erika (AADNC/AANDC); Sarson, Kriss (AADNC/AANDC); Nye, William (AADNC/AANDC)  
Cc: Diane Wade; Dowe, Angela (AADNC/AANDC); Keays-White, Leslie (HC/SC)  
Subject: Re: Teleconference 10:00am

Are you able to join a call for 10:00?

I'll ask Angela to book a room. More to follow.

>>> Leslie Keays-White <leslie.keays-white@hc-sc.gc.ca<mailto:leslie.keays-white@hc-sc.gc.ca>>  
5/31/2017 7:55 AM >>>  
The Chief has Cancelled court for next week.  
Accommodations has been an issue for Crisis support Teams going in!  
Tom, can you ask Bill if he can join?

Sent from my BlackBerry 10 smartphone on the Rogers network.  
From: Diane Wade  
Sent: Wednesday, May 31, 2017 8:09 AM  
To: leslie.keays-white@hc-sc.gc.ca<mailto:leslie.keays-white@hc-sc.gc.ca>  
Subject: Re: Teleconference 10:00am

Ok can it be put to Friday morning?

Bill and I were looking at going to the community but seems only open hotel for august.

If can't defer then please invite Bill.

Di  
Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca<mailto:Diane.wade@aandc-aadnc.gc.ca> /Tel: 902-661-6364/(cell) 902-669-0540

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902-669-0540

From: Leslie Keays-White  
Sent: Wednesday, May 31, 2017 7:22 AM  
To: Diane Wade  
Subject: Re: Teleconference 10:00am

Not Interagency but call with Chief and Nick to discuss community safety and options for Crisis intervention, involves security proposal and infrastructure needs...  
Emergency response stuff..

Sent from my BlackBerry 10 smartphone on the Rogers network.  
From: Diane Wade  
Sent: Wednesday, May 31, 2017 7:49 AM  
To: leslie.keays-white@hc-sc.gc.ca<mailto:leslie.keays-white@hc-sc.gc.ca>  
Subject: Re: Teleconference 10:00am

Bummer really. Is it the interagency meeting? How is the boy who was in Toronto re the fire?  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca<mailto:Diane.wade@aandc-aadnc.gc.ca> /Tel: 902-661-6364/(cell) 902-669-0540

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Affaires autochtones et du Nord Canada/Gouvernement du Canada  
Diane.wade@aandc-aadnc.gc.ca/Tel<mailto:Diane.wade@aandc-aadnc.gc.ca/Tel>: 902-661-6364/cell: 902-669-0540  
From: Leslie Keays-White  
Sent: Wednesday, May 31, 2017 7:09 AM  
To: Diane Wade  
Cc: Tom Keagan  
Subject: Re: Teleconference 10:00am

Okay...

Sent from my BlackBerry 10 smartphone on the Rogers network.  
From: Diane Wade  
Sent: Wednesday, May 31, 2017 7:34 AM  
To: leslie.keays-white@hc-sc.gc.ca<mailto:leslie.keays-white@hc-sc.gc.ca>  
Cc: Tom Keagan  
Subject: Re: Teleconference 10:00am

I will be doing interviews this morning. Tom can brief me.

Apologies.  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca<mailto:Diane.wade@aandc-aadnc.gc.ca> /Tel: 902-661-6364/(cell) 902-

**From:** Leslie Keays-White

**Sent:** Wednesday, May 31, 2017 1:01 AM

**To:** Tom Keagan; Diane Wade; Lisa Perley-Dutcher; Nick Paradisis; John Nui; Debra Keays-White; Jennyfer Tolley; Pam Gough; Shannon Chambers; William McGillivray; Sandy Penney

**Subject:** Teleconference 10:00am

Hello All,

Please be advised that I will set up a call for 10:00

Using this call-in number

1-877-413-4788

ID 2012744#

Sent from my BlackBerry 10 smartphone on the Rogers network.

**Pages 271 to / à 272**  
**are under consultation**  
**sont sous consultation**

**From:** "Dowe, Angela (AADNC/AANDC)" <angela.dowe@canada.ca>  
**To:** "Algeo, Denise (AADNC/AANDC)" <Denise.Algeo@aandc-aadnc.gc.ca>, "McCallu...  
**Date:** 5/29/2017 9:30 AM  
**Subject:** MAMU CONFERENCE CALL - MAY 26, 2017  
**Attachments:** AMHERST-677379.DOCX.DRF

Good Morning Denise and Erika,

Dot and I have been comparing our notes and she was wondering if you could both review your sections/content, she will be back in the office on Tuesday.

Thanks,  
Ang

( You have full access to change anything needed or missed)

**Page 274**

**is under consultation**

**est sous consultation**

s.23

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**From:** Tom Keagan <tom.keagan@aandc-aadnc.gc.ca>  
**To:** Philip.Fraser@aandc-aadnc.gc.ca, Rosemary.GlynnConrad@aandc-aadnc.gc.ca,...  
**CC:** angela.dowe@canada.ca  
**Date:** 5/26/2017 11:45 AM  
**Subject:** [REDACTED]  
**Attachments:** [REDACTED]

Fyi. I'll set up a mtg with DOJ to discuss further next week.

Sent from my BlackBerry 10 smartphone on the Bell network.

From: Christopher McDonell <Christopher.McDonell@aandc-aadnc.gc.ca>

Sent: Friday, May 26, 2017 12:08 PM

To: Lynda Clairmont; Nadia Ferrara

Cc: Tom Keagan; Rory O'Connor

Subject: [REDACTED]

FYI

Christopher McDonell

Directeur général régional / Région de l'Atlantique

Affaires Autochtones et Développement du Nord Canada / Gouvernement du Canada

Christopher.McDonell@aadnc-aandc.gc.ca / Tél. : 902-661-6262

Régional Director General / Atlantic Region

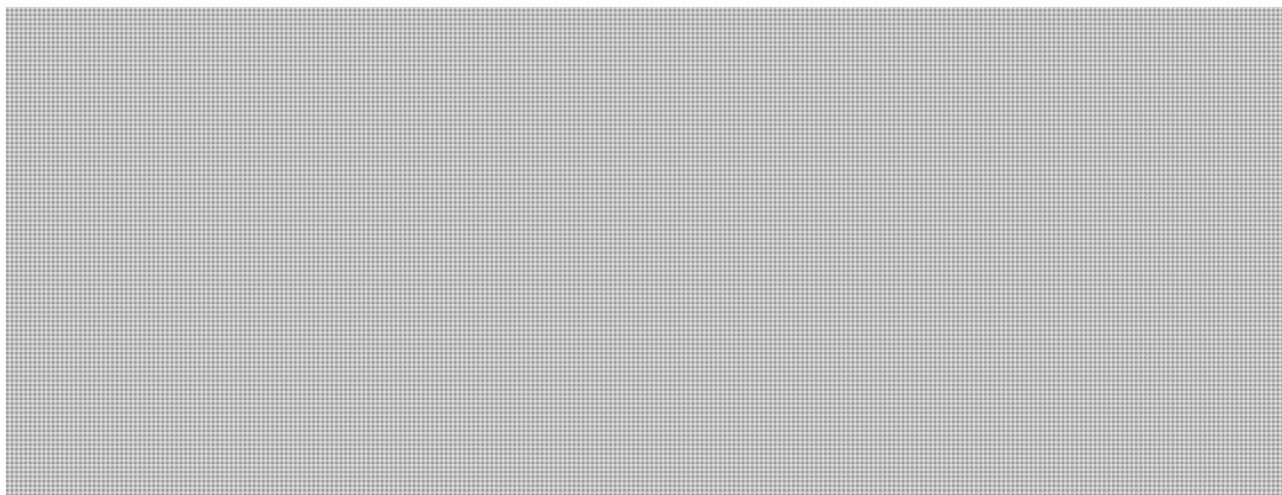
Aboriginal Affairs and Northern Development Canada / Government of Canada

Christopher.McDonell@aadnc-aandc.gc.ca / Tel.: 902-661-6262

>>> Michelle Adkins 5/26/2017 9:45 AM >>>

Jeff/Chris:

The Supreme Court of Newfoundland and Labrador's rendered its decision on questions that had been put to it by the Public Utilities Board of Newfoundland and Labrador regarding the provision of Hydro services to the Innus of Natuashish (see attached).





s.23

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We will circulate the Justice analysis once it comes in. While this has not attracted any media attention, we'll work on lines with Comms.

Michelle Adkins, B.A., LL.B

Director General,  
Policy and Strategic Direction,  
Litigation Management and Resolution Branch  
Indigenous and Northern Affairs Canada  
michelle.adkins@aadnc-aandc.gc.ca /  
Tel: 819-953-4968 / Fax: 819-997-1679

Directrice générale                      Politiques et Orientation Stratégique, Direction générale de la gestion et  
du règlement des litiges  
Affaires autochtones et du Nord Canada michelle.adkins@aadnc-aandc.gc.ca / Tél.: 819-953-4968 / Fax  
:819-997-1679

s.19(1)

to Information Act

Communiqué en vertu de la

Loi sur l'Accès à

l'information

**From:** Tom Keagan  
**To:** Andree Maltais; Diane Wade; Dorothy Smith-Bezanson; Erika McCallum; ...  
**Date:** 5/25/2017 10:49 AM  
**Subject:** Fwd: Natuashish Tragedy

fyi

5/25/2017 10:30 AM >>>

Good morning Tom, Les

The latest victim of suicide is Thunder Tshakapesh, son of the Deputy Grand Chief of the Innu Nation.

Thunder was 17 years old !!!!!!! and a musician. He was missing for two days and found hanged at the Elders gathering area by his girlfriend.

The Office has been closed today and there is still no word as to when the bodies will be released for the funerals to take place,

The Chief and most of the Council are in the community.

Council have offered full support to the families.

I will update as soon as I have more information.

Have a nice day

Nick

**Pages 278 to / à 279  
are under consultation  
sont sous consultation**

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to Information Act  
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Loi sur l'accès à  
l'information*

**From:** Crocbie Engineering Dean <dhopkins@crosbieeng.com>  
**To:** Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca>  
**CC:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, Neil Cleary <ncleary@crosbiee...  
**Date:** 5/12/2017 8:11 AM  
**Subject:** Re: First week in May trip to Natuashish

Jim

The trip will not be next week, we will aim for the following week however we will have to secure travel arrangements first. We will advise a potential date when we have a better handle on flight and hotel availability.

Thanks  
D

> On May 11, 2017, at 1:08 PM, Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca> wrote:  
>  
> Fred,  
>  
> We have received the signed SSA back from INAC. We have all documentation in please with the  
Select Open Agreement between PWGSC and Crocbie.  
>  
> Please proceed with the work to plan and book your site visit to Natuashish.  
>  
> Dianne noted that there had been a fire in the community described below. Diane has offered to help  
with determining if this is a good time to go.  
>  
> Please let me know where I can help.  
>  
> Regards,  
> Jim  
>  
> From: Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca <mailto:Diane.Wade@aandc-  
aadnc.gc.ca>]  
> Sent: May-11-17 12:32 PM  
> To: Neil Cleary <ncleary@crosbieeng.com <mailto:ncleary@crosbieeng.com>>; Victor Melendez  
<Victor.Melendez@pwgsc-tpsgc.gc.ca <mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>  
> Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca <mailto:Erika.McCallum@aandc-  
aadnc.gc.ca>>; dhopkins@crosbieeng.com <mailto:dhopkins@crosbieeng.com>; fearle@crosbieeng.com  
<mailto:fearle@crosbieeng.com>; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca  
<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>  
> Subject: Re: First week in May trip to Natuashish  
>  
> Is the trip for next week a go? there was a fire this week injuring an 11 yr old and the community is  
taken over at the moment.  
>  
> If you need us to help determine whether it's a good time, please let me know.  
> Di  
>  
>  
>  
> Diane Wade,  
> Manager, Infrastructure and Community Planning  
> Indigenous and Northern Affairs Canada/Government of Canada  
> diane.wade@aandc-aadnc.gc.ca <mailto:diane.wade@aandc-aadnc.gc.ca> /Tel: 902-661-6364/cell:  
902-669-0540

>  
> Gestionnaire, Infrastructures et aménagement communautaire,  
> Affaires autochtones et du Nord Canada/Gouvernement du Canada  
> diane.wade@aandc-aadnc.gc.ca <mailto:diane.wade@aandc-aadnc.gc.ca> /Tel: 661-6364/cell: 902-669-0540  
> >>> Neil Cleary <ncleary@crosbieeng.com <mailto:ncleary@crosbieeng.com>> 4/27/2017 4:56 AM  
>>>  
> Victor.  
>  
> The week starting Monday May 8 will likely work for us.  
>  
> We will look at Tuesday May 9 or Wednesday May 10. Once our office secures flights and accommodations we will advise further.  
>  
> Thanks!  
> Neil  
>  
> On Apr 26, 2017, at 1:04 PM, Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca <mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>> wrote:  
>  
> Hi Diane and Neil,  
> I think trying to coordinate a trip for next week may be a bit ambitious at this time. Is it possible to try the week of May 8th? Neil it appears that we will get you the information while on site as worst case scenario (hopefully sooner!)  
> Would it be possible for you to share your draft agenda and itinerary with us?  
> Thanks,  
> P.S. I forgot to copy the community contact info on my previous message:  
> Terry Burt's email is: terryburt3@hotmail.com <mailto:terryburt3@hotmail.com>  
> Bill Ferguson's email is: billferguson@gmail.com <mailto:billferguson@gmail.com>  
> (bill's e-mail had a space which I assume was not supposed to be there)  
> Tel: (709) 478 2436  
> Victor Meléndez P.Eng.  
> Sr. Electrical Engineer  
> PTS AE Services  
> PWGSC - TPSGC  
> Tel: (902) 496-5088  
> Fax: (902) 496-5549  
> email: victor.melendez@pwgsc.gc.ca <mailto:victor.melendez@pwgsc.gc.ca>  
> From: Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca <mailto:Diane.Wade@aandc-aadnc.gc.ca>]  
> Sent: April-26-17 12:13 PM  
> To: ncleary@crosbieeng.com <mailto:ncleary@crosbieeng.com>; Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca <mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>  
> Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca <mailto:Erika.McCallum@aandc-aadnc.gc.ca>>; dhopkins@crosbieeng.com <mailto:dhopkins@crosbieeng.com>; fearle@crosbieeng.com <mailto:fearle@crosbieeng.com>; emily@fougeremenchenton.ca <mailto:emily@fougeremenchenton.ca>; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca <mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>  
> Subject: Re: First week in May trip to Natuashish  
> Other than census info, PSPC has the housing report through Cliff. Emily, does PSPC have the report? Victor is Cliff's colleague and needs the report for another study. I think Cliff is away.  
> Erika, can you pls contact Nick, Bill and Phil re the furnace report.  
> I know the reports are important for the visit but delaying may turn out to be a longer delay than we all wish given activities in the community. I think we can get you the housing study and worst case scenario, furnace report while in Natuashish.  
> Di

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to Information Act

Communiqué en vertu de la  
Loi sur l'accès à  
l'information

> Diane Wade,  
> Manager, Infrastructure and Community Planning  
> Indigenous and Northern Affairs Canada/Government of Canada  
> Diane.wade@aandc-aadnc.gc.ca <mailto:Diane.wade@aandc-aadnc.gc.ca> /Tel: 902-661-6364/(cell)  
902-669-0540  
>  
> Gestionnaire, Infrastructures et aménagement communautaire  
> Affaires autochtones et du Nord Canada/Gouvernement du Canada  
> Diane.wade@aandc-aadnc.gc.ca/Tel <mailto:Diane.wade@aandc-aadnc.gc.ca/Tel>: 902-661-  
6364/cell: 902-669-0540  
> From: Victor Melendez  
> Sent: Wednesday, April 26, 2017 8:49 AM  
> To: Neil Cleary  
> Cc: Erika McCallum; Diane Wade; 'DeanHopkins'; 'Fred Earle'; Jim Wilcox  
> Subject: RE: First week in May trip to Natuashish  
> Hi Neil,  
> Thanks for the e-mail. Diane and I are trying to find that information for you. I believe you already have  
the community contact information but I am copying the info below. Once we have sent the reports to you,  
I would suggest to touch base with him in order to narrow down dates and availability and try to get any  
other info that may be missing. Once that has happened you can share the agenda with all of us and  
coordinate visit.  
> Diane - I think it would be prudent to let the community know that the trip will not happen next week if  
the reports have not been received to date. Thanks  
> Victor Meléndez P.Eng.  
> Sr. Electrical Engineer  
> PTS AE Services  
> PWGSC - TPSGC  
> Tel: (902) 496-5088  
> Fax: (902) 496-5549  
> email: victor.melendez@pwgsc.gc.ca <mailto:victor.melendez@pwgsc.gc.ca>  
> From: Neil Cleary [mailto:ncleary@crobieeng.com <mailto:ncleary@crobieeng.com>]  
> Sent: April-26-17 10:32 AM  
> To: Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca <mailto:Victor.Melendez@pwgsc-  
tpsgc.gc.ca>>  
> Cc: 'Diane Wade' <Diane.Wade@aandc-aadnc.gc.ca <mailto:Diane.Wade@aandc-aadnc.gc.ca>>; Jim  
Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca <mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>; 'Fred Earle'  
<fearle@crobieeng.com <mailto:fearle@crobieeng.com>>; 'Dean Hopkins'  
<dhopkins@crobieeng.com <mailto:dhopkins@crobieeng.com>>  
> Subject: RE: First week in May trip to Natuashish  
> Hi Victor,  
> Fred Earle, P.Eng. will be leading the community visit and consultation, under my direction. Please  
copy both him and Dean Hopkins on all project communications.  
> Per the last meeting minutes (attached), the site visit and consultations were to be arranged after  
receipt of the furnace and housing assessments. We have not seen them. Have these been received?  
> We have a proposed itinerary and agenda drafted. We can circulate these after we firm up the exact  
date for the site visit and consultation which I suggest will be Mid May to give parties time to plan. We  
should circulate the itinerary and agenda to all relevant parties, after you guys approve of it.  
> Many Thanks!  
> Neil  
> From: Victor Melendez [mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca <mailto:Victor.Melendez@pwgsc-  
tpsgc.gc.ca>]  
> Sent: Sunday, April 23, 2017 6:20 PM  
> To: Dean Hopkins; Neil Cleary  
> Cc: Diane Wade  
> Subject: First week in May trip to Natuashish  
> Hello gents,

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> Just a reminder that we still have not received the information for the community contact for your visit to take place the first week of May. As soon as we get the information we will share it with you. I would suggest that if you have a draft of your itinerary/agenda to share with us and the community contact so they can prepare accordingly. Thanks,

> Víctor Meléndez P.Eng.

> Sr. Electrical Engineer

> PTS AE Services

> PWGSC - TPSGC

> Tel: (902) 496-5088

> Fax: (902) 496-5549

> email: [victor.melendez@pwgsc.gc.ca](mailto:victor.melendez@pwgsc.gc.ca) <<mailto:victor.melendez@pwgsc.gc.ca>>

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to Information Act  
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Loi sur l'accès à  
l'information*

**From:** Erika McCallum  
**To:** RickKennedy@nlh.nl.ca  
**Date:** 5/12/2017 8:10 AM  
**Subject:** Re:

No problem.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <RickKennedy@nlh.nl.ca> 5/12/2017 8:09 AM >>>  
Erika,

I'm so sorry for doing this again, but I have to try and make our call on Monday as I've been called out of town for the rest of the week. How does Monday at 9:00am work for you?

**Rick Kennedy**  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. [RickKennedy@nlh.nl.ca](mailto:RickKennedy@nlh.nl.ca)  
w. [www.nlh.nl.ca](http://www.nlh.nl.ca)

**You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?**

**From:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**To:** RickKennedy@nlh.nl.ca  
**Date:** 05/11/2017 02:07 PM  
**Subject:** Re:

That works for me. Would you like me to call you or will you call me?

Erika McCallum  
Capital Program Officer



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902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <RickKennedy@nlh.nl.ca> 5/11/2017 1:21 PM >>>  
Hi Erica,

Sorry, but Monday just became undoable! How is Tuesday afternoon May 16th work for you?  
1:30 Atlantic time?

**Rick Kennedy**  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. [RickKennedy@nlh.nl.ca](mailto:RickKennedy@nlh.nl.ca)  
w. [www.nlh.nl.ca](http://www.nlh.nl.ca)

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From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
To: RickKennedy@nlh.nl.ca  
Date: 05/09/2017 04:24 PM  
Subject: Re:

Sure. Talk on Monday!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

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>>> <RickKennedy@nlh.nl.ca> 5/9/2017 3:48 PM >>>

Friday doesn't work for me now How about 9:00am on Monday?

**Rick Kennedy**

Manager TRO Labrador

Transmission & Rural Ops

TRO Management

Newfoundland and Labrador Hydro - a Nalcor Energy company

t. (709) 896-2525 ext 7250 f. (709) 896-8948

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w. [www.nlh.nl.ca](http://www.nlh.nl.ca)

**You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?**

From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>

To: <RickKennedy@nlh.nl.ca>

Date: 05/09/2017 11:22 AM

Subject: Re:

I cannot remember if I replied but yes, this Friday works for me. Let me know what time.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
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902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

>>> <RickKennedy@nlh.nl.ca> 5/4/2017 2:40 PM >>>

Hi Erika,

I did have a discussion with Supervisor and have a idea of what happened. I'm going to be busy next week and the week after traveling the region but I'd like to have a chat later next week if possible... Friday work for you?

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Sent from my iPhone

On May 4, 2017, at 2:18 PM, Erika McCallum <[Erika.McCallum@aadnc-aadnc.gc.ca](mailto:Erika.McCallum@aadnc-aadnc.gc.ca)> wrote:

Hi Rick,

Further to our conversation the week before last, just checking in on the status of my inquiry. I'm in Labrador this week and discussions related to Nalcor jogged my memory.

Thanks so much for your help.

Erika

Sent from my BlackBerry 10 smartphone on the Rogers network.

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**From:** <RickKennedy@nlh.nl.ca>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** <PGoudie@nlh.nl.ca>  
**Date:** 5/12/2017 8:09 AM  
**Subject:** Re:  
**Attachments:** Part.002; Part.003; Part.004

Erika,

I'm so sorry for doing this again, but I have to try and make our call on Monday as I've been called out of town for the rest of the week. How does Monday at 9:00am work for you?

Rick Kennedy  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
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t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. RickKennedy@nlh.nl.ca  
w. www.nlh.nl.ca

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e. RickKennedy@nlh.nl.ca  
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To: <RickKennedy@nlh.nl.ca>  
Date: 05/09/2017 11:22 AM  
Subject: Re:

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Capital Program Officer  
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Sent from my iPhone

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**Pages 292 to / à 295  
are under consultation  
sont sous consultation**



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Loi sur l'accès à  
l'information*

**From:** <RickKennedy@nlh.nl.ca>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 5/11/2017 1:39 PM  
**Subject:** Re:

I'll call you. Thanks

Sent from my iPhone

> On May 11, 2017, at 1:37 PM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

>

> That works for me. Would you like me to call you or will you call me?

>

>

> Erika McCallum

> Capital Program Officer

> Indigenous and Northern Affairs Canada

> Atlantic Regional Office

> P.O. Box 160

> 40 Havelock Street

> Amherst, Nova Scotia

> B4H 3Z3

>

> 902-661-6252 (phone)

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> 902-661-6237 (fax)

> >>> <RickKennedy@nlh.nl.ca> 5/11/2017 1:21 PM >>>

> Hi Erica,

>

> Sorry, but Monday just became undoable! How is Tuesday afternoon May 16th work for you? 1:30 Atlantic time?

>

> <VTUYSLAFKYSF.IMAGE.jpeg>

Rick Kennedy

> Manager TRO Labrador

> Transmission & Rural Ops

> TRO Management

> Newfoundland and Labrador Hydro - a Nalcor Energy company

> t. (709) 896-2525 ext 7250 f. (709) 896-8948

> e. RickKennedy@nlh.nl.ca

> w. www.nlh.nl.ca

>

>

>

> You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

>

>

>

> From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>

> To: RickKennedy@nlh.nl.ca

> Date: 05/09/2017 04:24 PM

> Subject: Re:

>

>

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>  
>  
> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
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> P.O. Box 160  
> 40 Havelock Street  
> Amherst, Nova Scotia  
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> 902-661-6252 (phone)  
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> 902-661-6237 (fax)  
> >>> <RickKennedy@nlh.nl.ca> 5/9/2017 3:48 PM >>>  
> Friday doesn't work for me now How about 9:00am on Monday?  
> <IDWCTCQVKITN.IMAGE\_1.jpeg> Rick Kennedy  
> Manager TRO Labrador  
> Transmission & Rural Ops  
> TRO Management  
> Newfoundland and Labrador Hydro - a Nalcor Energy company  
> t. (709) 896-2525 ext 7250 f. (709) 896-8948  
> e. RickKennedy@nlh.nl.ca  
> w. www.nlh.nl.ca  
>  
>  
>  
>  
> You owe it to yourself, and your family, to make it home safely every day. What have you done today so  
that nobody gets hurt?  
>  
>  
>  
> From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
> To: <RickKennedy@nlh.nl.ca>  
> Date: 05/09/2017 11:22 AM  
> Subject: Re:  
>  
>  
>  
> I cannot remember if I replied but yes, this Friday works for me. Let me know what time.  
>  
>  
> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
> Atlantic Regional Office  
> P.O. Box 160  
> 40 Havelock Street  
> Amherst, Nova Scotia  
> B4H 3Z3  
>  
> 902-661-6252 (phone)  
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> 902-661-6237 (fax)  
> >>> <RickKennedy@nlh.nl.ca> 5/4/2017 2:40 PM >>>

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>  
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>  
> Sent from my iPhone  
>  
> On May 4, 2017, at 2:18 PM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:  
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> Further to our conversation the week before last, just checking in on the status of my inquiry. I'm in Labrador this week and discussionis related to Nalcor jogged my memory.  
>  
> Thanks so much for your help.  
>  
> Erika  
>  
> Sent from my BlackBerry 10 smartphone on the Rogers network.  
>  
>

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**From:** Erika McCallum  
**To:** RickKennedy@nlh.nl.ca  
**Date:** 5/11/2017 1:24 PM  
**Subject:** Re:

That works for me. Would you like me to call you or will you call me?

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <RickKennedy@nlh.nl.ca> 5/11/2017 1:21 PM >>>  
Hi Erica,

Sorry, but Monday just became undoable! How is Tuesday afternoon May 16th work for you?  
1:30 Atlantic time?

**Rick Kennedy**  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
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t. (709) 896-2525 ext 7250 f. (709) 896-8948  
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w. [www.nlh.nl.ca](http://www.nlh.nl.ca)

**You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?**

**From:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**To:** RickKennedy@nlh.nl.ca  
**Date:** 05/09/2017 04:24 PM  
**Subject:** Re:

Sure. Talk on Monday!

Erika McCallum  
Capital Program Officer

Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
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Thanks so much for your help.

Erika

Sent from my BlackBerry 10 smartphone on the Rogers network.

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**From:** <RickKennedy@nlh.nl.ca>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** <PGoudie@nlh.nl.ca>  
**Date:** 5/11/2017 1:21 PM  
**Subject:** Re: .  
**Attachments:** Part.002; Part.003

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Rick Kennedy  
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**From:** Diane Wade  
**To:** Cleary, Neil; Melendez, Victor  
**CC:** McCallum, Erika; Wilcox, Jim; dhopkins@crosbieeng.com; fearle@crosbie...  
**Date:** 5/11/2017 12:31 PM  
**Subject:** Re: First week in May trip to Natuashish

Is the trip for next week a go? there was a fire this week injuring an 11 yr old and the community is taken over at the moment.

If you need us to help determine whether it's a good time, please let me know.  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Neil Cleary <ncleary@crosbieeng.com> 4/27/2017 4:56 AM >>>  
Victor.

The week starting Monday May 8 will likely work for us.

We will look at Tuesday May 9 or Wednesday May 10. Once our office secures flights and accommodations we will advise further.

Thanks!  
Neil

On Apr 26, 2017, at 1:04 PM, Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca> wrote:

Hi Diane and Neil,  
I think trying to coordinate a trip for next week may be a bit ambitious at this time. Is it possible to try the week of May 8<sup>th</sup>? Neil it appears that we will get you the information while on site as worst case scenario (hopefully sooner!)  
Would it be possible for you to share your draft agenda and itinerary with us?

Thanks,

P.S. I forgot to copy the community contact info on my previous message:

Terry Burt's' email is: terryburt3@hotmail.com

Bill Ferguson 's email is: billferguson@gmail.com  
(bill's e-mail had a space which I assume was not supposed to be there)

Tel: (709) 478 2436

Víctor Meléndez P.Eng.

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Sr. Electrical Engineer  
PTS AE Services  
PWGSC - TPSGC  
Tel: (902) 496-5088  
Fax: (902) 496-5549  
email: victor.melendez@pwgsc.gc.ca

**From:** Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca]  
**Sent:** April-26-17 12:13 PM  
**To:** ncleary@crobieeng.com; Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca>  
**Cc:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>; dhopkins@crobieeng.com;  
fearle@crobieeng.com; emily@fougeremenchenton.ca; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca>  
**Subject:** Re: First week in May trip to Natuashish

Other than census info, PSPC has the housing report through Cliff. Emily, does PSPC have the report?  
Victor is Cliff's colleague and needs the report for another study. I think Cliff is away.

Erika, can you pls contact Nick, Bill and Phil re the furnace report.

I know the reports are important for the visit but delaying may turn out to be a longer delay than we all wish given activities in the community. I think we can get you the housing study and worst case scenario, furnace report while in Natuashish.

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
Diane.wade@aandc-aadnc.gc.ca/Tel: 902-661-6364/cell: 902-669-0540

**From:** Victor Melendez

**Sent:** Wednesday, April 26, 2017 8:49 AM

**To:** Neil Cleary

**Cc:** Erika McCallum; Diane Wade; 'DeanHopkins'; 'Fred Earle'; Jim Wilcox

**Subject:** RE: First week in May trip to Natuashish

Hi Neil,

Thanks for the e-mail. Diane and I are trying to find that information for you. I believe you already have the community contact information but I am copying the info below. Once we have sent the reports to you, I would suggest to touch base with him in order to narrow down dates and availability and try to get any other info that may be missing. Once that has happened you can share the agenda with all of us and coordinate visit.

Diane - I think it would be prudent to let the community know that the trip will not happen next week if the reports have not been received to date. Thanks

**Víctor Meléndez P.Eng.**

Sr. Electrical Engineer

PTS AE Services

PWGSC - TPSGC

Tel: (902) 496-5088

Fax: (902) 496-5549

email: victor.melendez@pwgsc.gc.ca

**From:** Neil Cleary [mailto:ncleary@crosbieeng.com]

**Sent:** April-26-17 10:32 AM

**To:** Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca>

**Cc:** 'Diane Wade' <Diane.Wade@aandc-aadnc.gc.ca>; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca>;

'Fred Earle' <fearle@crosbieeng.com>; 'Dean Hopkins' <dhopkins@crosbieeng.com>

**Subject:** RE: First week in May trip to Natuashish

Hi Victor,

Fred Earle, P.Eng. will be leading the community visit and consultation, under my direction. Please copy both him and Dean Hopkins on all project communications.

Per the last meeting minutes (attached), the site visit and consultations were to be arranged after receipt of the furnace and housing assessments. We have not seen them. Have these been received?

We have a proposed itinerary and agenda drafted. We can circulate these after we firm up the exact date for the site visit and consultation which I suggest will be Mid May to give parties time to plan. We should circulate the itinerary and agenda to all relevant parties, after you guys approve of it.

Many Thanks!

Neil

**From:** Victor Melendez [mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca]

**Sent:** Sunday, April 23, 2017 6:20 PM

**To:** Dean Hopkins; Neil Cleary

**Cc:** Diane Wade

**Subject:** First week in May trip to Natuashish

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Hello gents,

Just a reminder that we still have not received the information for the community contact for your visit to take place the first week of May. As soon as we get the information we will share it with you. I would suggest that if you have a draft of your itinerary/agenda to share with us and the community contact so they can prepare accordingly. Thanks,

**Víctor Meléndez P.Eng.**

Sr. Electrical Engineer

PTS AE Services

PWGSC - TPSGC

Tel: (902) 496-5088

Fax: (902) 496-5549

email: victor.melendez@pwgsc.gc.ca

**From:** Andree Maltais  
**To:** Philip Clarke (CA - ADVS)  
**CC:** Diane Wade; Erika McCallum; Finance.; Nick Paradisis; Tom Keagan  
**Date:** 5/11/2017 9:57 AM  
**Subject:** Re: Recovery

Hi Phil,

The recovery is for emergency shelters therefore not linked to the other items listed in your email. I suggest we proceed with the repayment plan for this item and wait until your return to sort out the rest. This way we can begin to resolve outstanding amounts.

tk

>>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 5/10/2017 6:11 AM >>>  
Andree:

I am away on vacation until May 23 and not back in the office until May 31 -. I would like to take a look at the amounts before agreeing to any recovery and payment plan.

I also do not think this letter is complete and accurate.

1. It ignores any amounts INAC has payable to MIFN, including but not limited to the \$209k owing from electrification from FY16 annual report. Any operating invoices from this period remain unpaid given INAC has not yet flowed sufficient funding.

2. It ignores that the AP to NL Hydro is being repaid over time as reported to Diane Wade, Capital Officer. (Segregated from the outstanding capital and invoices subject to commercial dispute, which are for the most part unfunded.

I would suggest that we connect and deal with each issue. I would prefer to do this on my return - Make sense?

In the interim I will get someone to take a look at the recoveries and INAC AR and we can come up with a plan to resolve.

Cheers!

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com (mailto:p.philip.clarke@ca.pwc.com )  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Tue, May 9, 2017 at 10:30 AM, Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca> wrote:

Hi,

Please see attached correspondence. A recovery of \$54k is pending. Please advise how you would like to address this amount. We can either take the full amount from the next scheduled payment or we can set up a payment plan under 1 year.

tk

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**From:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**To:** Philip.Fraser@aandc-aadnc.gc.ca  
**Date:** 5/10/2017 11:02 AM  
**Subject:** Re: Mushuau follow-up

In Rosemary's office. Come on up.

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

**From:** Philip Fraser  
**Sent:** Wednesday, May 10, 2017 10:53 AM  
**To:** Collicutt, Heidi  
**Cc:** Erika McCallum; Kriss Sarson; Kim Duggan  
**Subject:** Re: Mushuau follow-up

Thank you. We may be wrapping up in a few minutes.

Phil

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

**From:** Collicutt, Heidi  
**Sent:** Wednesday, May 10, 2017 10:18  
**To:** Philip Fraser  
**Cc:** Erika McCallum; Kriss Sarson; Kim Duggan  
**Subject:** RE: Mushuau follow-up

Phil, if you have time and are able to join the call at 11:00am, that would be great. It is my understanding that Kriss and Erika will be phoning Kim's office.

Thanks,

Heidi Collicutt  
Counsel  
Atlantic Regional Office  
Suite 1400, Duke Tower  
5251 Duke Street  
Halifax, Nova Scotia B3J 1P3  
National Litigation Sector  
Department of Justice Canada / Government of Canada  
heidi.collicutt@justice.gc.ca  
Tel: (902) 426-2562 / Fax: (902) 426-8796

Conseillère juridique  
Bureau régional de l'Atlantique  
pièce 1400, Duke Tower  
5251 rue Duke  
Halifax (Nouvelle-Écosse) B3J 1P3  
Secteur national du contentieux  
Ministère de la Justice Canada / Gouvernement du Canada  
heidi.collicutt@justice.gc.ca  
tél: (902) 426-2562 / téléc: (902) 426-8796

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Ce message contient des renseignements qui pourraient être confidentiels, soustraits à la communication, ou protégés par le privilège relatif au litige ou par le secret professionnel liant l'avocat ou le notaire à son client. S'il ne vous est pas destiné, vous êtes priés de ne pas le lire, l'utiliser, le conserver ou le diffuser. Veuillez sans tarder le supprimer et en détruire toute copie, et communiquer avec l'expéditeur au (902) 426-2562 ou à at heidi.collicutt@justice.gc.ca. Merci de votre collaboration.

-----Original Message-----

From: Philip Fraser [mailto:Philip.Fraser@aandc-aadnc.gc.ca]

Sent: 2017-May-10 8:21 AM

To: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>; Kriss Sarson  
<Kriss.Sarson@aandc-aadnc.gc.ca>; Collicutt, Heidi <Heidi.Collicutt@justice.gc.ca>; Duggan, Kim  
<Kim.Duggan@justice.gc.ca>

Subject: Re: Mushuau follow-up

I am not available at 10:30 as I have a directorate meeting with HQ staff who are in the Region. My meeting is scheduled til 11:00 a.m.

Phil

>>> Duggan, Kim 5/10/2017 7:42 AM >>>

From: Kriss Sarson [mailto:Kriss.Sarson@aandc-aadnc.gc.ca]

Sent: Monday, May 08, 2017 11:01 AM

To: Duggan, Kim <Kim.Duggan@justice.gc.ca<mailto:Kim.Duggan@justice.gc.ca>>

Cc: Erika McCallum

<Erika.McCallum@aandc-aadnc.gc.ca<mailto:Erika.McCallum@aandc-aadnc.gc.ca>>

Subject: Mushuau follow-up

Hello,

Can we be penciled in for a follow-up to the Mushuau working group initial meeting from last week. In particular to potentially advance the past effort to formalize an agreement with Nalcor for the operations of the generation plant. I have attached the copy of the agreement that we have from 2005.

Also, we would like to discuss update the airport agreement (may mirror some of the Nalcor agreement language) and potentially developing an agreement for the wharf with NFLD government.

Thanks,

Kriss

s.23

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**From:** "Duggan, Kim" <Kim.Duggan@justice.gc.ca>  
**To:** 'Kriss Sarson' <Kriss.Sarson@aandc-aadnc.gc.ca>, Erika McCallum <Erika.M...>  
**CC:** "Collicutt, Heidi" <Heidi.Collicutt@justice.gc.ca>  
**Date:** 5/10/2017 10:43 AM  
**Subject:** [REDACTED]  
**Attachments:** [REDACTED]

Cheers  
Kim  
M. Kim Duggan  
Senior Counsel  
Atlantic Regional Office  
Suite 1400, Duke Tower, 5251 Duke Street,  
Halifax NS B3J 1P3  
National Litigation Sector  
Department of Justice Canada / Government of Canada  
kim.duggan@justice.gc.ca<mailto:kim.duggan@justice.gc.ca>  
Tel: (902) 426-9104 /Fax: (902) 426-8796

Avocate-conseil  
Bureau régional de l'Atlantique  
Pièce 1400, tour Duke, 5251, rue Duke,  
Halifax NE B3J 1P3  
Secteur national du contentieux  
Ministère de la Justice Canada / Gouvernement du Canada  
kim.duggan@justice.gc.ca<mailto:kim.duggan@justice.gc.ca>  
Tél. : (902) 426-9104 /Télec. : (902) 426-8796

Veuillez me répondre dans la langue officielle de votre choix. / Please feel free to respond in the official language of your choice.

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Thank you.

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Merci de votre collaboration.

s.23

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l'information*

From: Collicutt, Heidi  
Sent: Wednesday, May 10, 2017 10:20 AM  
To: Duggan, Kim <Kim.Duggan@justice.gc.ca>  
Subject: [REDACTED]

Heidi Collicutt  
Counsel  
Atlantic Regional Office  
Suite 1400, Duke Tower  
5251 Duke Street  
Halifax, Nova Scotia B3J 1P3  
National Litigation Sector  
Department of Justice Canada / Government of Canada  
heidi.collicutt@justice.gc.ca<mailto:heidi.collicutt@justice.gc.ca>  
Tel: (902) 426-2562 / Fax: (902) 426-8796

Conseillère juridique  
Bureau régional de l'Atlantique  
pièce 1400, Duke Tower  
5251 rue Duke  
Halifax (Nouvelle-Écosse) B3J 1P3  
Secteur national du contentieux  
Ministère de la Justice Canada / Gouvernement du Canada  
heidi.collicutt@justice.gc.ca<mailto:heidi.collicutt@justice.gc.ca>  
tél: (902) 426-2562 / téléc: (902) 426-8796

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l'information*

**From:** Diane Wade  
**To:** Keagan, Tom; McCallum, Erika; Sarson, Kriss  
**CC:** Dowe, Angela  
**Date:** 5/9/2017 6:54 PM  
**Subject:** MIFN DRAFT BOX NOTE  
**Attachments:** AMHERST-674829.DOCX.DRF

Thanks Tom.

I had to create a new document to save changes i made and suggestions. I also forgot to add Angela as an editor. for some reason i can't go back and do it but i'll try tomorrow when i'm in if need be.

For your review and consideration.

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540

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l'information*

**From:** Tom Keagan  
**To:** Andree Maltais; Diane Wade; Dorothy Smith-Bezanson; Erika McCallum; ...  
**CC:** Adrienne (AADNC/AANDC) Murray; Angela (AANDC/AADNC) Dowe  
**Date:** 5/9/2017 5:30 PM  
**Subject:** MIFN Note  
**Attachments:** AMHERST-#674822-v1-NATUASHISH\_FIRE\_AND\_SECURITY.DOCX

A very rough draft. Please provide any comments/suggestions to Angela.

Thanks.

s.23

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l'information*

**From:** "Duggan, Kim" <Kim.Duggan@justice.gc.ca>  
**To:** "Collicutt, Heidi" <Heidi.Collicutt@justice.gc.ca>, Kriss Sarson <Kriss....>  
**CC:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 5/9/2017 4:24 PM  
**Subject:** RE: Mushuau follow-up

Yes, this works for me.  
Cheers  
Kim

From: Collicutt, Heidi  
Sent: Tuesday, May 09, 2017 4:23 PM  
To: Kriss Sarson <Kriss.Sarson@aandc-aadnc.gc.ca>; Duggan, Kim <Kim.Duggan@justice.gc.ca>  
Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
Subject: Re: Mushuau follow-up

Would 1:00 pm work for everyone?

Thanks,  
Heidi

Sent from my BlackBerry 10 smartphone on the Rogers network.  
From: Kriss Sarson  
Sent: Tuesday, May 9, 2017 3:45 PM  
To: Duggan, Kim  
Cc: Erika McCallum; Collicutt, Heidi  
Subject: RE: Mushuau follow-up

What time is best for you this week?

>>> "Duggan, Kim" <Kim.Duggan@justice.gc.ca<mailto:Kim.Duggan@justice.gc.ca>> 5/9/2017 10:15 AM >>>

Hi Kris,

I will not be accompanying Heidi on May 15th, feel free to schedule a conference call with me

Cheers  
Kim  
M. Kim Duggan  
Senior Counsel  
Atlantic Regional Office  
Suite 1400, Duke Tower, 5251 Duke Street,  
Halifax NS B3J 1P3  
National Litigation Sector  
Department of Justice Canada / Government of Canada  
kim.duggan@justice.gc.ca<mailto:kim.duggan@justice.gc.ca>  
Tel: (902) 426-9104 /Fax: (902) 426-8796

Avocate-conseil  
Bureau régional de l'Atlantique  
Pièce 1400, tour Duke, 5251, rue Duke,  
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kim.duggan@justice.gc.ca<mailto:kim.duggan@justice.gc.ca>  
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Thank you.

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Merci de votre collaboration.

From: Kriss Sarson [mailto:Kriss.Sarson@aandc-aadnc.gc.ca]

Sent: Monday, May 08, 2017 11:01 AM

To: Duggan, Kim <Kim.Duggan@justice.gc.ca<mailto:Kim.Duggan@justice.gc.ca>>

Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca<mailto:Erika.McCallum@aandc-aadnc.gc.ca>>

Subject: Mushuau follow-up

Hello,

Can we be pencilled in for a follow-up to the Mushuau working group initial meeting from last week. In particular to potentially advance the past effort to formalize an agreement with Nalcor for the operations of the generation plant. I have attached the copy of the agreement that we have from 2005, [REDACTED]

Also, we would like to discuss update the airport agreement (may mirror some of the Nalcor agreement language) and potentially developing an agreement for the wharf with NFLD government.

Thanks,

Kriss

**From:** "Duggan, Kim" <Kim.Duggan@justice.gc.ca>  
**To:** 'Kriss Sarson' <Kriss.Sarson@aandc-aadnc.gc.ca>  
**CC:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>, "Collicutt, Heidi" <H...>  
**Date:** 5/9/2017 4:23 PM  
**Subject:** RE: Mushuau follow-up

Hi Kris,  
Does tomorrow at 10:30 work for you?  
I suggest we include Phil Fraser as well.  
Cheers

Kim  
M. Kim Duggan  
Senior Counsel  
Atlantic Regional Office  
Suite 1400, Duke Tower, 5251 Duke Street,  
Halifax NS B3J 1P3  
National Litigation Sector  
Department of Justice Canada / Government of Canada  
kim.duggan@justice.gc.ca<mailto:kim.duggan@justice.gc.ca>  
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Tél. : (902) 426-9104 /Télec. : (902) 426-8796

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Merci de votre collaboration.



s.23

From: Kriss Sarson [mailto:Kriss.Sarson@aandc-aadnc.gc.ca]  
Sent: Tuesday, May 09, 2017 3:46 PM  
To: Duggan, Kim <Kim.Duggan@justice.gc.ca>  
Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>; Collicutt, Heidi  
<Heidi.Collicutt@justice.gc.ca>  
Subject: RE: Mushuau follow-up

What time is best for you this week?

>>> "Duggan, Kim" <Kim.Duggan@justice.gc.ca<mailto:Kim.Duggan@justice.gc.ca>> 5/9/2017 10:15 AM >>>

Hi Kris,

I will not be accompanying Heidi on May 15th, feel free to schedule a conference call with me

Cheers

Kim

M. Kim Duggan

Senior Counsel

Atlantic Regional Office

Suite 1400, Duke Tower, 5251 Duke Street,

Halifax NS B3J 1P3

National Litigation Sector

Department of Justice Canada / Government of Canada

kim.duggan@justice.gc.ca<mailto:kim.duggan@justice.gc.ca>

Tel: (902) 426-9104 /Fax: (902) 426-8796

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Pièce 1400, tour Duke, 5251, rue Duke,

Halifax NE B3J 1P3

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Ministère de la Justice Canada / Gouvernement du Canada

kim.duggan@justice.gc.ca<mailto:kim.duggan@justice.gc.ca>

Tél. : (902) 426-9104 /Télééc. : (902) 426-8796

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Merci de votre collaboration.

From: Kriss Sarson [mailto:Kriss.Sarson@aandc-aadnc.gc.ca]  
Sent: Monday, May 08, 2017 11:01 AM  
To: Duggan, Kim <Kim.Duggan@justice.gc.ca<mailto:Kim.Duggan@justice.gc.ca>>  
Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca<mailto:Erika.McCallum@aandc-aadnc.gc.ca>>  
Subject: Mushuau follow-up

Hello,

Can we be pencilled in for a follow-up to the Mushuau working group initial meeting from last week. In particular to potentially advance the past effort to formalize an agreement with Nalcor for the operations of the generation plant. I have attached the copy of the agreement that we have from 2005, [REDACTED]

Also, we would like to discuss update the airport agreement (may mirror some of the Nalcor agreement language) and potentially developing an agreement for the wharf with NFLD government.

Thanks,

Kriss

**Pages 322 to / à 323**

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**From:** Erika McCallum  
**To:** RickKennedy@nlh.nl.ca  
**Date:** 5/9/2017 3:53 PM  
**Subject:** Re:

Sure. Talk on Monday!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

>>> <RickKennedy@nlh.nl.ca> 5/9/2017 3:48 PM >>>

Friday doesn't work for me now How about 9:00am on Monday?

**Rick Kennedy**  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. [RickKennedy@nlh.nl.ca](mailto:RickKennedy@nlh.nl.ca)  
w. [www.nlh.nl.ca](http://www.nlh.nl.ca)

**You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?**

**From:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**To:** <RickKennedy@nlh.nl.ca>  
**Date:** 05/09/2017 11:22 AM  
**Subject:** Re:

I cannot remember if I replied but yes, this Friday works for me. Let me know what time.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160

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40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <RickKennedy@nlh.nl.ca> 5/4/2017 2:40 PM >>>  
Hi Erika,

I did have a discussion with Supervisor and have a idea of what happened. I'm going to be busy next week and the week after traveling the region but I'd like to have a chat later next week if possible... Friday work for you?

Sent from my iPhone

On May 4, 2017, at 2:18 PM, Erika McCallum <[Erika.McCallum@aandc-aadnc.gc.ca](mailto:Erika.McCallum@aandc-aadnc.gc.ca)> wrote:

Hi Rick,

Further to our conversation the week before last, just checking in on the status of my inquiry. I'm in Labrador this week and discussions related to Nalcor jogged my memory.

Thanks so much for your help.

Erika

Sent from my BlackBerry 10 smartphone on the Rogers network.

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**From:** <RickKennedy@nlh.nl.ca>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** <PGoudie@nlh.nl.ca>  
**Date:** 5/9/2017 3:48 PM  
**Subject:** Re:  
**Attachments:** Part.002

Friday doesn't work for me now How about 9:00am on Monday?

Rick Kennedy  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. RickKennedy@nlh.nl.ca  
w. www.nlh.nl.ca

You owe it to yourself, and your family, to make it home safely every day.  
What have you done today so that nobody gets hurt?

**From:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**To:** <RickKennedy@nlh.nl.ca>  
**Date:** 05/09/2017 11:22 AM  
**Subject:** Re:

I cannot remember if I replied but yes, this Friday works for me. Let me know what time.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <RickKennedy@nlh.nl.ca> 5/4/2017 2:40 PM >>>  
Hi Erika,

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I'm going to be busy next week and the week after traveling the region but  
I'd like to have a chat later next week if possible... Friday work for

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you?

Sent from my iPhone

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Erika.McCallum@aandc-aadnc.gc.ca> wrote:

Hi Rick,

Further to our conversation the week before last, just checking in on the  
status of my inquiry. I'm in Labrador this week and discussions related to  
Nalcor jogged my memory.

Thanks so much for your help.

Erika

Sent from my BlackBerry 10 smartphone on the Rogers network.

**Pages 328 to / à 329**

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**Page 330**  
**is not reviewed**  
**n'est pas révisée**

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**From:** Andree Maltais  
**To:** Erika McCallum; Kriss Sarson; Tom Keagan  
**CC:** Diane Wade  
**Date:** 5/9/2017 11:02 AM  
**Subject:** Re: Fw: Natuashish Operating Projects - April 2017  
**Attachments:** AMHERST-#649374-v1-MUSHUAU\_INNU\_FN - 2015-2016\_FINANCIAL\_STATEMENT\_(AUDIT)\_FOLLOW-UP\_LETTER.DOC

Hi,

Does this relate to the audit closure issue in the letter attached? See section on prior year results 2013-14 and 2014-15 Electrical systems.

Tks

>>> Tom Keagan <tom.keagan@aandc-aadnc.gc.ca> 5/4/2017 1:07 PM >>>  
Fyi

Sent from my BlackBerry 10 smartphone on the Bell network.

**From:** <RobertSkiffington@nlh.nl.ca> <RobertSkiffington@nlh.nl.ca>  
**Sent:** Thursday, May 4, 2017 1:00 PM  
**To:** Tom Keagan; Karen.Turple@aandc-aadnc.gc.ca; allan.r.macdonald@ca.pwc.com; P Philip Clarke  
**Cc:** RickKennedy@nlh.nl.ca  
**Subject:** Natuashish Operating Projects - April 2017

Please see the attached file which contains the invoice for the operating costs associated with the Natuashish Diesel Plant for the month of April 2017. Included with the invoice is a detailed listing of the invoiced items which have been calculated with the agreed upon overheads.

The Mushuau Innu First Nation Accounts Receivable balance as of April 30, 2017 is **\$2,295,663.54. This account is seriously overdue and we would appreciate your prompt attention to this matter.**

Original documents have been sent in the mail. **If you should have any questions or concerns with this account please contact Mr. Rick Kennedy.**

Regards,  
Robert

**Robert Skiffington**  
Accountant  
Finance  
Controller NL Hydro  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. 709 737-4976  
e. [RobertSkiffington@nlh.nl.ca](mailto:RobertSkiffington@nlh.nl.ca)  
w. [www.nlh.nl.ca](http://www.nlh.nl.ca)

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**Pages 333 to / à 334  
are under consultation  
sont sous consultation**

**Page 335**  
**is not reviewed**  
**n'est pas révisée**

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**From:** Tom Keagan  
**To:** Barb Maloney; Denise Algeo; Diane Wade; Dorothy Smith-Bezanson; Erik...  
**CC:** Andree Maltais; Angela (AANDC/AADNC) Dowe  
**Date:** 5/8/2017 3:52 PM  
**Subject:** Fwd: Mushuau Innu First Nation (MIFN) - Council Approved - Integrated Community Action Plan (ICAP)  
**Attachments:** AMHERST-#674411-v1-MIFN\_ICAP\_MAP\_SIGNED\_COPY\_2017-2018.PDF

fyi

Please feel free to pass along to anyone I may have missed.

Thank you.

>>> Tom Keagan 5/8/2017 10:58 AM >>>

Please find attached a copy of the updated MIFN - ICAP which was approved by Council on May 4, 2017.

A formal response is now being drafted for your signature.

Please contact me, or Les, if you require anything further at this time.

Thank you.

Tom

T.F. (Tom) Keagan  
Senior Advisor  
Indigenous and Northern Affairs Canada - Atlantic Region

Tel: (902) 661-6424  
Cell: (902) 664-7435  
Fax: (902) 661-6237

Email: tom.keagan@aandc-aadnc.gc.ca

**From:** Kriss Sarson  
**To:** Wade, Diane  
**CC:** McCallum, Erika  
**Date:** 5/8/2017 3:22 PM  
**Subject:** Fwd: Fire in Natuashish

>>> Jennifer Taylor 5/8/2017 2:53 PM >>>

Jacob Barker reports on Labrador for CBC News from Happy Valley-Goose Bay.  
Follow Jacob Barker on Twitter ( <https://twitter.com/JacobBarkerCBC> )

Two youths were hurt in an early morning fire in Natuashish, Labrador, on Monday.

The fire destroyed one house and damaged a neighbouring one.

J.B. Tshakapesh told CBC News the fire started in an abandoned house next door to his home.

Tshakapesh said he saw a group of young people in the house around 5:30 a.m.

"The police was already there with the ... teenagers," he said.

"There was a young child lying on the ground and I heard he was burned ... He was on a stretcher when they took him."

The RCMP said Monday afternoon that two boys — one 11 years old, the other 17 — suffered serious injuries in the fire and have been sent to St. John's for medical treatment.

Tshakapesh said the abandoned house is known to be used by young people for sniffing gas.

"The gas sniffers usually occupy the house in the nights and early in the mornings," he said. Faulty hydrant

The fire hydrant across the street wasn't working, according to more than one eyewitness, so volunteer firefighters had to drag the hose to another hydrant to be able to fight the fire.

Eyewitnesses and pictures show the house was completely destroyed. Tshakapesh said his house was damaged by the heat from the fire.

"The plastic windows, they almost burned, it was too hot," he said.

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l'information*

**From:** Kriss Sarson  
**To:** McCallum, Erika  
**Date:** 5/8/2017 1:50 PM  
**Subject:** Re: Fwd: Fire in Natuashish

>>> Kriss Sarson 5/8/2017 1:49 PM >>>

<http://vocm.com/news/deputy-grand-chief-pleads-for-help-after-children-burned/>

>>> Kriss Sarson 5/8/2017 1:46 PM >>>

<http://www.cbc.ca/news/canada/newfoundland-labrador/natuashish-home-destroyed-arson-1.3748900>

>>> Kriss Sarson 5/8/2017 12:58 PM >>>

>>> Todd Benson 5/8/2017 11:58 AM >>>

Hi:

This is on CBC right now. A house has burned to the ground with another damaged. They say a fire hydrant wasn't working and a child was burned.

See attached.

Todd

**Todd Benson** BA, BRE, MBA  
Senior Funding Services Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
902-661-6315  
902-664-4492 (cell)  
902-661-6237 (fax)



**Pages 339 to / à 340**

**are duplicates**

**sont des duplicatas**

**Pages 341 to / à 342**  
**are under consultation**  
**sont sous consultation**

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l'information*

**From:** Kriss Sarson  
**To:** McCallum, Erika  
**Date:** 5/8/2017 12:58 PM  
**Subject:** Fwd: Fire in Natuashish  
**Attachments:** [www.cbc.ca\\_news\\_canada\\_newfoundland-labrador\\_fire-house-.pdf](http://www.cbc.ca_news_canada_newfoundland-labrador_fire-house-.pdf)

>>> Todd Benson 5/8/2017 11:58 AM >>>

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See attached.

Todd

**Todd Benson** BA, BRE, MBA  
Senior Funding Services Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
902-661-6315  
902-664-4492 (cell)  
902-661-6237 (fax)

s.23

**From:** Kriss Sarson  
**To:** Kim.Duggan@justice.gc.ca  
**CC:** McCallum, Erika  
**Date:** 5/8/2017 11:00 AM  
**Subject:** Mushuau follow-up  
**Attachments:** Draft Electrification Agreement.pdf

Hello,

Can we be pencilled in for a follow-up to the Mushuau working group initial meeting from last week. In particular to potentially advance the past effort to formalize an agreement with Nalcor for the operations of the generation plant. I have attached the copy of the agreement that we have from 2005, [REDACTED]

Also, we would like to discuss update the airport agreement (may mirror some of the Nalcor agreement language) and potentially developing an agreement for the wharf with NFLD government.

Thanks,

Kriss

**Pages 345 to / à 346**  
**are not reviewed**  
**ne sont pas revisées**

**Pages 347 to / à 348**

**are duplicates**

**sont des duplicatas**

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**From:** Diane Wade  
**To:** McCallum, Erika; Sarson, Kriss  
**Date:** 5/7/2017 6:10 PM  
**Subject:** Fwd: RE: First week in May trip to Natuashish  
**Attachments:** RE: First week in May trip to Natuashish

FYI. just seeing this ended up in my junkmail. I think we're set and we could be available by phone as needed.

on the call Friday, I suggested Crosbie give Bill or Terry a call directly to work out details. A middle person is just inefficient where all parties are ok.

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540

**Page 350**  
**is a duplicate**  
**est un duplicata**



**Page 351**  
**is not reviewed**  
**n'est pas révisée**

**Pages 352 to / à 354**

**are duplicates**

**sont des duplicatas**

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**From:** "Maguire, Sean (AADNC/AANDC)" <sean.maguire@canada.ca>  
**To:** "Macadam, Lori (AADNC/AANDC)" <Lori.Macadam@aadnc-aandc.gc.ca>, "McCallu...  
**Date:** 5/5/2017 12:50 PM  
**Subject:** RE: National Electrification Strategy Teleconference  
**Attachments:** NCR-#9680418-v2-  
AGENDA\_NATIONAL\_ELECTRIFICATION\_STRATEGY\_REGIONAL\_MEETIN....docx; NCR-#8608527-  
v17A-ELECTRIFICATION\_STRATEGY\_FINAL\_DRAFT.DOCX; NCR-#9529885-v3-  
OPERATIONS\_COMMITTEE\_PRESENTATION - NATIONAL ELECTRIFICA....pptx; NCR-#9535838-v2-  
ROS\_RIDB\_ENERGY\_ENVIRONMENT\_AND\_CONNECTIVITY\_ORG\_CHART....docx; NCR-  
#9689665-v3-IMPLEMENTATION\_OF\_THE\_STRATEGY\_PRESENTATION.PPTX

Hello all,

Please find attached a draft agenda and other background documents that we will be considering on Monday's call.

Also please note that the call will be moved to start at 1:30 instead of 1:00 PM EST.

Thanks,

Sean

—Original Appointment—

**From:** Lori Macadam [mailto:Lori.Macadam@aadnc-aandc.gc.ca]  
**Sent:** Thursday, May 04, 2017 10:19 AM  
**To:** Lori Macadam; McCallum, Erika (AADNC/AANDC); Suppiah, Ananthan (AADNC/AANDC); Gregory Geisler; Chauret, Yanie (AADNC/AANDC); Magnuson, Eric (AADNC/AANDC); Mark Shewfelt; Moore2, David (AADNC/AANDC); Churchley, Linda (AADNC/AANDC); Cobb, Zoiey (AADNC/AANDC); Radecki, Sophie (AADNC/AANDC); Côté, Philippe (AADNC/AANDC); Maguire, Sean (AADNC/AANDC)  
**Subject:** National Electrification Strategy Teleconference  
**When:** Monday, May 08, 2017 1:00 PM-2:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Teleconference

**Item Type:** Appointment  
**Start Date:** Monday, 8 May 2017, 01:00:00pm (Eastern Daylight Time)  
**Duration:** 1 Hour, 30 Mins  
**Place:** Teleconference

Bonjour, Good Day.

Ceci est une invitation à la téléconférence pour mettre à jour les principaux contacts régionaux sur l'état de la Stratégie nationale d'électrification et pour obtenir vos commentaires et identifier les prochaines étapes dans la mise en œuvre de la stratégie à court, moyen et long terme.

s.16(2)(c)

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\*\*\* L'ordre du jour et les documents importants suivront sous peu  
aujourd'hui

Si vous participez par télé-conférence:

RCN: 819-997-9167, Sans frais: 1-866-885-0884

Appuyez sur le 1 pour les instructions en français ou sur le 2 pour les  
instructions en anglais

Appuyez sur le 1 (Pour participer à une conférence audio)

Entrez le code d'accès à 4 chiffres de la conférence: [REDACTED]

\*\*\*\*\*

This is a teleconference invitation to update key regional contacts on  
the status of the National Electrification Strategy and to get your  
feedback and identify the next steps in implementing the strategy over  
the short, medium and long term.

\*\*\* Agenda and background documents will follow later today.

If participating by Tele-Conference:

NCR: 819-997-9167, Toll Free: 1-866-885-0884

Select 1 for instructions in French or 2 for instructions in English

Select 1 (To participate in an audio conference)

Enter the 4 digit Conference pass code: [REDACTED]

\*\*\*\*\*

Lori Macadam

Director, Energy, Environment and Connectivity,

Regional Infrastructure Delivery Branch,

Regional Operations,

Indigenous and Northern Affairs Canada

28th Floor, 10 Wellington, Gatineau QC

613-291-4459(tel)

s.16(2)(c)

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**From:** "Dowe, Angela (AADNC/AANDC)" <angela.dowe@canada.ca>  
**To:** "Keagan, Tom (AADNC/AANDC)" <Tom.Keagan@aandc-aadnc.gc.ca>  
**CC:** "Maltais, Andree (AADNC/AANDC)" <Andree.Maltais@aandc-aadnc.gc.ca>, "Sar...  
**Date:** 5/5/2017 12:41 PM  
**Subject:** Pre-brief call in info 1:30 - 2:00 pm May 5

Dial-in Pre- Brief Call at 1:30 pm for 2:30 call

Number to dial: NCR: 819 997-9167, Toll Free: 1-866-885-0884

Select 1 for French or 2 for English

Select 1 (To participate in an audio conference)

Enter the 4 digit Conference pass code: 

s.16(2)(c)


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**From:** "Dowe, Angela (AADNC/AANDC)" <angela.dowe@canada.ca>  
**To:** "Keagan, Tom (AADNC/AANDC)" <Tom.Keagan@aandc-aadnc.gc.ca>  
**CC:** "McCallum, Erika (AADNC/AANDC)" <erika.mccallum@aandc-aadnc.gc.ca>, "Mal...  
**Date:** 5/5/2017 11:56 AM  
**Subject:** RE: Calls with PS - Teleconference with Chief Nui and Chief Hart - Investment  
Announcement

A teleconference has been scheduled for Friday, May 5, 2017 at 2:30 AST.

The dial in information for this call is as follows:

1-866-885-0884

Pass code: 

Thank you,

Danielle Spicer on behalf of/

From: Tom Keagan [mailto:Tom.Keagan@aandc-aadnc.gc.ca]  
Sent: Friday, May 05, 2017 10:54 AM  
To: Dowe, Angela (AADNC/AANDC)  
Subject: Calls with PS

Can you forward the call in details to Erika, Andree and Kriss please. Thanks.

Sent from my BlackBerry 10 smartphone on the Bell network.

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Loi sur l'accès à  
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**From:** Diane Wade <diane.wade@aandc.gc.ca>  
**To:** p.philip.clarke@ca.pwc.com  
**CC:** Erika.McCallum@aandc-aadnc.gc.ca  
**Date:** 5/4/2017 10:26 PM  
**Subject:** Re: MIFN - Capital Reporting Outstanding

I've asked Erika to review this Phil. She had meeting with MIFN this week.

Internally we need to review and also discuss the funding requests.

Will someone be covering for you?

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
Diane.wade@aandc-aadnc.gc.ca/Tel: 902-661-6364/cell: 902-669-0540

From: <p.philip.clarke@ca.pwc.com>

Sent: Wednesday, May 3, 2017 9:58 AM

To: Diane Wade; ""@INTL.invalid.domain

Cc: allan.r.macdonald@ca.pwc.com; bill.fergusonca@gmail.com; nick.paradisis@gmail.com

Subject: MIFN - Capital Reporting Outstanding

Diane:

Can you connect with me before Friday.

I am going on vacation for 2 weeks and want to get any capital issues resolved before I go:

1. Community Infrastructure and Annual Report Annual #1 - 2015-2016 (1 report) - Can you send me the form for this? I am certain we have submitted given it is so old but wanted to check to make sure I am not confused.
2. ACRS Reporting 2015-2016 and 2016-2017 (2 reports) - My understanding is that this reporting is done by a third party contracted directly by INAC. Can you confirm? I am not familiar with ACRS reporting. The only item I can think about is the listing of items requiring immediate action. Can you confirm the requirements here?
3. Capital Projects - Capacity Development - Amendment #3 - \$30k and Amendment #5 - \$200k (9 reports). I believe this ties out to agreement 1617-P003458. This is outstanding. I will have to follow up with Nick/Bill.
4. Capital Projects - Amend#4 - Water - \$300k (4 reports). I am not familiar with this project and will have to follow up with Nick/Bill.
5. Capital Project Amend #6 - Electrical - \$20,300. We prepaid \$10,150 but don't have an invoice to confirm the work

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is complete. On receipt of the invoice from NL Hydro we can finalize the project. DCI will be sent separately on this project to March 31.

This should be it. My cell is 1-506-866-8820.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

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**From:** Diane Wade <diane.wade@aandc.gc.ca>  
**To:** Erika.McCallum@aandc-aadnc.gc.ca  
**Date:** 5/4/2017 10:22 PM  
**Subject:** Fw: MIFN - Capital Reporting Outstanding

Hi, do you have a status update on all these based on this week?

Can you pls reach out to Phil Friday and review this list for completeness.

Thanks  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
Diane.wade@aandc-aadnc.gc.ca/Tel: 902-661-6364/cell: 902-669-0540  
From: <p.philip.clarke@ca.pwc.com> <p.philip.clarke@ca.pwc.com>

Sent: Wednesday, May 3, 2017 9:58 AM  
To: Diane Wade; ""@INTL.invalid.domain  
Cc: allan.r.macdonald@ca.pwc.com; bill.fergusonca@gmail.com; nick.paradisis@gmail.com  
Subject: MIFN - Capital Reporting Outstanding

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Philip Clarke

PwC | Partner, Conseils et Transactions / Consulting & Deals

T : +1 506 859-8820

Courriel / Email : p.philip.clarke@pwc.com

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PricewaterhouseCoopers LLP

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<http://www.pwc.com/ca>

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**From:** Diane Wade  
**To:** McCallum, Erika; Sarson, Kriss  
**CC:** Hynes, Michelle  
**Date:** 5/4/2017 6:30 PM  
**Subject:** Re: Remote Communities Energy Database

Hi Everyone, I need this to NRCan Friday pls.

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Elizabeth White (Diane Wade) 4/24/2017 8:17 AM >>>

Hi Elizabeth, I can't seem to create a task for Erika and Kriss from one i accidentally made for myself.  
Sorry, Michelle doesn't have proxy to my email yet.

Can you please check my tasks for Martin Tampier and create a task back to them with a due date of May 3rd?

Let me know when it's done guys.

thanks!  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Martin Tampier <martin@envint.ca> 4/21/2017 4:11 PM >>>  
Dear Diane,

The Pan-Canadian Framework on Clean Growth and Climate Change has tasked the Federal, Provincial and Territorial governments to reducing reliance on diesel in Indigenous, northern and remote communities. As part of the effort to deliver on this commitment, NRCan has asked our team (we work with Chris Henderson who I believe you already met) to update the information in the Remote Communities Energy Database (<https://www2.nrcan-rncan.gc.ca/eneene/sources/rcd-bce/index.cfm?fuseaction=admin.home1>).

This database is an important source of information for communities, researchers, utilities and policy makers. We are hoping that you will be able to provide some of the data required for this update.

The attached Excel form contains information to respond to this request. We have already input data from the Open Data website and other sources. We are still looking for additional data, such as

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# heating fuel use, wood availability  
# energy budgets  
# renewable energy systems, if any  
# community energy planning reports, if any

In the attached file, Mushuau is the AO column - maybe you can also check what we currently have, in case anything seems incorrect to you.

Should you have any questions or want to discuss how to address our request, please contact me by replying to this email or phoning the number below.

We greatly appreciate your time and support in this important initiative,

Martin

**Pages 368 to / à 370**  
**are under consultation**  
**sont sous consultation**

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**From:** <RickKennedy@nlh.nl.ca>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 5/4/2017 2:39 PM  
**Subject:** Re:

Hi Erika,

I did have a discussion with Supervisor and have a idea of what happened. I'm going to be busy next week and the week after traveling the region but I'd like to have a chat later next week if possible... Friday work for you?

Sent from my iPhone

> On May 4, 2017, at 2:18 PM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:  
>  
> Hi Rick,  
>  
> Further to our conversation the week before last, just checking in on the status of my inquiry. I'm in Labrador this week and discussions related to Nalcor jogged my memory.  
>  
> Thanks so much for your help.  
>  
> Erika  
>  
> Sent from my BlackBerry 10 smartphone on the Rogers network.

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**From:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**To:** RickKennedy@nlh.nl.ca  
**Date:** 5/4/2017 1:48 PM  
**Subject:**

Hi Rick,

Further to our conversation the week before last, just checking in on the status of my inquiry. I'm in Labrador this week and discussions related to Nalcor jogged my memory.

Thanks so much for your help.

Erika

Sent from my BlackBerry 10 smartphone on the Rogers network.



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**From:** Tom Keagan <tom.keagan@aandc-aadnc.gc.ca>  
**To:** Erika.McCallum@aandc-aadnc.gc.ca, Kriss.Sarson@aandc-aadnc.gc.ca  
**CC:** Andree.Maltais@aandc-aadnc.gc.ca, Diane.Wade@aandc-aadnc.gc.ca  
**Date:** 5/4/2017 1:08 PM  
**Subject:** Fw: Natuashish Operating Projects - April 2017  
**Attachments:** Part.002; Natuashish Operating Costs April 2017 Invoice7771529.pdf; 4 - MIFN Acct 63043 as of April 30, 2017.pdf

Fyi

Sent from my BlackBerry 10 smartphone on the Bell network.

From: <RobertSkiffington@nlh.nl.ca> <RobertSkiffington@nlh.nl.ca>

Sent: Thursday, May 4, 2017 1:00 PM

To: Tom Keagan; Karen.Turple@aandc-aadnc.gc.ca; allan.r.macdonald@ca.pwc.com; P Philip Clarke

Cc: RickKennedy@nlh.nl.ca

Subject: Natuashish Operating Projects - April 2017

Please see the attached file which contains the invoice for the operating costs associated with the Natuashish Diesel Plant for the month of April 2017. Included with the invoice is a detailed listing of the invoiced items which have been calculated with the agreed upon overheads.

The Mushuau Innu First Nation Accounts

Receivable balance as of April 30, 2017 is \$2,295,663.54. This account is seriously overdue and we would appreciate your prompt attention to this matter.

Original documents have been sent in the mail. If you should have any questions or concerns with this account please contact Mr. Rick Kennedy.

Regards,  
Robert

Robert  
Skiffington  
Accountant  
Finance  
Controller NL Hydro  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. 709 737-4976  
e. RobertSkiffington@nlh.nl.ca  
w. www.nlh.nl.ca

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**From:** William Nye  
**To:** McCallum, Erika  
**Date:** 5/4/2017 11:38 AM  
**Subject:** Re: Public Safety Canada

I would speak to Angela Vallely at Public Safety Canada, 1-613-949-0362.

>>> Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca> 5/4/2017 11:31 AM >>>  
Hi Bill,

Thinking about your comments about the large budget of the above and if/how we might engage them on discussions with Mushuau in funding/programming related to community safety/security/prevention.

Does that fall under EM or do you have a contact I could discuss the possibilities with?

Erika

Sent from my BlackBerry 10 smartphone on the Rogers network.

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Loi sur l'accès à  
l'information*

**From:** <p.philip.clarke@ca.pwc.com>  
**To:** "Diane Wade" <Diane.Wade@aandc-aadnc.gc.ca>, <""@INTL.invalid.domain>  
**CC:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 5/4/2017 11:30 AM  
**Subject:** Re: MIFN Amendment #2 Funding Requests - Signed

Diane - Erika - Meeting in person would be good. I am away from May 8...returning May 31 so it would have to be after that. Let me know what may work for you.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

**From:** "Diane Wade" <Diane.Wade@aandc-aadnc.gc.ca>  
**To:** Philip Clarke/CA/FAS/PwC@Americas-CA  
**Cc:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 05/03/2017 05:45 PM  
**Subject:** Re: MIFN Amendment #2 Funding Requests - Signed

Hi Phil, I did get your phone message today but am bogged down. I do think we need to review reports but Erika will lead that. It would be good if we could meet to discuss things for year end. She is in Goosebay this week.

You mentioned coming to Amherst. Can you work a time with Erika soon and i'll come in too.

Thanks  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
[Diane.wade@aandc-aadnc.gc.ca](mailto:Diane.wade@aandc-aadnc.gc.ca) /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
[Diane.wade@aandc-aadnc.gc.ca](mailto:Diane.wade@aandc-aadnc.gc.ca)/Tel: 902-661-6364/cell: 902-669-0540  
**From:** <p.philip.clarke@ca.pwc.com>  
**Sent:** Wednesday, May 3, 2017 4:01 PM  
**Cc:** IM-AT / GI-AT (AANDC/AADNC); Andree Maltais; Diane Wade;  
[nick.paradisis@gmail.com](mailto:nick.paradisis@gmail.com)  
**Subject:** MIFN Amendment #2 Funding Requests - Signed

To Whom This May Concern:

Please find attached signed letters requesting funding. The letters had been previously submitted unsigned.

Cheers,

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca> This e-mail is intended only for the person to whom it is addressed (the "addressee") and may contain confidential and/or privileged material. Any review, retransmission, dissemination or other use that a person other than the addressee makes of this communication is prohibited and any reliance or decisions made based on it, are the responsibility of such person. We accept no responsibility for any loss or damages suffered by any person other than the addressee as a result of decisions made or actions taken based on this communication or otherwise. If you received this in error, please contact the sender and destroy all copies of this e-mail.

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l'information*

**From:** Diane Wade <diane.wade@aandc.gc.ca>  
**To:** Erika.McCallum@aandc-aadnc.gc.ca  
**CC:** AANDC.IMAT-GIAT.AADNC@aandc-aadnc.gc.ca  
**Date:** 5/3/2017 10:03 PM  
**Subject:** Fw: MIFN FY18 Budget

Erika does this belong in cidm or gcims?  
Just let records know where you want it.  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
Diane.wade@aandc-aadnc.gc.ca/Tel: 902-661-6364/cell: 902-669-0540

From: IM-AT / GI-AT (AANDC/AADNC)  
<AANDC.IMAT-GIAT.AADNC@aandc-aadnc.gc.ca>  
Sent: Wednesday, May 3, 2017 11:56 AM  
To: Andree Maltais; Diane Wade  
Subject: Re: MIFN FY18 Budget

Good Morning,

Could I get some more information on where to upload this in GCIMS?

Thanks

Aimie

>>> <p.philip.clarke@ca.pwc.com> 5/3/2017 10:57 AM >>>  
To Whom this May Concern:

Please find attached the approved FY18 Budget. The consolidated budget needs to be updated to reflect the approved Health Canada and Own Source Revenue budgets.

Cheers,

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

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**Pages 380 to / à 381**

**are duplicates**

**sont des duplicatas**



**Pages 382 to / à 383**  
**are under consultation**  
**sont sous consultation**

**Pages 384 to / à 386**

**are duplicates**

**sont des duplicatas**

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**From:** Elizabeth White  
**To:** Erika McCallum  
**Date:** 5/3/2017 4:40 PM  
**Subject:** MUSHUAU INNU FIRST NATION DRAFT HOUSING NEEDS ASSESSMENT 1-3  
**Attachments:** AMHERST-673864.TIF.DRF; AMHERST-673865.TIF.DRF; AMHERST-673866.TIF.DRF

Hi Erika,

The attached came in the mail today. I spoke with Diane and she said to upload the assessment in CIDM and get you note in the proposal that it was received and what the CIDM doc numbers are. They are attached.

Elizabeth

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**From:** "Fred Earle" <fearle@crosbieeng.com>  
**To:** "Victor Melendez" <Victor.Melendez@pwgsc-tpsgc.gc.ca>, "Jim Wilcox" ...  
**CC:** "Diane Wade" <Diane.Wade@aandc-aadnc.gc.ca>, "Erika McCallum" <Erika...  
**Date:** 5/3/2017 3:29 PM  
**Subject:** RE: First week in May trip to Natuashish

Victor/Jim,

We are booking flights to Natuashish to arrive Tuesday May 9th.. Our itinerary will commence that day and conclude the following day Wednesday May 10th. Can we be accommodated for these dates? We will require a meeting room for these two days.

Will the following contacts be available for these dates?

1. Cajetan Rich, Director of Infrastructure
2. Toon Rick, Director of Housing
3. Terry Burt, electrician/supervisor
4. Bill Ferguson, CFO
5. Nick Paradisis, Band Manager
6. John Nui, Chief
7. Band Council
8. PWGSC Representative via conference call
9. INAC Representative via conference call
10. NL Hydro Representative

Regards,

Fred Earle, P.Eng.

Electrical Engineer

Crosbie Engineering Ltd.

21 Mews Place, 2nd Floor

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l'information*

PO Box 13295 STN:A

St. John's, NL A1B 4A5

Phone: (709) 754-1911

Fax: (709) 754-1960

From: Neil Cleary [mailto:ncleary@crosbieeng.com]  
Sent: April-27-17 5:26 AM  
To: Victor Melendez  
Cc: Diane Wade; Erika McCallum; dhopkins@crosbieeng.com; fearle@crosbieeng.com;  
emily@fougeremenchenton.ca; Jim Wilcox  
Subject: Re: First week in May trip to Natuashish

Victor.

The week starting Monday May 8 will likely work for us.

We will look at Tuesday May 9 or Wednesday May 10. Once our office secures flights and accommodations we will advise further.

Thanks!

Neil

s.16(2)(c)

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**From:** Diane Wade <diane.wade@aandc.gc.ca>  
**To:** Erika.McCallum@aandc-aadnc.gc.ca  
**Date:** 5/3/2017 11:21 AM  
**Subject:** Re: Mushuau

Send my regrets. I can't attend everything but if there was something you felt important for me then let me know the time.

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
Diane.wade@aandc-aadnc.gc.ca/Tel: 902-661-6364/cell: 902-669-0540


From: Erika McCallum  
Sent: Wednesday, May 3, 2017 9:58 AM  
To: Diane Wade  
Subject: Mushuau

Call in info

1-866-885-0884

2 for english

1 to participate

Pass code 

Just getting started with the MAP.

Sent from my BlackBerry 10 smartphone on the Rogers network.

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**From:** Matthew Rafuse <mrafuse@doraconstruction.com>  
**To:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**CC:** Tony Lajo <tlajo@doraconstruction.com>  
**Date:** 5/2/2017 7:08 PM  
**Subject:** Re: NFLD Developments

8am it is. Shall I call your cell?

Get Outlook for iOS<<https://aka.ms/o0ukef>>

**From:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Sent:** Tuesday, May 2, 2017 6:59:23 PM  
**To:** Matthew Rafuse  
**Subject:** Re: NFLD Developments

8am?

Sent from my BlackBerry 10 smartphone on the Rogers network.

**From:** Matthew Rafuse  
**Sent:** Tuesday, May 2, 2017 5:19 PM  
**To:** Erika McCallum  
**Subject:** RE: NFLD Developments

What time could we conference tomorrow AM?

Matthew Rafuse  
D 902.480.0026<tel:902.480.0026>  
C 902.880.9228<tel:902.880.9228>  
mrafuse@doraconstruction.com<mailto:mrafuse@doraconstruction.com>

**From:** Erika McCallum [mailto:Erika.McCallum@aandc-aadnc.gc.ca]  
**Sent:** May-02-17 4:37 PM  
**To:** Matthew Rafuse  
**Subject:** Re: NFLD Developments

That's the earliest. Available tomorrow? I have a meeting that starts at 9:30.

Sent from my BlackBerry 10 smartphone on the Rogers network.

**From:** Matthew Rafuse  
**Sent:** Tuesday, May 2, 2017 4:26 PM  
**To:** Erika McCallum  
**Subject:** RE: NFLD Developments

I am leaving here at 5 sharp for a meeting in all honesty. Any chance we could sooner?

Matthew Rafuse  
D 902.480.0026<tel:902.480.0026>  
C 902.880.9228<tel:902.880.9228>  
mrafuse@doraconstruction.com<mailto:mrafuse@doraconstruction.com>

**From:** Erika McCallum [mailto:Erika.McCallum@aandc-aadnc.gc.ca]  
**Sent:** May-02-17 4:17 PM

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l'information*

To: Matthew Rafuse  
Subject: Re: NFLD Developments

5pm too late?

Sent from my BlackBerry 10 smartphone on the Rogers network.  
From: Matthew Rafuse  
Sent: Tuesday, May 2, 2017 12:18 PM  
To: Erika McCallum  
Subject: RE: NFLD Developments

What time are you thinking and I will ensure that myself and Tony are available.

Matthew Rafuse  
D 902.480.0026<tel:902.480.0026>  
C 902.880.9228<tel:902.880.9228>  
mrafuse@doraconstruction.com<mailto:mrafuse@doraconstruction.com>

From: Erika McCallum [mailto:Erika.McCallum@aandc-aadnc.gc.ca]  
Sent: May-02-17 12:08 PM  
To: Matthew Rafuse  
Subject: Re: NFLD Developments

Hey, how about I give you a call later this afternoon when I'm finished my meeting. The engineer is with me so we can have a more detailed discussion.

Talk soon!

Erika

Sent from my BlackBerry 10 smartphone on the Rogers network.  
From: Matthew Rafuse  
Sent: Tuesday, May 2, 2017 8:32 AM  
To: Erika McCallum  
Cc: Tony Lajo  
Subject: NFLD Developments

Good morning Erika!

Down to the last couple days here, one conference call left tomorrow AM with Darlene if you're interested to join.

In regards to the NFLD works we've been chatting about, I wanted to take the chance to introduce you to our operations manager Tony Lajo. He will be your point of contact getting this rolling. He will provide you with some drawings and pricing options to see what we can help you with. If you're available by phone today we could have brief chat to introduce the two of you.

Look forward to hearing from you.

Thanks,

[DORA Construction]<<http://www.doraconstruction.com/>>



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Matthew Rafuse  
Project Manager & Business Development  
D 902.480.0026<tel:902.480.0026>  
C 902.880.9228<tel:902.880.9228>  
F 902.468.2964  
60 Dorey Avenue, Suite 101  
Dartmouth NS B3B 0B1  
mrafuse@doraconstruction.com<mailto:mrafuse@doraconstruction.com>  
doraconstruction.com<http://www.doraconstruction.com/>

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**From:** Diane Wade  
**To:** Campbell, Emily; Ferguson, Bill; Fougere, Ron; Milligan, Clifford; P...  
**CC:** McCallum, Erika; Sarson, Kriss  
**Date:** 4/24/2017 8:37 PM  
**Subject:** Re: housing questionnaire

Hi Emily,  
I can't see the data and it wouldn't be my call, but if the data itself is too cumbersome at this point, perhaps a summary breakdown is appropriate for both MIFN and Cliff at this stage?

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Emily Campbell <emily@fougeremenchenton.ca> 4/24/2017 2:22 PM >>>

Awesome, thanks Bill! Big thanks to Tara and her team for gathering all this information!

We'll get to work on imputing the housing census information into our models to complete this portion of the work.

Nick, Cliff and Diane - Did you want us to present this data when we come up in June, or would you like us to amend the report with this data at this stage and send along a revised draft report?

Emily

--

**Emily Campbell, MArch, BEDS**  
**Fougere Menchenton Architecture Inc.**  
P.O. Box 21039, St. John's, NL, A1A 5B2

Visit Us: 172 Logy Bay Road, St. John's, NL  
709.739.8202

<http://fougeremenchenton.ca>

On Mon, Apr 24, 2017 at 2:18 PM, Bill Ferguson <bill.fergusonca@gmail.com> wrote:

Emily that's the last batch.

Bill Ferguson CA  
Chief Financial Officer  
Mushuau Innu First Nation  
Cell 902-456-5619 ( tel:(902)%20456-5619 )  
Office in Natuashish:709-478-2436 ( tel:(709)%20478-2436 ) Fax:709-478-8841 ( tel:(709)%20478-8841 )  
Office in Goose Bay:709-896-2092 ( tel:(709)%20896-2092 )

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bill.fergusonca@gmail.com

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l'information

**From:** Diane Wade  
**To:** McCallum, Erika  
**CC:** Sarson, Kriss; Victor Melendez  
**Date:** 4/24/2017 8:03 PM  
**Subject:** Fwd: FW: Natuashish Report Attached  
**Attachments:** image002.jpg; Tank codes.pdf; Trip 1 Report.pdf; Material Price List.pdf

Erika, this is still the last i saw of the furnace report and i think there is info missing.

Can you work with Victor to

- 1) confirm he has the full furnace report. if not, then pls request it from Nick/Bill
- 2) confirm he has the full housing stock report so he can provide both reports to Crosbie

thanks,  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540

>>> Diane Wade 3/31/2017 10:21 AM >>>

Hi folks, please find the furnace assessment. looks like there are other pieces to it to come. The housing assessment report is due imminently according to Emily.

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540

>>> "Bill Ferguson" <bill.fergusonca@gmail.com> 3/27/2017 10:50 AM >>>

**From:** Northridge [mailto:northridge@northridgedevelopments.ca]  
**Sent:** November 22, 2016 11:54 AM  
**To:** Bill Ferguson; Cajetan Rich; leanne.p.mcavoy@ca.pwc.com; Lindsay Cary;  
nick.paradisis@gmail.com; terry burt; allan.r.macdonald@ca.pwc.com  
**Cc:** rod@northridgedevelopments.ca  
**Subject:** Natuashish Report Attached

Good Day All;

Please see the attached report. I will send the individual HRV & Furnace Inspection reports separately as they are large zip files.

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Regarding the furnace replacement at the arena and repairs at the band council office: The Astron is currently at Goose Bay due to wind. Once this run is complete, the next run is dedicated to Natuashish. The furnace and other materials are in Lewisporte waiting to be loaded. As soon as the freight arrives, we will have Rod & his helper on site (preferably same day or next) to complete the install and repairs.

**Trudy Tobin**  
Project Manager  
Northridge Developments Ltd.

[www.northridgedev.ca](http://www.northridgedev.ca)  
( <http://www.facebook.com/NorthwestPlumbingHeating> )

4 Lundrigan Dr.  
P.O. Box 53  
Corner Brook, NL Canada A2H 6C3  
t  
c  
f  
709.634.3740  
709.639.5311  
709.634.4111

( [https://www.avast.com/sig-email?utm\\_medium=email&utm\\_source=link&utm\\_campaign=sig-email&utm\\_content=emailclient](https://www.avast.com/sig-email?utm_medium=email&utm_source=link&utm_campaign=sig-email&utm_content=emailclient) )  
Virus-free. [www.avast.com](https://www.avast.com) ( [https://www.avast.com/sig-email?utm\\_medium=email&utm\\_source=link&utm\\_campaign=sig-email&utm\\_content=emailclient](https://www.avast.com/sig-email?utm_medium=email&utm_source=link&utm_campaign=sig-email&utm_content=emailclient) )

s.18(a)  
s.20(1)(b)

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**From:** Diane Wade  
**To:** McCallum, Erika  
**Date:** 4/24/2017 7:48 PM  
**Subject:** Fwd: Audit Follow-up Mushuau  
**Attachments:** AMHERST-649374.DOC.DRF

For your review on the first items in the letter. May need some dialogue with Phil/Bill. we should verify if there is anything suggesting we don't have to recover. I wonder if Lindsay's files would have anything.

See what you can find and we can discuss when i get back.  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Andree Maltais 4/24/2017 11:14 AM >>>  
Hi,

Please not attached audit follow-up letter for 2016-16.

Note: Results of prior years  
The recovery [REDACTED] has been set-up in the system. It is now up to me to pursue the repayment.

Not sure about the other items i.e.: Potential recovery Nalcor funding, Post secondary, and [REDACTED] in deferred revenue under NP5A.

Could program provide an update on these in advance of our meeting next week so we know where things stand and can update the Council?

Follow-up items 2015-16:

Unexpended funds Social [REDACTED] (Emergency Shelter). Do you need an update on this item? Plan?

Will check on PAYE as well. Still quite a few outstanding reports so we may not be able to release those amounts just yet.

tk

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to Information Act*

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l'information*

**From:** Diane Wade <diane.wade@aandc.gc.ca>  
**To:** Erika.McCallum@aandc-aadnc.gc.ca  
**Date:** 4/24/2017 6:39 PM  
**Subject:** Re: FURNACE ASSESSMENT - MUSHUAU

Yes I can forward it to you.

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
Diane.wade@aandc-aadnc.gc.ca/Tel: 902-661-6364/cell: 902-669-0540

From: Erika McCallum  
Sent: Monday, April 24, 2017 10:50 AM  
To: Diane Wade  
Subject: FURNACE ASSESSMENT - MUSHUAU

Hi Diane,

Has the full report been completed/received?

Erika McCallum  
Capital Program Officer

Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

s.18(a)  
s.20(1)(b)

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l'information*

**From:** Elizabeth White  
**To:** Michelle Hynes  
**CC:** Erika McCallum  
**Date:** 4/24/2017 11:42 AM  
**Subject:** Audit Follow-up Mushuau

Hi Michelle,

Can you send this to Erika as a task that needs to be completed by noon Friday?

Thanks,  
Elizabeth

>>> Andree Maltais 4/24/2017 11:39 AM >>>  
Hi,

Friday? We head for Mushuau on Monday.

tk

>>> Elizabeth White 4/24/2017 11:36 AM >>>  
Hi Andree,

What is the date you need this done for? (I am going to pass it on to Erika.)

Elizabeth

>>> Andree Maltais 4/24/2017 11:15 AM >>>  
Hi,

I see Diane is out. Could you help with the Capital items?

>>> Andree Maltais 4/24/2017 11:14 AM >>>  
Hi,

Please not attached audit follow-up letter for 2016-16.

Note: Results of prior years

The recovery of [REDACTED] has been set-up in the system. It is now up to me to pursue the repayment.

Not sure about the other items i.e.: Potential recovery Nalcor funding, Post secondary, and [REDACTED] in deferred revenue under NP5A.

Could program provide an update on these in advance of our meeting next week so we know where things stand and can update the Council?

Follow-up items 2015-16:

Unexpended funds Social [REDACTED] (Emergency Shelter). Do you need an update on this item? Plan?

Will check on PAYE as well. Still quite a few outstanding reports so we may not be able to release those amounts just yet.

tk



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l'information*

s.18(a)

s.20(1)(b)

**From:** Elizabeth White  
**To:** Andree Maltais  
**CC:** Erika McCallum  
**Date:** 4/24/2017 11:36 AM  
**Subject:** Re: Fwd: Audit Follow-up Mushuau  
**Attachments:** AMHERST-649374.DOC.DRF

Hi Andree,

What is the date you need this done for? (I am going to pass it on to Erika.)

Elizabeth

>>> Andree Maltais 4/24/2017 11:15 AM >>>

Hi,

I see Diane is out. Could you help with the Capital items?

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Please not attached audit follow-up letter for 2016-16.

Note: Results of prior years

The recovery of [REDACTED] has been set-up in the system. It is now up to me to pursue the repayment.

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Follow-up items 2015-16:

Unexpended funds Social [REDACTED] (Emergency Shelter). Do you need an update on this item? Plan?

Will check on PAYE as well. Still quite a few outstanding reports so we may not be able to release those amounts just yet.

tk

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l'information*

**From:** Diane Wade <diane.wade@aandc.gc.ca>  
**To:** dhopkins@crosbieeng.com, ncleary@crosbieeng.com, Victor.Melendez@pwgsc-t...  
**CC:** Erika.McCallum@aandc-aadnc.gc.ca  
**Date:** 4/24/2017 10:29 AM  
**Subject:** Fw: First week in May trip to Natuashish

Hi Everyone, here are the contacts for next week.

Have a great week.  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
Diane.wade@aandc-aadnc.gc.ca/Tel: 902-661-6364/cell: 902-669-0540

From: Nick Paradisis <nick.paradisis@gmail.com>  
Sent: Monday, April 24, 2017 6:49 AM  
To: Diane Wade  
Subject: Re: First week in May trip to Natuashish

Good Morning Diane

Terry Burt's' email is:  
terryburt3@hotmail.com

Bill Ferguson 's email is bill ferguson@gmail.com

Tel: (709) 478 2436

Have a great day

Nick

Sent from my iPhone

On Apr 23, 2017, at 10:22 PM, Diane Wade <Diane.Wade@aandc-aadnc.gc.ca> wrote:

Ok thank you Nick. Can you please provide Terry's contact information.

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

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Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Nick Paradisis <nick.paradisis@gmail.com> 4/23/2017 10:55 PM >>>  
Hi Diane

Terry Burt and his assistant as well as Bill Ferguson will be available for Crosbie.

Have a nice evening

Nick

Sent from my iPhone

On Apr 23, 2017, at 7:02 PM, Diane Wade <Diane.Wade@aandc-aadnc.gc.ca> wrote:

Hi Nick, is someone available for Crosbie?

Thanks,  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
Diane.wade@aandc-aadnc.gc.ca/Tel: 902-661-6364/cell: 902-669-0540

From: Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca>  
Sent: Sunday, April 23, 2017 2:50 PM  
To: Dean Hopkins; Neil Cleary  
Cc: Diane Wade  
Subject: First week in May trip to Natuashish

Hello gents,

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Just a reminder that we still have not received the information for the community contact for your visit to take place the first week of May. As soon as we get the information we will share it with you. I would suggest that if you have a draft of your itinerary/agenda to share with us and the community contact so they can prepare accordingly. Thanks,

Víctor Meléndez P.Eng.  
Sr. Electrical Engineer  
PTS AE Services  
PWGSC - TPSGC  
Tel: (902) 496-5088  
Fax: (902) 496-5549  
email: victor.melendez@pwgsc.gc.ca

**Pages 406 to / à 407**  
**are not reviewed**  
**ne sont pas revisées**

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**Page 409**

**is under consultation**

**est sous consultation**



**From:** Matthew Rafuse <mrafuse@doraconstruction.com>  
**To:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**Date:** 4/22/2017 12:25 PM  
**Subject:** Re: Furture Work

Hi Erika, sounds great. Chat with you Monday AM.  
Enjoy your weekend!

Get Outlook for iOS<<https://aka.ms/o0ukef>>

---

**From:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Sent:** Saturday, April 22, 2017 11:23:00 AM  
**To:** Matthew Rafuse  
**Subject:** Re: Furture Work

Hi Matthew, I was going to come this week but have an app't Wednesday I can't reschedule. I will be enroute to the office at about 815 on Monday. Can you call me then?

Look forward to further discussions.

Erika

Sent from my BlackBerry 10 smartphone on the Rogers network.

**From:** Matthew Rafuse  
**Sent:** Thursday, April 20, 2017 4:53 PM  
**To:** Erika McCallum  
**Subject:** Furture Work

Hey Erika,

Hope all is well, unfortunately we didn't get to link up yesterday for the meeting. Just wanted to chat with you some more about the proposal you were looking for on NFLD. Give me a call or email anytime. I have a few things we could chat about in regards to budget and options.

Look forward to speaking with you.

Best regards,

[DORA Construction]<<http://www.doraconstruction.com/>>

Matthew Rafuse  
Project Manager & Business Development  
D 902.480.0026<tel:902.480.0026>  
C 902.880.9228<tel:902.880.9228>  
F 902.468.2964  
60 Dorey Avenue, Suite 101  
Dartmouth NS B3B 0B1  
[mrafuse@doraconstruction.com](mailto:mrafuse@doraconstruction.com)<<mailto:mrafuse@doraconstruction.com>>  
[doraconstruction.com](http://www.doraconstruction.com/)<<http://www.doraconstruction.com/>>

**Pages 411 to / à 415  
are under consultation  
sont sous consultation**

**Pages 416 to / à 418  
are not reviewed  
ne sont pas revisées**

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l'information*

**From:** Matthew Rafuse <mrafuse@doraconstruction.com>  
**To:** "Erika McCallum (Erika.McCallum@aandc-aadnc.gc.ca)" <Erika.McCallum@aand...>  
**Date:** 4/20/2017 4:53 PM  
**Subject:** Furture Work

Hey Erika,

Hope all is well, unfortunately we didn't get to link up yesterday for the meeting. Just wanted to chat with you some more about the proposal you were looking for on NFLD. Give me a call or email anytime. I have a few things we could chat about in regards to budget and options.

Look forward to speaking with you.

Best regards,

[DORA Construction]<<http://www.doraconstruction.com/>>

Matthew Rafuse  
Project Manager & Business Development  
D 902.480.0026<tel:902.480.0026>  
C 902.880.9228<tel:902.880.9228>  
F 902.468.2964  
60 Dorey Avenue, Suite 101  
Dartmouth NS B3B 0B1  
mrafuse@doraconstruction.com<mailto:mrafuse@doraconstruction.com>  
doraconstruction.com<<http://www.doraconstruction.com/>>

**Pages 420 to / à 423  
are not reviewed  
ne sont pas revisées**

**Pages 424 to / à 426  
are under consultation  
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**Pages 427 to / à 432**  
**are not reviewed**  
**ne sont pas revisées**

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**From:** Andree Maltais  
**To:** Erika McCallum; Kriss Sarson  
**Date:** 4/19/2017 4:28 PM  
**Subject:** Mushuau - DAPrint.aspx.pdf  
**Attachments:** DAPrint.aspx.pdf



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**From:** Tom Keagan  
**To:** Andree Maltais; Denise Algeo; Diane Wade; Dorothy Smith-Bezanson; Er...  
**CC:** Angela Dowe  
**Date:** 4/19/2017 3:59 PM  
**Subject:** Fwd: AROC Documents - April 20  
**Attachments:** AMHERST-669784.DOCX.DRF; AMHERST-666621.DOCX.DRF; AMHERST-669306.DOCX.DRF; AMHERST-671077.DOCX.DRF; AMHERST-647531.DOC.DRF; AMHERST-655627.PPTX.DRF

fyi

>>> Deanna Trenholm 4/18/2017 3:26 PM >>>  
Good Afternoon,

Attached are the documents for your review prior to the next AROC meeting scheduled for Thursday, April 20 from 1:00-3:00pm.

Should contain:  
Agenda  
Forward Agenda  
Record of Decision - April 4  
**MIFN deck**  
Woodstock DPMP Briefing Note  
Woodstock Intervention Diagnostic

Thanks  
Deanna

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**From:** Jeremy Tait  
**To:** Erika McCallum  
**CC:** Paula Randell  
**Date:** 4/19/2017 3:39 PM  
**Subject:** Fwd: RE: Fw: National Electrification Strategy - Update and Request for Input  
**Attachments:** RE: Fw: National Electrification Strategy - Update and Request for Input

FYI

I dont see where Lindsay created an Annex, but she was anticipating funds for a study.

Thanks,

**Jeremy Tait**  
A/Regional Manager, Finance  
Indigenous and Northern Affairs Canada, Atlantic Region  
jeremy.tait@aadnc-aandc.gc.ca  
Tel: 902-661-6261 / Fax : 902-661-6237

**Affaires autochtones et du Nord Canada**  
jeremy.tait@aadnc-aandc.gc.ca  
Tél: 902-661-6261 / Fax : 902-661-6237

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**From:** Andree Maltais  
**To:** Kriss Sarson; Tom Keagan  
**CC:** Angela Dowe; Diane Wade; Dorothy Smith-Bezanson; Erika McCallum; Phi...  
**Date:** 4/19/2017 1:06 PM  
**Subject:** Re: to discuss Innu Meetings week of May 1-5

Hi,

Just a suggestions, Dot has been working on a draft ICA plan for MAMU and I am looking for an update on Sheshatshiu Management Development plan.

Tks

>>> Kriss Sarson 4/18/2017 10:25 AM >>>

Hello,

Do you have agendas for the proposed meetings and who is attending the meetings from INAC? If we can coordinate our time with the parties that would be great.

We have a considerable list of actions items that we have to work with MIFN that relate to outstanding program requirements that are not identified in their Map . We are preparing a draft work plan to share with MIFN and start the process of moving items forward.

We anticipating having to meet with Mamu to review a draft work plan to address program deficiencies related to the management of the school assets.

For SIFN, we likely try to meet to discuss capital projects and a quick inspection of the lagoon.

Kriss

>>> Tom Keagan 4/18/2017 8:01:50 AM >>>

Hi Kriss

Will likely go ahead with whoever is in today but we'll also have another brief session when everyone is back.

As of now it looks like MIFN on 3rd and 4th for the ICAP/MAP (3rd) and infrastructure working group (4th) in Goose Bay.

Have a mtg set with Mamu for 9-12 on the 2nd. You can join in for that one if you like or arrange something separate if needed.

Do you have something on with SIFN for the 1st week in May also and when are you back in the office?

Tom

>>> Kriss Sarson 4/18/2017 8:45 AM >>>

Hello,

I am out of the office today. I also think Erika may out today also. Can this re-scheduled for later this week?

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Thanks

Kriss

**Pages 438 to / à 440  
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l'information*

**From:** Diane Wade  
**To:** McCallum, Erika; Sarson, Kriss  
**CC:** Linkletter, Megan  
**Date:** 4/18/2017 3:28 PM  
**Subject:** FNIF - HQ electrification project

Hi, last week we were told to submit the electrification (National project) through the regions. We didn't get it into the roll-up due last Thursday but please work on putting the application together in collaboration and in icms so that it's somewhere.

I know we're doing an electrification project here in the region but I don't think there was overlap.

Just let Megan know when it's done.

thanks,  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540

**Pages 443 to / à 448  
are not reviewed  
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l'information*

**From:** Diane Wade  
**To:** McCallum, Erika; Sarson, Kriss  
**CC:** Englehart, Stacy  
**Date:** 4/18/2017 11:09 AM  
**Subject:** Fwd: Mushuau Innu First Nation Womens Safe House ACRS Report 2016-2017  
**Attachments:** SPAT-FS-MFD17041311300\_2.pdf

FYI

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540

>>> Oona Keagan 4/13/2017 11:56 AM >>>

Please see that attached summation of the immediate health and safety issues identified via the ACRS report. We were provided a copy of the report Friday, April 7th, 2017 but today is the first day I've been able to review. I have yet to review the full report but wanted to send this along ASAP.

For your information, an allocation of [REDACTED] for the operations of the shelter has already been committed in GCIMS. Health Canada provides an additional [REDACTED]. Therefore the funds are available for these repairs to take place immediately. I trust you will be able to impress upon them the urgency of getting these completed. It would be helpful to get a sense of how much can be done without requiring the shipment of supplies. It would be helpful to me if you were able to get a commitment from the band to have the repairs completed by no later than the end of May.

Thanks!  
Oona

Oona Keagan  
Social Development Officer  
Indigenous Affairs and Northern Development Canada  
PO BOX 160  
40 Havelock Street  
AMHERST NS B4H 3Z3

(902) 669-0118 (C)  
(902) 661-6349 (W)  
(902) 661-6237 (Fax)  
oona.keagan@aandc-aadnc.gc.ca

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**From:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**To:** Tom.Keagan@aandc-aadnc.gc.ca, Kriss.Sarson@aandc-aadnc.gc.ca  
**CC:** Angela.Dowe@aandc-aadnc.gc.ca, Philip.Fraser@aandc-aadnc.gc.ca, Rosemary...  
**Date:** 4/18/2017 10:42 AM  
**Subject:** Re: to discuss Innu Meetings week of May 1-5

I will be in tomorrow as well.

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Kriss Sarson

Sent: Tuesday, April 18, 2017 10:38 AM

To: Tom Keagan

Cc: Angela Dowe; Philip Fraser; Rosemary Glynn-Conrad; Andree Maltais; Erika McCallum; Dorothy Smith-Bezanson; Diane Wade

Subject: Re: to discuss Innu Meetings week of May 1-5

I will be back tomorrow.

>>> Tom Keagan 4/18/2017 9:36:53 AM >>>

Hi

Sounds good. That's exactly why we need to meet today and later in week; to confirm agenda, participants, etc.

The MIFN action items sound exactly what we need to discuss with them on the 4th.

When are you back in the office?

Tom

>>> Kriss Sarson 4/18/2017 10:25 AM >>>

Hello,

Do you have agendas for the proposed meetings and who is attending the meetings from INAC? If we can coordinate our time with the parties that would be great.

We have a considerable list of actions items that we have to work with MIFN that relate to outstanding program requirements that are not identified in their Map . We are preparing a draft work plan to share with MIFN and start the process of moving items forward.

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>>> Tom Keagan 4/18/2017 8:01:50 AM >>>

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in Goose Bay.

Have a mtg set with Mamu for 9-12 on the 2nd. You can join in for that one if you like or arrange something separate if needed.

Do you have something on with SIFN for the 1st week in May also and when are you back in the office?

Tom

>>> Kriss Sarson 4/18/2017 8:45 AM >>>

Hello,

I am out of the office today. I also think Erika may out today also. Can this re-scheduled for later this week?

Thanks

Kriss

**Pages 456 to / à 457**

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l'information*

**From:** Kriss Sarson  
**To:** Tom Keagan  
**CC:** Dowe, Angela <Angela.Dowe@aandc-aadnc.gc.ca>; Fraser, Philip <Philip.Fra...  
**Date:** 4/18/2017 10:25 AM  
**Subject:** Re: to discuss Innu Meetings week of May 1-5

Hello,

Do you have agendas for the proposed meetings and who is attending the meetings from INAC? If we can coordinate our time with the parties that would be great.

We have a considerable list of actions items that we have to work with MIFN that relate to outstanding program requirements that are not identified in their Map . We are preparing a draft work plan to share with MIFN and start the process of moving items forward.

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Kriss

>>> Tom Keagan 4/18/2017 8:01:50 AM >>>Hi Kriss

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Do you have something on with SIFN for the 1st week in May also and when are you back in the office?

Tom

>>> Kriss Sarson 4/18/2017 8:45 AM >>>

Hello,

I am out of the office today. I also think Erika may out today also. Can this re-scheduled for later this week?

Thanks

Kriss

**Page 459**  
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**From:** Emily Campbell <emily@fougeremenchenton.ca>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 4/13/2017 3:39 PM  
**Subject:** Re: Draft Housing Needs Assessment

Looks like we're playing phone tag... just tried again.

\*Emily Campbell, MArch, BEDS\*

\*Fougere Menchenton Architecture Inc.\*

P.O. Box 21039, St. John's, NL, A1A 5B2

Visit Us: 172 Logy Bay Road, St. John's, NL

\*709.739.8202\*

\*<http://fougeremenchenton.ca> <<http://fougeremenchenton.ca>>\*

On Thu, Apr 13, 2017 at 3:24 PM, Emily Campbell <emily@fougeremenchenton.ca> wrote:

> Hi Erika, just tried to reach you by phone to find a resolution to this,  
> but was unable to get through. Please give me a call at the office (709)  
> 739-8202. I'm travelling Monday and Tuesday, but can be reached on my  
> cell (709) 749-0715. I'll actually be driving by Ahmerst on Monday and  
> can drop off a USB key if that helps.

>

> Emily

>

> --

>

> \*Emily Campbell, MArch, BEDS\*

>

> \*Fougere Menchenton Architecture Inc.\*

>

> P.O. Box 21039, St. John's, NL, A1A 5B2

>

> Visit Us: 172 Logy Bay Road, St. John's, NL

>

> \*709.739.8202 <(709)%20739-8202>\*

>

> \*<http://fougeremenchenton.ca> <<http://fougeremenchenton.ca>>\*

>

> On Thu, Apr 13, 2017 at 2:58 PM, Erika McCallum <

> Erika.McCallum@aandc-aadnc.gc.ca> wrote:

>

>> Can you send the report as an attachment? I don't have access to google

>> drive.

>>

>>

>> Erika McCallum

>> Capital Program Officer

>> Indigenous and Northern Affairs Canada

>> Atlantic Regional Office

>> P.O. Box 160

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>> 902-661-6237 <(902)%20661-6237> (fax)  
>> >>> Emily Campbell <emily@fougeremenchenton.ca> 4/13/2017 1:46 PM >>>  
>> It is a pdf. What format would you like me to send it in? How do you  
>> typically receive large documents?  
>>  
>> \*Emily Campbell, MArch, BEDS\*  
>>  
>> \*Fougere Menchenton Architecture Inc.\*  
>>  
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>>  
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>> \*709.739.8202 <(709)%20739-8202>\*  
>>  
>> \*http://fougeremenchenton.ca <http://fougeremenchenton.ca/>\*  
>>  
>> On Thu, Apr 13, 2017 at 2:13 PM, Erika McCallum <  
>> Erika.McCallum@aandc-aadnc.gc.ca> wrote:  
>>  
>>> Hi Emily,  
>>> I can't seem to open this document. Would it be possible to send it in  
>>> another format?  
>>> Thanks!  
>>>  
>>> Erika McCallum  
>>> Capital Program Officer  
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>>> 902-661-6237 <(902)%20661-6237> (fax)  
>>> >>> Diane Wade 4/12/2017 9:36 PM >>>  
>>> et voila  
>>>  
>>> Diane Wade,  
>>> Manager, Infrastructure and Community Planning  
>>> Indigenous and Northern Affairs Canada/Government of Canada  
>>> diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364 <(902)%20661-6364>/cell:  
>>> 902-669-0540 <(902)%20669-0540>  
>>> Gestionnaire, Infrastructures et aménagement communautaire,  
>>> Affaires autochtones et du Nord Canada/Gouvernement du Canada  
>>> diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> <(902)%20669-0540>  
>>> >>> Emily Campbell <emily@fougeremenchenton.ca> 4/12/2017 9:33 PM >>>  
>>> Hi all - as promised find attached the draft report for the Housing

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>>> Needs Assessment. This document will be further refined after a meeting  
>>> with the chief and council tentatively scheduled for June, and the housing  
>>> census data that Tara Rich from the Housing Authority is currently  
>>> completing. As requested I'll get our accountant to put together an invoice  
>>> for our work to date, this will follow as soon as we have it ready.

>>>

>>> Diane, I saw some emails suggested this should maybe go to Erika as  
>>> well. Unfortunately I don't have her contact info, can you forward along  
>>> and please provide her email for future correspondence.

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>>> Cliff, we discussed using a different method that will work with your  
>>> fire walls. I am happy to oblige, but hadn't yet heard your suggestion, so  
>>> have included as a Google Drive link for now.

>>>

>>> I'm eager to hear your feedback on the report to be incorporated in the  
>>> next revision.

>>>

>>> Talk soon,

>>>

>>> Emily

>>>

>>> -

>>>

>>> 2017.04.12 - Housing Needs Assessment Draft.pdf

>>> <[https://drive.google.com/a/fougeremenchenton.ca/file/d/0BzOj08aMU-QnWXhwZXloMzFoOG8/view?usp=drive\\_web](https://drive.google.com/a/fougeremenchenton.ca/file/d/0BzOj08aMU-QnWXhwZXloMzFoOG8/view?usp=drive_web)>

>>>

>>>

>>> \*Emily Campbell, MArch, BEDS\*

>>>

>>> \*Fougere Menchenton Architecture Inc.\*

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>>>

>>

>>

>

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**are under consultation**  
**sont sous consultation**

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**From:** Emily Campbell <emily@fougeremenchenton.ca>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 4/13/2017 2:55 PM  
**Subject:** Re: Draft Housing Needs Assessment

Hi Erika, just tried to reach you by phone to find a resolution to this, but was unable to get through. Please give me a call at the office (709) 739-8202. I'm travelling Monday and Tuesday, but can be reached on my cell (709) 749-0715. I'll actually be driving by Ahmerst on Monday and can drop off a USB key if that helps.

Emily

—  
\*Emily Campbell, MArch, BEDS\*

\*Fougere Menchenton Architecture Inc.\*

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\*709.739.8202\*

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On Thu, Apr 13, 2017 at 2:58 PM, Erika McCallum <[Erika.McCallum@aandc-aadnc.gc.ca](mailto:Erika.McCallum@aandc-aadnc.gc.ca)> wrote:

> Can you send the report as an attachment? I don't have access to google  
> drive.

>

>

> Erika McCallum

> Capital Program Officer

> Indigenous and Northern Affairs Canada

> Atlantic Regional Office

> P.O. Box 160

> 40 Havelock Street

> Amherst, Nova Scotia

> B4H 3Z3

>

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>

> \*Emily Campbell, MArch, BEDS\*

>

> \*Fougere Menchenton Architecture Inc.\*

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>> Talk soon,  
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>> Emily  
>>  
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>> 2017.04.12 - Housing Needs Assessment Draft.pdf  
>> <[https://drive.google.com/a/fougeremenchenton.ca/file/d/0BzOj08aMU-QnWXhwZXloMzFoOG8/view?usp=drive\\_web](https://drive.google.com/a/fougeremenchenton.ca/file/d/0BzOj08aMU-QnWXhwZXloMzFoOG8/view?usp=drive_web)>  
>>  
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**From:** Erika McCallum  
**To:** Campbell, Emily  
**Date:** 4/13/2017 2:28 PM  
**Subject:** Re: Draft Housing Needs Assessment

Can you send the report as an attachment? I don't have access to google drive.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)

902-669-1102 (blackberry)

902-661-6237 (fax)

>>> Emily Campbell <emily@fougeremenchenton.ca> 4/13/2017 1:46 PM >>>

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**Emily Campbell, MArch, BEDS**  
**Fougere Menchenton Architecture Inc.**  
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>>> Diane Wade 4/12/2017 9:36 PM >>>  
et voila

Diane Wade,  
Manager, Infrastructure and Community Planning

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diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540 ( tel:(902)%20669-0540 )  
>>> Emily Campbell <emily@fougeremenchenton.ca> 4/12/2017 9:33 PM >>>

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2017.04.12 - Housing Needs Assessment Draft.pdf (  
[https://drive.google.com/a/fougeremenchenton.ca/file/d/0BzOj08aMU-QnWXhwZXIoMzFoOG8/view?usp=drive\\_web](https://drive.google.com/a/fougeremenchenton.ca/file/d/0BzOj08aMU-QnWXhwZXIoMzFoOG8/view?usp=drive_web) )

**Emily Campbell, MArch, BEDS**  
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**From:** Tom Keagan  
**To:** Erika McCallum  
**CC:** Angela (AANDC/AADNC) Dowe  
**Date:** 4/13/2017 2:09 PM  
**Subject:** Re: MUSHUAU MEETINGS-MAY

Hi

Not a lot of detail yet other than ICAP mtg on 3rd and infrastructure WG on 4th. These will likely go for a full day each day.

We should get together on Tues with the full group to discuss other details such as possible mtgs with SIFN and MTIE. I'll ask Angela to set something up.

Thanks.

Tom

>>> Erika McCallum 4/13/2017 1:40 PM >>>

Hi Tom,

Wondering if there is a draft schedule for the meetings in Goose Bay the first week in May. Just wanted to make my travel arrangements.

I'll check in with Angela about booking a time with you next week for a Mushuau de-brief.

Thanks!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
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Amherst, Nova Scotia  
B4H 3Z3

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**Pages 479 to / à 482**

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**From:** Kriss Sarson  
**To:** McCallum, Erika  
**Date:** 4/13/2017 11:26 AM  
**Subject:** Fwd: Mushua electrical

FYI - Mushuau keeps talking about this. This might save some growing pains if this becomes a action item.

>>> Csaba Kazamer <Csaba.kazamer@aandc-aadnc.gc.ca> 4/13/2017 9:45 AM >>>

Ran in to a chap with MCW maricor last night. We worked together on a few energy efficiency projects and a building design.

I brought up the Mushua file. He said they installed wind turbines for the inuit in Rigolet. Dropped power from \$1.20 per kWh (diesel) in less than half. Turbines are producing power at \$.16 to \$.20 per kWh.

Thought you might be interested in having a chat.

Cheers,

CK

Sent from my BlackBerry 10 smartphone on the Rogers network.

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**From:** Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** Kriss Sarson <Kriss.Sarson@aandc-aadnc.gc.ca>  
**Date:** 4/13/2017 9:36 AM  
**Subject:** RE: MUSHUAU multiplex comments

Just to follow up.

I have a bunch of notes on the plans in the PDF I sent but I thought I also had some written comments, as I recall noting the lack of venting for the wood stove like Kriss did. There were also other items discussed like metal roofing, triple glass with one Lexan pane, cement board instead of regular drywall for the walls, unit size and number of bedrooms, etc., etc.

Can't find them though and I don't have a copy of whatever Lindsay sent to Nick. Do you have access to her files? I may also just be creating memories.

In any case I don't have a great sense of confidence in what Bill S has done so far. I'm sure his goals are good and the community seems to like him a lot but I am not in any way impressed by his solutions. I don't know how much influence we have with this but it would be nice to get it right this time.

Perhaps you Kriss and I need a call?

cm

From: Erika McCallum [mailto:Erika.McCallum@aandc-aadnc.gc.ca]  
Sent: April-11-17 1:40 PM  
To: Kriss Sarson <Kriss.Sarson@aandc-aadnc.gc.ca>; Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca>  
Subject: MUSHUAU multiplex comments

Hello,

Can you forward me the comments that were forwarded in relation to the initial multiplex designs?

Thanks!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
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B4H 3Z3

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**Page 485**  
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**From:** Diane Wade <diane.wade@aandc.gc.ca>  
**To:** Erika.McCallum@aandc-aadnc.gc.ca  
**Date:** 4/12/2017 8:12 PM  
**Subject:** Re: A few things for you

The national electrification strategy project is different than the one we're doing through crosbie. I guess national are pulling out of the project so it falls back to the regions to apply through fnif. Only found out today. Sorry.

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

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Diane.wade@aandc-aadnc.gc.ca/Tel: 902-661-6364/cell: 902-669-0540

From: Erika McCallum  
Sent: Wednesday, April 12, 2017 4:48 PM  
To: Diane Wade  
Subject: Re: A few things for you

Thanks. I didn't realize the electrification application was for me but I will complete it asap.

The risk assessments for the multi-units and culture/rec are completed.

Just sent a reminder to Bill and Nick re: renos.

Erika McCallum  
Capital Program Officer

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B4H 3Z3

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>>> Diane Wade 4/12/2017 4:16 PM >>>  
Hi Erika, just a few things for you.

- FNIF application for the electrification strategy proposal. Pls give to Megan.
- confirm if you have the risk assessments for the multi units and whether the approvals are complete - I think you had a few things you wanted to add. I just need cidm for risk docs. I have the approval letters.



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- on the radar is Mushuau's reno application.

Elizabeth will roll up the renos in the template for tomorrow.

That's it!  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

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**From:** Kriss Sarson  
**To:** McCallum, Erika  
**Date:** 4/12/2017 4:34 PM  
**Subject:** SEMPLE DRAFT REPORT - NATUASHSISH CONSULTATIONS.DOCX  
**Attachments:** AMHERST-659776.DOCX.DRF

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**From:** Kriss Sarson  
**To:** McCallum, Erika  
**Date:** 4/12/2017 4:27 PM  
**Subject:** MIFN HOUSING PLANS DESIGNED BY BILL SEMPLE WITH COMMENTS FROM  
CLIFF MILLIGAN (PSPC)  
**Attachments:** AMHERST-653280.PDF.DRF

**Pages 492 to / à 493  
are not reviewed  
ne sont pas revisées**

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**From:** Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 4/11/2017 3:17 PM  
**Subject:** Duplex thought

If the units are designed as modular and built off site they can be designed this summer, (Bill Semple perhaps?), and built any time over the fall 2017 and just stored in the builders yard till Spring 2018 break up for delivery.

**Page 495**  
**is a duplicate**  
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**From:** Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 4/11/2017 2:34 PM  
**Subject:** FW: Draft Designs  
**Attachments:** 20161130140508754.pdf

From: Clifford Milligan  
Sent: November-30-16 2:22 PM  
To: 'William Semple' <wsemple@ualberta.ca>  
Cc: 'Lindsay Cary' <Lindsay.Cary@aandc-aadnc.gc.ca>  
Subject: RE: Draft Designs

Hi Bill

Some of my thoughts in the attached file. They are based on no knowledge of your discussions with the locals so a grain of salt (or two) may be necessary.  
Have a look. I will be here for a few more hours so call me when you have a minute.

cm

From: William Semple [mailto:wsemple@ualberta.ca]  
Sent: November-29-16 4:27 PM  
To: Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca<mailto:Clifford.Milligan@pwgsc-tpsgc.gc.ca>>  
Subject: Re: Draft Designs

Clifford

Let's try and talk tomorrow afternoon some time - give me the time to incorporate any of your comments. Do you want to give me a call when it is convenient for you? As far as the contract goes, they did not issue me a contract so far but we have been working with the proposal that I submitted to them - though we did add additional time on the last - an adjustment as things progressed. We can discuss this as well.

I look forward to the conversation - and am quite open to your input.

Bill

On Tue, Nov 29, 2016 at 3:13 PM, Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca<mailto:Clifford.Milligan@pwgsc-tpsgc.gc.ca>> wrote:  
Sounds good.

We should have a chat as you noted earlier. I am surprisingly open for the rest of the week so whenever it suits you.

I have a couple small thoughts on the layouts. You know Architects can't help themselves on this. It is as involuntary as a sneeze.

I assume the band will issue the tender with support from you as per your proposal and from me and INAC as necessary.  
Did they ever give you that contract I wrote? It would not be hard to modify that into a construction type contract.

Regards

cm



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From: William Semple [mailto:wsemple@ualberta.ca<mailto:wsemple@ualberta.ca>]  
Sent: November-29-16 4:01 PM  
To: Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca<mailto:Clifford.Milligan@pwgsc-tpsgc.gc.ca>>  
Subject: Re: Draft Designs

Clifford

All of these designs are based on using electric baseboards and wood heating. I did not mention that, my mistake. This is an approach that I would strongly recommend, but also that this should be accompanied by significant increases in energy efficient building details i.e. significantly reducing the demand side. I also did not mention that the designs are based on slab on grade construction (could also easily be with crawl spaces - but less recommended) with the intention of eliminating basements as they are a problem area. I recommend that the savings in building costs of not using a furnace etc be put into more insulation and better windows etc. and the foundation savings be put into a larger floor plan with more storage etc. In a way that is what I have done. So have a look at it with this in mind.

By the way, who will be responsible for putting out the tenders to the manufacturers for these houses?

Thanks

Bill

On Tue, Nov 29, 2016 at 2:11 PM, Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca<mailto:Clifford.Milligan@pwgsc-tpsgc.gc.ca>> wrote:  
Thanks Bill

I'll have a look through but a quick thought on the stove. In view of the other heating issues in the community we may be looking at replacing the oil fired hot air furnaces with simple electric baseboards in the existing stock. It greatly simplifies cost and maintenance and gives better control over the rooms.

Just a thought.

cm

From: William Semple [mailto:wsemple@ualberta.ca<mailto:wsemple@ualberta.ca>]  
Sent: November-29-16 2:53 PM  
To: Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca<mailto:Clifford.Milligan@pwgsc-tpsgc.gc.ca>>;  
Lindsay Cary <lindsay.cary@aandc-aadnc.gc.ca<mailto:lindsay.cary@aandc-aadnc.gc.ca>>;  
wpollard@cmhc-schl.gc.ca<mailto:wpollard@cmhc-schl.gc.ca>  
Subject: Draft Designs

Cliff and all

Attached is a copy of a handout sheet that I will be sharing next week - is not quite complete but is mostly there. The design part is mostly ready. You will see that I have prepared 3 alternatives. As well on version 1 and 2 each side of the duplex is slightly different. I have done this to show some different options in order to show some different ideas - which includes being able to include one part of a design, such as exterior storage, on a different floor plan. There is nothing radical here, rather some simple gestures that I hope assist in with the evolution of housing in the community.

Each of the designs emphasizes a more open plan, places for interior and exterior storage and rooms, and larger bedrooms than in present in most houses. This latter point is to allow rooms to be used by more than one child in large families. There is also a place for a wood stove in each house and in version 1 and 2, interior room spaces that could be used for a variety of things such as storage, work rooms, or as a room for butchering animals etc. All of the plans are based on a using two 16 foot wide modules (the

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maximum shipping width allowed in the Maritimes, with the length varying according to the design. This of course limits what can be done with the layout. This has taken more time than I outlined in the proposal but I thought it important to show some options. I also want to stress to the community that future plans can build upon what is learned from these. Any thoughts would be welcome.

Cliff - perhaps we could have a conversation in this later in the week?

I am also attaching a copy of the report that I put together for consultations that went on. Next week I am slated to meet with the Chief and council in St. John's on Monday and then will meet with people in the community on Wednesday and Thursday.

Bill

**Pages 499 to / à 500**

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**From:** Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 4/11/2017 2:33 PM  
**Subject:** FW: MIFN Draft Designs

From: Lindsay Cary [mailto:Lindsay.Cary@aandc-aadnc.gc.ca]  
Sent: December-01-16 5:42 PM  
To: Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca>  
Cc: Kriss Sarson <Kriss.Sarson@aandc-aadnc.gc.ca>  
Subject: Fw: MIFN Draft Designs

Hi Cliff,

Kriss Sarson took a look at the drawings and identified the following concerns.

I'll come by tomorrow around 9:00. If Kriss is available, we should probably call him to discuss his comments and your thoughts.

Have a good evening,  
Lindsay

Sent from my BlackBerry 10 smartphone on the Rogers network.  
From: Kriss Sarson <Kriss.Sarson@aandc-aadnc.gc.ca<mailto:Kriss.Sarson@aandc-aadnc.gc.ca>>  
Sent: Thursday, December 1, 2016 5:29 PM  
To: Lindsay Cary  
Subject: Re: MIFN Draft Designs

Hello,

I had a quick look at the layouts and I have a couple of concerns/questions that may impact how these units are considered. I am only providing this comments as friendly information:

1. I thought the duplexes were suppose to be 4 bedrooms and 2 bathrooms, if the options are 2 or 3 bedrooms, does this reduce the funding that they can receive?
2. Code requires wood stoves to have an exterior vent for combustible air, how is that be accomplished with the wood stove in the middle of the units.
3. Is this the safest way to orientate a hot wood stove with kids playing? Would it not be better against an exterior wall?
4. I assume the units are using electrical baseboard as primary heat and wood backup and are not using in floor heating? If electrical heat is going to be used, how much increased demand will this place on the electrical plant?
5. Where is the laundry area?
6. Where is the air exchanger unit to be located?
7. Model 2 & 3 - caution with having general storage in the middle, if there a fire could lose both units. Likely better having the storage at the ends of the units
8. Model 2 solar - where is the battery train? In the storage area, how much space will be lost and who would maintain this?
9. Model 1 - just to change the orientation of the tub to ensure plumbing is away from exterior walls
10. As these units appear to slab on grade, there has been a number of issues related to losing heat and having the pipes freeze and break under the slab resulting in the heaving of the slab. Was consideration given to utilizing crawl spaces?
11. The Units do not appear to have barrier free access, need to verify the dimensions of the entrances/exits.

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12. Does the proposed storage units fulfill the anticipated use? working/storing on snowmobiles, hanging animals, general storage? The smaller storage areas might be of concern.
13. Are there any cost estimates?
14. Fridges are not generally located against a wall in direction that the door opens.
15. How was it established that they would use the wood stove when they don't use the wood now?
16. Is there any concern with noise for the bedrooms as the bedrooms are off of the main living area?
17. These appear to be modular in construction which limits configuration, was consideration given to pre-fab walls with on-site erection? This would allow for more freedom in design.
18. Was there a cost assessment completed to determine value for money between modular and pre-fab? or evaluation of employment opportunities with different construction approaches?
19. Suggest that any storage areas within the living area may not require windows.

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**From:** Kriss Sarson  
**To:** Clifford.Milligan@pwgsc-tpsgc.gc.ca; McCallum, Erika  
**Date:** 4/11/2017 2:00 PM  
**Subject:** Re: MUSHUAU multiplex comments  
**Attachments:** AMHERST-661034.MLM.DRF

This and it's attachments should be a start

>>> Erika McCallum 4/11/2017 1:40 PM >>>  
Hello,

Can you forward me the comments that were forwarded in relation to the initial multiplex designs?

Thanks!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

**Page 504**  
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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** "Dowe, Angela (AADNC/AANDC)" <angela.dowe@canada.ca>  
**CC:** "McCallum, Erika (AADNC/AANDC)" <erika.mccallum@aandc-aadnc.gc.ca>  
**Date:** 4/10/2017 3:52 PM  
**Subject:** Re: MIFN / Nalcor Operational Touch Point

Done...Erika has been added to May 25 and has accepted. Cheers.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Mon, Apr 10, 2017 at 3:49 PM, Dowe, Angela (AADNC/AANDC) <angela.dowe@canada.ca> wrote:

> Hi Phil  
>  
>  
>  
> Just wanted to drop a quick email to ask that you add Erika to the group  
> for appointments on the conference calls.  
>  
>  
> erika.mccallum@aandc-aadnc.gc.ca  
>  
>  
>  
> Thanks J  
>  
>  
>  
> Angela  
>  
>  
>  
>  
>  
>  
> Angela Dowe  
>  
> Administrative Support, Innu File  
>  
> Indigenous and Northern Affairs Canada  
>  
> 40 Havelock St., PO Box 160,  
>  
> Amherst, NS B4H 3Z3  
>  
>



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**From:** Diane Wade  
**To:** McCallum, Erika  
**Date:** 4/10/2017 2:27 PM  
**Subject:** Fwd: MIFN February 2017 NL Hydro Electrification Invoice  
**Attachments:** February 2017 NL Hydro Capital DCI Form.pdf; Natuashish Operating Costs February 2017, Invoice #7698372.pdf

FYI - reporting

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> <p.philip.clarke@ca.pwc.com> 4/6/2017 3:12 PM >>>

To whom it may concern:

Please find the above noted report.

Cheers,

**Philip Clarke**

PwC | Partner, Conseils et Transactions / Consulting & Deals

T : +1 506 859-8820

Courriel / Email : p.philip.clarke@pwc.com

Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519

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**From:** Diane Wade  
**To:** McCallum, Erika  
**Date:** 4/10/2017 2:26 PM  
**Subject:** Fwd: MIFN March 2017 NL Hydro Electrification Invoice  
**Attachments:** Natuashish Operating Costs March 2017 Invoice 7741107.pdf; March 2017 NL Hydro Capital DCI Form.pdf

FYI. reporting - they are in GCIMS.

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> <p.philip.clarke@ca.pwc.com> 4/6/2017 3:05 PM >>>  
To whom it may concern:

Please find the above noted report.

Cheers,

**Philip Clarke**

PwC | Partner, Conseils et Transactions / Consulting & Deals

T : +1 506 859-8820

Courriel / Email : p.philip.clarke@pwc.com

Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519

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**From:** Diane Wade  
**To:** IM-AT / GI-AT (AANDC/AADNC)  
**CC:** McCallum, Erika  
**Date:** 4/10/2017 2:20 PM  
**Subject:** Fwd: Natuashish Operating Projects - March 2017  
**Attachments:** Part.002; Natuashish Operating Costs March 2017 Invoice 7741107.pdf; 3 - MIFN Acct 63043 as of March 31, 2017.pdf

Hi, please upload to Mushuau.  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Tom Keagan 4/6/2017 3:56 PM >>>  
fyi

>>> <SusanCorkum@nlh.nl.ca> 4/6/2017 2:31 PM >>>

Please see the attached file which contains the invoice for the operating costs associated with the Natuashish Diesel Plant for the month of March 2017. Included with the invoice is a detailed listing of the invoiced items which have been calculated with the agreed upon overheads.

The Mushuau Innu First Nation Accounts Receivable balance as of March 31, 2017 is **\$2,316,056.43. This account is seriously overdue and we would appreciate your prompt attention to this matter.**

Original documents have been sent in the mail. **If you should have any questions or concerns with this account please contact Mr. Rick Kennedy.**

Regards,

**Susan Corkum**  
General Ledger - Accounting Clerk III  
Finance NL Hydro  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. 709 733-5322 f. 709-570-5927  
e. [SusanCorkum@nlh.nl.ca](mailto:SusanCorkum@nlh.nl.ca)  
w. [www.nlh.nl.ca](http://www.nlh.nl.ca)

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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** Kriss Sarson <Kriss.Sarson@aandc-aadnc.gc.ca>  
**Date:** 4/7/2017 2:20 PM  
**Subject:** Re: MIFN / Nalcor Operational Touch Point

Erika - I can. Diane suggested you be added to this standing call.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
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<http://www.pwc.com/ca>

On Fri, Apr 7, 2017 at 2:08 PM, Erika McCallum <  
Erika.McCallum@aandc-aadnc.gc.ca> wrote:

> Hi Phil, I've forwarded this call to Kriss Sarson, INAC engineer for  
> Mushua. Can you add him to your distribution list for future  
> meetings/calls?

>

> Thanks so much and I look forward to working with you as well.

>

>

> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
> Atlantic Regional Office  
> P.O. Box 160  
> 40 Havelock Street  
> Amherst, Nova Scotia  
> B4H 3Z3

>

> 902-661-6252 <(902)%20661-6252> (phone)  
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> >>> p.philip.clarke@pwc.com 4/7/2017 12:01 PM >>>  
> more details »

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> MIFN / Nalcor Operational Touch Point

>

> \*When\*

> Tue May 23, 2017 9:30am – 10am Atlantic Time - Halifax

>

> \*Where\*

> Call in number: 1-888-668-7002 <(888)%20668-7002> - Access code 6968710 -

> Host Code 1291 (map

> <<https://maps.google.com/maps?q=+Call+in+number:+1-888-668-7002+-+Access+code+6968710+-+Host+Code+1291&hl=en>>

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> erika.mccallum@aandc.gc.ca  
>  
> \*Who\*  
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> p.philip.clarke@pwc.com - organizer  
> .  
> tom.keagan@aandc-aadnc.gc.ca  
> .  
> nick.paradisis@gmail.com  
> .  
> rickkennedy@nlh.nl.ca  
> .  
> erika.mccallum@aandc.gc.ca  
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> diane.wade@aandc-aadnc.gc.ca  
>  
> Going? \* Yes  
>  
<https://www.google.com/calendar/event?action=RESPOND&eid=MGJyZzJtbmhsOG1hc3RvazBkODBKYW9wYzggZXJpa2EubWNjYWxsdW1AYWFuZGMuZ2MuY2E&rst=1&tok=MjMjcC5waGlsaXAuY2xhcmtlQHB3Yy5jb20wOWFmN2Y5MzdjYmViYmY3OWY1MWUyZDM2NTQ2ZjU2N2MxOTZjZmUz&ctz=America/Halifax&hl=en>  
> - Maybe  
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<https://www.google.com/calendar/event?action=RESPOND&eid=MGJyZzJtbmhsOG1hc3RvazBkODBKYW9wYzggZXJpa2EubWNjYWxsdW1AYWFuZGMuZ2MuY2E&rst=3&tok=MjMjcC5waGlsaXAuY2xhcmtlQHB3Yy5jb20wOWFmN2Y5MzdjYmViYmY3OWY1MWUyZDM2NTQ2ZjU2N2MxOTZjZmUz&ctz=America/Halifax&hl=en>  
> - No  
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<https://www.google.com/calendar/event?action=RESPOND&eid=MGJyZzJtbmhsOG1hc3RvazBkODBKYW9wYzggZXJpa2EubWNjYWxsdW1AYWFuZGMuZ2MuY2E&rst=2&tok=MjMjcC5waGlsaXAuY2xhcmtlQHB3Yy5jb20wOWFmN2Y5MzdjYmViYmY3OWY1MWUyZDM2NTQ2ZjU2N2MxOTZjZmUz&ctz=America/Halifax&hl=en>\*  
> more options »  
>  
<https://www.google.com/calendar/event?action=VIEW&eid=MGJyZzJtbmhsOG1hc3RvazBkODBKYW9wYzggZXJpa2EubWNjYWxsdW1AYWFuZGMuZ2MuY2E&tok=MjMjcC5waGlsaXAuY2xhcmtlQHB3Yy5jb20wOWFmN2Y5MzdjYmViYmY3OWY1MWUyZDM2NTQ2ZjU2N2MxOTZjZmUz&ctz=America/Halifax&hl=en>  
>  
> Invitation from Google Calendar <https://www.google.com/calendar/>  
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> You are receiving this courtesy email at the account  
> erika.mccallum@aandc.gc.ca because you are an attendee of this event.  
>  
> To stop receiving future updates for this event, decline this event.  
> Alternatively you can sign up for a Google account at  
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> for your entire calendar.  
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> Forwarding this invitation could allow any recipient to modify your RSVP  
> response. Learn More



> <<https://support.google.com/calendar/answer/37135#forwarding>>.

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s.19(1)

**From:** Diane Wade  
**To:** Nui, Chief; [REDACTED]  
**CC:** Glynn-Conrad, Rosemary; Keagan, Tom; McCallum, Erika; RickKennedy@nlh...  
**Date:** 4/4/2017 12:50 PM  
**Subject:** Capital Officer, Mushuau Innu FN

Hello,

Over the last couple of months, I've been providing capital support to MIFN after Lindsay's departure. As of this week we are fully staffed in the unit and I was able to re-distribute the portfolio. Erika McCallum, Capital Officer, has been assigned MIFN and I'd ask that she be included in correspondence and meetings going forward. Over the next couple of weeks, we'll be doing a handover.

Her contact info is 902-661-6252, (c) 902-69-1102, erika.mccallum@aandc.gc.ca

I'll remain involved working with everyone to advance the MAP, infrastructure working group, once that's operational, as well as emergency management.

A letter will be sent to formally announce the change; however, I just wanted to give a heads up in advance.

Regards,  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540

**Page 527**  
**is not reviewed**  
**n'est pas révisée**



**From:** Diane Wade  
**To:** Clifford Milligan; Jim Wilcox; Sarson, Kriss; Victor Melendez  
**CC:** McCallum, Erika  
**Date:** 3/31/2017 10:21 AM  
**Subject:** Fwd: FW: Natuashish Report Attached  
**Attachments:** image002.jpg; Tank codes.pdf; Trip 1 Report.pdf; Material Price List.pdf

Hi folks, please find the furnace assessment. looks like there are other pieces to it to come. The housing assessment report is due imminently according to Emily.

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

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diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> "Bill Ferguson" <bill.fergusonca@gmail.com> 3/27/2017 10:50 AM >>>

**From:** Northridge [mailto:northridge@northridgedevelopments.ca]  
**Sent:** November 22, 2016 11:54 AM  
**To:** Bill Ferguson; Cajetan Rich; leanne.p.mcavoy@ca.pwc.com; Lindsay Cary;  
nick.paradisis@gmail.com; terry burt; allan.r.macdonald@ca.pwc.com  
**Cc:** rod@northridgedevelopments.ca  
**Subject:** Natuashish Report Attached

Good Day All;

Please see the attached report: I will send the individual HRV & Furnace Inspection reports separately as they are large zip files.

Regarding the furnace replacement at the arena and repairs at the band council office: The Astron is currently at Goose Bay due to wind. Once this run is complete, the next run is dedicated to Natuashish. The furnace and other materials are in Lewisporte waiting to be loaded. As soon as the freight arrives, we will have Rod & his helper on site (preferably same day or next) to complete the install and repairs.

**Trudy Tobin**  
Project Manager  
Northridge Developments Ltd.

www.northridgedev.ca  
( http://www.facebook.com/NorthwestPlumbingHeating )

4 Lundrigan Dr.  
P.O. Box 53

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Corner Brook, NL Canada A2H 6C3

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709.634.3740

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**are under consultation**  
**sont sous consultation**

**Pages 543 to / à 556**  
**are not reviewed**  
**ne sont pas revisées**



**From:** Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, Kriss Sarson <Kriss.Sarson@aa...  
**Date:** 9/28/2017 3:24 PM  
**Subject:** RE: Duplex Project  
**Attachments:** 20170928152100307.pdf

Hi Erika

Anything new on this one?

I was having a think about the plan and although it does not address much in the way of indigenous design it seems to be the only current option.

I think it could be modified to make it a bit better but I don't know where they are with their talks with the supplier.

I've attached a couple of minor thoughts that you may want to forward to whomever at the community.

cm

From: Erika McCallum [mailto:Erika.McCallum@aandc-aadnc.gc.ca]  
Sent: September-08-17 2:32 PM  
To: Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca>  
Cc: Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>; Kriss Sarson <Kriss.Sarson@aandc-aadnc.gc.ca>  
Subject: RE: Duplex Project

Thanks for your quick reply.

Stay tuned.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)

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>>> Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca<mailto:Clifford.Milligan@pwgsc-tpsgc.gc.ca>>  
9/8/2017 2:09 PM >>>

Hi Erika

They seem to have answered most everything.

They mention their NSDC crew. Do we know how many folks that is? There will be a lot of difference in a foreman plus 6 locals vs a half dozen experienced tradesmen plus some locals.

If this is all correct the only add ons for the community would seem to be at least these:

-All associated project transportation costs are included to deliver materials and components to Goose Bay or designated port(s). Ocean shipping by MI. Does not include any delays, storage or unforeseen delivery issues.

-Electrician to be provided by community, panel mast/ underground connection and any water and power meters supplied and installed by community electrician.

-Building services are the responsibility of MI to the building perimeter, connections to sewer, water and power from building perimeter to interior by NSDC

-Equipment assumes the community has a backhoe, loader, excavator, zoom boom and forklift (both with

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fork extensions) and flat bed truck and trailer all in good working condition with qualified operator(s).

Assumes fuel is available in the community

-Assumes 6-8 skilled community members at all times (that live in the community) at \$18/ hour (2-3 per house). Doesn't factor any training budgets or wage subsidies. Should NSDC have to bring in outside workers due to labour deficiencies costs will increase and billed to the project.

- Does this mean they pay the local labour \$18?

- (it would be good to have an outside labour rate established before they start)

- Final landscaping are not included in NSDC scope

-"Rear door at grade". Not sure how this works if the standard detail says only 5' of backfill allowed on the basement wall but I guess we will see in the final submission. He does say stairs are included so if one becomes necessary then I guess it will not be extra.

-Re the windows. He says meets the NECB. I am curious about double glazed sliders as the ideal solution. Casements will always seal better than sliders. Codes are always considered the minimum requirement and I would suggest we should be exceeding code minimums, especially in the windows and doors. Do we have brand names of the supplier in the specs somewhere?

He mentions an Aug 21 agreement. I have the Aug 01 set you sent me. Is there more?

"As per project specifications sent". Do you think this is also the Aug 01 set or something else?

They seem to have experience in the North. Notes like equipment in working condition and having fuel available tells me they have had such issues in the past and learned from them.

That's all for now I guess.

Regards

cm

From: Erika McCallum [mailto:Erika.McCallum@aandc-aadnc.gc.ca]

Sent: September-08-17 8:46 AM

To: Diane Wade <Diane.Wade@aandc-aadnc.gc.ca<mailto:Diane.Wade@aandc-aadnc.gc.ca>>; Kriss Sarson <Kriss.Sarson@aandc-aadnc.gc.ca<mailto:Kriss.Sarson@aandc-aadnc.gc.ca>>; Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca<mailto:Clifford.Milligan@pwgsc-tpsgc.gc.ca>>

Subject: Fwd: Duplex Project

FYI

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
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>>> Steve Marshall <steve@nsd-corp.ca<mailto:steve@nsd-corp.ca>> 9/7/2017 5:25 PM >>>

Hi Erika,

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to Information Act  
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l'information*

Please find attached the comments you requested. I am not sure if you have seen the packages I sent to Chief and Nick as most of what you are looking for is in them. Nick, if it is ok, can I send Erika the packages?

In a nutshell, we are working from the assumption that the lots are generally ready to construct on and the services are run to each lot. We will take it from there to completion up to a general final lot grading.

Erika, rest assured that we have a very good handle on the project and our team is very experienced in executing projects such as this one. MI is in good hands and we will ensure that the project is a success.

Let me know if you have any further questions.

Thanks Erika.

Steve

----- Forwarded message -----

From: Nick Paradisis <nick.paradisis@mifn.ca<mailto:nick.paradisis@mifn.ca>>  
Date: Wed, Sep 6, 2017 at 3:57 PM  
Subject: Fwd: Duplex Project  
To: Steve Marshall <steve@nsd-corp.ca<mailto:steve@nsd-corp.ca>>  
Cc: John Nui <tshannui@gmail.com<mailto:tshannui@gmail.com>>  
Hi Steve

I just received the attached email from INAC

Can you please review and provide the required information

Thank you

Nick

Sent from my iPhone

Begin forwarded message:

From: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca<mailto:Erika.McCallum@aandc-aadnc.gc.ca>>  
Date: September 6, 2017 at 2:25:13 PM ADT  
To: Nick Paradisis <nick.paradisis@mifn.ca<mailto:nick.paradisis@mifn.ca>>  
Cc: Diane Wade <Diane.Wade@aandc-aadnc.gc.ca<mailto:Diane.Wade@aandc-aadnc.gc.ca>>, Kriss Sarson <Kriss.Sarson@aandc-aadnc.gc.ca<mailto:Kriss.Sarson@aandc-aadnc.gc.ca>>  
Subject: Duplex Project  
Hi Nick,

Further to receipt of the information provided by Steve Marshall, Northern Shield, the documentation was forwarded to Public Works & Government Services Canada for their review and feedback, as has been the practice with housing projects resulting from Budget 2016.

Please note the following summary of that consultation:

- \* Are shipping costs from Ontario (the address of Northern Shield) or Edmonton, AB (the address of Magwall Building Systems)? Please provide the cost breakdown for transportation.

- \* As per specifications sent for the project :

- \* -All associated project transportation costs are included to deliver materials and components to Goose Bay or designated port(s). Ocean shipping by MI.

- \* Who will provide warranty, Northern Shield or Magwall?
- \* Northern Shield provides the warranty on the build and any subtrade or product warranty is passed on to customer (appliances, materials, windows etc)
- \* For clarity, Magwall is our SIP panel manufacturing company and are not directly associated with the project. Everything is under NSDC.
- \* Please provide roof details.
- \* To follow with full engineered plan set
- \* Will all openings (windows and doors) be factory framed into the panels or framed on-site from pre-cut pieces? Concern is noted that, if the latter, site labour will need to find the correct parts (possibly in the snow) and nail them together in the right order.
- \* For the Duplexes the windows come in installed in the units as they are shipped as modular units, for the bungalow the windows and doors will be cut on site by NSDC crew who are very experienced with the products and installation details as well as the remote community setting and extreme weather conditions.
- \* Concern is noted for the tremendous amount of site labour and high potential for error due to the requirement of precise assembly details (i.e., if lumber is cut incorrectly or damages MAG board material). What contingency plans are in place to mitigate risk?
- \* For all remote projects we do include a material contingency for some items (ie ship some extra panels) also the site coordination critical items are managed by NSDC crew for accuracy.
- \* Submitted drawings (from 2016) are for a project in Ontario. As code items vary from place to place (especially with regard to wind and snow loading requirements), please forward a design for Natuashish and a local Engineer stamp.
- \* This will be completed once project is fully awarded (signed contract) and we can engage the local P.Eng stamp for review, no concern from NSDC as we design and build in different provinces to different codes and different countries to international codes.
- \* Please identify all 'by others' (i.e., fascia and gable trim, drip edge, gutters and basement support posts, etc.).
- \* AS noted in the specifications submitted :
- \* Notes, Assumptions & Exclusions; Community to provide the following:
  - \* -Site plan details on lots, sizes, municipal approvals and regulations.
  - \* -Flat, leveled and cleared sites.
  - \* - Service Connections for hydro, water and sewer for the building connections. Estimate assumes sites are serviced with utilities at the curb.
  - \* - Equipment assumes the community has a backhoe, loader, excavator, zoom boom and forklift (both with fork extensions) and flat bed truck and trailer all in good working condition with qualified operator(s). Assumes fuel is available in the community. All provided at MI costs. Down time and costs of replacement equipment and associated costs not included and subject to price increase.
  - \* - All permits, site engineering, access to lots, maintained roads, snow clearing services, waste removal.
  - \* Civil work allowance: assumes basic work required on site to clear and generally level the lots, run water, sewer lines, excavate basement, backfill and grade for final landscaping by the community prior to unit arrival.
  - \* Notes: Assumes 6-8 skilled community members at all times (that live in the community) at [redacted] hour (2-3 per house). Doesn't factor any training budgets or wage subsidies. Should NSDC have to bring in outside workers due to labour deficiencies costs will increase and billed to the project.
  - \* -All associated project transportation costs are included to deliver materials and components to Goose Bay or designated port(s). Ocean shipping by MI. Does not include any delays, storage or unforeseen delivery issues.
- \* Please identify roofing material. Details only show panel construction. Does community have to supply/install shingles/metal? Can roofing be nailed into the roof panel system
- \* Previous project files that were sent for reference included panel roof details. For the current project : Duplexes and the Bungalow the roof will be as stated in the specifications (attached for reference) Wood Trusses , roof sheathing will employ FRP Entertec SIP panels with embedded solar roof package and conventional plywood, connection materials and consumables, shingles and labour included in pricing.
- \* Roof details all show sloped SIP panels which imply sloped finished ceiling. Is there to be a flat ceiling of some sort? If so, is labour and material included?

- \* Previous project files that included a lofted / sloped ceiling sent as reference drawings. For this project the roof and ceiling construction will be as stated in the specifications (attached for reference).
- \* Are labour and material for 5-6' exterior stairs included?
- \* Yes, materials and labour for the front wood porch and stairs to grade as required. Rear door at grade. Pricing does not include any decks but does cover stairs and required landings.
- \* Back slope away from the house to be a minimum of 1 in 12 will be difficult to obtain on all sides of the structure.
- \* Where is the reference to the 1 in 12 slope? If it is in our details it is an oversight.
- \* Final landscaping are not included in NSDC scope - we have no details on the sites, topo etc. However, we will ensure the units are backfilled and sites are graded to slope away from the houses.
- \* Foundation sections show a gravel footing which only works if the material below it is solid and undisturbed.
- \* Previous project files - sent as reference drawings only. Foundation details are being reviewed for location and code requirements by P.Eng. As per project specifications sent : Supplied and installed by NSDC - Magboard SIP foundation wall panels on concrete footing, Connection materials, wrap and consumables, PWF wood for foundation floors with insulation board as required (or approved equivalent) Note: aggregate for foundations not included. Supplied by others. Assumes no weeping tile.
- \* Foundation sections show the floor panels sit directly on the subsoil which will require grading of the gravel to be exactly level and all services (water/sewer/power) needs to be in place before the floor goes down. Detail also notes 'optional' foam insulation under the floor. Is that included in the package and who installs?
- \* Previous project files - sent as reference drawings only. Foundation details are being reviewed for location and code requirements by P.Eng. As per project specifications sent : Supplied and installed by NSDC - Magboard SIP foundation wall panels on concrete footing, Connection materials, wrap and consumables, PWF wood for foundation floors with insulation board as required (or approved equivalent) Note: aggregate for foundations not included. Supplied by others. Assumes no weeping tile. Building services are the responsibility of MI to the building perimeter, connections to sewer, water and power from building perimeter to interior by NSDC.
- \* No indication of waterproofing between basement wall and basement floor. Typical details do not show exterior perimeter drains which will most likely be required.
- \* Foundation details are being reviewed for location and code requirements by P.Eng and will be built accordingly/to code.
- \* Standard details show vertical holes in panels for wiring installation. Are the holes placed relative to an electrical plan or are there just two per panel as shown? Some details show matching holes in the top plates. Are the holes in the plates pre-drilled or drilled on site?
- \* Panels ship standard from supplier with (2) electrical chases in each panel for electrical runs, top plates are drilled on site as required.
- \* The submitted Magwall plans show 2" x 8" construction. Is that what is included in the current proposal?
- \* Yes the panels are 8.25" thick, this is also required to meet the R values as per NBC.
- \* Are the windows triple glazed?
- \* As per project specifications sent : Supplied and installed by NSDC - windows shall meet the requirements of Zone 7 and the U value requirements of the NECCB. Double glazed, slider windows, with Low E argon gas, vinyl clad with insulated spacers is anticipated. Windows shall be insulated at the perimeter with low expanding foam.
- \* Does the proposal include supply and install for gear like HRV, water heater, bathroom fans, appliances, kitchen hood, electrical panel mast, water and power meters, etc.?
- \* As per project specifications sent : Heating and Ventilation section, HRV included in design and pricing, Water Heater 40 gallon included in design and pricing, bathroom and kitchen fans included, appliances - fridge stove washer and dryer., electrical - main panel with circuit breakers included and install, Assumes Electrician to be provided by community, panel mast/ underground connection and any water and power meters supplied and installed by community electrician.
- \* Is the cost of excavation, site servicing, installation of underground lines, hook ups for water/sewer/power, driveway gravel, curb cuts at the street included?
- \* See above notes in reference to Exclusions for underground lines, hook ups for water/sewer/power, driveway gravel

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\* See notes to agreement issued Aug 21 to MIFN - Civil work: Assumes basic work required on site to clear and generally level the lots, run water / sewer lines, excavate basement, backfill and grade for final landscaping is complete at MIFN costs. Landscaping not included.

\* Do these plans have 'winter lobbies' (arctic entrances), cold porch for winter use/storage, space for country meat prep and large pantry for supplies coming in via boat?

\* Yes - as per attached concept plans submitted.

Please provide us with Northern Shield's response to these comments/questions as soon as possible.

Can you tell me the status of the project? Has MIFN signed a contract with Northern Shield?

As previously indicated, INAC wants to ensure that these housing funds are best utilized to serve the community and that new infrastructure is code-compliant, appropriate for the climate and will serve to increase current housing stock with infrastructure that will have a suitable life span.

Thanks so much,

Erika McCallum

Capital Program Officer

Indigenous and Northern Affairs Canada

Atlantic Regional Office

P.O. Box 160

40 Havelock

Street<<https://maps.google.com/?q=40+Havelock+Street%0D+Amherst,+Nova+Scotia+%0D+B4H+3Z3+%0D+%C2%A0+%0D+%0D+902&entry=gmail&source=g>>

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Scotia<<https://maps.google.com/?q=40+Havelock+Street%0D+Amherst,+Nova+Scotia+%0D+B4H+3Z3+%0D+%C2%A0+%0D+%0D+902&entry=gmail&source=g>>

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902-669-1102<tel:(902)%20669-1102> (blackberry)

902-661-6237<tel:(902)%20661-6237> (fax)

--

Best regards,

Steve Marshall

Northern Shield Development Corporation Inc.

(O) 705-252-4605<tel:(705)%20252-4605>

(C) 416-702-4343<tel:(416)%20702-4343>

steve@nsd-corp.ca<mailto:steve@nsd-corp.ca>

--

Best regards,

Steve Marshall

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**From:** Diane Wade  
**To:** McCallum, Erika  
**Date:** 9/26/2017 8:36 PM  
**Subject:** Re: HOUSING RENOVATIONS

what I got was for last year. wootwoot

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
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>>> Erika McCallum 9/26/2017 11:27 AM >>>

If MIFN has completed [REDACTED] or more of the [REDACTED] since April 1st, can we flow the [REDACTED] for 17/18 as a reimbursement and the project can be deemed complete?

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
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**Page 566**  
**is not relevant**  
**est non pertinente**

**From:** Erika McCallum  
**To:** ADVS), Allan MacDonald (CA -  
**Date:** 9/26/2017 3:06 PM  
**Subject:** Re: Mushuau Innu First Nation - Q1 Fuel Reporting

That's unfortunate re: their payment.

Perhaps we can speak about outstanding reporting when you're back and I get through what I have. Maybe we can develop a process to ensure all reports are submitted in a timely fashion to have it not become such an overwhelming task and one that has a negative impact on the FN's assessments.

Safe travels.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
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Amherst, Nova Scotia  
B4H 3Z3

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>>> "Allan MacDonald (CA - ADVS)" <allan.r.macdonald@pwc.com> 9/26/2017 2:47 PM >>>

Hi Erika,

Northridge has absolutely been paid in full. The last payment was issued to them on March 7, 2017.

I'm rather surprised Phil had not submitted a report on that one yet. I leave to go to Natuashish in about an hour to attend their AGM this week, so that limits my ability to do much else other than travel and sit in meetings for the rest of the week, but getting my arms around all of the outstanding INAC reporting is near the top of my to-do list. I will hopefully get some traction on that next week.

Regards,  
Allan

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1601 Lower Water Street, Suite 400, Halifax NS B3J 3P6  
<http://www.pwc.com/ca>

On Tue, Sep 26, 2017 at 11:34 AM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

Hi Allan,

I have several reports to review that Phil submitted however will keep you informed with my progress (having issues matching e-mailed invoices with hard copy DCI's).

I do have a favour to ask of you. Reporting on Amendment #6 from 2016/17 for Boiler Replacement/Furnace Inspection is outstanding from 2017/03/31. The contractor is Northridge

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Developments Ltd. Mechanical Contractors.

Can you tell me if they've been paid in full? The reason I ask is because the assessment is grossly insufficient and if they have not been paid, I would like to contact them about the product they produced.

If you could let me know as soon as possible, that would be great.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street (

<https://maps.google.com/?q=40+Havelock+Street%0D+Amherst,+Nova+Scotia+%0D+B4H+3Z3+%0D+%C2%A0+%0D+902&entry=gmail&source=g> )

Amherst, Nova Scotia (

<https://maps.google.com/?q=40+Havelock+Street%0D+Amherst,+Nova+Scotia+%0D+B4H+3Z3+%0D+%C2%A0+%0D+902&entry=gmail&source=g> )

B4H 3Z3 (

<https://maps.google.com/?q=40+Havelock+Street%0D+Amherst,+Nova+Scotia+%0D+B4H+3Z3+%0D+%C2%A0+%0D+902&entry=gmail&source=g> )

902-661-6252 ( tel:(902)%20661-6252 ) (phone)

902-669-1102 ( tel:(902)%20669-1102 ) (blackberry)

902-661-6237 ( tel:(902)%20661-6237 ) (fax)

>>> "Allan MacDonald (CA - ADVS)" <allan.r.macdonald@pwc.com> 9/20/2017 2:11 PM >>>

Hi Erika,

I don't think we've spoken directly before but I'll be moving in to deal with most of the items Phil Clarke was responsible for, particularly reporting. I've been on the file since PwC began the engagement so I don't have too much new to learn on the MIFN side, but it may take some time for me to understand the nuances of certain INAC reporting that Phil had traditionally worked on.

I've attached the Q1 fuel report in both PDF and Excel format. Eligible expenses are \$827 k. I am familiar with this report (I designed it and prepare it quarterly), so feel free to drop me a line if you have any questions.

Thanks,  
Allan

Allan R. MacDonald, CPA, CGA  
PwC | Manager, Consulting & Deals  
T: +1 902 428 2409 ( tel:(902)%20428-2409 )  
Email: [allan.r.macdonald@pwc.com](mailto:allan.r.macdonald@pwc.com)  
PricewaterhouseCoopers LLP  
1601 Lower Water Street, Suite 400, Halifax NS B3J 3P6 (

<https://maps.google.com/?q=1601+Lower+Water+Street,+Suite+400,+Halifax+NS+B3J+3P6&entry=gmail&source=g> )

<http://www.pwc.com/ca>

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**Pages 570 to / à 572**

**are duplicates**

**sont des duplicatas**

**Page 573**  
**is not relevant**  
**est non pertinente**

**Pages 574 to / à 575**

**are duplicates**

**sont des duplicatas**

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**From:** Diane Wade  
**To:** Glynn-Conrad, Rosemary; McCallum, Erika; Sarson, Kriss  
**Date:** 9/26/2017 11:24 AM  
**Subject:** Draft scope for MIFN asset manager  
**Attachments:** MIFN Draft Scope.docx

Hi, here's a first kick at the can for discussion with MIFN. It would also serve to put together the RFP when we're ready.

I propose it be mandatory for the potential bidders to visit the community prior to submitting a bid.

for your review and comment as you see fit.

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540



**Pages 577 to / à 578  
are not reviewed  
ne sont pas revisées**

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**From:** "Allan MacDonald (CA - ADVS)" <allan.r.macdonald@pwc.com>  
**To:** <erika.mccallum@aandc.gc.ca>  
**Date:** 9/20/2017 2:12 PM  
**Subject:** Mushuau Innu First Nation - Q1 Fuel Reporting  
**Attachments:** MIFN - FY2018 Fuel Reporting INAC - Apr-Jun 17.pdf; MIFN - FY2018 Fuel Reporting INAC - Apr-Jun 17.xlsx

Hi Erika,

I don't think we've spoken directly before but I'll be moving in to deal with most of the items Phil Clarke was responsible for, particularly reporting. I've been on the file since PwC began the engagement so I don't have too much new to learn on the MIFN side, but it may take some time for me to understand the nuances of certain INAC reporting that Phil had traditionally worked on.

I've attached the Q1 fuel report in both PDF and Excel format. Eligible expenses are \$827 k. I am familiar with this report (I designed it and prepare it quarterly), so feel free to drop me a line if you have any questions.

Thanks,  
Allan

Allan R. MacDonald, CPA, CGA  
PwC | Manager, Consulting & Deals  
T: +1 902 428 2409  
Email: allan.r.macdonald@pwc.com  
PricewaterhouseCoopers LLP  
1601 Lower Water Street, Suite 400, Halifax NS B3J 3P6  
<http://www.pwc.com/ca>

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**Pages 580 to / à 583  
are not reviewed  
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**Pages 584 to / à 585**

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**Page 586**

**is under consultation**

**est sous consultation**

**Page 587**  
**is not reviewed**  
**n'est pas révisée**

**Page 588**

**is under consultation**

**est sous consultation**

**Pages 589 to / à 593**  
**are not reviewed**  
**ne sont pas revisées**



**From:** <RickKennedy@nlh.nl.ca>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** "P Philip Clarke" <p.philip.clarke@ca.pwc.com>, <DerrickMaye@nlh.nl.ca>  
**Date:** 9/11/2017 1:30 PM  
**Subject:** Fw: Major work at Natuashish  
**Attachments:** Part.002; Part.003

Hi Erika,

As per your request. If you have any questions and would like to discuss further, please let me know.

Thanks

Rick Kennedy  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. RickKennedy@nlh.nl.ca  
w. www.nlh.nl.ca

You owe it to yourself, and your family, to make it home safely every day.  
What have you done today so that nobody gets hurt?  
— Forwarded by Rick Kennedy/NLHydro on 09/11/2017 01:56 PM —

**From:** Charles Strowbridge/NLHydro  
**To:** Rick Kennedy/NLHydro@NLHYDRO  
**Date:** 09/08/2017 12:26 PM  
**Subject:** Major work at Natuashish

Afternoon sir. This is a snap shot of monies spent on major jobs at Natuashish

2068

WO#578008 Major overhaul Completed Nov12/2009 JDE amount \$71,531.26  
WO#963246 Major overhaul Completed Apr19/2013 JDE amount \$89,897.29  
WO#995452 Repair unit Completed Dec18/2013 Blanket  
order#20261 Toromont spent \$107,071.10. This does not include air  
fare/perdiem/wages.

WO#1257596 Major overhaul in progress now. Toromont received parts so far  
\$226,805.38. This does not include air fare/perdiem/ wages and  
miscellaneous items.

2069

WO#515325 Major overhaul Completed Feb 24/2007 JDE amount \$100,778.09  
WO#799144 Major overhaul Completed Aug 19/2011 JDE amount \$180,788.10  
WO#1105360/ Major overhaul Completed Jun 9/2015 \$140,811.01 received  
under 22142 OB from Toromont. This does not include airfares/per  
diems/wages/ miscellaneous.

WO#1123214 seems to be associated with WO#1105360

2070

WO#696392 Engine failure Completed Apr 25/2009 JDE cost by work order  
\$300,864.00

WO#1048419 Major overhaul Completed Oct 29/2014 There was \$138,536.23  
in parts received on 21168 OB/21739 OB from Toromont. This does not  
include Airfare/per diem/wages/ miscellanies items

2076

WO#716580 Major overhaul Completed Oct 15/2009 JDE cost by work order  
\$95,405.17 The parts were ordered on WO#578008 JDE cost by work order  
\$71,531.26

WO#995491 Major overhaul Completed March 5/ 2014 Received \$83,384.51  
Toromont parts on 20333 OB. Also received \$45,031.09 Toromont parts on  
20619 OB

WO#1189989 Dark emissions Completed July 3/2016 \$45,706.85 in Toromont  
parts ordered.

WO#1204539 Replace cylinders Completed Aug 19/2016 This is associated  
with WO#1189989

Charles Strowbridge

Planner TRO Labrador

P.O. Box 1780 Stn "B" Happy Valley, Labrador A0P-1E0

Newfoundland and Labrador Hydro - a Nalcor Energy company

t. 709 896-2525 (EXT:7245) f. 709 896-8948

e. CharlesStrowbridge@nlh.nl.ca

w. www.nlh.nl.ca

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**From:** Diane Wade  
**To:** McCallum, Erika  
**Date:** 9/11/2017 12:42 PM  
**Subject:** Fwd: Natuashish Operating Projects - August 2017  
**Attachments:** Part.002; Invoice 7919867.pdf; 8 - MIFN Acct 63043 as of August 31, 2017.pdf

FYI

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540

>>> <SusanCorkum@nlh.nl.ca> 9/8/2017 2:36 PM >>>

Please see the attached file which contains the invoice for the operating costs associated with the Natuashish Diesel Plant for the month of August 2017. Included with the invoice is a detailed listing of the invoiced items which have been calculated with the agreed upon overheads.

The Mushuau Innu First Nation Accounts Receivable balance as of August 31, 2017 is **\$1,852,528.11. This account is seriously overdue and we would appreciate your prompt attention to this matter.**

Original documents have been sent in the mail. **If you should have any questions or concerns with this account please contact Mr. Rick Kennedy.**

Regards,

**Susan Corkum**  
General Ledger - Accounting Clerk III  
Finance NL Hydro  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. 709 733-5322 f. 709-570-5927  
e. [SusanCorkum@nlh.nl.ca](mailto:SusanCorkum@nlh.nl.ca)  
w. [www.nlh.nl.ca](http://www.nlh.nl.ca)

**You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?**

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**From:** Diane Wade  
**To:** Clarke, P Philip; Keagan, Tom; SusanCorkum@nlh.nl.ca; allan.r.macdona...  
**CC:** McCallum, Erika; RickKennedy@nlh.nl.ca  
**Date:** 9/11/2017 12:42 PM  
**Subject:** Re: Natuashish Operating Projects - August 2017

thanks Susan,

Please include Erika McCallum on all correspondence. I have forwarded this one to her already.  
Thanks,  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> <SusanCorkum@nlh.nl.ca> 9/8/2017 2:36 PM >>>

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Original documents have been sent in the mail. **If you should have any questions or concerns with this account please contact Mr. Rick Kennedy.**

Regards,

**Susan Corkum**  
General Ledger - Accounting Clerk III  
Finance NL Hydro  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. 709 733-5322 f. 709-570-5927  
e. [SusanCorkum@nlh.nl.ca](mailto:SusanCorkum@nlh.nl.ca)  
w. [www.nlh.nl.ca](http://www.nlh.nl.ca)

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**Pages 598 to / à 599**  
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**Pages 600 to / à 601  
are under consultation  
sont sous consultation**

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**From:** Jim Tucker <Jim.Tucker@pwgsc-tpsgc.gc.ca>  
**To:** Fred Earle <fearle@crosbieeng.com>  
**CC:** Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca>, "diane.wade@aandc-a...  
**Date:** 9/8/2017 9:47 AM  
**Subject:** Re: Meeting Minutes and discussion points.

Hi Fred:

Thanks for the correspondence.... yI think it's very important to ensure that we get this report and it's information to a level of standard that will be of the greatest benefit for our client and to ensure that we have given our best foot forward in achieving that. It is for these reasons that I believe extending your request until September 22/2017 should be granted.

Sent from my BlackBerry 10 smartphone on the Bell network.

From: Fred Earle

Sent: Friday, September 8, 2017 9:47 AM

To: Jim Tuckery

Cc: Victor Melendez; diane.wade@aandc-aadnc.gc.ca; Erika.McCallum@aandc-aadnc.gc.ca;

Kriss.Sarson@aandnc-aadnc.gc.ca

Subject: RE: Meeting Minutes and discussion points.

Jim,

Due to some unforeseen circumstances I haven't been able to complete my work on the report for today's date. Would you be ok with extending the deadline to September 22?

Regards,

Fred Earle, P.Eng.

Electrical Engineer

Crosbie Engineering Ltd.

21 Mews Place, 2nd Floor

PO Box 13295 STN:A

St. John's, NL A1B 4A5

Phone: (709) 754-1911

Fax: (709) 754-1960

From: Jim Tucker [mailto:Jim.Tucker@pwgsc-tpsgc.gc.ca]

Sent: August-11-17 3:33 PM

To: diane.wade@aandc-aadnc.gc.ca; Kriss.Sarson@aandnc-aadnc.gc.ca;

Erika.McCallum@aandc-aadnc.gc.ca

Cc: Fred Earle; Victor Melendez

Subject: Meeting Minutes and discussion points.

Hi All:

As promised I have attached a copy of our meeting minutes of August 09/2017. I have complied comments thus far..... please feel free to add any further comments that will help support our Natuashish Electrification Report. Comments can be sent in e-mail format.

Any questions or queries please call anytime.

Thanks you.

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**are not reviewed**  
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**From:** Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca>  
**To:** Fred Earle <fearle@crobieeng.com>  
**CC:** 'Diane Wade' <Diane.Wade@aandc-aadnc.gc.ca>, 'Neil Cleary' <ncleary@cro...  
**Date:** 5/18/2017 2:37 PM  
**Subject:** RE: First week in May trip to Natuashish

Fred,

Thanks very much for your update.

I am sure your time is best spent getting familiar with the community facilities. However, if you think there is value in having a telephone meeting at any time during your visit, please let me know if you need help setting it up.

Regards,  
Jim

From: Fred Earle [mailto:fearle@crobieeng.com]  
Sent: May-18-17 2:13 PM  
To: Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca>  
Cc: 'Diane Wade' <Diane.Wade@aandc-aadnc.gc.ca>; 'Neil Cleary' <ncleary@crobieeng.com>; Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca>; 'Erika McCallum' <Erika.McCallum@aandc-aadnc.gc.ca>; 'Crosbie Engineering Dean' <dhopkins@crobieeng.com>; 'Crosbie Engineering - Velda Dyke' <admin@crobieeng.com>  
Subject: RE: First week in May trip to Natuashish

Jim,

I've made contact with Hydro and have a meeting arranged with them in them at their regional office in Goosebay Tuesday Morning before my flight to Natuashish. I've also arranged to meet them at the generating station Wednesday.

I've been advised that Terry Burt and Bill Ferguson will be available both days. Nick Paradisis will be available Wednesday alone and Cajetan Rich will be unavailable.

Regards,

Fred Earle, P.Eng.  
Electrical Engineer  
Crosbie Engineering Ltd.  
21 Mews Place, 2nd Floor  
PO Box 13295 STN:A  
St. John's, NL A1B 4A5  
Phone: (709) 754-1911  
Fax: (709) 754-1960

From: Fred Earle [mailto:fearle@crobieeng.com]  
Sent: May-16-17 11:42 AM  
To: 'Jim Wilcox'  
Cc: 'Diane Wade'; 'Neil Cleary'; 'Victor Melendez'; 'Erika McCallum'; 'Crosbie Engineering Dean'; 'Crosbie Engineering - Velda Dyke (admin@crobieeng.com<mailto:admin@crobieeng.com>)'  
Subject: RE: First week in May trip to Natuashish

Jim,

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I've made contact with Terry Burt and the town manager Nick Peridesus and we are all set for May 23/24.

Regards,

Fred Earle, P.Eng.  
Electrical Engineer  
Crosbie Engineering Ltd.  
21 Mews Place, 2nd Floor  
PO Box 13295 STN:A  
St. John's, NL A1B 4A5  
Phone: (709) 754-1911  
Fax: (709) 754-1960

From: Jim Wilcox [mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca]  
Sent: May-15-17 8:17 AM  
To: Crosbie Engineering Dean  
Cc: Diane Wade; Neil Cleary; Victor Melendez; Erika McCallum; Fred Earle  
Subject: RE: First week in May trip to Natuashish

Dean,

Thank you for the update. Let me know if you need any help organizing the meetings with the key people and getting access to the properties.

Jim

From: Crosbie Engineering Dean [mailto:dhopkins@crosbieeng.com]  
Sent: May-12-17 8:11 AM  
To: Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>  
Cc: Diane Wade <Diane.Wade@aandc-aadnc.gc.ca<mailto:Diane.Wade@aandc-aadnc.gc.ca>>; Neil Cleary <ncleary@crosbieeng.com<mailto:ncleary@crosbieeng.com>>; Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>; Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca<mailto:Erika.McCallum@aandc-aadnc.gc.ca>>; Fred Earle <fearle@crosbieeng.com<mailto:fearle@crosbieeng.com>>  
Subject: Re: First week in May trip to Natuashish

Jim

The trip will not be next week, we will aim for the following week however we will have to secure travel arrangements first. We will advise a potential date when we have a better handle on flight and hotel availability.

Thanks  
D

On May 11, 2017, at 1:08 PM, Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>> wrote:

Fred,

We have received the signed SSA back from INAC. We have all documentation in please with the Select Open Agreement between PWGSC and Crosbie.

Please proceed with the work to plan and book your site visit to Natuashish.

Dianne noted that there had been a fire in the community described below. Diane has offered to help with determining if this is a good time to go.

Please let me know where I can help.

Regards,  
Jim

From: Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca]  
Sent: May-11-17 12:32 PM  
To: Neil Cleary <ncleary@crossbieeng.com<mailto:ncleary@crossbieeng.com>>; Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>  
Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca<mailto:Erika.McCallum@aandc-aadnc.gc.ca>>; dhopkins@crossbieeng.com<mailto:dhopkins@crossbieeng.com>; fearle@crossbieeng.com<mailto:fearle@crossbieeng.com>; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>  
Subject: Re: First week in May trip to Natuashish

Is the trip for next week a go? there was a fire this week injuring an 11 yr old and the community is taken over at the moment.

If you need us to help determine whether it's a good time, please let me know.  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca<mailto:diane.wade@aandc-aadnc.gc.ca> /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca<mailto:diane.wade@aandc-aadnc.gc.ca> /Tel: 661-6364/cell: 902-669-0540  
>>> Neil Cleary <ncleary@crossbieeng.com<mailto:ncleary@crossbieeng.com>> 4/27/2017 4:56 AM >>>  
Victor.

The week starting Monday May 8 will likely work for us.

We will look at Tuesday May 9 or Wednesday May 10. Once our office secures flights and accommodations we will advise further.

Thanks!  
Neil

On Apr 26, 2017, at 1:04 PM, Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>> wrote:  
Hi Diane and Neil,  
I think trying to coordinate a trip for next week may be a bit ambitious at this time. Is it possible to try the week of May 8th? Neil it appears that we will get you the information while on site as worst case scenario (hopefully sooner!)  
Would it be possible for you to share your draft agenda and itinerary with us?  
Thanks,

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to Information Act*

*Communiqué en vertu de la  
Loi sur l'accès à  
l'information*

P.S. I forgot to copy the community contact info on my previous message:

Terry Burt's' email is: terryburt3@hotmail.com<mailto:terryburt3@hotmail.com>

Bill Ferguson's email is: billferguson@gmail.com<mailto:billferguson@gmail.com>

(bill's e-mail had a space which I assume was not supposed to be there)

Tel: (709) 478 2436

Victor Meléndez P.Eng.

Sr. Electrical Engineer

PTS AE Services

PWGSC - TPSGC

Tel: (902) 496-5088

Fax: (902) 496-5549

email: victor.melendez@pwgsc.gc.ca<mailto:victor.melendez@pwgsc.gc.ca>

From: Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca]

Sent: April-26-17 12:13 PM

To: ncleary@crobieeng.com<mailto:ncleary@crobieeng.com>; Victor Melendez

<Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>

Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca<mailto:Erika.McCallum@aandc-

aadnc.gc.ca>>; dhopkins@crobieeng.com<mailto:dhopkins@crobieeng.com>;

fearle@crobieeng.com<mailto:fearle@crobieeng.com>;

emily@fougeremenchenton.ca<mailto:emily@fougeremenchenton.ca>; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>

Subject: Re: First week in May trip to Natuashish

Other than census info, PSPC has the housing report through Cliff. Emily, does PSPC have the report?

Victor is Cliff's colleague and needs the report for another study. I think Cliff is away.

Erika, can you pls contact Nick, Bill and Phil re the furnace report.

I know the reports are important for the visit but delaying may turn out to be a longer delay than we all wish given activities in the community. I think we can get you the housing study and worst case scenario, furnace report while in Natuashish.

Di

Diane Wade,

Manager, Infrastructure and Community Planning

Indigenous and Northern Affairs Canada/Government of Canada

Diane.wade@aandc-aadnc.gc.ca<mailto:Diane.wade@aandc-aadnc.gc.ca> /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire

Affaires autochtones et du Nord Canada/Gouvernement du Canada

Diane.wade@aandc-aadnc.gc.ca/Tel<mailto:Diane.wade@aandc-aadnc.gc.ca/Tel>: 902-661-6364/cell: 902-669-0540

From: Victor Melendez

Sent: Wednesday, April 26, 2017 8:49 AM

To: Neil Cleary

Cc: Erika McCallum; Diane Wade; 'DeanHopkins'; 'Fred Earle'; Jim Wilcox

Subject: RE: First week in May trip to Natuashish

Hi Neil,

Thanks for the e-mail. Diane and I are trying to find that information for you. I believe you already have the community contact information but I am copying the info below. Once we have sent the reports to you, I would suggest to touch base with him in order to narrow down dates and availability and try to get any other info that may be missing. Once that has happened you can share the agenda with all of us and coordinate visit.

Diane - I think it would be prudent to let the community know that the trip will not happen next week if the reports have not been received to date. Thanks

Victor Meléndez P.Eng.

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PTS AE Services

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PWGSC - TPSGC

Tel: (902) 496-5088

Fax: (902) 496-5549

email: victor.melendez@pwgsc.gc.ca<mailto:victor.melendez@pwgsc.gc.ca>

From: Neil Cleary [mailto:ncleary@crosbieeng.com]

Sent: April-26-17 10:32 AM

To: Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>

Cc: 'Diane Wade' <Diane.Wade@aandc-aadnc.gc.ca<mailto:Diane.Wade@aandc-aadnc.gc.ca>>; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>; 'Fred Earle' <fearle@crosbieeng.com<mailto:fearle@crosbieeng.com>>; 'Dean Hopkins' <dhopkins@crosbieeng.com<mailto:dhopkins@crosbieeng.com>>

Subject: RE: First week in May trip to Natuashish

Hi Victor,

Fred Earle, P.Eng. will be leading the community visit and consultation, under my direction. Please copy both him and Dean Hopkins on all project communications.

Per the last meeting minutes (attached), the site visit and consultations were to be arranged after receipt of the furnace and housing assessments. We have not seen them. Have these been received?

We have a proposed itinerary and agenda drafted. We can circulate these after we firm up the exact date for the site visit and consultation which I suggest will be Mid May to give parties time to plan. We should circulate the itinerary and agenda to all relevant parties, after you guys approve of it.

Many Thanks!

Neil

From: Víctor Melendez [mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca]

Sent: Sunday, April 23, 2017 6:20 PM

To: Dean Hopkins; Neil Cleary

Cc: Diane Wade

Subject: First week in May trip to Natuashish

Hello gents,

Just a reminder that we still have not received the information for the community contact for your visit to take place the first week of May. As soon as we get the information we will share it with you. I would suggest that if you have a draft of your itinerary/agenda to share with us and the community contact so they can prepare accordingly. Thanks,

Víctor Meléndez P.Eng.

Sr. Electrical Engineer

PTS AE Services

PWGSC - TPSGC

Tel: (902) 496-5088

Fax: (902) 496-5549

email: victor.melendez@pwgsc.gc.ca<mailto:victor.melendez@pwgsc.gc.ca>

**Pages 611 to / à 617**

**are duplicates**

**sont des duplicatas**

**Page 618**  
**is not reviewed**  
**n'est pas révisée**



**Pages 619 to / à 621  
are under consultation  
sont sous consultation**

**Pages 622 to / à 624**  
**are not reviewed**  
**ne sont pas revisées**

**Page 625**  
**is a duplicate**  
**est un duplicata**

**Page 626**  
**is not reviewed**  
**n'est pas révisée**

**From:** <PGoudie@nlh.nl.ca>  
**To:** <RickKennedy@nlh.nl.ca>  
**CC:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 5/12/2017 8:16 AM  
**Subject:** Re:

9 am is good for me.

Erika, is there any particular piece of information your require , so I can provide.

Sent from my iPhone

> On May 12, 2017, at 8:09 AM, Rick Kennedy <RickKennedy@nlh.nl.ca> wrote:

>

> Erika,

>

> I'm so sorry for doing this again, but I have to try and make our call on Monday as I've been called out of town fro the rest of the week. How does Monday at 9:00am work for you?

>

>

> <0.326.jpeg> Rick Kennedy

> Manager TRO Labrador

> Transmission & Rural Ops

> TRO Management

> Newfoundland and Labrador Hydro - a Nalcor Energy company

> t. (709) 896-2525 ext 7250 f. (709) 896-8948

> e. RickKennedy@nlh.nl.ca

> w. www.nlh.nl.ca

>

> You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

> "Erika McCallum" —05/11/2017 02:07:12 PM—That works for me. Would you like me to call you or will you call me? Erika McCallum

>

>

> From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>

> To: RickKennedy@nlh.nl.ca

> Date: 05/11/2017 02:07 PM

> Subject: Re:

>

>

>

> That works for me. Would you like me to call you or will you call me?

>

>

>

> Erika McCallum

> Capital Program Officer

> Indigenous and Northern Affairs Canada

> Atlantic Regional Office

> P.O. Box 160

> 40 Havelock Street

> Amherst, Nova Scotia

> B4H 3Z3

>

> 902-661-6252 (phone)

> 902-669-1102 (blackberry)

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l'information

> 902-661-6237 (fax)  
> >>> <RickKennedy@nlh.nl.ca> 5/11/2017 1:21 PM >>>  
> Hi Erica,  
>  
> Sorry, but Monday just became undoable! How is Tuesday afternoon May 16th work for you? 1:30  
Atlantic time?  
> <0.25AC.jpeg> Rick Kennedy  
> Manager TRO Labrador  
> Transmission & Rural Ops  
> TRO Management  
> Newfoundland and Labrador Hydro - a Nalcor Energy company  
> t. (709) 896-2525 ext 7250 f. (709) 896-8948  
> e. RickKennedy@nlh.nl.ca  
> w. www.nlh.nl.ca  
>  
>  
>  
> You owe it to yourself, and your family, to make it home safely every day. What have you done today so  
that nobody gets hurt?  
>  
>  
>  
> From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
> To: RickKennedy@nlh.nl.ca  
> Date: 05/09/2017 04:24 PM  
> Subject: Re:  
>  
>  
>  
> Sure. Talk on Monday!  
>  
>  
> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
> Atlantic Regional Office  
> P.O. Box 160  
> 40 Havelock Street  
> Amherst, Nova Scotia  
> B4H 3Z3  
>  
> 902-661-6252 (phone)  
> 902-669-1102 (blackberry)  
> 902-661-6237 (fax)  
> >>> <RickKennedy@nlh.nl.ca> 5/9/2017 3:48 PM >>>  
> Friday doesn't work for me now How about 9:00am on Monday?  
> <0.42C6.jpeg> Rick Kennedy  
> Manager TRO Labrador  
> Transmission & Rural Ops  
> TRO Management  
> Newfoundland and Labrador Hydro - a Nalcor Energy company  
> t. (709) 896-2525 ext 7250 f. (709) 896-8948  
> e. RickKennedy@nlh.nl.ca  
> w. www.nlh.nl.ca  
>  
>  
>

>  
>  
> You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?  
>  
>  
>  
> From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
> To: <RickKennedy@nlh.nl.ca>  
> Date: 05/09/2017 11:22 AM  
> Subject: Re:  
>  
>  
>  
> I cannot remember if I replied but yes, this Friday works for me. Let me know what time.  
>  
>  
> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
> Atlantic Regional Office  
> P.O. Box 160  
> 40 Havelock Street  
> Amherst, Nova Scotia  
> B4H 3Z3  
>  
> 902-661-6252 (phone)  
> 902-669-1102 (blackberry)  
> 902-661-6237 (fax)  
> >>> <RickKennedy@nlh.nl.ca> 5/4/2017 2:40 PM >>>  
> Hi Erika,  
>  
> I did have a discussion with Supervisor and have a idea of what happened. I'm going to be busy next week and the week after traveling the region but I'd like to have a chat later next week if possible... Friday work for you?  
>  
> Sent from my iPhone  
>  
> On May 4, 2017, at 2:18 PM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:  
>  
> Hi Rick,  
>  
> Further to our conversation the week before last, just checking in on the status of my inquiry. I'm in Labrador this week and discussions related to Nalcor jogged my memory.  
>  
> Thanks so much for your help.  
>  
> Erika  
>  
> Sent from my BlackBerry 10 smartphone on the Rogers network.  
>  
>

**Pages 630 to / à 640  
are under consultation  
sont sous consultation**



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to Information Act*

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Loi sur l'accès à  
l'information*

**From:** Diane Wade  
**To:** Dean, Crocbe Engineering; Wilcox, Jim  
**CC:** Cleary, Neil; Earle, Fred; McCallum, Erika; Melendez, Victor  
**Date:** 5/12/2017 8:50 AM  
**Subject:** Re: First week in May trip to Natuashish

thanks

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Crocbe Engineering Dean <dhopkins@crosbieeng.com> 5/12/2017 8:10 AM >>>  
Jim

The trip will not be next week, we will aim for the following week however we will have to secure travel arrangements first. We will advise a potential date when we have a better handle on flight and hotel availability.

Thanks  
D

On May 11, 2017, at 1:08 PM, Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca> wrote:

Fred,

We have received the signed SSA back from INAC. We have all documentation in please with the Select Open Agreement between PWGSC and Crosbie.

Please proceed with the work to plan and book your site visit to Natuashish.

Dianne noted that there had been a fire in the community described below. Diane has offered to help with determining if this is a good time to go.

Please let me know where I can help.

Regards,  
Jim

**From:** Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca]  
**Sent:** May-11-17 12:32 PM  
**To:** Neil Cleary <ncleary@crosbieeng.com>; Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca>  
**Cc:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>; dhopkins@crosbieeng.com; fearle@crosbieeng.com; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca>  
**Subject:** Re: First week in May trip to Natuashish  
Is the trip for next week a go? there was a fire this week injuring an 11 yr old and the community is taken over at the moment.  
If you need us to help determine whether it's a good time, please let me know.

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Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540  
Gestionnaire, Infrastructures et aménagement communautaire,  
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diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Neil Cleary <ncleary@crosbieeng.com> 4/27/2017 4:56 AM >>>  
Victor.

The week starting Monday May 8 will likely work for us.

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Thanks!  
Neil

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Would it be possible for you to share your draft agenda and itinerary with us?

Thanks,

P.S. I forgot to copy the community contact info on my previous message:

Terry Burt's' email is: terryburt3@hotmail.com

Bill Ferguson 's email is: billferguson@gmail.com

(bill's e-mail had a space which I assume was not supposed to be there)

Tel: (709) 478 2436

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Tel: (902) 496-5088

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email: victor.melendez@pwgsc.gc.ca

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**Cc:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>; dhopkins@crosbieeng.com; fearle@crosbieeng.com; emily@fougeremenchenton.ca; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca>

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Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

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Affaires autochtones et du Nord Canada/Gouvernement du Canada  
Diane.wade@aandc-aadnc.gc.ca/Tel: 902-661-6364/cell: 902-669-0540

**From:** Victor Melendez  
**Sent:** Wednesday, April 26, 2017 8:49 AM  
**To:** Neil Cleary  
**Cc:** Erika McCallum; Diane Wade; 'DeanHopkins'; 'Fred Earle'; Jim Wilcox  
**Subject:** RE: First week in May trip to Natuashish  
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Diane - I think it would be prudent to let the community know that the trip will not happen next week if the reports have not been received to date. Thanks

**Victor Meléndez P.Eng.**

Sr. Electrical Engineer  
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Tel: (902) 496-5088  
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**Subject:** RE: First week in May trip to Natuashish

Hi Victor,

Fred Earle, P.Eng. will be leading the community visit and consultation, under my direction. Please copy both him and Dean Hopkins on all project communications.

Per the last meeting minutes (attached), the site visit and consultations were to be arranged after receipt of the furnace and housing assessments. We have not seen them. Have these been received?

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Many Thanks!

Neil

**From:** Victor Melendez [mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca]  
**Sent:** Sunday, April 23, 2017 6:20 PM  
**To:** Dean Hopkins; Neil Cleary  
**Cc:** Diane Wade  
**Subject:** First week in May trip to Natuashish

Hello gents,

Just a reminder that we still have not received the information for the community contact for your visit to take place the first week of May. As soon as we get the information we will share it with you. I would suggest that if you have a draft of your itinerary/agenda to share with us and the community contact so they can prepare accordingly. Thanks,

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Sr. Electrical Engineer  
PTS AE Services  
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Tel: (902) 496-5088  
Fax: (902) 496-5549  
email: victor.melendez@pwgsc.gc.ca

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**From:** Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca>  
**To:** Crocbie Engineering Dean <dhopkins@crosbieeng.com>  
**CC:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, Neil Cleary <ncleary@crosbiee...>  
**Date:** 5/15/2017 7:46 AM  
**Subject:** RE: First week in May trip to Natuashish

Dean,

Thank you for the update. Let me know if you need any help organizing the meetings with the key people and getting access to the properties.

Jim

From: Crocbie Engineering Dean [mailto:dhopkins@crosbieeng.com]  
Sent: May-12-17 8:11 AM  
To: Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca>  
Cc: Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>; Neil Cleary <ncleary@crosbieeng.com>; Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca>; Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>; Fred Earle <fearle@crosbieeng.com>  
Subject: Re: First week in May trip to Natuashish

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Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca<mailto:Erika.McCallum@aandc-aadnc.gc.ca>>; dhopkins@crosbieeng.com<mailto:dhopkins@crosbieeng.com>; fearle@crosbieeng.com<mailto:fearle@crosbieeng.com>; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>

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Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca<mailto:diane.wade@aandc-aadnc.gc.ca> /Tel: 661-6364/cell: 902-669-0540

>>> Neil Cleary <ncleary@crosbieeng.com<mailto:ncleary@crosbieeng.com>> 4/27/2017 4:56 AM >>>  
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Thanks!  
Neil

On Apr 26, 2017, at 1:04 PM, Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>> wrote:

Hi Diane and Neil,

I think trying to coordinate a trip for next week may be a bit ambitious at this time. Is it possible to try the week of May 8th? Neil it appears that we will get you the information while on site as worst case scenario (hopefully sooner!)

Would it be possible for you to share your draft agenda and itinerary with us?

Thanks,

P.S. I forgot to copy the community contact info on my previous message:

Terry Burt's email is: terryburt3@hotmail.com<mailto:terryburt3@hotmail.com>

Bill Ferguson's email is: billferguson@gmail.com<mailto:billferguson@gmail.com>

(bill's e-mail had a space which I assume was not supposed to be there)

Tel: (709) 478 2436

Victor Meléndez P.Eng.

Sr. Electrical Engineer

PTS AE Services

PWGSC - TPSGC

Tel: (902) 496-5088

Fax: (902) 496-5549

email: victor.melendez@pwgsc.gc.ca<mailto:victor.melendez@pwgsc.gc.ca>

From: Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca]

Sent: April-26-17 12:13 PM

To: ncleary@crosbieeng.com<mailto:ncleary@crosbieeng.com>; Victor Melendez

<Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>

Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca<mailto:Erika.McCallum@aandc-

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aadnc.gc.ca>>; dhopkins@crosbieeng.com<mailto:dhopkins@crosbieeng.com>;  
fearle@crosbieeng.com<mailto:fearle@crosbieeng.com>;  
emily@fougeremenchenton.ca<mailto:emily@fougeremenchenton.ca>; Jim Wilcox <Jim.Wilcox@pwgsc-  
tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>

Subject: Re: First week in May trip to Natuashish

Other than census info, PSPC has the housing report through Cliff. Emily, does PSPC have the report?

Victor is Cliff's colleague and needs the report for another study. I think Cliff is away.

Erika, can you pls contact Nick, Bill and Phil re the furnace report.

I know the reports are important for the visit but delaying may turn out to be a longer delay than we all wish given activities in the community. I think we can get you the housing study and worst case scenario, furnace report while in Natuashish.

Di

Diane Wade,

Manager, Infrastructure and Community Planning

Indigenous and Northern Affairs Canada/Government of Canada

Diane.wade@aandc-aadnc.gc.ca<mailto:Diane.wade@aandc-aadnc.gc.ca> /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire

Affaires autochtones et du Nord Canada/Gouvernement du Canada

Diane.wade@aandc-aadnc.gc.ca/Tel<mailto:Diane.wade@aandc-aadnc.gc.ca/Tel>: 902-661-6364/cell: 902-669-0540

From: Victor Melendez

Sent: Wednesday, April 26, 2017 8:49 AM

To: Neil Cleary

Cc: Erika McCallum; Diane Wade; 'DeanHopkins'; 'Fred Earle'; Jim Wilcox

Subject: RE: First week in May trip to Natuashish

Hi Neil,

Thanks for the e-mail. Diane and I are trying to find that information for you. I believe you already have the community contact information but I am copying the info below. Once we have sent the reports to you, I would suggest to touch base with him in order to narrow down dates and availability and try to get any other info that may be missing. Once that has happened you can share the agenda with all of us and coordinate visit.

Diane - I think it would be prudent to let the community know that the trip will not happen next week if the reports have not been received to date. Thanks

Victor Meléndez P.Eng.

Sr. Electrical Engineer

PTS AE Services

PWGSC - TPSGC

Tel: (902) 496-5088

Fax: (902) 496-5549

email: victor.melendez@pwgsc.gc.ca<mailto:victor.melendez@pwgsc.gc.ca>

From: Neil Cleary [mailto:ncleary@crosbieeng.com]

Sent: April-26-17 10:32 AM

To: Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>

Cc: 'Diane Wade' <Diane.Wade@aandc-aadnc.gc.ca<mailto:Diane.Wade@aandc-aadnc.gc.ca>>; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>; 'Fred Earle' <fearle@crosbieeng.com<mailto:fearle@crosbieeng.com>>; 'Dean Hopkins' <dhopkins@crosbieeng.com<mailto:dhopkins@crosbieeng.com>>

Subject: RE: First week in May trip to Natuashish

Hi Victor,

Fred Earle, P.Eng. will be leading the community visit and consultation, under my direction. Please copy both him and Dean Hopkins on all project communications.

Per the last meeting minutes (attached), the site visit and consultations were to be arranged after receipt

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of the furnace and housing assessments. We have not seen them. Have these been received?  
We have a proposed itinerary and agenda drafted. We can circulate these after we firm up the exact date for the site visit and consultation which I suggest will be Mid May to give parties time to plan. We should circulate the itinerary and agenda to all relevant parties, after you guys approve of it.

Many Thanks!

Neil

From: Victor Melendez [mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca]

Sent: Sunday, April 23, 2017 6:20 PM

To: Dean Hopkins; Neil Cleary

Cc: Diane Wade

Subject: First week in May trip to Natuashish

Hello gents,

Just a reminder that we still have not received the information for the community contact for your visit to take place the first week of May. As soon as we get the information we will share it with you. I would suggest that if you have a draft of your itinerary/agenda to share with us and the community contact so they can prepare accordingly. Thanks,

Víctor Meléndez P.Eng.

Sr. Electrical Engineer

PTS AE Services

PWGSC - TPSGC

Tel: (902) 496-5088

Fax: (902) 496-5549

email: victor.melendez@pwgsc.gc.ca<mailto:victor.melendez@pwgsc.gc.ca>



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**From:** Diane Wade  
**To:** McCallum, Erika  
**Date:** 5/12/2017 9:09 AM  
**Subject:** Mushuau

Hi Erika,

I'm thinking we need a bit of a workplan for Mushuau. Could you create a "to do" list or ongoing task list for us to review at our bi-lats. Not everything is lead by us but we'll have a part to play.

ie:

- consult with Andree to develop options for TPM and/or some other form of co-management along with costing
- housing schedule. When you inform them they are funded, the letter should also clearly state the timelines that must be met and construction complete this fiscal as the funding sunsets. Waiting for the symposium will be too late.
- on-going tracking of reports and proposals for funding
- we need to discuss attendance at the housing symposium
- I'll be asking Bill for a sub plan on emergency management to include as part of yours.

other...

thanks!

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

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diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540

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**From:** Diane Wade  
**To:** Keagan, Tom; McCallum, Erika; Sarson, Kriss  
**Date:** 5/12/2017 8:54 AM  
**Subject:** Re: Fwd: Mushuau Innu Housing Symposium

Erika, I have some feedback that I'll write up. Can you please consolidate from everyone and respond to the group.

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

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diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Tom Keagan 5/12/2017 8:47 AM >>>  
fyi

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**From:** Diane Wade  
**To:** McCallum, Erika; Sarson, Kriss  
**Date:** 5/12/2017 3:56 PM  
**Subject:** Fwd: PWGSC Review of Mushuau Innu First Nation - Housing Needs Assessment - Draft  
**Attachments:** PWGSC Review of Mushuau Innu First Nation - Housing Needs Assessment - Draft

FYI

Diane Wade,  
Manager, Infrastructure and Community Planning  
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to Information Act*

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**From:** Diane Wade  
**To:** McCallum, Erika  
**Date:** 5/12/2017 3:55 PM  
**Subject:** Fwd: MIFN FY18 Budget  
**Attachments:** MIFN FY18 Budget

This would have been uploaded as a proposal.

Diane Wade,  
Manager, Infrastructure and Community Planning  
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diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

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**From:** Diane Wade  
**To:** McCallum, Erika  
**Date:** 5/12/2017 3:54 PM  
**Subject:** Fwd: Fw: Overhaul of unit 2068 in Natuashish  
**Attachments:** Fw: Overhaul of unit 2068 in Natuashish

Not sure you have this.

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
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**Pages 654 to / à 657**  
**are not reviewed**  
**ne sont pas revisées**

**Pages 658 to / à 661**

**are duplicates**

**sont des duplicatas**

s.23

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**From:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**To:** Kim.Duggan@justice.gc.ca  
**Date:** 2/1/2017 2:39 PM  
**Subject:** [REDACTED]  
**Attachments:** [REDACTED]



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**From:** Stacey Kaazan  
**To:** McCallum, Erika  
**CC:** Cary, Lindsay; Keagan, Tom; Wade, Diane  
**Date:** 1/13/2017 3:47 PM  
**Subject:** Re: Capital Allocations Information-MIFN/SIFN/Mamu

Thank you Erika.

Are these the program dollars for 2016-2017?  
Stacey

>>> Erika McCallum 1/13/2017 2:32 PM >>>

Please let me know if this is what you are looking for or if there is anything additional you require.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

**From:** Stacey Kaazan  
**To:** McCallum, Erika  
**CC:** Cary, Lindsay; Keagan, Tom; Wade, Diane  
**Date:** 1/13/2017 4:19 PM  
**Subject:** Re: Capital Allocations Information-MIFN/SIFN/Mamu

Great, super helpful.

Thanks and have a great weekend.

Stacey

>>> Erika McCallum 1/13/2017 3:17 PM >>>  
yes, they are.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

**From:** Stacey Kaazan  
**To:** Cary, Lindsay; Keagan, Tom; McCallum, Erika; Sarson, Kriss  
**Date:** 1/13/2017 1:42 PM  
**Subject:** Re: MIFN Capital Allocations

Hi Lindsay,

Thank you for this breakdown. I am finalizing my meeting folder for next week. Can I include the version you sent on the 12th?

Thanks,  
Stacey

>>> Lindsay Cary 1/12/2017 9:56 AM >>>  
Good morning,

This is what I've put together for MIFN. Erika and Kriss- We should discuss to make sure we're submitting the same information for both Innu First Nations.

Tom - Does this look okay to you?

Stacey - Just so you know we are working on this and will have the final version to you tomorrow.

Have a great day,  
Lindsay

Lindsay Cary  
Intergovernmental Affairs Officer  
Indigenous and Northern Affairs Canada  
P.O. Box 160, 40 Havelock Street  
Amherst, NS  
B4H 3Z3

Tel: 902.661.6249  
Fax: 902.661.6237  
Email: Lindsay.Cary@aandc-aadnc.gc.ca

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s.20(1)(c)

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l'information

**From:** Tom Keagan <tom.keagan@aandc-aadnc.gc.ca>  
**To:** Erika.McCallum@aandc-aadnc.gc.ca, Diane.Wade@aandc-aadnc.gc.ca  
**Date:** 1/13/2017 1:32 PM  
**Subject:** Re: MIFN Capital Allocation information

Hi.

Please send it and copy me.

Thanks.

Tom

Sent from my BlackBerry 10 smartphone on the Bell network.

From: Diane Wade

Sent: Friday, January 13, 2017 1:21 PM

To: Tom Keagan; Erika McCallum

Subject: Fwd: MIFN Capital Allocation information

Hi Tom, Erika is working on the file. Do you want us to send the file directly to Stacey or through yourself?

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

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Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Lindsay Cary 1/12/2017 12:29 PM >>>

Hi Diane,

This is what I put together for Stacey Kazaan. From my notes, Eric Coombs requested a breakdown of Capital funding and its intended purpose.

This is a case where I wish our terms and conditions were more prescriptive. Right now, MIFN uses [REDACTED] of their Capital funding for salaries and, while a portion of the funding can be used for salaries, it would be good to see that funding used to maintain their Capital assets.

We've had that conversation with Council and their co-manager but we need to continue the discussion. We also need to talk about the appropriate number of staff required to run their Infrastructure program. Kriss can provide guidance in that area.

Lindsay

s.20(1)(b)

s.20(1)(c)

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**From:** Diane Wade  
**To:** Keagan, Tom; McCallum, Erika  
**Date:** 1/13/2017 1:21 PM  
**Subject:** Fwd: MIFN Capital Allocation information  
**Attachments:** AMHERST-#657741-v1-  
Mushuau\_Innu\_First\_Nation\_Community\_Infrastructure\_Funding\_Annual\_Agreement.XLSX

Hi Tom, Erika is working on the file. Do you want us to send the file directly to Stacey or through yourself?

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

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Lindsay

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s.20(1)(c)

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l'information

**From:** Diane Wade  
**To:** McCallum, Erika  
**CC:** Lewis, Rhonda  
**Date:** 1/13/2017 10:16 AM  
**Subject:** Fwd: MIFN Capital Allocation information  
**Attachments:** AMHERST-#657741-v1-  
Mushuau\_Innu\_First\_Nation\_Community\_Infrastructure\_Funding\_\_Annual\_Agreement.XLSX

Hi Erika, the meeting you asked about is MLG and this afternoon.

What's required today is this attachment completed for Sheshatshiu and MAMU (Lindsay could answer questions about where she pulls the info if you need help) as well as core budget allocation for MAMU.

Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

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Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540

>>> Lindsay Cary 1/12/2017 12:29 PM >>>

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l'information

**From:** Diane Wade  
**To:** Cary, Lindsay  
**CC:** McCallum, Erika  
**Date:** 1/12/2017 1:27 PM  
**Subject:** Re: MIFN Capital Allocation information

thanks Lindsay.

Erika, please repeat the exercise for Sheshatshiu and MAMU for Friday so we can flip to Tom.

thanks,  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

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diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Lindsay Cary 1/12/2017 12:29 PM >>>

Hi Diane,

This is what I put together for Stacey Kazaan. From my notes, Eric Coombs requested a breakdown of Capital funding and its intended purpose.

This is a case where I wish our terms and conditions were more prescriptive. Right now, MIFN uses [REDACTED] of their Capital funding for salaries and, while a portion of the funding can be used for salaries, it would be good to see that funding used to maintain their Capital assets.

We've had that conversation with Council and their co-manager but we need to continue the discussion. We also need to talk about the appropriate number of staff required to run their Infrastructure program. Kriss can provide guidance in that area.

Lindsay

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l'information

**From:** Lindsay Cary  
**To:** Wade, Diane  
**CC:** Keagan, Tom; McCallum, Erika; Sarson, Kriss  
**Date:** 1/12/2017 12:29 PM  
**Subject:** MIFN Capital Allocation information  
**Attachments:** AMHERST-#657741-v1-  
Mushuau\_Innu\_First\_Nation\_Community\_Infrastructure\_Funding\_\_Annual\_Agreement.XLSX

Hi Diane,

This is what I put together for Stacey Kazaan. From my notes, Eric Coombs requested a breakdown of Capital funding and its intended purpose.

This is a case where I wish our terms and conditions were more prescriptive. Right now, MIFN uses [REDACTED] of their Capital funding for salaries and, while a portion of the funding can be used for salaries, it would be good to see that funding used to maintain their Capital assets.

We've had that conversation with Council and their co-manager but we need to continue the discussion. We also need to talk about the appropriate number of staff required to run their Infrastructure program. Kriss can provide guidance in that area.

Lindsay



**From:** Lindsay Cary  
**To:** Keagan, Tom; McCallum, Erika; Sarson, Kriss  
**CC:** Stacey.Kaazan@aadnc-aandc.gc.ca  
**Date:** 1/12/2017 10:56 AM  
**Subject:** MIFN Capital Allocations  
**Attachments:** AMHERST-#657741-v1-Mushuau\_Innu\_First\_Nation\_Community\_Infrastructure\_Funding\_Annual\_Agreement.XLSX

Good morning,

This is what I've put together for MIFN. Erika and Kriss- We should discuss to make sure we're submitting the same information for both Innu First Nations.

Tom - Does this look okay to you?

Stacey - Just so you know we are working on this and will have the final version to you tomorrow.

Have a great day,  
Lindsay

Lindsay Cary  
Intergovernmental Affairs Officer  
Indigenous and Northern Affairs Canada  
P.O. Box 160, 40 Havelock Street  
Amherst, NS  
B4H 3Z3

Tel: 902.661.6249  
Fax: 902.661.6237  
Email: Lindsay.Cary@aadnc-aandc.gc.ca

**From:** Erika McCallum  
**To:** Kim.Duggan@justice.gc.ca  
**Date:** 2/1/2017 12:43 PM  
**Subject:** MAMU CONSULT

Hi Kim,

Can you confirm that you received the funding agreement document?

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
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902-661-6237 (fax)

**Pages 673 to / à 691**  
**are not reviewed**  
**ne sont pas revisées**

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**From:** Diane Wade  
**To:** McCallum, Erika; Sarson, Kriss  
**Date:** 8/2/2017 12:10 PM  
**Subject:** Fwd: RE: Phase 2 Electrification

oh my I forgot to cc you....

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

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diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Diane Wade 8/2/2017 12:09 PM >>>

Hi Everyone,  
Please add Kriss Sarson (INAC Engineer) and Erika McCallum (Capital Officer) to emails and meeting invitations. I have a schedule conflict on the 9th but I'm hoping is available.

thanks,  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

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diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca> 8/2/2017 7:12 AM >>>

Hi Fred,

Sorry for my late reply. Thank you for the submittal, we will start reviewing this week. I am not sure if you may know but Jim Wilcox retired at the end of June, as a result I will be taking over the PSPC – Project Management responsibilities for this project. Also, Jim Tucker who is an electrical technologist with our group will take over for me as the electrical resource. Jim has a vast experience with setting up, maintaining, and commissioning generators throughout his various roles with DND and PSPC. We will try to set up a meeting for next week to discuss the report and then provide written comments to you. I know this is a very popular vacation time so I am unsure if everyone will be available. Jim will contact the group to see if everyone is available next week. Thanks,

Victor

**From:** Fred Earle [mailto:fearle@crosbieeng.com]  
**Sent:** July-31-17 11:02 AM  
**To:** Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca>  
**Cc:** diane.wade@aandc-aadnc.gc.ca; 'Neil Cleary' <ncleary@crosbieeng.com>; 'File'

<admin@crosbieeng.com>; Jim.Wilcox@pwgsc-tpsgc.gc.ca  
**Subject:** RE: Phase 2 Electrification

Victor,

Please see attached draft report for your review. If you have any questions or concerns please feel free to call. 754-1911.

Regards,

Fred Earle, P.Eng.  
Electrical Engineer  
Crosbie Engineering Ltd.  
21 Mews Place, 2nd Floor  
PO Box 13295 STN:A  
St. John's, NL A1B 4A5  
Phone: (709) 754-1911  
Fax: (709) 754-1960

**From:** Victor Melendez [mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca]  
**Sent:** July-18-17 11:14 PM  
**To:** Fred Earle  
**Cc:** diane.wade@aandc-aadnc.gc.ca; 'Neil Cleary'  
**Subject:** RE: Phase 2 Electrification

Thanks Fred. I'm actually on vacation this week and will be back next Monday. I will contact you once I review the report. Thanks,

Victor

**From:** Fred Earle [mailto:fearle@crosbieeng.com]  
**Sent:** July-18-17 3:26 PM  
**To:** Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca>  
**Cc:** diane.wade@aandc-aadnc.gc.ca; 'Neil Cleary' <ncleary@crosbieeng.com>  
**Subject:** Phase 2 Electrification

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**From:** Jim Tucker <Jim.Tucker@pwgsc-tpsgc.gc.ca>  
**To:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, Fred Earle <fearle@crosbieeng...  
**CC:** 'File' <admin@crosbieeng.com>, 'NeilCleary' <ncleary@crosbieeng.com>, "K...  
**Date:** 8/3/2017 9:17 AM  
**Subject:** RE: Phase 2 Electrification

Good Morning All:

Due to the conflicts for several of our meeting participants I will be re-scheduling our conference call (meeting) for 10:00 August 09/2017. I do understand that this time of the year is somewhat dedicated to holidays and it may be a little difficult getting all parties together but we will try. For those who have already received a meeting invitation for 13:30 on August 09/2017 please ignore as the new time will be as previously mentioned.

Thank you in advance for your support in this matter.

Agenda:

1. Introductions
2. Discussion on Natuashish Electrification Study Phase 2 2017
3. Site existing power systems
4. Current Power concerns/issues
5. Recommendations
6. Cost concerns
7. Proposal going forward
8. Round Table

If anyone has anything to add to the Agenda please feel free to do so.

Call In information as follows:

Call In number: 18774134790

Conference ID 3394806

From: Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca]  
Sent: August-02-17 12:10 PM  
To: Fred Earle <fearle@crosbieeng.com>; Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca>  
Cc: 'File' <admin@crosbieeng.com>; 'NeilCleary' <ncleary@crosbieeng.com>; Jim Tucker  
Jim.Tucker@pwgsc-tpsgc.gc.caGood<mailto:Jim.Tucker@pwgsc-tpsgc.gc.caGood> Morning All"  
Subject: RE: Phase 2 Electrification

Hi Everyone,

Please add Kriss Sarson (INAC Engineer) and Erika McCallum (Capital Officer) to emails and meeting invitations. I have a schedule conflict on the 9th but I'm hoping is available.

thanks,  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca<mailto:diane.wade@aandc-aadnc.gc.ca> /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca<mailto:diane.wade@aandc-aadnc.gc.ca> /Tel: 661-6364/cell: 902-669-0540

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>>> Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>> 8/2/2017 7:12 AM >>>  
Hi Fred,

Sorry for my late reply. Thank you for the submittal, we will start reviewing this week. I am not sure if you may know but Jim Wilcox retired at the end of June, as a result I will be taking over the PSPC – Project Management responsibilities for this project. Also, Jim Tucker who is an electrical technologist with our group will take over for me as the electrical resource. Jim has a vast experience with setting up, maintaining, and commissioning generators throughout his various roles with DND and PSPC. We will try to set up a meeting for next week to discuss the report and then provide written comments to you. I know this is a very popular vacation time so I am unsure if everyone will be available. Jim will contact the group to see if everyone is available next week. Thanks,

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Cc: diane.wade@aandc-aadnc.gc.ca<mailto:diane.wade@aandc-aadnc.gc.ca>; 'Neil Cleary' <ncleary@crosbieeng.com<mailto:ncleary@crosbieeng.com>>; 'File' <admin@crosbieeng.com<mailto:admin@crosbieeng.com>>; Jim.Wilcox@pwgsc-tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>  
Subject: RE: Phase 2 Electrification

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Regards,

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Cc: diane.wade@aandc-aadnc.gc.ca<mailto:diane.wade@aandc-aadnc.gc.ca>; 'Neil Cleary'  
Subject: RE: Phase 2 Electrification

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From: Fred Earle [mailto:fearle@crosbieeng.com]  
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To: Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>  
Cc: diane.wade@aandc-aadnc.gc.ca<mailto:diane.wade@aandc-aadnc.gc.ca>; 'Neil Cleary' <ncleary@crossbieeng.com<mailto:ncleary@crossbieeng.com>>  
Subject: Phase 2 Electrification

Victor,

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Regards,

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PO Box 13295 STN:A  
St. John's, NL A1B 4A5  
Phone: (709) 754-1911  
Fax: (709) 754-1960

**From:** Kriss Sarson  
**To:** Jim.Tucker@pwgsc-tpsgc.gc.ca  
**CC:** Glynn-Conrad, Rosemary; McCallum, Erika; Wade, Diane  
**Date:** 8/7/2017 10:46 PM  
**Subject:** Re: FW: Phase 2 Electrification

Hello Jim,

In advance of the meeting to discuss the Phase 2 Electrification report, I have the following comments that I would request Crosbie address/update in their report. We can discuss these items during our meeting. More importantly, I am not sure of the value for money this and the last report have provided as much of the information presented was already known by staff or is readily available by Nalcor. This report seems to provide only very general information which is not reflective of the intent to investigate the electrification situation in Natuashish. I would not support any further activity be advanced on this item until a proper plan is developed.

Comments specific to Phase 2 report:

**Executive Summary:**

The statement that heating is "*primarily provided through oil fired furnaces*" needs to be re-worded to reflect the proper context. The original approach for the community was to have the houses use oil/wood as their primary heating source, however this is not the practice. Heating is primarily by use of space heaters/stoves, etc.

**2.1 Isolated Diesel Generating Station**

Clarify that the peak demand of "1,731 kW leaving a spare capacity of 556 kW" is under N-1 conditions as the plant total capacity is 3,232 kW.

When is the last time load shedding was done? There has been no incidences in the last 4-5 years.

**2.2 Electrical Metering**

Need to correct context of the statement "The meters are read for record purposes". Residential meters are not read.

When is the last time the residential meters were read? What level of detail does Nalcor have for the commercial and lift stations meter readings?

**2.3 Comparison to other Communities**

This presents generalities already known. What specific variances/issues were identified that are unique to Natuashish? For example Natuashish uses 1.5 more fuel than Nain. What are the reasons for this variance? Does Nain use electric heat, oil, wood? What is the volume of fuel that Nain uses each year? Are their houses better maintained? Do homeowners in Nain pay for fuel oil? Do they pay for power or does the Inuit government pay? Is this consistent with other communities along the coast? etc.

**2.4 Issues and recommendations**

What does a new automation system do for improving efficiencies and costs? Any ability to identify efficiencies? Improved optimization will improve operations by #%? No substantiation provided as to why this should even be considered. INAC has talked to Nalcor on this issue and they verbally provided a rationale for supporting this. Include rationale.

What value does a 1200 RPM generator provide? % reduction in fuel consumption? % reduction in maintenance? As above, discussed with Nalcor. Provide rationale/reasoning.

Heat Recovery system, does this refer to the heat recovery system located in the back room?

The Generators do not provide enough radiant heat to protect the building from freezing?

What is Nalcor's position on the heating recovery issue?

**3.2 Electrification within the Community**

What buildings are 20 years old? Community moved in 2002, this would make most buildings 15 years old.

No sure what the purpose of this section other than stating a 200 Amp service is sufficient for electric baseboards.

**3.4 Issues and Recommendations**

Appendix A was not attached.

The statement "continuously replacing fuel pumps" appears to contradict the low residential fuel oil

consumption and limited use of the oil furnace in the community. Based on actual fuel consumption only approximately 20% of the furnaces would be used as the primary heat source. What does "continuously" mean under this situation?

Furnaces should last at least 20+ years, why is that not happening here?

Given the community's capacity issues with undertaking proper maintenance how does a district heating system succeed?

Where has a district heating system been used in remote northern community? Not aware of a community district heating system in Northern Canada?

Alternate energy options - what has been current explored on this issue? Apparently Nalcor has completed studies on this issue and the Inuit Government.

#### 4.0 Study Recommendations

How does "Further study and analysis would be required to provide a detailed cost estimate and cost benefit" address the question "Provide cost estimate and feasibility to switch all the existing residential oil boilers/furnaces to electric heat. How does it compare to the existing demand? How does it affect the Generator Power Plant?"

#### 4.1 Install Occupancy Sensors, LED Lamps and Thermostats

How is a recommendation for a \$200,000 expenditure present without any substantiation? What is the energy saving (% or \$) over fluorescent bulbs or stand bulbs?

How does programmable thermostats benefit a community that does use oil as its primary heating source? Is there literature that shows what savings could be accomplished? Would this savings require that houses are repaired (i.e. weather stripping replaced, windows, etc.)?

#### 4.3 Replace Furnace and Tanks

The proposed cost of \$10,000,000 works out to approximately \$47,000 per residence. This is not reasonable - an explanation is required as this cost would be expected to be \$5-6,000 per residence. Should this recommendation not be connected to a discussion as to what is sustainable as a maintenance issue for the community?

#### 4.5 District Heating System

What is the basis of the \$10,000,000 cost estimate? Provide the substantiation for this estimate.

Should this recommendation not be connected to a discussion as to what is sustainable as a maintenance issue for the community?

See comments under Section 3.4.

#### 4.6 Install Alternate Energy Sources

What is the basis of the \$5,000,000 cost estimate? Provide the substantiation for this estimate.

Should this recommendation not be connected to a discussion as to what is sustainable as a maintenance issue for the community?

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**From:** Jim Tucker  
**To:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, Fred Earle <fearle@crosbieeng...>  
**CC:** 'File' <admin@crosbieeng.com>, 'NeilCleary' <ncleary@crosbieeng.com>  
**Date:** 8/9/2017  
**Time:** 10:00 AM - 11:30 AM  
**Subject:** Phase 2 Electrification  
**Place:** Conference Call  
**Attachments:** rfc2445.ics

**Agenda:**

1. Introductions
2. Review Terms of reference
3. Discussion on Natuashish Electrification Study Phase 2 2017
4. Site existing power systems
5. Current Power concerns/issues
6. Recommendations
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8. Proposal going forward
9. Round Table

If anyone has anything to add to the Agenda please feel free to do so.

Call In information as follows:

Call In number: 18774134790

Conference ID 3394806

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**From:** Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca]  
**Sent:** August-02-17 12:10 PM  
**To:** Fred Earle <fearle@crosbieeng.com<mailto:fearle@crosbieeng.com>>; Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>  
**Cc:** 'File' <admin@crosbieeng.com<mailto:admin@crosbieeng.com>>; 'NeilCleary' <ncleary@crosbieeng.com<mailto:ncleary@crosbieeng.com>>; Jim Tucker <Jim.Tucker@pwgsc-tpsgc.gc.ca<mailto:Jim.Tucker@pwgsc-tpsgc.gc.ca>>  
**Subject:** RE: Phase 2 Electrification

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>>> Victor Melendez

<Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>> 8/2/2017 7:12 AM

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Cc: diane.wade@aandc-aadnc.gc.ca<mailto:diane.wade@aandc-aadnc.gc.ca>; 'Neil Cleary'

Subject: RE: Phase 2 Electrification

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<ncleary@crosbieeng.com<mailto:ncleary@crosbieeng.com>>

Subject: Phase 2 Electrification

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**Pages 703 to / à 710  
are not reviewed  
ne sont pas revisées**

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**From:** Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca>  
**To:** Fred Earle <fearle@crosbieeng.com>  
**CC:** 'Diane Wade' <Diane.Wade@aandc-aadnc.gc.ca>, 'Neil Cleary' <ncleary@cros...  
**Date:** 5/16/2017 11:50 AM  
**Subject:** RE: First week in May trip to Natuashish

Fred,

That sounds great. Please let Diane and I know if you need help.

Jim

**From:** Fred Earle [mailto:fearle@crosbieeng.com]  
**Sent:** May-16-17 11:12 AM  
**To:** Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca>  
**Cc:** 'Diane Wade' <Diane.Wade@aandc-aadnc.gc.ca>; 'Neil Cleary' <ncleary@crosbieeng.com>; Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca>; 'Erika McCallum' <Erika.McCallum@aandc-aadnc.gc.ca>; 'Crosbie Engineering Dean' <dhopkins@crosbieeng.com>; 'Crosbie Engineering - Velda Dyke' <admin@crosbieeng.com>  
**Subject:** RE: First week in May trip to Natuashish

Jim,

I've made contact with Terry Burt and the town manager Nick Peridesus and we are all set for May 23/24.

Regards,

Fred Earle, P.Eng.  
Electrical Engineer  
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St. John's, NL A1B 4A5  
Phone: (709) 754-1911  
Fax: (709) 754-1960

**From:** Jim Wilcox [mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca]  
**Sent:** May-15-17 8:17 AM  
**To:** Crosbie Engineering Dean  
**Cc:** Diane Wade; Neil Cleary; Victor Melendez; Erika McCallum; Fred Earle  
**Subject:** RE: First week in May trip to Natuashish

Dean,

Thank you for the update. Let me know if you need any help organizing the meetings with the key people and getting access to the properties.

Jim

**From:** Crosbie Engineering Dean [mailto:dhopkins@crosbieeng.com]  
**Sent:** May-12-17 8:11 AM  
**To:** Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>  
**Cc:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca<mailto:Diane.Wade@aandc-aadnc.gc.ca>>; Neil Cleary <ncleary@crosbieeng.com<mailto:ncleary@crosbieeng.com>>; Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>; Erika McCallum



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<Erika.McCallum@aandc-aadnc.gc.ca<mailto:Erika.McCallum@aandc-aadnc.gc.ca>>; Fred Earle  
<fearle@crosbieeng.com<mailto:fearle@crosbieeng.com>>  
Subject: Re: First week in May trip to Natuashish

Jim

The trip will not be next week, we will aim for the following week however we will have to secure travel arrangements first. We will advise a potential date when we have a better handle on flight and hotel availability.

Thanks  
D

On May 11, 2017, at 1:08 PM, Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>> wrote:

Fred,

We have received the signed SSA back from INAC. We have all documentation in please with the Select Open Agreement between PWGSC and Crosbie.

Please proceed with the work to plan and book your site visit to Natuashish.

Dianne noted that there had been a fire in the community described below. Diane has offered to help with determining if this is a good time to go.

Please let me know where I can help.

Regards,  
Jim

From: Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca]  
Sent: May-11-17 12:32 PM  
To: Neil Cleary <ncleary@crosbieeng.com<mailto:ncleary@crosbieeng.com>>; Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>  
Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca<mailto:Erika.McCallum@aandc-aadnc.gc.ca>>; dhopkins@crosbieeng.com<mailto:dhopkins@crosbieeng.com>; fearle@crosbieeng.com<mailto:fearle@crosbieeng.com>; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>  
Subject: Re: First week in May trip to Natuashish

Is the trip for next week a go? there was a fire this week injuring an 11 yr old and the community is taken over at the moment.

If you need us to help determine whether it's a good time, please let me know.  
Di

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca<mailto:diane.wade@aandc-aadnc.gc.ca> /Tel: 902-661-6364/cell: 902-669-0540

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>>> Neil Cleary <ncleary@crosbieeng.com<mailto:ncleary@crosbieeng.com>> 4/27/2017 4:56 AM >>>  
Victor.

The week starting Monday May 8 will likely work for us.

We will look at Tuesday May 9 or Wednesday May 10. Once our office secures flights and accommodations we will advise further.

Thanks!  
Neil

On Apr 26, 2017, at 1:04 PM, Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>> wrote:

Hi Diane and Neil,

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Would it be possible for you to share your draft agenda and itinerary with us?

Thanks,

P.S. I forgot to copy the community contact info on my previous message:

Terry Burt's' email is: terryburt3@hotmail.com<mailto:terryburt3@hotmail.com>

Bill Ferguson 's email is: billferguson@gmail.com<mailto:billferguson@gmail.com>

(bill's e-mail had a space which I assume was not supposed to be there)

Tel: (709) 478 2436

Victor Meléndez P.Eng.

Sr. Electrical Engineer

PTS AE Services

PWGSC - TPSGC

Tel: (902) 496-5088

Fax: (902) 496-5549

email: victor.melendez@pwgsc.gc.ca<mailto:victor.melendez@pwgsc.gc.ca>

From: Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca]

Sent: April-26-17 12:13 PM

To: ncleary@crosbieeng.com<mailto:ncleary@crosbieeng.com>; Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>

Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca<mailto:Erika.McCallum@aandc-aadnc.gc.ca>>; dhopkins@crosbieeng.com<mailto:dhopkins@crosbieeng.com>;

fearle@crosbieeng.com<mailto:fearle@crosbieeng.com>;

emily@fougeremenchenton.ca<mailto:emily@fougeremenchenton.ca>; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>

Subject: Re: First week in May trip to Natuashish

Other than census info, PSPC has the housing report through Cliff. Emily, does PSPC have the report?

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Diane Wade,

Manager, Infrastructure and Community Planning

Indigenous and Northern Affairs Canada/Government of Canada

Diane.wade@aandc-aadnc.gc.ca<mailto:Diane.wade@aandc-aadnc.gc.ca> /Tel: 902-661-6364/(cell) 902-669-0540

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Gestionnaire, Infrastructures et aménagement communautaire  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
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902-669-0540  
From: Victor Melendez  
Sent: Wednesday, April 26, 2017 8:49 AM  
To: Neil Cleary  
Cc: Erika McCallum; Diane Wade; 'DeanHopkins'; 'Fred Earle'; Jim Wilcox  
Subject: RE: First week in May trip to Natuashish

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email: victor.melendez@pwgsc.gc.ca<mailto:victor.melendez@pwgsc.gc.ca>

From: Neil Cleary [mailto:ncleary@crosbieeng.com]

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Cc: 'Diane Wade' <Diane.Wade@aandc-aadnc.gc.ca<mailto:Diane.Wade@aandc-aadnc.gc.ca>>; Jim

Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>; 'Fred Earle'

<fearle@crosbieeng.com<mailto:fearle@crosbieeng.com>>; 'Dean Hopkins'

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Many Thanks!

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To: Dean Hopkins; Neil Cleary

Cc: Diane Wade

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**Pages 716 to / à 717**  
**are not reviewed**  
**ne sont pas revisées**

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**From:** "Fred Earle" <fearle@crosbieeng.com>  
**To:** "Jim Wilcox" <Jim.Wilcox@pwgsc-tpsgc.gc.ca>  
**CC:** "Diane Wade" <Diane.Wade@aandc-aadnc.gc.ca>, "Neil Cleary" <ncleary@...  
**Date:** 5/16/2017 11:11 AM  
**Subject:** RE: First week in May trip to Natuashish

Jim,

I've made contact with Terry Burt and the town manager Nick Peridesus and we are all set for May 23/24.

Regards,

Fred Earle, P.Eng.

Electrical Engineer

Crosbie Engineering Ltd.

21 Mews Place, 2nd Floor

PO Box 13295 STN:A

St. John's, NL A1B 4A5

Phone: (709) 754-1911

Fax: (709) 754-1960

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Sent: May-15-17 8:17 AM  
To: Crocbe Engineering Dean  
Cc: Diane Wade; Neil Cleary; Victor Melendez; Erika McCallum; Fred Earle  
Subject: RE: First week in May trip to Natuashish

Dean,

Thank you for the update. Let me know if you need any help organizing the meetings with the key people and getting access to the properties.

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Thanks

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On May 11, 2017, at 1:08 PM, Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca> wrote:

Fred,

We have received the signed SSA back from INAC. We have all documentation in please with the Select Open Agreement between PWGSC and Crosbie.

Please proceed with the work to plan and book your site visit to Natuashish.

Dianne noted that there had been a fire in the community described below. Diane has offered to help with determining if this is a good time to go.

Please let me know where I can help.

Regards,

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>>> Neil Cleary <mailto:ncleary@crosbieeng.com> ncleary@crosbieeng.com> 4/27/2017 4:56 AM >>>

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Cc: Erika McCallum; Diane Wade; 'DeanHopkins'; 'Fred Earle'; Jim Wilcox

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Wilcox <<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca> Jim.Wilcox@pwgsc-tpsgc.gc.ca>; 'Fred Earle' <<mailto:fearle@crobieeng.com> fearle@crobieeng.com>; 'Dean Hopkins' <<mailto:dhopkins@crobieeng.com> dhopkins@crobieeng.com>  
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**CC:** "Diane Wade" <Diane.Wade@aandc-aadnc.gc.ca>, "Neil Cleary" <ncleary@...  
**Date:** 5/16/2017 10:40 AM  
**Subject:** RE: First week in May trip to Natuashish

Jim,

I have flights and accommodations booked to be in the community May23-24th. I haven't heard back from Bill Ferguson, I believe he is out of the community until Monday the 22nd. I've left a message with Terry Burt as well. Hoping to make contact with someone today. If there is anyone else I can contact to set this up let me know.

Regards,

Fred Earle, P.Eng.

Electrical Engineer

Crosbie Engineering Ltd.

21 Mews Place, 2nd Floor

PO Box 13295 STN:A

St. John's, NL A1B 4A5

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Subject: RE: First week in May trip to Natuashish

Hi Neil,

Thanks for the e-mail. Diane and I are trying to find that information for you. I believe you already have the community contact information but I am copying the info below. Once we have sent the reports to you, I would suggest to touch base with him in order to narrow down dates and availability and try to get any other info that may be missing. Once that has happened you can share the agenda with all of us and coordinate visit.

Diane - I think it would be prudent to let the community know that the trip will not happen next week if the reports have not been received to date. Thanks

Victor Meléndez P.Eng.  
Sr. Electrical Engineer  
PTS AE Services  
PWGSC - TPSGC  
Tel: (902) 496-5088  
Fax: (902) 496-5549  
email: victor.melendez@pwgsc.gc.ca

From: Neil Cleary [ <mailto:ncleary@crosbieeng.com> mailto:ncleary@crosbieeng.com]  
Sent: April-26-17 10:32 AM



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l'information*

To: Victor Melendez <<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca> Victor.Melendez@pwgsc-tpsgc.gc.ca>  
Cc: 'Diane Wade' <<mailto:Diane.Wade@aandc-aadnc.gc.ca> Diane.Wade@aandc-aadnc.gc.ca>; Jim Wilcox <<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca> Jim.Wilcox@pwgsc-tpsgc.gc.ca>; 'Fred Earle' <<mailto:fearle@crobieeng.com> fearle@crobieeng.com>; 'Dean Hopkins' <<mailto:dhopkins@crobieeng.com> dhopkins@crobieeng.com>  
Subject: RE: First week in May trip to Natuashish

Hi Victor,

Fred Earle, P.Eng. will be leading the community visit and consultation, under my direction. Please copy both him and Dean Hopkins on all project communications.

Per the last meeting minutes (attached), the site visit and consultations were to be arranged after receipt of the furnace and housing assessments. We have not seen them. Have these been received?

We have a proposed itinerary and agenda drafted. We can circulate these after we firm up the exact date for the site visit and consultation which I suggest will be Mid May to give parties time to plan. We should circulate the itinerary and agenda to all relevant parties, after you guys approve of it.

Many Thanks!

Neil

From: Victor Melendez [ <mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca> mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca]  
Sent: Sunday, April 23, 2017 6:20 PM  
To: Dean Hopkins; Neil Cleary  
Cc: Diane Wade  
Subject: First week in May trip to Natuashish

Hello gents,

Just a reminder that we still have not received the information for the community contact for your visit to take place the first week of May. As soon as we get the information we will share it with you. I would suggest that if you have a draft of your itinerary/agenda to share with us and the community contact so they can prepare accordingly. Thanks,

Víctor Meléndez P.Eng.  
Sr. Electrical Engineer  
PTS AE Services  
PWGSC - TPSGC  
Tel: (902) 496-5088  
Fax: (902) 496-5549  
email: victor.melendez@pwgsc.gc.ca

**Pages 730 to / à 731  
are not reviewed  
ne sont pas revisées**

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**From:** Erika McCallum  
**To:** RickKennedy@nlh.nl.ca  
**Date:** 5/15/2017 3:03 PM  
**Subject:** Re:

No worries. How about early next week? You let me know your availability.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <RickKennedy@nlh.nl.ca> 5/15/2017 3:00 PM >>>  
Erica,

I have to apologize, we had a major outage here this weekend (24hrs) and I've been dealing with that all day. Can we look at Friday afternoon again? Or maybe early next week? I'm really sorry for any confusion.

Rick

Sent from my iPhone

On May 15, 2017, at 2:49 PM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

Is/was 9am NL time?

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <PGoudie@nlh.nl.ca> 5/12/2017 8:18 AM >>>  
9 am is good for me.

Erika, is there any particular piece of information your require , so I can provide.

Sent from my iPhone

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l'information*

On May 12, 2017, at 8:09 AM, Rick Kennedy <RickKennedy@nlh.nl.ca> wrote:

Erika,

I'm so sorry for doing this again, but I have to try and make our call on Monday as I've been called out of town for the rest of the week. How does Monday at 9:00am work for you?

<0.326.jpeg>Rick Kennedy  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. [RickKennedy@nlh.nl.ca](mailto:RickKennedy@nlh.nl.ca)  
w. [www.nlh.nl.ca](http://www.nlh.nl.ca)

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

"Erika McCallum" —05/11/2017 02:07:12 PM---That works for me. Would you like me to call you or will you call me? Erika McCallum

From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
To: RickKennedy@nlh.nl.ca  
Date: 05/11/2017 02:07 PM  
Subject: Re:

That works for me. Would you like me to call you or will you call me?

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <RickKennedy@nlh.nl.ca> 5/11/2017 1:21 PM >>>  
Hi Erica,

Sorry, but Monday just became undoable! How is Tuesday afternoon May 16th work for you? 1:30 Atlantic time?

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<0.25AC.jpeg>**Rick Kennedy**  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. [RickKennedy@nlh.nl.ca](mailto:RickKennedy@nlh.nl.ca)  
w. [www.nlh.nl.ca](http://www.nlh.nl.ca)

**You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?**

From: "Erika McCallum" <[Erika.McCallum@aandc-aadnc.gc.ca](mailto:Erika.McCallum@aandc-aadnc.gc.ca)>  
To: [RickKennedy@nlh.nl.ca](mailto:RickKennedy@nlh.nl.ca)  
Date: 05/09/2017 04:24 PM  
Subject: Re:

Sure. Talk on Monday!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <[RickKennedy@nlh.nl.ca](mailto:RickKennedy@nlh.nl.ca)> 5/9/2017 3:48 PM >>>  
Friday doesn't work for me now How about 9:00am on Monday?  
<0.42C6.jpeg>**Rick Kennedy**  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. [RickKennedy@nlh.nl.ca](mailto:RickKennedy@nlh.nl.ca)  
w. [www.nlh.nl.ca](http://www.nlh.nl.ca)

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**You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?**

From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
To: <RickKennedy@nlh.nl.ca>  
Date: 05/09/2017 11:22 AM  
Subject: Re:

I cannot remember if I replied but yes, this Friday works for me. Let me know what time.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <RickKennedy@nlh.nl.ca> 5/4/2017 2:40 PM >>>  
Hi Erika,

I did have a discussion with Supervisor and have a idea of what happened. I'm going to be busy next week and the week after traveling the region but I'd like to have a chat later next week if possible... Friday work for you?

Sent from my iPhone

On May 4, 2017, at 2:18 PM, Erika McCallum <[Erika.McCallum@aandc-aadnc.gc.ca](mailto:Erika.McCallum@aandc-aadnc.gc.ca)> wrote:

Hi Rick,

Further to our conversation the week before last, just checking in on the status of my inquiry. I'm in Labrador this week and discussions related to Nalcor jogged my memory.

Thanks so much for your help.

Erika

Sent from my BlackBerry 10 smartphone on the Rogers network.

**Pages 736 to / à 739**

**are duplicates**

**sont des duplicatas**

**Page 740**  
**is not reviewed**  
**n'est pas révisée**



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l'information*

**From:** Erika McCallum  
**To:** p.philip.clarke@pwc.com  
**Date:** 5/15/2017 9:56 AM  
**Subject:** MIFN reporting

Hi Phil,

Wondering if it might be possible for us to meet this week to review outstanding reporting?

Let me know if that would work for you.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

**Pages 742 to / à 745**

**are duplicates**

**sont des duplicatas**

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to Information Act  
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l'information

**From:** Dean Hopkins <deanhopkins@nf.sympatico.ca>  
**To:** Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca>  
**CC:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, Neil Cleary <ncleary@crosbiee...>  
**Date:** 5/15/2017 9:16 AM  
**Subject:** Re: First week in May trip to Natuashish

Wil do

Thanks  
Dean

> On May 15, 2017, at 6:46 AM, Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca> wrote:  
>  
> Dean,  
>  
> Thank you for the update. Let me know if you need any help organizing the meetings with the key  
people and getting access to the properties.  
>  
> Jim  
>  
> From: Crocbe Engineering Dean [mailto:dhopkins@crosbieeng.com  
<mailto:dhopkins@crosbieeng.com>]  
> Sent: May-12-17 8:11 AM  
> To: Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca <mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>  
> Cc: Diane Wade <Diane.Wade@aandc-aadnc.gc.ca <mailto:Diane.Wade@aandc-aadnc.gc.ca>>; Neil  
Cleary <ncleary@crosbieeng.com <mailto:ncleary@crosbieeng.com>>; Victor Melendez  
<Victor.Melendez@pwgsc-tpsgc.gc.ca <mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>; Erika McCallum  
<Erika.McCallum@aandc-aadnc.gc.ca <mailto:Erika.McCallum@aandc-aadnc.gc.ca>>; Fred Earle  
<fearle@crosbieeng.com <mailto:fearle@crosbieeng.com>>  
> Subject: Re: First week in May trip to Natuashish  
>  
> Jim  
>  
> The trip will not be next week, we will aim for the following week however we will have to secure travel  
arrangements first. We will advise a potential date when we have a better handle on flight and hotel  
availability.  
>  
> Thanks  
> D  
>  
> On May 11, 2017, at 1:08 PM, Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca <mailto:Jim.Wilcox@pwgsc-  
tpsgc.gc.ca>> wrote:  
>  
> Fred,  
>  
> We have received the signed SSA back from INAC. We have all documentation in please with the  
Select Open Agreement between PWGSC and Crosbie.  
>  
> Please proceed with the work to plan and book your site visit to Natuashish.  
>  
> Dianne noted that there had been a fire in the community described below. Diane has offered to help  
with determining if this is a good time to go.  
>  
> Please let me know where I can help.  
>

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l'information

> Regards,  
> Jim  
>  
> From: Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca <mailto:Diane.Wade@aandc-aadnc.gc.ca>]  
> Sent: May-11-17 12:32 PM  
> To: Neil Cleary <ncleary@crosbieeng.com <mailto:ncleary@crosbieeng.com>>; Victor Melendez  
> <Victor.Melendez@pwgsc-tpsgc.gc.ca <mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>  
> Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca <mailto:Erika.McCallum@aandc-aadnc.gc.ca>>; dhopkins@crosbieeng.com <mailto:dhopkins@crosbieeng.com>; fearle@crosbieeng.com  
> <mailto:fearle@crosbieeng.com>; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca  
> <mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>  
> Subject: Re: First week in May trip to Natuashish  
>  
> Is the trip for next week a go? there was a fire this week injuring an 11 yr old and the community is  
taken over at the moment.  
>  
> If you need us to help determine whether it's a good time, please let me know.  
> Di  
>  
>  
>  
> Diane Wade,  
> Manager, Infrastructure and Community Planning  
> Indigenous and Northern Affairs Canada/Government of Canada  
> diane.wade@aandc-aadnc.gc.ca <mailto:diane.wade@aandc-aadnc.gc.ca> /Tel: 902-661-6364/cell:  
902-669-0540  
>  
> Gestionnaire, Infrastructures et aménagement communautaire,  
> Affaires autochtones et du Nord Canada/Gouvernement du Canada  
> diane.wade@aandc-aadnc.gc.ca <mailto:diane.wade@aandc-aadnc.gc.ca> /Tel: 661-6364/cell: 902-  
669-0540  
> >>> Neil Cleary <ncleary@crosbieeng.com <mailto:ncleary@crosbieeng.com>> 4/27/2017 4:56 AM  
>>>  
> Victor.  
>  
> The week starting Monday May 8 will likely work for us.  
>  
> We will look at Tuesday May 9 or Wednesday May 10. Once our office secures flights and  
accommodations we will advise further.  
>  
> Thanks!  
> Neil  
>  
> On Apr 26, 2017, at 1:04 PM, Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca  
<mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>> wrote:  
>  
> Hi Diane and Neil,  
> I think trying to coordinate a trip for next week may be a bit ambitious at this time. Is it possible to try the  
week of May 8th? Neil it appears that we will get you the information while on site as worst case scenario  
(hopefully sooner!)  
> Would it be possible for you to share your draft agenda and itinerary with us?  
> Thanks,  
> P.S. I forgot to copy the community contact info on my previous message:  
> Terry Burt's email is: terryburt3@hotmail.com <mailto:terryburt3@hotmail.com>  
> Bill Ferguson's email is: billferguson@gmail.com <mailto:billferguson@gmail.com>

> (bill's e-mail had a space which I assume was not supposed to be there)  
> Tel: (709) 478 2436  
> Victor Meléndez P.Eng.  
> Sr. Electrical Engineer  
> PTS AE Services  
> PWGSC - TPSGC  
> Tel: (902) 496-5088  
> Fax: (902) 496-5549  
> email: victor.melendez@pwgsc.gc.ca <mailto:victor.melendez@pwgsc.gc.ca>  
> From: Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca <mailto:Diane.Wade@aandc-aadnc.gc.ca>]  
> Sent: April-26-17 12:13 PM  
> To: ncleary@crosbieeng.com <mailto:ncleary@crosbieeng.com>; Victor Melendez  
<Victor.Melendez@pwgsc-tpsgc.gc.ca <mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>  
> Cc: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca <mailto:Erika.McCallum@aandc-aadnc.gc.ca>>; dhopkins@crosbieeng.com <mailto:dhopkins@crosbieeng.com>; fearle@crosbieeng.com  
<mailto:fearle@crosbieeng.com>; emily@fougeremenchenton.ca  
<mailto:emily@fougeremenchenton.ca>; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca  
<mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>  
> Subject: Re: First week in May trip to Natuashish  
> Other than census info, PSPC has the housing report through Cliff. Emily, does PSPC have the report?  
Victor is Cliff's colleague and needs the report for another study. I think Cliff is away.  
> Erika, can you pls contact Nick, Bill and Phil re the furnace report.  
> I know the reports are important for the visit but delaying may turn out to be a longer delay than we all  
wish given activities in the community. I think we can get you the housing study and worst case scenario,  
furnace report while in Natuashish.  
> Di  
> Diane Wade,  
> Manager, Infrastructure and Community Planning  
> Indigenous and Northern Affairs Canada/Government of Canada  
> Diane.wade@aandc-aadnc.gc.ca <mailto:Diane.wade@aandc-aadnc.gc.ca> /Tel: 902-661-6364/(cell)  
902-669-0540  
>  
> Gestionnaire, Infrastructures et aménagement communautaire  
> Affaires autochtones et du Nord Canada/Gouvernement du Canada  
> Diane.wade@aandc-aadnc.gc.ca/Tel <mailto:Diane.wade@aandc-aadnc.gc.ca/Tel>: 902-661-  
6364/cell: 902-669-0540  
> From: Victor Melendez  
> Sent: Wednesday, April 26, 2017 8:49 AM  
> To: Neil Cleary  
> Cc: Erika McCallum; Diane Wade; 'DeanHopkins'; 'Fred Earle'; Jim Wilcox  
> Subject: RE: First week in May trip to Natuashish  
> Hi Neil,  
> Thanks for the e-mail. Diane and I are trying to find that information for you. I believe you already have  
the community contact information but I am copying the info below. Once we have sent the reports to you,  
I would suggest to touch base with him in order to narrow down dates and availability and try to get any  
other info that may be missing. Once that has happened you can share the agenda with all of us and  
coordinate visit.  
> Diane - I think it would be prudent to let the community know that the trip will not happen next week if  
the reports have not been received to date. Thanks  
> Victor Meléndez P.Eng.  
> Sr. Electrical Engineer  
> PTS AE Services  
> PWGSC - TPSGC  
> Tel: (902) 496-5088  
> Fax: (902) 496-5549

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> email: victor.melendez@pwgsc.gc.ca <mailto:victor.melendez@pwgsc.gc.ca>  
> From: Neil Cleary [mailto:ncleary@crosbieeng.com <mailto:ncleary@crosbieeng.com>]  
> Sent: April-26-17 10:32 AM  
> To: Victor Melendez <Victor.Melendez@pwgsc-tpsgc.gc.ca <mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>>  
> Cc: 'Diane Wade' <Diane.Wade@aandc-aadnc.gc.ca <mailto:Diane.Wade@aandc-aadnc.gc.ca>>; Jim Wilcox <Jim.Wilcox@pwgsc-tpsgc.gc.ca <mailto:Jim.Wilcox@pwgsc-tpsgc.gc.ca>>; 'Fred Earle' <fearle@crosbieeng.com <mailto:fearle@crosbieeng.com>>; 'Dean Hopkins' <dhopkins@crosbieeng.com <mailto:dhopkins@crosbieeng.com>>  
> Subject: RE: First week in May trip to Natuashish  
> Hi Victor,  
> Fred Earle, P.Eng. will be leading the community visit and consultation, under my direction. Please copy both him and Dean Hopkins on all project communications.  
> Per the last meeting minutes (attached), the site visit and consultations were to be arranged after receipt of the furnace and housing assessments. We have not seen them. Have these been received?  
> We have a proposed itinerary and agenda drafted. We can circulate these after we firm up the exact date for the site visit and consultation which I suggest will be Mid May to give parties time to plan. We should circulate the itinerary and agenda to all relevant parties, after you guys approve of it.  
> Many Thanks!  
> Neil  
> From: Victor Melendez [mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca <mailto:Victor.Melendez@pwgsc-tpsgc.gc.ca>]  
> Sent: Sunday, April 23, 2017 6:20 PM  
> To: Dean Hopkins; Neil Cleary  
> Cc: Diane Wade  
> Subject: First week in May trip to Natuashish  
> Hello gents,  
> Just a reminder that we still have not received the information for the community contact for your visit to take place the first week of May. As soon as we get the information we will share it with you. I would suggest that if you have a draft of your itinerary/agenda to share with us and the community contact so they can prepare accordingly. Thanks,  
> Victor Meléndez P.Eng.  
> Sr. Electrical Engineer  
> PTS AE Services  
> PWGSC - TPSGC  
> Tel: (902) 496-5088  
> Fax: (902) 496-5549  
> email: victor.melendez@pwgsc.gc.ca <mailto:victor.melendez@pwgsc.gc.ca>

**Page 750**  
**is not reviewed**  
**n'est pas révisée**

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to Information Act*

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l'information*

**From:** Jim Tucker <Jim.Tucker@pwgsc-tpsgc.gc.ca>  
**To:** "diane.wade@aandc-aadnc.gc.ca" <diane.wade@aandc-aadnc.gc.ca>, "Kriss.Sa...  
**CC:** Fred Earle <fearle@crosbieeng.com>, Victor Melendez <Victor.Melendez@pwg...  
**Date:** 8/11/2017 3:03 PM  
**Subject:** Meeting Minutes and discussion points.  
**Attachments:** Nataushich Meeting #1 August 2017.docx

Hi All:

As promised I have attached a copy of our meeting minutes of August 09/2017. I have complied comments thus far..... please feel free to add any further comments that will help support our Natuashish Electrification Report. Comments can be sent in e-mail format.  
Any questions or queries please call anytime.

Thanks you.



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l'information*

**From:** "Fred Earle" <fearle@crosbieeng.com>  
**To:** "Jim Tucker" <Jim.Tucker@pwgsc-tpsgc.gc.ca>  
**CC:** "Victor Melendez" <Victor.Melendez@pwgsc-tpsgc.gc.ca>, <diane.wade@aan...>  
**Date:** 9/8/2017 9:17 AM  
**Subject:** RE: Meeting Minutes and discussion points.

Jim,

Due to some unforeseen circumstances I haven't been able to complete my work on the report for today's date. Would you be ok with extending the deadline to September 22?

Regards,

Fred Earle, P.Eng.

Electrical Engineer

Crosbie Engineering Ltd.

21 Mews Place, 2nd Floor

PO Box 13295 STN:A

St. John's, NL A1B 4A5

Phone: (709) 754-1911

Fax: (709) 754-1960

From: Jim Tucker [mailto:Jim.Tucker@pwgsc-tpsgc.gc.ca]  
Sent: August-11-17 3:33 PM  
To: diane.wade@aandc-aadnc.gc.ca; Kriss.Sarson@aandnc-aadnc.gc.ca;  
Erika.McCallum@aandc-aadnc.gc.ca  
Cc: Fred Earle; Victor Melendez  
Subject: Meeting Minutes and discussion points.

Hi All:

As promised I have attached a copy of our meeting minutes of August 09/2017. I have complied comments thus far... please feel free to add any further comments that will help support our Natuashish Electrification Report.

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Comments can be sent in e-mail format.

Any questions or queries please call anytime.

Thanks you.

**Pages 754 to / à 756  
are not reviewed  
ne sont pas revisées**

**Page 757**  
**is a duplicate**  
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**Pages 758 to / à 760**  
**are under consultation**  
**sont sous consultation**

**Pages 761 to / à 764**  
**are not reviewed**  
**ne sont pas revisées**

**Pages 765 to / à 767  
are under consultation  
sont sous consultation**

**Pages 768 to / à 787**  
**are not reviewed**  
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**Page 788**

**is under consultation**

**est sous consultation**

**Page 789**  
**is not reviewed**  
**n'est pas révisée**

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**From:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**To:** lbyrne@innueducation.ca, rpike@innueducation.ca, stobin@sifn.ca  
**Date:** 6/5/2017 2:24 PM  
**Subject:** Community Visit

Hi all,

Wanting to confirm your availability (Chief and/others as necessary) nearing the end of next week to commence discussions about immediate repairs to the school (over the summer months).

I will be in Natuashish at the beginning of the week.

Look forward to hearing from you.

Erika

Sent from my BlackBerry 10 smartphone on the Rogers network.

**Page 791**

**is under consultation**

**est sous consultation**

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**From:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**To:** emily@fougeremenchenton.ca  
**Date:** 6/3/2017 6:52 PM  
**Subject:** Re: Mushuau Housing Assessment

Thanks Emily. I will look at the scope of work and see if there is additional information that would fall within or inquiring about adding. I wasn't sure if you had the capacity to provide info re: viability of existing foundations but I may be able to have our engineer assess.

Also wondering about confirmation of hydro meters on the housing stock. Don't remember if that info is contained in your report.

Thanks!

Erika

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Emily Campbell  
Sent: Saturday, June 3, 2017 5:58 PM  
To: Erika McCallum  
Subject: Re: Mushuau Housing Assessment

Hi Erika,  
See below in red.  
Emily Campbell, MArch, BEDS

Fougere Menchenton Architecture Inc.

P.O. Box 21039, St. John's, NL, A1A 5B2

Visit Us: 172 Logy  
Bay Road, St. John's, NL

709.739.8202

<http://fougeremenchenton.ca>

On Fri, Jun 2, 2017 at 7:01 AM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

No, that's ok with me. I'm wondering about the additional information (i.e., occupant data, final assessment on the homes without the snow impeding visibility). We will add information from the housing census, but had not included for another inspection without snow. Is this something you'd be interested in us adding? As well, I'm wondering if it would be

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possible to include the viability of existing foundations from homes that have been burned in the construction of new homes (can they be re-built on?). If you'd like, we can help to connect you with a structural engineer who can address this.

I will go through the report and provide comments to you, as well as any additional information that would prove useful in long term planning. That would be great, thank you!

Thanks!

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Emily Campbell

Sent: Friday, June 2, 2017 5:43 AM

To: Erika McCallum

Subject: Re: Mushuau Housing Assessment

Good morning Erika,

I was hoping all groups would have comments on the draft, and was planning on incorporating those into the next revision to be presented at the Housing Symposium late June. Does INAC have any comments to include? Does that timeline work for you, or would you like to see the revised document prior to the Housing Summit?

Emily

—

Emily Campbell, MArch, BEDS

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On Jun 1, 2017, at 2:10 PM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

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Hi Emily,

I'm wondering when you think the above report will be completed?

Thanks!

Sent from my BlackBerry 10 smartphone on the Rogers network.

**Pages 795 to / à 796**

**are duplicates**

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**Pages 797 to / à 798**  
**are not reviewed**  
**ne sont pas revisées**

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**From:** Debra Keays-White <Debra.Keays-White@hc-sc.gc.ca>  
**To:** "Tom Keagan" <Tom.Keagan@aandc-aadnc.gc.ca>, "Christopher McDonell" <Chr...  
**CC:** "Diane Wade" <Diane.Wade@aandc-aadnc.gc.ca>, "Erika McCallum" <Erika.McC...  
**Date:** 6/2/2017 6:03 PM  
**Subject:** Re: Action Item - Interagency Conference Call - Wednesday, May 31, 2017

Thanks for this Tom. I suspect Nat may have been part of that study. Certainly there were MIFIN reps who travelled to Australia investigating the product around that time, and Dr Michael Jong was involved in related research. Health Canada was aware of, but not involved with the project, it was community led and owned.

I will try to reach Dr Jong to see if he has any more information. He is retired now, but I know where he lives ;-)

Sent from my BlackBerry 10 smartphone on the Bell network.

**From:** Tom Keagan  
**Sent:** Friday, June 2, 2017 3:56 PM  
**To:** Christopher McDonell; Rory O'Connor; Debra Keays-White  
**Cc:** Diane Wade; Erika McCallum; Kriss Sarson; Rosemary Glynn-Conrad; William Nye; leslie.keays-white@hc-sc.gc.ca  
**Subject:** Fwd: Action Item - Interagency Conference Call - Wednesday, May 31, 2017

fyi

re Opal Gasoline

As an action item from the call on Wednesday, I have been in contact with British Petroleum (BP) Australia, who developed Opal Gasoline, a low aromatic fuel. This product was developed for the Government of Australia in 2002, as that country was experiencing serious issues of solvent abuse, primarily gasoline sniffing, in its Aboriginal communities.

BP Australia have advised that they did ship 20,000 liters of the product to a First Nation community in 2006, as part of a study. According to BP Australia,

"The Opal fuel or low aromatic gasoline will work in the colder climates but engine starting may be harder due to the lower volatility of the fuel, however there are starting aids that can be used such as starting aid sprays or engine warmers."

BP Australia went on to advise that they will endeavor to find the results of the 2006 study. Possibly we should explore the feasibility of partnering with them to conduct a similar study in MIFN.

As far as a distributor, Sgt. Dave Simpson, O/C, Natuashish RCMP has advised he has been in contact with the Woodward Group, who have stated that they do have the capacity to obtain and ship this product.

You may wish to pass this on to Debra Keays-White at Health Canada.

**Page 800**  
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**From:** Tom Keagan  
**To:** Christopher McDonnell; Debra Keays-White; Rory O'Connor  
**CC:** Diane Wade; Erika McCallum; Kriss Sarson; Rosemary Glynn-Conrad; Wil...  
**Date:** 6/2/2017 3:56 PM  
**Subject:** Fwd: Action Item - Interagency Conference Call - Wednesday, May 31, 2017  
**Attachments:** Action Item - Interagency Conference Call - Wednesday, May 31, 2017

fyi

re Opal Gasoline

**Page 802**  
**is not reviewed**  
**n'est pas révisée**

**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca>  
**CC:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, Erika McCallum <Erika.McCallu...>  
**Date:** 6/2/2017 1:47 PM  
**Subject:** Re: Recovery

Thanks Andree.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Fri, Jun 2, 2017 at 12:29 PM, Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca> wrote:

> Hi Phil,  
>  
> Will do. I think we need to have an internal chat first then go into  
> further detail with you.  
>  
> tks  
>  
> >>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 6/1/2017 5:29  
> PM >>>  
> Andree - The \$54k makes sense. It aligns with what we have recorded in our  
> books. Please let me know when you are available to discuss the rest of the  
> items.

>  
> Philip Clarke  
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> <http://www.pwc.com/ca>

> On Thu, May 11, 2017 at 9:57 AM, Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca> wrote:

>  
>> Hi Phil,  
>> The recovery is for emergency shelters therefore not linked to the other  
>> items listed in your email. I suggest we proceed with the repayment plan  
>> for this item and wait until your return to sort out the rest. This way we  
>> can begin to resolve outstanding amounts.  
>> tks

>>  
>> >>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 5/10/2017 6:11  
>> AM >>>  
>> Andree:

>>

>> I am away on vacation until May 23 and not back in the office until May  
>> 31 -. I would like to take a look at the amounts before agreeing to any  
>> recovery and payment plan.

>>

>> I also do not think this letter is complete and accurate.

>>

>> 1. It ignores any amounts INAC has payable to MIFN, including but not  
>> limited to the \$209k owing from electrification from FY16 annual report.  
>> Any operating invoices from this period remain unpaid given INAC has not  
>> yet flowed sufficient funding.

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>> 2. It ignores that the AP to NL Hydro is being repaid over time as  
>> reported to Diane Wade, Capital Officer. (Segregated from the outstanding  
>> capital and invoices subject to commercial dispute, which are for the most  
>> part unfunded.

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>> I would suggest that we connect and deal with each issue. I would prefer  
>> to do this on my return - Make sense?

>>

>> In the interim I will get someone to take a look at the recoveries and  
>> INAC AR and we can come up with a plan to resolve.

>>

>> Cheers!

>>

>> Philip Clarke

>> PwC | Partner, Conseils et Transactions / Consulting & Deals

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>> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>

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>> <http://www.pwc.com/ca>

>>

>> On Tue, May 9, 2017 at 10:30 AM, Andree Maltais <

>> Andree.Maltais@aandc-aadnc.gc.ca> wrote:

>>

>>> Hi,

>>> Please see attached correspondence. A recovery of \$54k is pending.

>>> Please advise how you would like to address this amount. We can either take  
>>> the full amount from the next scheduled payment or we can set up a payment  
>>> plan under 1 year.

>>> tks

>>>

>>

>>

>>

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>> "addressee") and may contain confidential and/or privileged material. Any  
>> review, retransmission, dissemination or other use that a person other than  
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détruire toutes les copies.

**Pages 807 to / à 808**  
**are not reviewed**  
**ne sont pas revisées**

**From:** Andree Maltais  
**To:** Diane Wade; Erika McCallum  
**CC:** Karen Rushton; Tammy Drew; Tom Keagan  
**Date:** 6/2/2017 12:30 PM  
**Subject:** Fwd: Re: Recovery

Hi,

Can we talk about the audit follow-up items in this email for Mushuau? We should resolve before the next audit comes in.

tk

>>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 6/1/2017 5:29 PM >>>  
Andree - The \$54k makes sense. It aligns with what we have recorded in our books. Please let me know when you are available to discuss the rest of the items.

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The recovery is for emergency shelters therefore not linked to the other items listed in your email. I suggest we proceed with the repayment plan for this item and wait until your return to sort out the rest. This way we can begin to resolve outstanding amounts.

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Cheers!

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820 ( tel:(506)%20859-8820 )  
Courriel / Email : p.philip.clarke@pwc.com ( mailto:p.philip.clarke@ca.pwc.com )  
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tk

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**Page 816**

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**Pages 817 to / à 819**  
**are not reviewed**  
**ne sont pas revisées**

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**From:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**To:** emily@fougeremenchenton.ca  
**Date:** 6/2/2017 6:31 AM  
**Subject:** Re: Mushuau Housing Assessment

No, that's ok with me. I'm wondering about the additional information (i.e., occupant data, final assessment on the homes without the snow impeding visibility). As well, I'm wondering if it would be possible to include the viability of existing foundations from homes that have been burned in the construction of new homes (can they be re-built on?).

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Thanks!

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From: Emily Campbell

Sent: Friday, June 2, 2017 5:43 AM

To: Erika McCallum

Subject: Re: Mushuau Housing Assessment

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Emily

—

Emily Campbell, MArch, BEDS

Fougere Menchenton Architecture Inc.

Visit Us: 172 Logy Bay Road, St. John's, NL, A1A 1J8

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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca>  
**CC:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, Erika McCallum <Erika.McCallu...>  
**Date:** 6/1/2017 5:30 PM  
**Subject:** Re: Recovery

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Philip Clarke  
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> I also do not think this letter is complete and accurate.  
>  
> 1. It ignores any amounts INAC has payable to MIFN, including but not  
> limited to the \$209k owing from electrification from FY16 annual report.  
> Any operating invoices from this period remain unpaid given INAC has not  
> yet flowed sufficient funding.  
>  
> 2. It ignores that the AP to NL Hydro is being repaid over time as  
> reported to Diane Wade, Capital Officer. (Segregated from the outstanding  
> capital and invoices subject to commercial dispute, which are for the most  
> part unfunded.  
>  
> I would suggest that we connect and deal with each issue. I would prefer  
> to do this on my return - Make sense?  
>  
> In the interim I will get someone to take a look at the recoveries and  
> INAC AR and we can come up with a plan to resolve.

>  
> Cheers!  
>  
> Philip Clarke  
> PwC | Partner, Conseils et Transactions / Consulting & Deals  
> T : +1 506 859-8820 <(506)%20859-8820>  
> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
> Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
> <(506)%20653-9463>  
> PricewaterhouseCoopers LLP  
> 633 Main Street, Suite 450,, Moncton NB E1C 9X9  
> <http://www.pwc.com/ca>  
>  
> On Tue, May 9, 2017 at 10:30 AM, Andree Maltais <  
> Andree.Maltais@aandc-aadnc.gc.ca> wrote:  
>  
>> Hi,  
>> Please see attached correspondence. A recovery of \$54k is pending. Please  
>> advise how you would like to address this amount. We can either take the  
>> full amount from the next scheduled payment or we can set up a payment plan  
>> under 1 year.  
>> tks  
>>  
>  
>  
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> the addressee makes of this communication is prohibited and any reliance or  
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> please contact the sender and destroy all copies of this e-mail.  
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> détruire toutes les copies.  
>  
-

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**Pages 826 to / à 828**  
**are not reviewed**  
**ne sont pas revisées**



**Page 829**

**is under consultation**

**est sous consultation**

**From:** Erika McCallum  
**To:** IM-AT / GI-AT (AANDC/AADNC)  
**Date:** 6/7/2017 2:56 PM  
**Subject:** MUSHUAU INNU FIRST NATION  
**Attachments:** MIBCOU #168088.pdf

Hello,

Can you upload the attached as a proposal (Fuel oil purchase for Operation of Hydro Plant June, 2017) in GCIMS?

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <p.philip.clarke@ca.pwc.com> 6/7/2017 9:58 AM >>>  
Erika:

MIFN has received the cost estimate for the FY18 spring fuel order. Consistent with past administration of electrification, INAC has funded 100% of this payment.

Here is the trend on Spring fuel pricing - pricing being 0.04 per L higher this year than last

FY18 - 1.1032	Order volume - 2,000,000 L
FY17 - 1.0612	Delivered - 2,073,000 L
FY16 - 1.2146	Delivered - 1,886,000 L

Last year total fuel consumed (different than purchased) was 3,490,000 L. The 4 cent increase would translate into an increased total cost of \$139,600. All parties will have to adjust their budgets accordingly to compensate.

I advised Woodward's that I would not expect funding to be processed until July assuming we make the June cut-off. Note the credit terms are pre-pay. I have not heard back if this is going to be an issue.

I would request that the payment of this pro-forma invoice be processed by INAC in the normal course. Timing should be fine given that the boat is not expected to be able to get up the Labrador coast for a couple of weeks due to heavy ice.

Please let me know of any issues, and I will do the same.

Cheers,

**Philip Clarke**  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820

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Courriel / Email : [p.philip.clarke@pwc.com](mailto:p.philip.clarke@pwc.com)  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
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633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

— Forwarded by Philip Clarke/CA/FAS/PwC on 06/07/2017 09:45 AM —

From: "Philip Clarke (CA - ADVS)" <[p.philip.clarke@pwc.com](mailto:p.philip.clarke@pwc.com)>  
To: Philip Clarke/CA/FAS/PwC@Americas-CA  
Date: 06/07/2017 09:36 AM  
Subject: Fwd: FW: MIFN Spring FY17 Fuel Order - PO Revision

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : [p.philip.clarke@pwc.com](mailto:p.philip.clarke@pwc.com) ( <mailto:p.philip.clarke@ca.pwc.com> )  
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—— Forwarded message ——

From: **Philip Clarke (CA - ADVS)** <[p.philip.clarke@pwc.com](mailto:p.philip.clarke@pwc.com)>  
Date: Wed, Jun 7, 2017 at 9:35 AM  
Subject: Re: FW: MIFN Spring FY17 Fuel Order - PO Revision  
To: Robert Andrews <[randrews@woodwards.nf.ca](mailto:randrews@woodwards.nf.ca)>  
Cc: "Allan R. MacDonald" <[allan.r.macdonald@ca.pwc.com](mailto:allan.r.macdonald@ca.pwc.com)>, Bill Ferguson  
<[bill.fergusonca@gmail.com](mailto:bill.fergusonca@gmail.com)>, Nick Paradisis <[nick.paradisis@gmail.com](mailto:nick.paradisis@gmail.com)>, Reg Coombs  
<[rcoombs@woodwards.nf.ca](mailto:rcoombs@woodwards.nf.ca)>

Robert:

Thanks for sending this along. I will forward to INAC our funding partner.

As discussed on our call, I would expect that the funds will not be advanced until the INAC July payment (July 3 based on holidays) as their cut-off for that payment is June 7/8.

I trust that will not be an issue. If so please advise.

I appreciate you keeping everyone posted on the vessel's progress. Cajetan continues to be the point of contact as Director of O&M.

Cheers!

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
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Courriel / Email : [p.philip.clarke@pwc.com](mailto:p.philip.clarke@pwc.com) ( <mailto:p.philip.clarke@ca.pwc.com> )  
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diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,

Affaires autochtones et du Nord Canada/Gouvernement du Canada

diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540

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**From:** "Neil Cleary" <ncleary@crosbieeng.com>  
**To:** "Diane Wade" <Diane.Wade@aandc-aadnc.gc.ca>, "Jim Wilcox" <Jim.Wilco...  
**CC:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>, "Kriss Sarson" ...  
**Date:** 6/7/2017 2:58 PM  
**Subject:** RE: phase 2 electrification

Diane/Jim:

Fred Earle, P.Eng. was onsite May 23 to May 24. There was no fire during his visit, but one occurred sometime before. We are unsure of the details.

He held several meetings in the community and is currently completing minutes for those meetings. They should be circulated by the end of the week.

The report we are preparing should be available, DRAFT issue first, by the end of the Month.

I suggest a teleconference after the minutes are completed in advance of the draft report being substantially completed. Perhaps sometime later next week?

Please let us know if that works everyone.

Best Regards, Neil

From: Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca]  
Sent: Monday, June 05, 2017 4:09 PM  
To: Neil Cleary; Jim Wilcox  
Cc: Erika McCallum; Kriss Sarson  
Subject: phase 2 electrification

Hi,

I was thinking that the week Crosbie was going to Natuashish, there was a fire...

Were you able to complete your work? Do you have an update on how things went and when there will be a report?

thanks,

Di

Diane Wade,

Manager, Infrastructure and Community Planning

Indigenous and Northern Affairs Canada/Government of Canada

**Pages 834 to / à 835**  
**are not reviewed**  
**ne sont pas revisées**

**Page 836**

**is under consultation**

**est sous consultation**

**Pages 837 to / à 840**  
**are not reviewed**  
**ne sont pas revisées**



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Here is a PO for an estimated 2,000,000 L of diesel fuel. I am seeking an estimate from O&M, but that was the estimate in each of the last 2 years.

The estimate of 2M litres last year was not that far off the actual of 2,073,000 L actually delivered.

The current year saw no new capacity built, and it was not a particularly harsh or cold winter. I don't see much reason to think things have changed materially.

If you could quote an estimated price it would be appreciated.

Cheers,

**Philip Clarke**

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**Woodward Group of Companies**

16 Loring Drive  
P.O. Box 300, Station C  
Happy Valley – Goose Bay, NL A0P 1C0  
Phone # (709) 896-2421 ( tel:(709)%20896-2421 ) | (709) 896-6571 ( tel:(709)%20896-6571 )  
Mobile # (709) 899-3252 ( tel:(709)%20899-3252 )  
Fax# (709) 896-5028 ( tel:(709)%20896-5028 ) | e-mail: [randrews@woodwards.nf.ca](mailto:randrews@woodwards.nf.ca)

**From:** Robert Andrews [<mailto:randrews@woodwards.nf.ca>]  
**Sent:** Tuesday, June 6, 2017 3:36 PM  
**To:** 'Philip Clarke (CA - ADVS)' <[p.philip.clarke@pwc.com](mailto:p.philip.clarke@pwc.com)>  
**Cc:** Allan R. MacDonald <[allan.r.macdonald@ca.pwc.com](mailto:allan.r.macdonald@ca.pwc.com)>; 'bill.fergusonca@gmail.com' <[bill.fergusonca@gmail.com](mailto:bill.fergusonca@gmail.com)>; 'nick.paradisis@gmail.com' <[nick.paradisis@gmail.com](mailto:nick.paradisis@gmail.com)>; Reg Coombs <[rcoombs@woodwards.nf.ca](mailto:rcoombs@woodwards.nf.ca)>; Robert Andrews <[randrews@woodwards.nf.ca](mailto:randrews@woodwards.nf.ca)>  
**Subject:** RE: MIFN Spring FY17 Fuel Order

Hi Phil,

As discussed yesterday (June 5<sup>th</sup>), please see attached pro-forma invoice for the Spring 2017 fuel order. Please confirm receipt, and that all is due for payment per the specified terms. If you have any questions, or require any additional information, please let me know.

As per last season, I will endeavor to provide periodic vessel updates, and provide arrival details 48 hours before reaching Natuashish so that site personnel are prepared accordingly. Reg and I will also confirm details of what we will require on arrival, so that the discharge can commence without any undue delay. I anticipation of same, would you be able to (re)confirm the appropriate contact person at O&M? I know that it was Cajetan last year, but am not sure if there have been any changes since then.

Looking forward to your confirmation, and we will be in contact again as the schedule moves forward.

Regards,

**Robert L. Andrews, CPA, CMA**  
**Woodward Group of Companies**  
16 Loring Drive  
P.O. Box 300, Station C  
Happy Valley – Goose Bay, NL A0P 1C0  
Phone # (709) 896-2421 ( tel:(709)%20896-2421 ) | (709) 896-6571 ( tel:(709)%20896-6571 )  
Mobile # (709) 899-3252 ( tel:(709)%20899-3252 )  
Fax# (709) 896-5028 ( tel:(709)%20896-5028 ) | e-mail: [randrews@woodwards.nf.ca](mailto:randrews@woodwards.nf.ca)

**From:** [p.philip.clarke@ca.pwc.com](mailto:p.philip.clarke@ca.pwc.com) [<mailto:p.philip.clarke@ca.pwc.com>]  
**Sent:** Monday, April 17, 2017 11:03 AM  
**To:** Reg Coombs <[rcoombs@woodwards.nf.ca](mailto:rcoombs@woodwards.nf.ca)>; Robert Andrews <[randrews@woodwards.nf.ca](mailto:randrews@woodwards.nf.ca)>  
**Cc:** [bill.fergusonca@gmail.com](mailto:bill.fergusonca@gmail.com); [nick.paradisis@gmail.com](mailto:nick.paradisis@gmail.com)  
**Subject:** MIFN Spring FY17 Fuel Order

Reg / Robert:

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Philip Clarke  
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PricewaterhouseCoopers LLP  
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<http://www.pwc.com/ca>

----- Forwarded message -----

From: **Philip Clarke (CA - ADVS)** <[p.philip.clarke@pwc.com](mailto:p.philip.clarke@pwc.com)>  
Date: Wed, Jun 7, 2017 at 9:35 AM  
Subject: Re: FW: MIFN Spring FY17 Fuel Order - PO Revision  
To: Robert Andrews <[randrews@woodwards.nf.ca](mailto:randrews@woodwards.nf.ca)>  
Cc: "Allan R. MacDonald" <[allan.r.macdonald@ca.pwc.com](mailto:allan.r.macdonald@ca.pwc.com)>, Bill Ferguson  
<[bill.fergusonca@gmail.com](mailto:bill.fergusonca@gmail.com)>, Nick Paradisis <[nick.paradisis@gmail.com](mailto:nick.paradisis@gmail.com)>, Reg Coombs  
<[rcoombs@woodwards.nf.ca](mailto:rcoombs@woodwards.nf.ca)>

Robert:

Thanks for sending this along. I will forward to INAC our funding partner.

As discussed on our call, I would expect that the funds will not be advanced until the INAC July payment (July 3 based on holidays) as their cut-off for that payment is June 7/8.

I trust that will not be an issue. If so please advise.

I appreciate you keeping everyone posted on the vessel's progress. Cajetan continues to be the point of contact as Director of O&M.

Cheers!

Philip Clarke  
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<http://www.pwc.com/ca>

On Tue, Jun 6, 2017 at 4:44 PM, Robert Andrews <[randrews@woodwards.nf.ca](mailto:randrews@woodwards.nf.ca)> wrote:  
Hi Phil,

See attached, revised for correct P.O. #.

Regards,

Robert L. Andrews, CPA, CMA

**From:** Andree Maltais  
**To:** Erika McCallum  
**CC:** Tom Keagan; allan.r.macdonald@ca.pwc.com; bill.fergusonca@gmail.com; ...  
**Date:** 6/8/2017 10:24 AM  
**Subject:** Re: MIFN Spring FY18 Fuel Order

Hi Erika,

Does capital flow this money through an amendment?

>>> <p.philip.clarke@ca.pwc.com> 6/7/2017 9:58 AM >>>

Erika:

MIFN has received the cost estimate for the FY18 spring fuel order. Consistent with past administration of electrification, INAC has funded 100% of this payment.

Here is the trend on Spring fuel pricing - pricing being 0.04 per L higher this year than last

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Cheers,

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— Forwarded by Philip Clarke/CA/FAS/PwC on 06/07/2017 09:45 AM —

**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Philip Clarke/CA/FAS/PwC@Americas-CA  
**Date:** 06/07/2017 09:36 AM  
**Subject:** Fwd: FW: MIFN Spring FY17 Fuel Order - PO Revision

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Mobile # (709) 899-3252

Fax# (709) 896-5028 | e-mail: randrews@woodwards.nf.ca

From: p.philip.clarke@ca.pwc.com [mailto:p.philip.clarke@ca.pwc.com]  
Sent: Monday, April 17, 2017 11:03 AM  
To: Reg Coombs <rcoombs@woodwards.nf.ca>; Robert Andrews <randrews@woodwards.nf.ca>  
Cc: bill.fergusonca@gmail.com; nick.paradisis@gmail.com  
Subject: MIFN Spring FY17 Fuel Order

Reg / Robert:

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Hi Phil,

As discussed yesterday (June 5th), please see attached pro-forma invoice for the Spring 2017 fuel order. Please confirm receipt, and that all is due for payment per the specified terms. If you have any questions, or require any additional information, please let me know.

As per last season, I will endeavor to provide periodic vessel updates, and provide arrival details 48 hours before reaching Natuashish so that site personnel are prepared accordingly. Reg and I will also confirm details of what we will require on arrival, so that the discharge can commence without any undue delay. In anticipation of same, would you be able to (re)confirm the appropriate contact person at O&M? I know that it was Cajetan last year, but am not sure if there have been any changes since then.

Looking forward to your confirmation, and we will be in contact again as the schedule moves forward.

Regards,

Robert L. Andrews, CPA, CMA  
Woodward Group of Companies

16 Loring Drive

P.O. Box 300, Station C

Happy Valley – Goose Bay, NL A0P 1C0

Phone # (709) 896-2421 | (709) 896-6571

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Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450., Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Tue, Jun 6, 2017 at 4:44 PM, Robert Andrews <[randrews@woodwards.nf.ca](mailto:randrews@woodwards.nf.ca)> wrote:  
Hi Phil,

See attached, revised for correct P.O. #.

Regards,

Robert L. Andrews, CPA, CMA  
Woodward Group of Companies

16 Loring Drive

P.O. Box 300, Station C

Happy Valley – Goose Bay, NL A0P 1C0

Phone # (709) 896-2421 | (709) 896-6571

Mobile # (709) 899-3252

Fax# (709) 896-5028 | e-mail: [randrews@woodwards.nf.ca](mailto:randrews@woodwards.nf.ca)

From: Robert Andrews [<mailto:randrews@woodwards.nf.ca>]  
Sent: Tuesday, June 6, 2017 3:36 PM  
To: 'Philip Clarke (CA - ADVS)' <[p.philip.clarke@pwc.com](mailto:p.philip.clarke@pwc.com)>  
Cc: Allan R. MacDonald <[allan.r.macdonald@ca.pwc.com](mailto:allan.r.macdonald@ca.pwc.com)>; 'bill.fergusonca@gmail.com' <[bill.fergusonca@gmail.com](mailto:bill.fergusonca@gmail.com)>; 'nick.paradisis@gmail.com' <[nick.paradisis@gmail.com](mailto:nick.paradisis@gmail.com)>; Reg Coombs <[rcoombs@woodwards.nf.ca](mailto:rcoombs@woodwards.nf.ca)>; Robert Andrews <[randrews@woodwards.nf.ca](mailto:randrews@woodwards.nf.ca)>  
Subject: RE: MIFN Spring FY17 Fuel Order



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T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>  
—— Forwarded by Philip Clarke/CA/FAS/PwC on 06/07/2017 09:45 AM ——

From: "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
To: Philip Clarke/CA/FAS/PwC@Americas-CA  
Date: 06/07/2017 09:36 AM  
Subject: Fwd: FW: MIFN Spring FY17 Fuel Order - PO Revision

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

—— Forwarded message ——  
From: Philip Clarke (CA - ADVS) <p.philip.clarke@pwc.com>  
Date: Wed, Jun 7, 2017 at 9:35 AM  
Subject: Re: FW: MIFN Spring FY17 Fuel Order - PO Revision  
To: Robert Andrews <randrews@woodwards.nf.ca>  
Cc: "Allan R. MacDonald" <allan.r.macdonald@ca.pwc.com>, Bill Ferguson  
<bill.fergusonca@gmail.com>, Nick Paradisis <nick.paradisis@gmail.com>, Reg Coombs  
<rcoombs@woodwards.nf.ca>

Robert:

Thanks for sending this along. I will forward to INAC our funding partner.

As discussed on our call, I would expect that the funds will not be advanced until the INAC July payment (July 3 based on holidays) as their cut-off for that payment is June 7/8.

I trust that will not be an issue. If so please advise.

I appreciate you keeping everyone posted on the vessel's progress. Cajetan continues to be the point of contact as Director of O&M.

Cheers!

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com

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**From:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**To:** Andree.Maltais@aandc-aadnc.gc.ca  
**CC:** Tom.Keagan@aandc-aadnc.gc.ca, allan.r.macdonald@ca.pwc.com, bill.ferguso...  
**Date:** 6/8/2017 10:31 AM  
**Subject:** Re: MIFN Spring FY18 Fuel Order

Yes, I completed it yesterday and will link it to a proposal when records uploads the invoice.

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Andree Maltais  
Sent: Thursday, June 8, 2017 10:24 AM  
To: Erika McCallum  
Cc: Tom Keagan; allan.r.macdonald@ca.pwc.com; bill.fergusonca@gmail.com;  
nick.paradisis@gmail.com  
Subject: Re: MIFN Spring FY18 Fuel Order

Hi Erika,

Does capital flow this money through an amendment?

>>> <p.philip.clarke@ca.pwc.com> 6/7/2017 9:58 AM >>>  
Erika:

MIFN has received the cost estimate for the FY18 spring fuel order. Consistent with past administration of electrification, INAC has funded 100% of this payment.

Here is the trend on Spring fuel pricing - pricing being 0.04 per L higher this year than last

FY18 - 1.1032	Order volume - 2,000,000 L
FY17 - 1.0612	Delivered - 2,073,000 L
FY16 - 1.2146	Delivered - 1,886,000 L

Last year total fuel consumed (different than purchased) was 3,490,000 L. The 4 cent increase would translate into an increased total cost of \$139,600. All parties will have to adjust their budgets accordingly to compensate.

I advised Woodward's that I would not expect funding to be processed until July assuming we make the June cut-off. Note the credit terms are pre-pay. I have not heard back if this is going to be an issue.

I would request that the payment of this pro-forma invoice be processed by INAC in the normal course. Timing should be fine given that the boat is not expected to be able to get up the Labrador coast for a couple of weeks due to heavy ice.

Please let me know of any issues, and I will do the same.

Cheers,

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals

**Page 851**  
**is not reviewed**  
**n'est pas révisée**

**Pages 852 to / à 853  
are under consultation  
sont sous consultation**

**From:** Tom Keagan  
**To:** Andree Maltais; Dorothy Smith-Bezanson; Erika McCallum  
**CC:** Angela (AANDC/AADNC) Dowe; Tammy Drew  
**Date:** 5/30/2017 12:02 PM  
**Subject:** Re: Fwd: approved operational budget

Probably. Should we provide a written response to their budgets?

>>> Dorothy Smith-Bezanson 5/30/2017 8:25 AM >>>

We talked about that on the Mamu call last week. The first budget (in deficit) was passed by the board, the one with the 1.1M is in draft. I'd also like the revised draft budget - need to create our distribution of the B2016 Year 2 into the 17/18 agreement.  
Dot

>>> Andree Maltais 5/29/17 4:44 PM >>>

Hi,

Should we have an internal chat about this budget. i.e. Terms and conditions, strategic opportunities.....

>>> Roy Pike <rpik@innueducation.ca> 5/29/2017 4:10 PM >>>

I've been given the impression that you might like to have a copy of this.

It was approved at the April 25/26 board meeting.

I have a revised one as well if you like. It hasn't been approved but given that the trustees approved one with a 700,000 deficit, I don't think it would be a cerebral stretch to believe the revised one would.

**Page 855**

**is under consultation**

**est sous consultation**

**Page 856**  
**is a duplicate**  
**est un duplicata**

**From:** Tony Lajo <tlajo@doraconstruction.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 5/29/2017 6:20 PM  
**Subject:** Natuashish Homes  
**Attachments:** DORA's Budget Proposal - Natuashish Homes .pdf; CCDC 5B - 2010 Con Man Contract at Risk.pdf

Hi Erika,

Sorry for taking so long in getting back to you.

See attached proposal budget for your consideration; this might look expensive for six residences, of course location carries a certain amount of risk that we wouldn't have if this was in a location that we could drive to and close to major roads. For that reason I like to also offer you a choice of doing the work with a Construction Management Contract where DORA would charge 5% fee on total value (see type of contract attached). This type of contract would take the risk away, that we now need to accept as part of doing work in Natuashish. With a CCDC 5B contract you would see all expenses and we would give you an hourly rate for our people upfront, the work is done open book; DORA would search for best prices on all equipment, materials and services and manage / supervise the work to ensure quality and best value. This will allow for a low risk construction and will provide a quality project at the best possible price. Please feel free to call or email if you have any questions. Hope to hear from you soon,

Best Regards,

[DORA Construction]<<http://www.doraconstruction.com/>>

Tony Lajo  
Operations Manager  
D 902.480.0022<tel:902.480.0022>  
C 902.880.0287<tel:902.880.0287>  
F 902.405.3822  
60 Dorey Avenue, Suite 101  
Dartmouth NS B3B 0B1  
tlajo@doraconstruction.com<mailto:tlajo@doraconstruction.com>  
doraconstruction.com<<http://www.doraconstruction.com/>>

From: Erika McCallum [mailto:Erika.McCallum@aandc-aadnc.gc.ca]  
Sent: Sunday, May 28, 2017 3:39 PM  
To: Tony Lajo  
Subject: RE: Hi Tony,

Hi Tony,

Just checking in to see when I can expect a budget.

Thanks so much!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160



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40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)

902-669-1102 (blackberry)

902-661-6237 (fax)

>>> Tony Lajo <tlajo@doraconstruction.com<mailto:tlajo@doraconstruction.com>> 5/19/2017 12:41 PM

>>>

Hi Erika,

We are getting our budget together and will have to you on the 2nd half of next week. We're just waiting for a couple prices!

Have a great long weekend,

Tony Lajo

Operations Manager

T 902 480-0022 C 902 830-0976 |C 902 880-0287

From: Erika McCallum [mailto:Erika.McCallum@aadnc-aadnc.gc.ca]

Sent: Wednesday, May 17, 2017 11:59 AM

To: Tony Lajo

Subject: Hi Tony,

Hi Tony,

Further to our conversation yesterday, I have confirmed either wood or block (insulated) foundation would be sufficient for the potential new construction projects.

Please let me know if there is anything else you require and when I can expect to have sample plans (Matthew indicated some were already available) and cost estimate.

Thank you

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
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**Pages 859 to / à 860  
are under consultation  
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**Pages 861 to / à 862**

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**Pages 863 to / à 866  
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ne sont pas revisées**

**Page 867**

**is under consultation**

**est sous consultation**

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**From:** Tony Lajo <tlajo@doraconstruction.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 5/28/2017 4:12 PM  
**Subject:** RE: Hi Tony,

Hi Erika,  
I will send it tomorrow.  
Thank you,  
Tony Lajo  
Operations Manager  
T 902 480-0022 C 902 830-0976 |C 902 880-0287

From: Erika McCallum [mailto:Erika.McCallum@aandc-aadnc.gc.ca]  
Sent: Sunday, May 28, 2017 3:39 PM  
To: Tony Lajo  
Subject: RE: Hi Tony,

Hi Tony,

Just checking in to see when I can expect a budget.

Thanks so much!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> Tony Lajo <tlajo@doraconstruction.com>[mailto:tlajo@doraconstruction.com]>> 5/19/2017 12:41 PM  
>>>

Hi Erika,  
We are getting our budget together and will have to you on the 2nd half of next week. We're just waiting for a couple prices!  
Have a great long weekend,  
Tony Lajo  
Operations Manager  
T 902 480-0022 C 902 830-0976 |C 902 880-0287

From: Erika McCallum [mailto:Erika.McCallum@aandc-aadnc.gc.ca]  
Sent: Wednesday, May 17, 2017 11:59 AM  
To: Tony Lajo  
Subject: Hi Tony,

Hi Tony,

Further to our conversation yesterday, I have confirmed either wood or block (insulated) foundation would

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be sufficient for the potential new construction projects.

Please let me know if there is anything else you require and when I can expect to have sample plans (Matthew indicated some were already available) and cost estimate.

Thank you

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

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**Pages 870 to / à 871  
are not reviewed  
ne sont pas revisées**



**From:** Kriss Sarson  
**To:** McCallum, Erika  
**Date:** 5/26/2017 11:40 AM  
**Subject:** Fwd: Fw: Mushuau Innu FN - Potable Water Issue

>>> Diane Wade <diane.wade@aandc.gc.ca> 5/25/2017 7:49 PM >>>  
Fyi

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
Diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/(cell) 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
Diane.wade@aandc-aadnc.gc.ca/Tel: 902-661-6364/cell: 902-669-0540

**From:** Len O'Neill <Len.ONeill@hc-sc.gc.ca>  
**Sent:** Thursday, May 25, 2017 6:56 PM  
**To:** William Nye  
**Cc:** Diane Wade; Kelvin Latham; Tracey MacDonald  
**Subject:** Re: Mushuau Innu FN - Potable Water Issue

Hi Bill,

Thanks for the update.

We'll be checking recent chemical water quality data in a.m.

We also see if we can obtain some water samples from the community for analysis.

Cheers

Len O'Neill  
Regional Manager Environmental Public Health  
Health Canada, First Nations and Inuit Health Branch  
1505 Barrington St, Suite 1525  
Halifax, NS, B3J 3Y6  
Office: 902 426 0960  
Cell: 902 456 8067  
Email: len.oneill@hc-sc.gc.ca

**From:** William Nye  
**Sent:** Thursday, May 25, 2017 4:54 PM  
**To:** OPSCentre - NOB; OPSCentre - NOB; Barbara Robinson; Christopher McDonell; Diane Wade; Geoff Cole; Harold Hines; Joan Broussard; Karen Rushton; Nathalie Levesque; Rory O'Connor; Rosemary Glynn-Conrad; Sheila Silva; adrienne.murray@canada.ca; jo-anne.scharf@canada.ca; MarioBerthiaume@gov.nl.ca; Len.ONeill@hc-sc.gc.ca; steven.kempton@phac-aspc.gc.ca  
**Subject:** Mushuau Innu FN - Potable Water Issue

INAC has been advised of an issue related to its water supply. A report from the FN describes the water as "brown".

Potable water is being shipped to the community.

Information is sketchy at this time as the First Nation has closed its offices due a community tragedy.

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Further updates will be made as more information becomes available.

Sent from my BlackBerry 10 smartphone on the Bell network.

**Pages 874 to / à 878**  
**are not reviewed**  
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**Pages 879 to / à 883  
are under consultation  
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**Page 884**  
**is not reviewed**  
**n'est pas révisée**

**Page 885**

**is under consultation**

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**From:** Erika McCallum  
**To:** ADVS), Philip Clarke (CA -; Keagan, Tom; Sarson, Kriss; Wade, Diane; ...  
**Date:** 5/23/2017 11:57 AM  
**Subject:** Re: MIFN / Nalcor Operational Touch Point

Hi Phil,

Could you please add the following items on next week's agenda:

1. Development of agreement between Nalcor/MIFN/INAC
2. Fuel meter installation
3. Scheduled overhauls of 2068 and 2076 (June & August, 2017)
4. Arrears (\$2,316,056.43)

As well, can you add Kriss Sarson, Engineer to your list of participants to these and other phone calls relevant to MIFN Capital/Infrastructure?

Thanks so much!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

>>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 5/23/2017 8:26 AM >>>

Team - I am away until next week and would request we defer this meeting and reschedule on my return. Many thanks for your patience.

--

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com (mailto:p.philip.clarke@ca.pwc.com)  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450, Moncton NB E1C 9X9  
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**From:** <RickKennedy@nlh.nl.ca>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 5/23/2017 11:30 AM  
**Subject:** Fw: Engine Hours Natuashish  
**Attachments:** Part.002; Unit Hours April 2017.xls

Erica,

The numbers in blue are the total accumulative hours for each unit. Under our criteria, at 100,000hrs, the units are to be changed out with new.

Rick Kennedy  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. RickKennedy@nlh.nl.ca  
w. www.nlh.nl.ca

You owe it to yourself, and your family, to make it home safely every day.  
What have you done today so that nobody gets hurt?

— Forwarded by Rick Kennedy/NLHydro on 05/23/2017 11:57 AM —

**From:** Rod Cabot/NLHydro  
**To:** Rick Kennedy/NLHydro@NLHYDRO  
**Date:** 05/23/2017 11:17 AM  
**Subject:** Engine Hours Natuashish

Natuashish

2068  
18192  
18116  
64531  
64607  
2069  
10588  
9965  
61842  
62465  
2070  
12987  
12638  
58465  
58814  
2076  
16496  
16172  
59807  
60131

Regards

Rod Cabot  
Production Supervisor  
TRO Labrador Region  
Newfoundland Labrador Hydro  
A Nalcor Energy Company  
Ph: (709) 896-2525 (Ext. 7232)  
Cell: (709) 896-7532  
Fax: (709) 896-8948

Email: RCabot@nlh.nl.ca

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?.

**Pages 890 to / à 891  
are under consultation  
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**Pages 892 to / à 895**  
**are not reviewed**  
**ne sont pas revisées**

**Pages 896 to / à 900**

**are duplicates**

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**Pages 901 to / à 902**  
**are not reviewed**  
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**Pages 903 to / à 907**

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**From:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**To:** RickKennedy@nlh.nl.ca  
**Date:** 5/23/2017 8:24 AM  
**Subject:** Re: Call

Actually, I already have the info. Talk after.

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: <RickKennedy@nlh.nl.ca>  
Sent: Tuesday, May 23, 2017 8:21 AM  
To: Erika McCallum  
Subject: Re: Call

There is a MIFN meeting with the entire group this morning (PWC and the The Federal Department). It maybe ok if you attended that one then we can touch base directly after to discuss the specifics to the outstanding capital items. Did you want the call in info?

Rick  
Kennedy  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f.  
(709) 896-8948  
e. RickKennedy@nlh.nl.ca  
w. www.nlh.nl.ca

You owe it to yourself, and your family, to make it home safely every day.  
What have you done today so that nobody gets hurt?

From:  
"Erika McCallum"  
<Erika.McCallum@aandc-aadnc.gc.ca>  
To:  
<RickKennedy@nlh.nl.ca>  
Date:  
05/23/2017 08:44 AM  
Subject:  
Call

Hi Rick,



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Just wanting to confirm our  
call this morning at 0930 and that it's my time (0900 Newfoundland).

Thanks

Erika

Sent from my BlackBerry 10  
smartphone on the Rogers network.

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**From:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**To:** RickKennedy@nlh.nl.ca  
**Date:** 5/23/2017 8:23 AM  
**Subject:** Re: Call

Yes, please.

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: <RickKennedy@nlh.nl.ca>

Sent: Tuesday, May 23, 2017 8:21 AM

To: Erika McCallum

Subject: Re: Call

There is a MIFN meeting with the entire group this morning (PWC and the The Federal Department). It maybe ok if you attended that one then we can touch base directly after to discuss the specifics to the outstanding capital items. Did you want the call in info?

Rick  
Kennedy  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f.  
(709) 896-8948  
e. RickKennedy@nlh.nl.ca  
w. www.nlh.nl.ca

You owe it to yourself, and your family, to make it home safely every day.  
What have you done today so that nobody gets hurt?

From:  
"Erika McCallum"  
<Erika.McCallum@aandc-aadnc.gc.ca>  
To:  
<RickKennedy@nlh.nl.ca>  
Date:  
05/23/2017 08:44 AM  
Subject:  
Call

Hi Rick,

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Just wanting to confirm our  
call this morning at 0930 and that it's my time (0900 Newfoundland).

Thanks

Erika

Sent from my BlackBerry 10  
smartphone on the Rogers network.

**Pages 912 to / à 913**

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**From:** Tony Lajo <tlajo@doraconstruction.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 5/19/2017 12:42 PM  
**Subject:** RE: Hi Tony,

Hi Erika,  
We are getting our budget together and will have to you on the 2nd half of next week. We're just waiting for a couple prices!  
Have a great long weekend,  
Tony Lajo  
Operations Manager  
T 902 480-0022 C 902 830-0976 |C 902 880-0287

From: Erika McCallum [mailto:Erika.McCallum@aandc-aadnc.gc.ca]  
Sent: Wednesday, May 17, 2017 11:59 AM  
To: Tony Lajo  
Subject: Hi Tony,

Hi Tony,

Further to our conversation yesterday, I have confirmed either wood or block (insulated) foundation would be sufficient for the potential new construction projects.

Please let me know if there is anything else you require and when I can expect to have sample plans (Matthew indicated some were already available) and cost estimate.

Thank you

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

**Pages 915 to / à 919**  
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**Page 920**

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From: Erika McCallum  
To: lbyrne@innueducation.ca; npike@innueducation.ca  
Date: 6/19/2017 4:04 PM  
Subject: MAMU WORK PLAN

Votre file - Votre correspondance

Hello Fellows!

Cher les - Notre correspondance

I was very sorry to have missed you last week Roy. But Lou, it was a pleasure hanging out with you at the airport. You should have stuck around!!

Kriss and I did meet with the Principal on Tuesday to provide him a copy of the draft assessment and Thursday to obtain his comments. He was satisfied with the report as it and Kriss will advise CBCL accordingly.

1. Roy. I still have not seen the letters you send into our office re: support to advance the work plan or the one re: funding to housing/teacher retention. Can you forward them to me?

2. Can you tell me how much the Board of Trustees has been briefed - formally - on the work plan and the deficiencies at the school? We would like to start strategizing about engaging Chief and Council re: formal agreements. I am optimistic that if we can work closely and cooperatively with SIFN to draft an agreement, completion of the same with MIFN will be much quicker as it will be very similar in nature.

3. Has your CFO started? Kriss and I talked this morning about advancing some work that can be completed over the summer months. Will he (your new CFO) be responsible for contracting out that work? If so, does he have experience doing such? Kriss and I would like to sit down with him to review departmental requirements for tendering and to ensure the work is done efficiently and effectively with value for money.

Tentatively the week of July 10 or 17 for a visit to Sheshatshiu. Would that work with your schedule?

Perhaps we can talk this week? Let me know what you think and what we can do to assist.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

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902-669-1102 (blackberry)  
902-661-6237 (fax)

**Pages 923 to / à 924  
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**Pages 925 to / à 929**  
**are not reviewed**  
**ne sont pas revisées**

**From:** Kriss Sarson  
**To:** Wade, Diane  
**CC:** McCallum, Erika  
**Date:** 6/16/2017 1:34 PM  
**Subject:** RE: phase 2 electrification

I hope their report is more informative as most of the information provided in his meeting minutes is already known by the region.

>>> "Fred Earle" <fearle@crosbieeng.com> 6/9/2017 4:33 PM >>>

Diane/Jim,  
Please see attached meeting notes from my site visit May 16 to May 17. In addition to the meeting I did tours of various houses and facilities in the community including the school, arena, gymnasium, healing lodge, band office, water treatment facility, Hotel, Store and Warehouse.  
I was accompanied by Terry Burt the town electrician for the duration of the trip. Terry had a vast knowledge of the communities existing infrastructure and couldn't have been more accommodating. The site visit was a success, a lot of great insight and information was gathered and verified on site.

Regards,  
Fred Earle, P.Eng.  
Electrical Engineer  
Crosbie Engineering Ltd.  
21 Mews Place, 2nd Floor  
PO Box 13295 STN:A  
St. John's, NL A1B 4A5  
Phone: (709) 754-1911  
Fax: (709) 754-1960

**From:** Neil Cleary [mailto:ncleary@crosbieeng.com]  
**Sent:** June-07-17 3:28 PM  
**To:** 'Diane Wade'; 'Jim Wilcox'  
**Cc:** 'Erika McCallum'; 'Kriss Sarson'; 'Fred Earle'; 'Dean Hopkins'; File  
**Subject:** RE: phase 2 electrification

Diane/Jim:  
Fred Earle, P.Eng. was onsite May 23 to May 24. There was no fire during his visit, but one occurred sometime before. We are unsure of the details.  
He held several meetings in the community and is currently completing minutes for those meetings. They should be circulated by the end of the week.  
The report we are preparing should be available, DRAFT issue first, by the end of the Month.  
I suggest a teleconference after the minutes are completed in advance of the draft report being substantially completed. Perhaps sometime later next week?  
Please let us know if that works everyone.  
Best Regards, Neil

**From:** Diane Wade [mailto:Diane.Wade@aandc-aadnc.gc.ca]  
**Sent:** Monday, June 05, 2017 4:09 PM  
**To:** Neil Cleary; Jim Wilcox  
**Cc:** Erika McCallum; Kriss Sarson



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**Subject:** phase 2 electrification

Hi,

Tout le bon après-midi

I was thinking that the week Crookie was going to Natuashish, there was a fire...

Après-midi - Bonne après-midi

Were you able to complete your work? Do you have an update on how things went and when there will be a report?

thanks,

Di

Diane Wade

Manager, Infrastructure and Community Planning

Indigenous and Northern Affairs Canada/Government of Canada

diane.wade@asndc-asndc.gc.ca /Tel: 802-661-6364/cell: 902-668-0540

Gestionnaire, Infrastructures et aménagement communautaire,

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diane.wade@asndc-asndc.gc.ca /Tel: 661-6364/cell: 902-668-0540

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**From:** Erika McCallum <erika.mccallum@aandc-aadnc.gc.ca>  
**To:** lbyrne@innueducation.ca, rpike@innueducation.ca  
**Date:** 6/14/2017 6:12 PM  
**Subject:** Meeting tomorrow

Hi Roy,

Just touching base to see what time you'll be able to meet tomorrow?

Brought a copy of the assessment to the principal yesterday.

Erika

Sent from my BlackBerry 10 smartphone on the Rogers network.

**Pages 949 to / à 963  
are not reviewed  
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**Page 964**

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**Pages 965 to / à 972**  
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**est sous consultation**

**Pages 974 to / à 1007**  
**are not reviewed**  
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**Page 1008**  
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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca>  
**CC:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>, "Angela (AANDC/AADNC)..."  
**Date:** 6/26/2017 5:01 PM  
**Subject:** Re: INAC Notification of Reporting Requirements Report 2017/06/26 12:35:11

Thanks.. I will go through this and go dig out the missing reports.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Mon, Jun 26, 2017 at 2:35 PM, Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca> wrote:

> Hi Phil,  
>  
> As promised.  
>  
> tks  
>  
>  
> ----- Forwarded message -----  
> From: "Ne Pas Répondre / Do Not Reply (AADNC/AANDC)" <  
> AADNC.NePasRepondre-DoNotReply.AANDC@canada.ca>  
> To: Andree.Maltais@aandc-aadnc.gc.ca  
> Cc:  
> Bcc:  
> Date: 26 Jun 2017 12:35:48 -0400  
> Subject: INAC Notification of Reporting Requirements Report 2017/06/26  
> 12:35:11  
>  
>  
>  
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**From:** Emily Campbell <emily@fougeremenchenton.ca>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 6/24/2017 2:42 PM  
**Subject:** Re: Mushuau Housing Assessment  
**Attachments:** electrical meter.pdf

Hi Erika - just checking in to see if you have any comments on our report. As the meeting in Halifax was postponed, we will be doing the revisions and delivering the final report early-mid July, would love to incorporate your comments.

Regarding confirmation of hydro meters, I'm unsure what you are asking. We were asked to confirm if there is above grade electrical service, which there is, but were not asked to review anything with respect to the electrical meters. The nature of our report is architectural. Upon request, we did include some elements outside our discipline as we're happy to help out in any way we can, but also can't provide advice outside our area of expertise. I have looked through the photos I took and it appears there is evidence that the homes have an electrical meter, see attached. Does this help to answer your question?

Let me know if you'd like for us to arrange a visit to the site to inspect the homes without snow, and add this information to the report. We are planning on heading up to Natuashish at some point in August to present the results of our report. To be economical, we can potentially allow for an extra day during this trip to address your inquiry about inspection without snow. Happy to chat on the phone about this also,

Emily

--

\*Emily Campbell, MArch, BEDS\*

\*Fougere Menchenton Architecture Inc.\*

P.O. Box 21039, St. John's, NL, A1A 5B2

Visit Us: 172 Logy Bay Road, St. John's, NL

\*709.739.8202\*

\*<http://fougeremenchenton.ca> <<http://fougeremenchenton.ca>>\*

On Sat, Jun 3, 2017 at 7:22 PM, Erika McCallum <[Erika.McCallum@aandc-aadnc.gc.ca](mailto:Erika.McCallum@aandc-aadnc.gc.ca)> wrote:

> Thanks Emily. I will look at the scope of work and see if there is  
> additional information that would fall within or inquiring about adding. I  
> wasn't sure if you had the capacity to provide info re: viability of  
> existing foundations but I may be able to have our engineer assess.  
>  
> Also wondering about confirmation of hydro meters on the housing stock.  
> Don't remember if that info is contained in your report.  
>  
> Thanks!



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>  
> Erika  
>  
> Sent from my BlackBerry 10 smartphone on the Rogers network.  
> \*From: \*Emily Campbell  
> \*Sent: \*Saturday, June 3, 2017 5:58 PM  
> \*To: \*Erika McCallum  
> \*Subject: \*Re: Mushuau Housing Assessment

From: Emily Campbell

To: Erika McCallum

>  
> Hi Erika,  
>  
> See below in red.  
>  
> \*Emily Campbell, March, REDS\*  
>  
> \*Fougere Manchenton Architecture Inc.\*  
>  
> P.O. Box 21039, St. John's, NL, A1A 6B2  
>  
> Visit Us: 172 Logy Bay Road, St. John's, NL  
>  
> \*709.739.8202 <(709)739-8202>\*

>  
> \*http://fougeremanchenton.ca <http://fougeremanchenton.ca>\*

> On Fri, Jun 2, 2017 at 7:01 AM, Erika McCallum <  
> Erika.McCallum@sando-nsdnc.gc.ca> wrote:  
>  
>> No, that's ok with me. I'm wondering about the additional information  
>> (i.e., occupant data, final assessment on the homes without the snow  
>> impeding visibility). We will add information from the housing census,  
>> but had not included for another inspection without snow. Is this  
>> something you'd be interested in us adding? As well, I'm wondering if  
>> it would be possible to include the viability of existing foundations from  
>> homes that have been burned in the construction of new homes (can they be  
>> re-built on?). If you'd like, we can help to connect you with a  
>> structural engineer who can address this.

>>  
>> I will go through the report and provide comments to you, as well as any  
>> additional information that would prove useful in long term planning. That  
>> would be great, thank you!

>>  
>> Thanks!

>>  
>> Sent from my BlackBerry 10 smartphone on the Rogers network.  
>> \*From: \*Emily Campbell  
>> \*Sent: \*Friday, June 2, 2017 6:43 AM  
>> \*To: \*Erika McCallum  
>> \*Subject: \*Re: Mushuau Housing Assessment

>>  
>> Good morning Erika,

>>  
>> I was hoping all groups would have comments on the draft, and was  
>> planning on incorporating those into the next revision to be presented at  
>> the Housing Symposium late June. Does INAC have any comments to include?  
>> Does that timeline work for you, or would you like to see the revised.



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>> document prior to the Housing Summit?

>>

>> Emily

>>

>> ...

>>

>> \*Emily Campbell, MArch, BEDS\*

>>

>> \*Fougere Menchenon Architecture Inc.\*

>>

>> Visit Us: 172 Logy Bay Road, St. John's, NL, A1A 1J8

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>> Mailing Address: P.O. Box 21039, St. John's, NL, A1A 5B2

>>

>> \*709.739.8202 <709.739.8202>\*

>>

>> \*<http://fougeremenchenon.ca> <<http://fougeremenchenon.ca>>\*

>>

>>

>> On Jun 1, 2017, at 2:10 PM, Erika McCallum <[Erika.McCallum@aandc-aadnc.gc.ca](mailto:Erika.McCallum@aandc-aadnc.gc.ca)>

>> wrote:

>>

>> Hi Emily,

>>

>> I'm wondering when you think the above report will be completed?

>>

>> Thanks!

>>

>> Sent from my BlackBerry 10 smartphone on the Rogers network.

>>

>>

>>

>

>

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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>  
**CC:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@ca.pwc.com>, Erika McCallum...  
**Date:** 6/20/2017 8:26 PM  
**Subject:** Re: invoice needed - 15/16 audit

Diane:

We didnt see invoices from the Province when MIFN did not have the contract for the airport.

We do have invoices for FY17.

Cheers,

Phil

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
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633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Tue, Jun 20, 2017 at 4:17 PM, Diane Wade <Diane.Wade@aandc-aadnc.gc.ca> wrote:

> Phil, I may have assumed you see the invoices from the province to service  
> the airport but maybe you don't.  
>  
> Rhonda, do you know anything about where an invoice may be for the airport  
> agreement. Did we pay the Province last year where we don't seem to have  
> the invoice?  
>  
> Di  
>  
>  
> Diane Wade,  
> Manager, Infrastructure and Community Planning  
> Indigenous and Northern Affairs Canada/Government of Canada  
> diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364 <(902)%20661-6364>/cell:  
> 902-669-0540 <(902)%20669-0540>  
>  
> Gestionnaire, Infrastructures et aménagement communautaire,  
> Affaires autochtones et du Nord Canada/Gouvernement du Canada  
> diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
> <(902)%20669-0540>  
>>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 6/20/2017 2:26  
> PM >>>  
> Diane - Not sure if you are getting email..but I am not sure what you are  
> looking for here. Please give me a call. Thanks!  
>  
> Philip Clarke  
> PwC | Partner, Conseils et Transactions / Consulting & Deals





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> <http://www.pwc.com/ca>

Page 10 - www.pwc.com

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> On Tue, Jun 20, 2017 at 2:25 PM, <p.philip.clarke@ca.pwc.com> wrote:

>> Diane - Can you call me. Not sure what your talking about.

>> "Philip Clarke"

>> PwC | Partner, Conseils et Transactions / Consulting & Deals

>> T : +1 506 659-8820 <(506)%20659-8820>

>> Courriel / Email : p.philip.clarke@pwc.com

>> Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519

>> <(506)%20653-9463>

>> PricewaterhouseCoopers LLP

>> 633 Main Street, Suite 450, Moncton NB E1C 9X9

>> <http://www.pwc.com/ca>

>> From: "Diane Wade" <Diane.Wade@aandc-aadnc.gc.ca>

>> To: Philip Clarke/CA/FA/AS/PwC@Americas-CA

>> Cc: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>, "Patricia

>> Murphy" <Patricia.Murphy@aandc-aadnc.gc.ca>

>> Date: 06/20/2017 01:15 PM

>> Subject: invoice needed - 15/16 audit

>> Hi Phil,

>> Can you please forward the invoice for the airport agreement 15/16. We

>> are trying to close the file. The amount is 336K.

>> Sorry if you've sent it, we can't locate it.

>> Thanks,

>> Di

>> Diane Wade,

>> Manager, Infrastructure and Community Planning

>> Indigenous and Northern Affairs Canada/Government of Canada

>> "diane.wade@aandc-aadnc.gc.ca" <diane.wade@aandc-aadnc.gc.ca> /Tel:

>> 902-661-6364 <(902)%20661-6364> /cell: 902-669-0540 <(902)%20669-0540>

>> Gestionnaire, Infrastructures et aménagement communautaire,

>> Affaires autochtones et du Nord Canada/Gouvernement du Canada

>> "diane.wade@aandc-aadnc.gc.ca" <diane.wade@aandc-aadnc.gc.ca> /Tel:

>> 661-6364/cell: 902-669-0540 <(902)%20669-0540>



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- >
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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca>  
**CC:** ATHelpDesk ATHelpDesk <AANDC.ATServiceDesk-ATCentredeservices.AADNC@aandc-aadnc.gc.ca>  
**Date:** 6/20/2017 2:08 PM  
**Subject:** Re: Emails from PWGSC

Andree - Got this? Please confirm.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Tue, Jun 20, 2017 at 1:51 PM, Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca> wrote:

> Hi,  
>  
> Got it.  
>  
> >>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 6/20/2017 1:39  
> PM >>>  
> test test test  
>  
> Philip Clarke  
> PwC | Partner, Conseils et Transactions / Consulting & Deals  
> T : +1 506 859-8820 <(506)%20859-8820>  
> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
> Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
> <(506)%20653-9463>  
> PricewaterhouseCoopers LLP  
> 633 Main Street, Suite 450,, Moncton NB E1C 9X9  
> <http://www.pwc.com/ca>  
>  
> On Tue, Jun 20, 2017 at 1:36 PM, Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca> wrote:  
>  
>> Hi,  
>> Phil checked and only one file was over that size and he split it up. His  
>> IT says the problem is not on their end. Could there be another cause?  
>> tks  
>>  
>>  
>> >>> ATHelpDesk 6/20/2017 1:30 PM >>>  
>> There's an attachment size limit for incoming/outgoing email from outside  
>> the department. The limit is 10MB.  
>> Loomis  
>>  
>> >>> On 6/20/2017 at 1:27 PM, Denise Algeo wrote:  
>> Phil does receive our e-mails and I have been received his e-mails if  
>> there are no attachments.



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>> Phil - I just attached a document here, just to see if you receive it.  
>> That will tell us whether or not you do receive e-mails from us both with  
>> and without attachments. Maybe we can narrow down the problem that way.

>> Denise

Text file - Internet reference

>>

>> >>> Andree Maltais 6/20/2017 1:24 PM >>>

Text file - Internet reference

>> Hi,

>> Just had a chat with Phil Clark the co-manager in Mushuau. He sent me a  
>> couple emails and they did not come through. He mentioned that I should  
>> have received emails from other people at PWGSC and I have not received  
>> any. He is having his IT people look into the issue however, I wondered if  
>> maybe the problem could be on our end?

>> This is his email:

>> Philip Clarke (CA - ADVS) <g.philip.clarke@pwc.com>

>>

>

>

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> "addressee") and may contain confidential and/or privileged material. Any  
> review, retransmission, dissemination or other use that a person other than  
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**Page 1070**  
**is under consultation**  
**est sous consultation**

**Page 1071**  
**is not reviewed**  
**n'est pas révisée**

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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>, Nick Paradisis <nick....  
**CC:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, Kriss Sarson <Kriss.Sarson@aa...  
**Date:** 5/31/2017 9:25 AM  
**Subject:** Re: MUSHUAU INNU FN - OVERDUE CAPITAL REPORTS

Erika:

I sent a meeting invite for Friday June 2 here in Moncton. Some comments in advance of the meeting are noted below. We can discuss the rest on Friday. Can you please check to make sure the system is update for the reports already submitted, or if there are questions on the report they can be sent to me in advance so I can follow up. Cheers!

\*2015/16\*

2016/03/31 - Community Infrastructure and Housing Annual Report (attached)

2016/06/29 - Capital Projects Report (Fire Protection \$30,575 replacement of fire truck engine)

\*2016/17\*

2016/04/30 - Asset Condition Report System (ACRS) Projects Annual Report (attached) (16/17) - \*INAC has this already. I received a copy from Theresa Leblanc.\*

2016/07/30 - Capital Facilities and Maintenance Program Special Initiatives Report (\$2,122,400)

2016/08/30 - Capital Facilities and Maintenance Program Special Initiatives Report (\$2,122,400)

2016/09/30 - Capital Facilities and Maintenance Program Special Initiatives Report (\$2,122,400)

2017/01/30 - Capital Facilities and Maintenance Program Special Initiatives Report (\$2,122,400)

2017/02/28 - Capital Facilities and Maintenance Program Special Initiatives Report (\$2,122,400)

2017/03/30 - Capital Facilities and Maintenance Program Special Initiatives Report (\$2,122,400)

2017/04/30 - Capital Facilities and Maintenance Program Special Initiatives Report (\$2,122,400)

\*All the FY17 electrification reports are complete and submitted. Last submission was May 2. The only outstanding item is the fuel slips which requires an INAC decision.\*

2017/01/01 - Capital Projects Report (Capacity Development \$30,000)

2017/04/01 - Capital Projects Report (Capacity Development \$30,000)

2017/01/01 - Capital Projects Report (Capacity Development-training \$100,000)

2017/03/01 - Capital Projects Report (Capacity Development-training \$100,000)

2017/01/01 - Capital Projects Report (Capacity Development-housing policy \$100,000)

2017/03/01 - Capital Projects Report (Capacity Development-housing policy \$100,000)

\*I think we do need to follow up on these ones.\*

2017/01/01 - Capital Projects Report (Water - under \$1.5M \$300,000)

2017/02/01 - Capital Projects Report (Water - under \$1.5M \$300,000)

2017/03/01 - Capital Projects Report (Water - under \$1.5M \$300,000)

2017/04/01 - Capital Projects Report (Water - under \$1.5M \$300,000)

\*I dont have any information on the water project. Have to connect with Nick and/or Bill.\*

2017/03/01 - Capital Projects Report (Renovations \$150,000)

2017/03/31 - Capital Projects Report (Renovations \$150,000)

\*This report was sent to INAC on May 2\*

2016/03/30 - Asset Condition Report System (ACRS) Projects Annual Report (attached)

\*INAC has this already. I received a copy from Theresa Leblanc.\*

2017/03/31 - Capital Projects Report (Maintenance Management \$75,000)

- Phase I furnace assessment,repair/replace boilers in Arena/Admin Bldg

\*This report was sent to INAC on May 2\*

2017/03/31 - Capital Facilities and Maintenance Program Special Initiatives Report (Municipal Services \$597,000) - purchase of airport equipment

\*This report was sent to INAC on May 2\*

2017/03/31 - Capital Projects Report (Electrical Systems \$20,300) - fuel flow meter

\*This report was sent to INAC on May 3\*

2017/03/31 - Capital Projects Report (Maintenance Management \$42,800) - housing assessment

\*This report was sent to INAC on April 26\*

Philip Clarke

PwC | Partner, Conseils et Transactions / Consulting & Deals

T : +1 506 859-8820

Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>

Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519

PricewaterhouseCoopers LLP

633 Main Street, Suite 450., Moncton NB E1C 9X9

<http://www.pwc.com/ca>

On Wed, May 31, 2017 at 8:23 AM, Erika McCallum <[Erika.McCallum@aandc-aadnc.gc.ca](mailto:Erika.McCallum@aandc-aadnc.gc.ca)> wrote:

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- > Hi Phil,
- >
- > Hoping we can arrange a meeting in the very near future to review and
- > clean up some of these reports. Would this Friday, the 2nd or next
- > Thursday or Friday, 8th or 9th work for you. I can come to your office, as
- > I live in Moncton.
- >
- > There are some we can address with completion of one report and delete the
- > others.
- >
- > Let me know.
- >
- > Thanks!
- >
- >
- > \*2015/16\*
- >
- > 2016/03/31 - Community Infrastructure and Housing Annual Report (attached)
- >
- > 2016/06/29 - Capital Projects Report (Fire Protection \$30,575 replacement
- > of fire truck engine)
- >
- > \*2016/17\*
- >
- > 2016/04/30 - Asset Condition Report System (ACRS) Projects Annual Report
- > (attached) (16/17)
- >
- > 2016/07/30 - Capital Facilities and Maintenance Program Special
- > Initiatives Report (\$2,122,400)
- > 2016/08/30 - Capital Facilities and Maintenance Program Special
- > Initiatives Report (\$2,122,400)
- > 2016/09/30 - Capital Facilities and Maintenance Program Special
- > Initiatives Report (\$2,122,400)
- > 2017/01/30 - Capital Facilities and Maintenance Program Special
- > Initiatives Report (\$2,122,400)
- > 2017/02/28 - Capital Facilities and Maintenance Program Special
- > Initiatives Report (\$2,122,400)
- > 2017/03/30 - Capital Facilities and Maintenance Program Special
- > Initiatives Report (\$2,122,400)
- > 2017/04/30 - Capital Facilities and Maintenance Program Special
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- > 2017/01/01 - Capital Projects Report (Capacity Development \$30,000)
- > 2017/04/01 - Capital Projects Report (Capacity Development \$30,000)
- >
- > 2017/01/01 - Capital Projects Report (Capacity Development-training
- > \$100,000)
- > 2017/03/01 - Capital Projects Report (Capacity Development-training
- > \$100,000)
- >
- > 2017/01/01 - Capital Projects Report (Capacity Development-housing
- > policy \$100,000)
- > 2017/03/01 - Capital Projects Report (Capacity Development-housing
- > policy \$100,000)
- >
- > 2017/01/01 - Capital Projects Report (Water - under \$1.5M \$300,000)

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- > 2017/02/01 - Capital Projects Report (Water - under \$1.5M \$300,000)
- > 2017/03/01 - Capital Projects Report (Water - under \$1.5M \$300,000)
- > 2017/04/01 - Capital Projects Report (Water - under \$1.5M \$300,000)
- >
- > 2017/03/01 - Capital Projects Report (Renovations \$150,000)
- > 2017/03/31 - Capital Projects Report (Renovations \$150,000)
- >
- > 2016/03/30 - Asset Condition Report System (ACRS) Projects Annual Report
- > (attached)
- >
- > 2017/03/31 - Capital Projects Report (Maintenance Management \$75,000)
- > - Phase I furnace assessment, repair/replace boilers in Arena/Admin Bldg
- >
- > 2017/03/31 - Capital Facilities and Maintenance Program Special
- > Initiatives Report (Municipal Services \$597,000) - purchase of airport
- > equipment
- >
- > 2017/03/31 - Capital Projects Report (Electrical Systems \$20,300) - fuel
- > flow meter
- >
- > 2017/03/31 - Capital Projects Report (Maintenance Management \$42,800) -
- > housing assessment
- >
- >
- > Erika McCallum
- > Capital Program Officer
- > Indigenous and Northern Affairs Canada
- > Atlantic Regional Office
- > P.O. Box 160
- > 40 Havelock Street
- > Amherst, Nova Scotia
- > B4H 3Z3
- >
- > 902-661-6252 <(902)%20661-6252> (phone)
- > 902-669-1102 <(902)%20669-1102> (blackberry)
- > 902-661-6237 <(902)%20661-6237> (fax)
- >

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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, Kriss Sarson <Kriss.Sarson@aa...>  
**Date:** 5/31/2017 8:54 AM  
**Subject:** Re: MUSHUAU INNU FN - OVERDUE CAPITAL REPORTS

Erika - What about Friday afternoon - June 2 say at 1:30pm? I will send a meeting invite. We are located at 633 Main Street - 4th floor

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Wed, May 31, 2017 at 8:51 AM, Philip Clarke (CA - ADVS) <p.philip.clarke@pwc.com> wrote:

> Erika - Also - your email referenced attachments. Nothing was attached.  
> Can you include the attachments?

>  
> Philip Clarke  
> PwC | Partner, Conseils et Transactions / Consulting & Deals  
> T : +1 506 859-8820 <(506)%20859-8820>  
> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
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> <(506)%20653-9463>  
> PricewaterhouseCoopers LLP  
> 633 Main Street, Suite 450,, Moncton NB E1C 9X9  
> <http://www.pwc.com/ca>

>  
> On Wed, May 31, 2017 at 8:50 AM, Philip Clarke (CA - ADVS) <p.philip.clarke@pwc.com> wrote:

>  
>> Erika - You read my mind...just left you a vm to review...can you give me  
>> a call?  
>>

>> Philip Clarke  
>> PwC | Partner, Conseils et Transactions / Consulting & Deals  
>> T : +1 506 859-8820 <(506)%20859-8820>  
>> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
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>>>  
>>> Hoping we can arrange a meeting in the very near future to review and

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>>>  
>>> Let me know.  
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>>> \*2015/16\*  
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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** Diane Wade <Diane.Wade@aandc-aadnc.gc.ca>, Kriss Sarson <Kriss.Sarson@aa...>  
**Date:** 5/30/2017 2:34 PM  
**Subject:** Re: MIFN / Nalcor Operational Touch Point

Team - I rescheduled the call for June 6. Thanks for your patience. Cheers!

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Tue, May 23, 2017 at 11:57 AM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

> Hi Phil,  
>  
> Could you please add the following items on next week's agenda:  
>  
> 1. Development of agreement between Nalcor/MIFN/INAC  
> 2. Fuel meter installation  
> 3. Scheduled overhauls of 2068 and 2076 (June & August, 2017)  
> 4. Arrears (\$2,316,056.43)  
>  
> As well, can you add Kriss Sarson, Engineer to your list of participants  
> to these and other phone calls relevant to MIFN Capital/Infrastructure?  
>  
> Thanks so much!  
>  
>  
> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
> Atlantic Regional Office  
> P.O. Box 160  
> 40 Havelock Street  
> Amherst, Nova Scotia  
> B4H 3Z3  
>  
> 902-661-6252 <(902)%20661-6252> (phone)  
> 902-669-1102 <(902)%20669-1102> (blackberry)  
> 902-661-6237 <(902)%20661-6237> (fax)  
> >>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 5/23/2017 8:26  
> AM >>>  
> Team - I am away until next week and would request we defer this meeting  
> and reschedule on my return. Many thanks for your patience.  
> -  
> Philip Clarke  
> PwC | Partner, Conseils et Transactions / Consulting & Deals  
> T : +1 506 859-8820 <(506)%20859-8820>  
> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>



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**From:** Andree Maltais  
**To:** IM-AT / GI-AT (AANDC/AADNC); p.philip.clarke@ca.pwc.com  
**CC:** Erika McCallum; Tom Keagan; nick.paradisis@gmail.com  
**Date:** 9/6/2017 9:04 AM  
**Subject:** Re: MIFN - NL Hydro Meter Read - Commercial Buildings

Hi,

Thank you phil. As far as the reconciliation goes would this address the electrical systems reports for the \$2,206,400 (#1,2,3,4) ?  
Tks

>>> <p.philip.clarke@ca.pwc.com> 9/6/2017 8:37 AM >>>  
To Whom This May Concern:

Please find attached August 2017 meter readings as provided by NL Hydro.

Cheers,

**Philip Clarke**

PwC | Partner, Conseils et Transactions / Consulting & Deals

T : +1 506 859-8820

Courriel / Email : p.philip.clarke@pwc.com

Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519

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**From:** <p.philip.clarke@ca.pwc.com>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>, <"@INTL.invalid.do...  
**CC:** <allan.r.macdonald@ca.pwc.com>, "Diane Wade" <Diane.Wade@aandc-aadnc.gc....  
**Date:** 8/25/2017 3:44 PM  
**Subject:** Re: NL Hydro OVERHAULS -FY18

Erika - Is the process not 1) INAC issues amendment 2) MIFN signs amendment 3) then submit report? I believe we cant submit anything to you until the amendment comes back. Correct?

Philip Clarke  
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<http://www.pwc.com/ca>

From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
To: Philip Clarke/CA/FAS/PwC@Americas-CA, ""@INTL.invalid.domain  
Cc: "Diane Wade" <Diane.Wade@aandc-aadnc.gc.ca>, "Kriss Sarson" <Kriss.Sarson@aandc-aadnc.gc.ca>, Allan R. MacDonald/CA/FAS/PwC@Americas-CA, "Nick Paradisis" <nick.paradisis@mifn.ca>  
Date: 08/25/2017 03:38 PM  
Subject: Re: NL Hydro OVERHAULS -FY18

Great, thanks for the info. It is what they referenced in our previous discussion. I think this should fall under the IWG. I would suggest NL Hydro submit a detailed proposal for the automation project, with specific phases and associated costs identified.

Glad you came to an agreement with NL Hydro. I'll await submission of the required documentation and will send out the reimbursement.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

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902-661-6237 (fax)

>>> <p.philip.clarke@ca.pwc.com> 8/25/2017 3:13 PM >>>

Erika:

I will jump in here and I prepared the documents for Nick's review and approval:

#### Automation Project

NL Hydro wanted \$20,000 to perform a study on what could be to improve automation in the plan. I action recommended by Nalcor, to be commissioned for MIFN, and completed by Nalcor. It is a budget amount for the study - no implementation costs. The stated intention was to improve efficiencies - and hopefully reduce diesel consumption and operating costs.

#### Cut - Outs

NL Hydro has advised that the work is required, but completion in FY18 is not possible. The purchase lead times are substantial. They plan to include this request in FY19 capital budget.

I reached out to NL Hydro. We agreed on a \$180,000 deposit.

Cheers,

Philip Clarke

PwC | Partner, Conseils et Transactions / Consulting & Deals

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From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>

To: Philip Clarke/CA/FAS/PwC@Americas-CA

Cc: "Diane Wade" <Diane.Wade@aandc-aadnc.gc.ca>, "Kriss Sarson" <Kriss.Sarson@aandc-aadnc.gc.ca>, "Nick Paradisis" <nick.paradisis@mifn.ca>

Date: 08/25/2017 02:48 PM

Subject: Re: NL Hydro OVERHAULS -FY18

I will prepare a new amendment for \$720,000 (under electrification, but specifying that the funds are for overhauls to 2076 and 2068). The funding will be forwarded upon receipt of DCI 3866547 (2016-2017) and invoice/receipt confirming payment to Nalcor.

Reviewing the proposal submitted by Nick dated 2017/02/07, it indicates \$360,000 for each of the overhauls in addition to \$20,000 for an automation project. Nick, can you tell me what the latter encompasses. I remember Nalcor talking about automation a while back. I would like to

have additional information on this prior to review for potential funding, as well as how it relates to the bigger picture.

The second proposal, dated 2017/03/03, is a request for \$52,000 for cut outs. Phil, can you confirm that this work is not required? Phil, I think that is the information you relayed.

Related to this, but higher level, I have reached out Rick Kennedy, Nalcor further to our discussion within the Infrastructure Working Group to begin discussions regarding a formal agreement between MIFN and Nalcor. As it was identified in the Capital Work Plan as an administrative task, Kriss and I will be scheduling a meeting in the near future with them.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

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902-661-6237 (fax)  
>>> <p.philip.clarke@ca.pwc.com> 8/25/2017 11:26 AM >>>  
Erika:

Can you confirm my understanding of our conversation this am:

- Overhaul budget provided by NL Hydro is approved - \$720,000
- It will be flowed through the electrification - amendment #3
- it will be funded through an expense reimbursement process
- reporting to INAC -capital's project reporting - DCI will copy of invoice.

Cheers,

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
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<http://www.pwc.com/ca>

From: Philip Clarke/CA/FAS/PwC  
To: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>@INTL  
Date: 08/25/2017 10:14 AM  
Subject: Re: OVERHAULS

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Erika - Try my cell 1-506-866-8820.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
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Courriel / Email : p.philip.clarke@pwc.com  
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633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
To: Philip Clarke/CA/FAS/PwC@Americas-CA  
Date: 08/25/2017 09:44 AM  
Subject: OVERHAULS

Hi Phil,

Give me a call when you get a chance.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

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**From:** <GYoung@nlh.nl.ca>  
**To:** <RickKennedy@nlh.nl.ca>  
**CC:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 8/25/2017 1:08 PM  
**Subject:** Re: MIFN overhauls  
**Attachments:** pic00290.jpg; pic07372.jpg

Hello Erika,

Please give me a call at your convenience to discuss this matter further. I think it would be best to first discuss what you have in mind so that we can draw upon the right people and resources to make good progress towards an agreement.

I look forward to hearing from you,

Geoff

(Embedded image moved to file: pic00290.jpg) Geoffrey P. Young  
Corporate Secretary & General Counsel  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. 709 737-1277 f. 709 737 1782  
e. GYoung@nlh.nl.ca  
w. www.nlh.nl.ca

**From:** Rick Kennedy/NLHydro  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**Cc:** Geoff Young/NLHydro@NLHydro  
**Date:** 08/25/2017 08:43 AM  
**Subject:** Re: MIFN overhauls

Hi Erika,

I can't recall you requesting that info on the overhauls, but if you would like a history, it shouldn't be a problem just give us some time to compile it. What would be the range? All units since they were installed?

On the other item, I think the best place to start would be with our Legal department. I've cc Geoff Young, General Council and Corp Secretary in this reply, he will be able to assist you on that front..

If you need any further assistance, let me know.

Thanks

(Embedded image moved to file: pic07372.jpg) Rick Kennedy  
Manager TRO Labrador  
Transmission & Rural Ops

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TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. RickKennedy@nlh.nl.ca  
w. www.nlh.nl.ca

You owe it to yourself, and your family, to make it home safely every day.  
What have you done today so that nobody gets hurt?

From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
To: <rickkennedy@nlh.nl.ca>  
Date: 08/24/2017 05:15 PM  
Subject: MIFN overhauls

Hi Rick,

I have a meeting scheduled for first thing tomorrow morning to discuss  
MIFN's request for funding for the above.

Hoping your memory is better than mine when I ask ... did I ask you for a  
history of overhauls at the plant? If so, did you provide it? If I didn't  
or you didn't, may I ask now?

Kriss and I were just discussing requesting a meeting with Nalcor to  
advance the possibility of creating a formal agreement. Perhaps in  
September. Who would you suggest from your end be in attendance and where  
would be a good meeting spot?

Thanks!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

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**From:** Erika McCallum  
**To:** ADVS), 'Philip Clarke (CA -; Williams, Jason  
**CC:** Ellsworth, Barry W.; Ferguson, Bill  
**Date:** 8/25/2017 11:18 AM  
**Subject:** RE: Province of Newfoundland - Airport Agreement

Hi Jason,

Anything on this?

Thanks!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> "Williams, Jason" <jasonwilliams@gov.nl.ca> 7/18/2017 10:51 AM >>>

Hi Erika,

I apologize for the later reply, I am just back from vacation. It has been submitted for review here. Hopefully I will have something for you by the end of this week.

Thanks  
Jason

**From:** Philip Clarke (CA - ADVS) [mailto:p.philip.clarke@pwc.com]  
**Sent:** Monday, July 17, 2017 3:29 PM  
**To:** Erika McCallum  
**Cc:** Ellsworth, Barry W.; Williams, Jason; Bill Ferguson  
**Subject:** Re: Province of Newfoundland - Airport Agreement

Erika - I just left a voice message for Barry to connect with me on this. Cheers!

Philip Clarke

PwC | Partner, Conseils et Transactions / Consulting & Deals

T : +1 506 859-8820

Courriel / Email : p.philip.clarke@pwc.com (mailto:p.philip.clarke@ca.pwc.com)

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On Thu, Jul 6, 2017 at 4:52 PM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

Hello Barry and Jason,

I am looking for invoicing for the 2016/17 FY for reimbursement for the airport agreement in the amount of \$278,561.

Might you be the right person/people to help me with this and - if not - can you direct me accordingly?

Thanks so much!

Erika McCallum

Capital Program Officer

Indigenous and Northern Affairs Canada

Atlantic Regional Office

P.O. Box 160

40 Havelock Street

Amherst, Nova Scotia

B4H 3Z3

902-661-6252 ( tel:(902)%20661-6252 ) (phone)

902-669-1102 ( tel:(902)%20669-1102 ) (blackberry)

902-661-6237 ( tel:(902)%20661-6237 ) (fax)

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**From:** Tom Keagan <tom.keagan@aandc-aadnc.gc.ca>  
**To:** Erika.McCallum@aandc-aadnc.gc.ca  
**Date:** 8/25/2017 7:57 AM  
**Subject:** Re: Status of Funding Request for NL Hydro Overhauls

Thanks Erika. I won't get in ofc till after 9 today but please keep me posted.

Sent from my BlackBerry 10 smartphone on the Bell network.

From: Erika McCallum  
Sent: Thursday, August 24, 2017 2:26 PM  
To: Tom Keagan; p.philip.clarke@ca.pwc.com; nick\_paradisis@mifn.ca  
Subject: Re: Status of Funding Request for NL Hydro Overhauls

Hi Phil,

I spoke to Diane and have set up a time to discuss with her tomorrow morning.

Tom, we'll be meeting in Oookpik at 0830 if you would like to sit in.

Erika McCallum  
Capital Program Officer

Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <p.philip.clarke@ca.pwc.com> 8/24/2017 2:21 PM >>>  
Erika / Tom:

Attached are emails received from NL Hydro looking to start the overhauls in Natuashish. NL Hydro is requesting advance payment prior to starting, which had been sent along to INAC. We have not heard back yet. Ericka is following up. We spoke today. I would not recommend that 100% is paid in advance..but suggested 50%.

If you could expedite this request it would be very much appreciated. We are running short on the time available to ship materials to Natuashish.

Cheers,

Philip Clarke

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PwC | Partner, Conseils et Transactions / Consulting & Deals  
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Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca>  
**CC:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>, Tom Keagan <Tom.Keaga...>  
**Date:** 8/24/2017 1:11 PM  
**Subject:** Re: INAC Notification of Reporting Requirements Report 2017/08/24 08:41:46

Thanks Andree

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Thu, Aug 24, 2017 at 11:11 AM, Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca> wrote:

> Hi Phil,  
>  
> Yes we certainly want this fixed whatever the cause. Will email everybody  
> an appointment asap.  
>  
> Tks  
>  
> >>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 8/24/2017 10:31  
> AM >>>  
> Andree -  
>  
> Thanks for sending this report. I have to say I am very concerned that is  
> still shows all kinds of reports which have been submitted. I dont that  
> many are under review. I will take a look through.  
>  
> I hand delivered all the capital reports to Erika last week after multiple  
> attempts to send the reports electronically. They are still showing as  
> outstanding.  
>  
> I am not confident INAC is recording reports that are being submitted  
> properly.  
>  
> We need to arrange a meeting to resolve this situation. Can you take the  
> lead on this.  
>  
> Thanks.  
>  
> Phil  
>  
>  
>  
> Philip Clarke  
> PwC | Partner, Conseils et Transactions / Consulting & Deals  
> T : +1 506 859-8820 <(506)%20859-8820>  
> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
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> 633 Main Street, Suite 450,, Moncton NB E1C 9X9  
> http://www.pwc.com/ca  
>  
> On Thu, Aug 24, 2017 at 10:11 AM, Andree Maltais <  
> Andree.Maltais@aandc-aadnc.gc.ca> wrote:  
>  
>> Hi Phi,  
>> I know you have been working hard to try and clean these up. I believe  
>> Mushuau is down from 42 outstanding reports to 32. So getting there. This  
>> list also includes up coming reporting requirements so you can plan ahead.  
>> I noticed that the 2011-12 audited statements remain at under review  
>> status. I am working with agreement services to see if we can clean that  
>> one up.  
>> Tks  
>>  
>> >>> "Ne Pas Répondre / Do Not Reply(AADNC/AANDC)" <  
>> AADNC.NePasRepondre-DoNotReply.AANDC@canada.ca> 8/24/2017 9:42 AM >>>  
>>  
>  
>  
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**From:** Emily Campbell <emily@fougeremenchenton.ca>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 8/24/2017 10:14 AM  
**Subject:** Re: HOUSING ASSESSMENT

Thanks Erika, I am out of the office now, but will review when back in mid Sept. Your points are very true, and I'll work hard to make sure the report is useful to the community. If I need to, I'll reach out to you to set up for a call to clarify any of your comments.

Thanks again for taking the time to review,

Emily

\*Emily Campbell, MArch, BEDS\*

\*Fougere Menchenton Architecture Inc.\*

P.O. Box 21039, St. John's, NL, A1A 5B2

Visit Us: 172 Logy Bay Road, St. John's, NL

\*709.739.8202\*

\*<http://fougeremenchenton.ca> <<http://fougeremenchenton.ca/>>\*

On Wed, Aug 23, 2017 at 12:35 PM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

> Hi Emily,  
>  
> Please find the text from the above with tracked changes. Review and we  
> can discuss if you have questions.  
>  
> It is imperative that the report is fully factual and objective, as well  
> as identifying causal factors impacting the housing infrastructure clearly  
> be identified in order to determine appropriate funding contributions by  
> stakeholders as well as to determine methods of prevention. The community  
> will not benefit from the issues only being touched on or talked  
> around. Clear identification of the situation is essential in assisting  
> the community.  
>  
>  
>  
>  
> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
> Atlantic Regional Office  
> P.O. Box 160  
> 40 Havelock Street  
> Amherst, Nova Scotia  
> B4H 3Z3  
>

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**From:** <p.philip.clarke@ca.pwc.com>  
**To:** <ATRecords@aandc-aadnc.gc.ca>, <AANDC.IMAT-GIAT.AADNC@aandc-aadnc.gc.ca>  
**CC:** <nick.paradisis@mifn.ca>, <erika.mccallum@aandc.gc.ca>  
**Date:** 8/23/2017 1:21 PM  
**Subject:** MIFN Housing Annual Reports - FY16 and FY17  
**Attachments:** COMMUNITY INFRASTRUCTURE AND HOUSING ANNUAL REPORT 201617 - printed.pdf; COMMUNITY INFRASTRUCTURE AND HOUSING ANNUAL REPORT 201617.pdf; COMMUNITY INFRASTRUCTURE AND HOUSING ANNUAL REPORT 201516 - printed.pdf; COMMUNITY INFRASTRUCTURE AND HOUSING ANNUAL REPORT 201516.pdf

Erika:

Attached are the housing annual reports. I have reach out to Toon to review so it maybe updated. Highlights:

- I have factored in the results of the housing study estimating that 80% of the stock need major repair. The study only looked at 52 of the community member homes and noted there were 186 available to MIFN, the rest being occupied by other residents such as nurses, RCMP, teachers, etc. The census will be key to update this report. I left the total stock at 226.

Should you have any questions please reach out to the undersigned or Toon Rich, Housing Director.

Cheers,

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
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**From:** Clifford Milligan <Clifford.Milligan@pwgsc-tpsgc.gc.ca>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 8/21/2017 3:03 PM  
**Subject:** Re: MIFN duplexes

No problem

Sent from my BlackBerry 10 smartphone on the Rogers network.

**From:** Erika McCallum  
**Sent:** Monday, August 21, 2017 2:36 PM  
**To:** Clifford Milligan  
**Subject:** MIFN duplexes

Hi Cliff,

Mushuau Innu First Nation is preparing to proceed with pre-fab type construction of two duplexes with Northern Shield, a company out of Ontario. I am expecting drawings to be forwarded to me today or tomorrow and hope that you will be able to review and provide your comments in the next two weeks.

Is that possible?

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

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**From:** <p.philip.clarke@ca.pwc.com>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>, <""@INTL.invalid.do...>  
**Date:** 8/16/2017 1:58 PM  
**Subject:** Re: MIFN

Erika - They are a mix of INAC, HC, Service Canada and Trust projects..that something you want to see?

Philip Clarke  
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Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
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<http://www.pwc.com/ca>

**From:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**To:** Philip Clarke/CA/FAS/PwC@Americas-CA  
**Date:** 08/16/2017 01:07 PM  
**Subject:** MIFN

Hi Phil,

Any chance of you sending me a list of the 89 incomplete projects in the community?

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

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**From:** <RickKennedy@nlh.nl.ca>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** <CharlesStrowbridge@nlh.nl.ca>, <RodCabot@nlh.nl.ca>  
**Date:** 8/16/2017 1:30 PM  
**Subject:** Re: FUEL FLOW METER  
**Attachments:** Part.002

Our planner is on vacation this week along with the supervisor for the Natuashish operations, they are both back on Monday when I can get a sense of when the unit will be installed. The valve is in Natuashish.

Thanks

Rick Kennedy  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. RickKennedy@nlh.nl.ca  
w. www.nlh.nl.ca

You owe it to yourself, and your family, to make it home safely every day.  
What have you done today so that nobody gets hurt?

**From:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**To:** <rickkennedy@nlh.nl.ca>  
**Date:** 08/16/2017 01:42 PM  
**Subject:** FUEL FLOW METER

Hi Rick,

Can you tell me the status of installation?

Thanks!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)

902-661-6237 (fax)

**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** ATHelpDesk <AANDC.ATServiceDesk-ATCentredeservices.AADNC@aandc-aadnc.gc.ca>  
**CC:** Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca>, Erika McCallum <Erika...>  
**Date:** 8/16/2017 1:20 PM  
**Subject:** Re: INAC Reporting Uploads

Karl - I just printed them and gave them to Erika this am to upload. Try that next time around.

Philip Clarke  
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On Wed, Aug 16, 2017 at 9:49 AM, ATHelpDesk <AANDC.ATServiceDesk-ATCentredeservices.AADNC@aandc-aadnc.gc.ca> wrote:

> Would it be possible to try saving the PDF forms after they have been  
> manually filled out and seeing if the information entered stays in it.  
> There should be nothing that "strips" information from a form once it is  
> entered and saved through the Secure File Exchange (it's just a file  
> repository).  
>  
> If we could try taking Nuance out of the equation and having it manually  
> filled out I'd be curious to see if Nuance and the way our forms are  
> created might be creating some sort of compatibility issue.  
>  
> Thanks,  
> Karl  
>  
> >>> Andree Maltais 8/14/2017 11:33 AM >>>  
> Hi,  
>  
> I am not sure. I think some were PDF and they were fine. Then ones that  
> caused a problem are the DCI reports he filled out and submitted. Seems  
> like the input was stripped during the transfer.  
>  
> tks  
>  
> >>> ATHelpDesk 8/14/2017 8:04 AM >>>  
> Thanks Andree,  
>  
> All the documents I got from Records were Excel documents, were any of  
> them PDF or were the ones coming back blanks Excel as well?  
>  
> Thanks,  
> Karl  
>  
> >>> Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca> 8/10/2017 2:21 PM  
> >>>  
> Hi,

>  
> I am not in the office but I sent some of them to Erica and Records  
> office. Records office are the ones who tipped me off to the problem.  
> They should be able to give u one of the documents.  
>  
> Sent from my BlackBerry 10 smartphone on the Rogers network.  
> \*From: \*ATHelpDesk  
> \*Sent: \*Thursday, August 10, 2017 11:20 AM  
> \*To: \*Philip Clarke (CA - ADVS)  
> \*Cc: \*Tom Keagan; Andree Maltais; Erika McCallum; nick.paradisis@mifn.ca  
> \*Subject: \*Re: INAC Reporting Uploads  
>  
> Hi Andree,  
>  
> I don't suppose you could send me the forms you sent to Philip so I can  
> see what they are like (assuming they aren't Protected Information)?  
>  
> Thanks  
> Karl  
>  
> >>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 8/10/2017 10:39  
> AM >>>  
> Karl / Andree:  
>  
> Manually - do you mean print them and fill them out...or print and scan  
> and send?  
>  
> Cheers!  
>  
> Philip Clarke  
> PwC | Partner, Conseils et Transactions / Consulting & Deals  
> T : +1 506 859-8820 <(506)%20859-8820>  
> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
> Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
> <(506)%20653-9463>  
> PricewaterhouseCoopers LLP  
> 633 Main Street, Suite 450,, Moncton NB E1C 9X9  
> http://www.pwc.com/ca  
>  
> On Thu, Aug 10, 2017 at 10:25 AM, ATHelpDesk <AANDC.ATServiceDesk-  
> ATCentredeservices.AADNC@aandc-aadnc.gc.ca> wrote:  
>  
>> Hi Andree and Phil,  
>> I am wondering if you might be able to just fill the PDF forms out  
>> manually? I'm not too familiar with Nuance but from what I can tell it looks  
>> like it can possibly have trouble filling out certain forms depending on  
>> how they were created which may be the case here.  
>> Not too certain. If you fill the forms out manually does the information  
>> save I am wondering?  
>> Thanks,  
>> Karl  
>>  
>> >>> Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca> 8/9/2017 6:20 PM  
>> >>>  
>> Hi,  
>>

>> Just downloading the files? Never done this before maybe I am doing  
>> something wrong.....

>>

>> IT help!!!

>>

>> Sent from my BlackBerry 10 smartphone on the Rogers network.

>> \*From: \*Philip Clarke (CA - ADVS)

>> \*Sent: \*Wednesday, August 9, 2017 5:25 PM

>> \*To: \*Andree Maltais

>> \*Cc: \*Tom Keagan; Erika McCallum; nick.paradisis@mifn.ca

>> \*Subject: \*Re: INAC Reporting Uploads

>>

>> Andree - When I open them they are not blank. Very odd... I am using

>> Nuance to fill them in. What are you using?

>>

>> Philip Clarke

>> PwC | Partner, Conseils et Transactions / Consulting & Deals

>> T : +1 506 859-8820 <(506)%20859-8820>

>> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>

>> Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519

>> <(506)%20653-9463>

>> PricewaterhouseCoopers LLP

>> 633 Main Street, Suite 450,, Moncton NB E1C 9X9

>> <http://www.pwc.com/ca>

>>

>> On Wed, Aug 9, 2017 at 4:02 PM, Andree Maltais <

>> Andree.Maltais@aandc-aadnc.gc.ca> wrote:

>>

>>> Hi Phil,

>>> Received both ACRS reports, 2 invoices for housing study and 1 invoice

>>> for Fire Assessment. The other reports are blank. I see you noted no

>>> expenditures on many of them however I think you need to fill in the report

>>> to show this?

>>> tks

>>>

>>> >>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 8/9/2017 3:26

>>> PM >>>

>>> Andree:

>>>

>>> I have just uploaded the following reports to the SFE site. Please

>>> confirm receipt.

>>>

>>> \*SENT August 9, 2017\*

>>>

>>> - ACRS 1617

>>>

>>> - ACRS 1516

>>>

>>> - Housing Capacity Development - \$30k for educational materials - 1/1,

>>> 4/1 and 7/1 2017. We have no expenses coded against this project. I am not

>>> aware of any material actions on this project.

>>>

>>> - Housing Training - \$100k - 1/1 and 3/1. We have no expenses coded

>>> against this project. I am not aware of any material actions on this

>>> project.

>>>



>>> - FY2107 Fuel Reporting Final v2.

>>>

>>> - May 2017 and June 2017 Meter Readings

>>>

>>> - FY18 Spring Fuel Order Delivery Slip and Proforma Invoice

>>>

>>> - Housing Policy - \$100k - 1/1 and 3/1. We have no expenses coded

>>> against this project. I am not aware of any material actions on this

>>> project.

>>>

>>> - Housing Assessment – March 31, 2017 - Two different updates sent, the

>>> last being May 1, 2017 – 90% complete.

>>>

>>> - Furnace Assessment – March 31, 2017 – Report originally sent May 2,

>>> 2017

>>>

>>> - Fire Protection – Attached is the June 29, 2017 report originally

>>> sent December 14, 2017

>>> Cheers,

>>>

>>> Philip Clarke

>>> PwC | Partner, Conseils et Transactions / Consulting & Deals

>>> T : +1 506 859-8820 <(506)%20859-8820>

>>> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>

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>>> please contact the sender and destroy all copies of this e-mail.

>>>

>>>

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>>> ce message par une personne autre que son destinataire sont interdits. Nous

>>> déclinons toute responsabilité à l'égard des pertes ou des dommages subis

>>> par une personne autre que le destinataire par suite de décisions ou de

>>> mesures fondées sur le contenu de cette communication ou autrement. Si vous

>>> avez reçu ce courriel par erreur, veuillez communiquer avec son expéditeur

>>> et en détruire toutes les copies.

>>>

>>

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>> détruire toutes les copies.

>>

>>

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> détruire toutes les copies.

>

>

-

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**Page 1255**  
**is not reviewed**  
**n'est pas révisée**

**Page 1256**  
**is under consultation**  
**est sous consultation**

**Pages 1257 to / à 1259**  
**are duplicates**  
**sont des duplicatas**

**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 8/16/2017 9:19 AM  
**Subject:** Re: On my way...

I have a hard stop at 1045. See you soon.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Wed, Aug 16, 2017 at 9:10 AM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

>  
> See you in 20.  
>  
> Sent from my BlackBerry 10 smartphone on the Rogers network.  
>

—

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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 8/14/2017 4:00 PM  
**Subject:** Re: Mushuau Capital Facilities and Special Initiatives Report

sure..i have a meeting at 11am so we need to be done by then. I also need information from INAC on the status of all the NL Hydro overhaul funding requests... NL Hydro is not proceeding with any work unless they are paid in advance.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Mon, Aug 14, 2017 at 3:49 PM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

> How about I stop in Wednesday morning?  
>  
>  
> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
> Atlantic Regional Office  
> P.O. Box 160  
> 40 Havelock Street  
> Amherst, Nova Scotia  
> B4H 3Z3  
>  
> 902-661-6252 <(902)%20661-6252> (phone)  
> 902-669-1102 <(902)%20669-1102> (blackberry)  
> 902-661-6237 <(902)%20661-6237> (fax)  
> >>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 8/14/2017 3:41  
> PM >>>  
> sure..I am around starting tomorrow all week. let me know what works for  
> you.  
>  
> Philip Clarke  
> PwC | Partner, Conseils et Transactions / Consulting & Deals  
> T : +1 506 859-8820 <(506)%20859-8820>  
> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
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> <http://www.pwc.com/ca>  
>  
> On Mon, Aug 14, 2017 at 3:37 PM, Erika McCallum <  
> Erika.McCallum@aandc-aadnc.gc.ca> wrote:  
>  
>> Again, it would be no problem to drop into the office on my way to work



>> to pick up reports and try to reduce the back and forth...

>>

>> Erika McCallum

>> Capital Program Officer

>> Indigenous and Northern Affairs Canada

>> Atlantic Regional Office

>> P.O. Box 160

>> 40 Havelock Street

>> Amherst, Nova Scotia

>> B4H 3Z3

>> 902-661-6252 <(902)%20661-6252> (phone)

>> 902-669-1102 <(902)%20669-1102> (blackberry)

>> 902-661-6237 <(902)%20661-6237> (fax)

>> >>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 8/14/2017 3:05

>> PM >>>

>> We will figure this out I am sure at some point.

>>

>> Philip Clarke

>> PwC | Partner, Conseils et Transactions / Consulting & Deals

>> T : +1 506 859-8820 <(506)%20859-8820>

>> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>

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>> <http://www.pwc.com/ca>

>>

>> On Mon, Aug 14, 2017 at 2:47 PM, Andree Maltais <

>> Andree.Maltais@aandc-aadnc.gc.ca> wrote:

>>

>>> Hi,

>>> Thanks Phil. Appreciate your patience.

>>>

>>> >>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 8/14/2017

>>> 1:44 PM >>>

>>> Andree - Not sure.. I believe it is because we use Nuance for pdf..and

>>> you do not. I will "print" them to pdf and submit them.

>>>

>>> Philip Clarke

>>> PwC | Partner, Conseils et Transactions / Consulting & Deals

>>> T : +1 506 859-8820 <(506)%20859-8820>

>>> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>

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>>>

>>> On Wed, Aug 9, 2017 at 2:42 PM, Andree Maltais <

>>> Andree.Maltais@aandc-aadnc.gc.ca> wrote:

>>>

>>>> Hi Phil,

>>>> Not sure what happened here....

>>>>

>>>>

>>>> ----- Forwarded message -----

>>>> From: "Reports Unit-AT / Unité de rapports-AT (AANDC/AADNC)" <  
>>>> AANDC.ReportsUnitAT-UniteRapportsAT.AADNC@aandc-aadnc.gc.ca>  
>>>> To: Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
>>>> Cc: Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca>  
>>>> Bcc:

>>>> Date: Wed, 09 Aug 2017 13:06:42 -0400  
>>>> Subject: Mushuau Capital Facilities and Special Initiatives Report  
>>>> Hi Erika,

>>>>  
>>>> A blank DCI was uploaded into both reporting requirements below. From  
>>>> the e-mail that Records uploaded, it looks as though Andree was sending a  
>>>> blank copy to you via e-mail.  
>>>> I've set the reporting requirement back to due while we await receipt  
>>>> of the actual report. If there is any further action needed, please let me  
>>>> know.

>>>>  
>>>> Recipient : 0032 - MUSHUAU INNU FIRST NATION  
>>>> DCI : 3866547  
>>>> Fiscal Year : 2016-2017  
>>>> Report Info : 3866547 - (3866547) - Capital Facilities and Maintenance  
>>>> Program Special Initiatives Report  
>>>> Sub-Description : April #1 \$2,122,400 includes copies of paid fuel  
>>>> receipts, fuel delivery slips and meter readings  
>>>> Current Status : Report is due

>>>>  
>>>>  
>>>> Recipient : 0032 - MUSHUAU INNU FIRST NATION  
>>>> DCI : 3866547  
>>>> Fiscal Year : 2016-2017  
>>>> Report Info : 3866547 - (3866547) - Capital Facilities and Maintenance  
>>>> Program Special Initiatives Report  
>>>> Sub-Description : Mar #1 \$2,122,400 includes copies of paid fuel  
>>>> receipts, fuel delivery slips and meter readings  
>>>> Current Status : Report is under initial review  
>>>> Assigned to : Atlantic Initial Review Group

>>>>  
>>>>  
>>>> Thanks,  
>>>> Jane

>>>>  
>>>> Report/Data Unit  
>>>> Agreement Services, Funding Services Aboriginal Affairs and Northern  
>>>> Development Canada (Atlantic)  
>>>> PO Box 160  
>>>> Amherst, NS B4H 3Z3  
>>>> Jane MacKinnon (902) 661-6399  
>>>> Fax: 1-902-661-6237 <(902)%20661-6237>

>>>>  
>>>>  
>>>>  
>>>>  
>>>>

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- > une personne autre que son destinataire sont interdits. Nous déclinons
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- >

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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** ATHelpDesk <AANDC.ATServiceDesk-ATCentredeservices.AADNC@aandc-aadnc.gc.ca>  
**CC:** Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca>, Erika McCallum <Erika...>  
**Date:** 8/10/2017 10:40 AM  
**Subject:** Re: INAC Reporting Uploads

Karl / Andree:

Manually - do you mean print them and fill them out...or print and scan and send?

Cheers!

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Thu, Aug 10, 2017 at 10:25 AM, ATHelpDesk <AANDC.ATServiceDesk-ATCentredeservices.AADNC@aandc-aadnc.gc.ca> wrote:

> Hi Andree and Phil,  
>  
> I am wondering if you might be able to just fill the PDF forms out  
> manually? I'm not too familiar with Nuance but from what I can tell it  
> looks like it can possibly have trouble filling out certain forms depending  
> on how they were created which may be the case here.  
>  
> Not too certain. If you fill the forms out manually does the information  
> save I am wondering?  
>  
> Thanks,  
> Karl  
>  
> >>> Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca> 8/9/2017 6:20 PM >>>  
> Hi,  
>  
> Just downloading the files? Never done this before maybe I am doing  
> something wrong.....  
>  
> IT help!!!  
>  
> Sent from my BlackBerry 10 smartphone on the Rogers network.  
> \*From: \*Philip Clarke (CA - ADVS)  
> \*Sent: \*Wednesday, August 9, 2017 5:25 PM  
> \*To: \*Andree Maltais  
> \*Cc: \*Tom Keagan; Erika McCallum; nick.paradisis@mifn.ca  
> \*Subject: \*Re: INAC Reporting Uploads  
>  
> Andree - When I open them they are not blank. Very odd... I am using  
> Nuance to fill them in. What are you using?

>  
> Philip Clarke  
> PwC | Partner, Conseils et Transactions / Consulting & Deals  
> T : +1 506 859-8820 <(506)%20859-8820>  
> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
> Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
> <(506)%20653-9463>  
> PricewaterhouseCoopers LLP  
> 633 Main Street, Suite 450,, Moncton NB E1C 9X9  
> http://www.pwc.com/ca  
>  
> On Wed, Aug 9, 2017 at 4:02 PM, Andree Maltais <  
> Andree.Maltais@aandc-aadnc.gc.ca> wrote:  
>  
>> Hi Phil,  
>>  
>> Received both ACRS reports, 2 invoices for housing study and 1 invoice  
>> for Fire Assessment. The other reports are blank. I see you noted no  
>> expenditures on many of them however I think you need to fill in the report  
>> to show this?  
>>  
>> tks  
>>  
>> >>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 8/9/2017 3:26  
>> PM >>>  
>> Andree:  
>>  
>> I have just uploaded the following reports to the SFE site. Please  
>> confirm receipt.  
>>  
>> \*SENT August 9, 2017\*  
>>  
>> - ACRS 1617  
>>  
>> - ACRS 1516  
>>  
>> - Housing Capacity Development - \$30k for educational materials - 1/1,  
>> 4/1 and 7/1 2017. We have no expenses coded against this project. I am not  
>> aware of any material actions on this project.  
>>  
>> - Housing Training - \$100k - 1/1 and 3/1. We have no expenses coded  
>> against this project. I am not aware of any material actions on this  
>> project.  
>>  
>> - FY2107 Fuel Reporting Final v2.  
>>  
>> - May 2017 and June 2017 Meter Readings  
>>  
>> - FY18 Spring Fuel Order Delivery Slip and Proforma Invoice  
>>  
>> - Housing Policy - \$100k - 1/1 and 3/1. We have no expenses coded  
>> against this project. I am not aware of any material actions on this  
>> project.  
>>  
>> - Housing Assessment - March 31, 2017 - Two different updates sent, the  
>> last being May 1, 2017 - 90% complete.

>>

>> - Furnace Assessment – March 31, 2017 – Report originally sent May 2,  
>> 2017

>>

>> - Fire Protection – Attached is the June 29, 2017 report originally sent  
>> December 14, 2017

>> Cheers,

>>

>> Philip Clarke

>> PwC | Partner, Conseils et Transactions / Consulting & Deals

>> T : +1 506 859-8820 <(506)%20859-8820>

>> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>

>> Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519

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>> PricewaterhouseCoopers LLP

>> 633 Main Street, Suite 450,, Moncton NB E1C 9X9

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>  
>

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**From:** Diane Wade  
**To:** McCallum, Erika  
**CC:** Sarson, Kriss  
**Date:** 8/9/2017 8:59 PM  
**Subject:** Fwd: Natuashish Operating Projects - July 2017  
**Attachments:** Part.002; Natuashish Operating Costs July Invoice 7889412.pdf; 7 - MIFN Acct 63043 as of July 31, 2017.pdf

Fyi

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> <SusanCorkum@nlh.nl.ca> 8/8/2017 12:10 PM >>>

Please see the attached file which contains the invoice for the operating costs associated with the Natuashish Diesel Plant for the month of July 2017. Included with the invoice is a detailed listing of the invoiced items which have been calculated with the agreed upon overheads.

The Mushuau Innu First Nation Accounts Receivable balance as of July 31, 2017 is **\$1,995,376.60. This account is seriously overdue and we would appreciate your prompt attention to this matter.**

Original documents have been sent in the mail. **If you should have any questions or concerns with this account please contact Mr. Rick Kennedy.**

Regards,

**Susan Corkum**  
**General Ledger - Accounting Clerk III**  
**Finance NL Hydro**  
**Newfoundland and Labrador Hydro - a Nalcor Energy company**  
**t. 709 733-5322 f. 709-570-5927**  
**e. [SusanCorkum@nlh.nl.ca](mailto:SusanCorkum@nlh.nl.ca)**  
**w. [www.nlh.nl.ca](http://www.nlh.nl.ca)**

**You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?**

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**From:** <p.philip.clarke@ca.pwc.com>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>, <"@INTL.invalid.do...>  
**CC:** "Andree Maltais" <Andree.Maltais@aandc-aadnc.gc.ca>, <bill.fergusonca@gm...>  
**Date:** 8/9/2017 3:49 PM  
**Subject:** Re: OUTSTANDING CAPITAL REPORTS/PROJECTS

Erika et all - see my comments below. Kris - Can you call me on 1) Water Treatment Project and 2) Store windows. Thanks!

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brénda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
To: <bill.fergusonca@gmail.com>  
Cc: "Andree Maltais" <Andree.Maltais@aandc-aadnc.gc.ca>, "Diane Wade" <Diane.Wade@aandc-aadnc.gc.ca>, "Kriss Sarson" <Kriss.Sarson@aandc-aadnc.gc.ca>, "Tom Keagan" <Tom.Keagan@aandc-aadnc.gc.ca>, Philip Clarke/CA/FAS/PwC@Americas-CA, <nick.paradisis@gmail.com>  
Date: 07/25/2017 06:16 PM  
Subject: OUTSTANDING CAPITAL REPORTS/PROJECTS

Hi Bill/Phil,

I hope you're both doing well.

I wanted to send a summary of the outstanding reports/projects so we can hopefully get them cleaned up and out of the way.

I have attached the required Capital Projects Report for completion for each reporting requirement to be submitted with associated invoicing/receipts.

The following funds are in 2016/17 PAYE and will be released upon receipt of final reports:

\$75,000 of \$150,000 Housing Renovations - (six renovation projects - \$25,000/per OR three additions - \$50,000 OR a combination). The following addresses were identified on the applications:

5 Benuen St.  
7 Benuen St.  
19 Katshinak St.  
22 Katshinak St.  
66 Katshinak St.

9 Mistenapeo St.  
11 Mistenapeo St.  
14 Mistenapeo St.  
18 Mistenapeo St.  
19 Mistenapeo St.

**REPORTS:**

Capital Projects Report ? Mar 1, 2017; Mar 31, 2017.

Status - Complete - Uploaded to SFE site - I only had details on what was purchased. I am not aware of the asset that was repaired, but do include the attached costs. We would need to follow up with the Toon Rich, Housing Director for details. Originally submitted April 26, 2017.

\*\$180,000 of \$230,000 Capacity Development - as discussed in the community last month, applications submitted for this funding indicate the following projects:

Preparation of educational materials (translation and Natuashish-specific) for residence and children regarding care/maintenance of a house and shared through a series of community meetings and classroom sessions in school - \$30,000.

Development of housing policy and Comprehensive Community Plan - \$100,000.

Contract management training, housing management training, on-site mentoring, project management training, construction oversight/education - \$100,000

\*Based on our conversation, I anticipate recovery on some of this funding.

I have sent a couple of e-mails to Alex Ker to obtain population projection information Kriss discussed with her last month but have not received a response to date. As discussed, I expect that some of the capacity funding will be able to be applied against the Comprehensive Community Plan. Do you know when the final report will be completed? Have you received any invoicing to date that you can report?

**REPORTS:**

Capital Projects Report (Capacity \$30,000) ? Jan 1, 2017; April 1, 2017; July 1, 2017.

Capital Projects Report (Capacity \$100,000) ? Jan 1, 2017; April 1, 2017.

Capital Projects Report (Capacity \$100,000) ? Jan 1, 2017; April 1, 2017.

Status - Submitted. Uploaded to SFE site. I am not aware of any significant activity with these projects. We should discuss...can the funding be rolled into FY18...could we kick something off now?

\$10,500 of \$20,300 Fuel Meter - do you have an update on the installation of the meter? I know last time I spoke to Nalcor, they were awaiting delivery of it.

**REPORTS:**

Capital Projects Report ? Mar 31, 2017.

Status - Still not installed. Uploaded to SFE site. Part is on order.

\$70,000 of \$100,000 Water Assessment ? Kriss advises this assessment should be completed this month. Please submit outstanding reporting.

**REPORTS:**

Capital Projects Report ? Jan 1, 2017; Feb 1, 2017; Mar 1, 2017; April 1, 2017.

Status - I have not been involved with this project and have no details with which to file a report. Kris - Can you give me a call on this?

\$21,400 of \$42,800 Housing Assessment ? have you received final invoicing from Fougere Menchenton? I have been back and forth with Emily to provide INAC's comments on the assessment but have not yet had the opportunity.

REPORTS:

Capital Projects Report ? Mar 31, 2017.

Status - Reports uploaded to SFE. No final invoicing yet - at 90% complete.

\$0 of \$25,000 Window Screen Replacement ? were you able to get in touch with the company hired for fabrication/installation? Do you have a completion date?

REPORTS:

(DCI#4548549) Activity and Expenditure Report - Jun 29, 2017.

Status - I have not been involved with this project and have no details with which to file a report. Kris - Can you give me a call on this?

\$0 of \$75,000 Furnace Assessment/Boiler Replacement ? Has it been completed? Have you received final invoicing from Northridge Developments on this project?

REPORTS:

Capital Projects Report ? Mar 31, 2017.

Status - Reports uploaded to SFE. Final invoice received.

\$0 of \$11,994 Fire Assessment ? Please submit outstanding reporting.

REPORTS:

(DCI#4548549) Activity and Expenditure Report - EM - June 29, 2017

Status - Reports uploaded to SFE.

\$0 of \$597,000 Airport Equipment ? Please submit outstanding reporting.

REPORTS:

(DCI#3866547) Capital Facilities & Maintenance Special Initiatives Report - Mar 31, 2017.

Status - Reports uploaded to SFE.

There are also submissions (4 of 8) that have been received for fuel but do not contain the required Capital Facilities and Maintenance Program

Special Initiatives Reports (DCI#3866547). Please let me know Phil if you are able to meet with Kriss and I to hopefully come to some resolution on this issue, as well as other issues pertaining to Nalcor/NL Hydro.

Status - Reports uploaded to SFE.

Finally, there are the Asset Condition Report System (ACRS) Projects Annual Report (Apr 30, 2016; Mar 30, 2017) and Community Infrastructure and Housing Annual Report (Mar 31, 2016; Apr 31, 2017) that are overdue. Phil, please let me know if you need me to send these to you again for your completion.

I'll be on vacation after Friday, July 28 for two weeks. Please contact me prior if there is anything you would like to discuss.

I think that's enough for today.

Have a good evening!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)[attachment "CAPITAL PROJECTS REPORT.PDF" deleted by Philip Clarke/CA/FAS/PwC]

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**From:** <p.philip.clarke@ca.pwc.com>  
**To:** <ATRecords@aandc-aadnc.gc.ca>, <AANDC.IMAT-GIAT.AADNC@aandc-aadnc.gc.ca>...  
**CC:** Tom Keagan <Tom.Keagan@aandc-aadnc.gc.ca>, <nick\_paradisis@mifn.ca>, <cr...  
**Date:** 8/9/2017 10:31 AM  
**Subject:** ACRS Report - 1516 and 1617  
**Attachments:** ACRS Annual report DeficienciesExportImport (2-32-09529) - 1516.xlsx; ACRS Annual Report DeficienciesExportImport (2-32-09529) 1617.xlsx

Erika:

I have sent the ACRS reports off to Cajetan to update. I do not have sufficient information to update them. Cajetan is copied on this email and can be reached at 709-478-8933. May I suggest that the capital working group review this report and provide an update. That group is in the best position, outside of Cajetan, to provide an update.

I have updated the 1617 report to note those items I understand have been addressed - fire inspection, store warehouse extension, healing lodge furnace repairs and certain investigations requested.

Cheers,

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>, Andree Maltais <Andre...>  
**Date:** 8/9/2017 9:55 AM  
**Subject:** Re: COMMUNITY INFRASTRUCTURE AND HOUSING ANNUAL REPORT

Erika:

Can you resend the blank report for your population/submission for 2015/16 and 2016/17. The file that was attached was an error message.

Thanks!

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Tue, Jun 6, 2017 at 12:19 PM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

> Hi Phil,  
>  
> Further to our meeting on Friday afternoon, please find 2014/15 Community  
> Infrastructure and Housing Annual Report as well as a blank report for your  
> population/submission for 2015/16 and 2016/17.  
>  
> Thanks!  
>  
>  
> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
> Atlantic Regional Office  
> P.O. Box 160  
> 40 Havelock Street  
> Amherst, Nova Scotia  
> B4H 3Z3  
>  
> 902-661-6252 <(902)%20661-6252> (phone)  
> 902-669-1102 <(902)%20669-1102> (blackberry)  
> 902-661-6237 <(902)%20661-6237> (fax)  
>

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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca>  
**CC:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>, Tom Keagan <Tom.Keaga...>  
**Date:** 8/8/2017 4:16 PM  
**Subject:** Re: MIFN Reporting

Perfect. Thanks!

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Tue, Aug 8, 2017 at 4:11 PM, Andree Maltais <Andree.Maltais@aandc-aadnc.gc.ca> wrote:

> Hi,  
>  
> Documents received and sent to Erika.  
>  
> Thank you Phil.  
>  
> >>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 8/8/2017 3:55  
> PM >>>  
> Andree:  
>  
> I have uploaded the following reports to the SFE site. Note the original  
> submission dates. Can you confirm receipt. Thanks!  
>  
> \*Capital\*  
>  
> Airport Equipment – March 31, 2017 – Last version of the report sent June  
> 12, 2017 (May 2, 2017, April 27, 2017 originally)  
>  
>  
> \*Electrification\*  
>  
> April 2017 – Sent May 4, 2017  
>  
> April 2016 – Sent May 1, 2017  
>  
> August 2016 – Sent May 1, 2017  
>  
> February 2017 – Sent May 1, 2017  
>  
> January 2017 – Sent May 1, 2017  
>  
> March 2017 – Sent May 1, 2017  
>  
>  
> Philip Clarke  
> PwC | Partner, Conseils et Transactions / Consulting & Deals

> T : +1 506 859-8820 <(506)%20859-8820>  
> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
> Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
> <(506)%20653-9463>  
> PricewaterhouseCoopers LLP  
> 633 Main Street, Suite 450,, Moncton NB E1C 9X9  
> <http://www.pwc.com/ca>  
>  
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>

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**Pages 1322 to / à 1323**  
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**Pages 1324 to / à 1325**  
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**Pages 1326 to / à 1328**  
**are duplicates**  
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**Page 1329**  
**is not reviewed**  
**n'est pas révisée**

**From:** <p.philip.clarke@ca.pwc.com>  
**To:** <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** <nick.paradisis@gmail.com>, "Tom Keagan" <Tom.Keagan@aandc-aadnc.gc.ca>, ...  
**Date:** 7/31/2017 2:31 PM  
**Subject:** Re: MIFN Project Report - P004376- Housing Assessment

Erika - I just resent this report..can you confirm receipt. Thanks!

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

From: Philip Clarke/CA/FAS/PwC  
To: ATRecords@aandc-aadnc.gc.ca,  
AANDC.IMAT-GIAT.AADNC@aandc-aadnc.gc.ca, "Diane Wade"  
<Diane.Wade@aandc-aadnc.gc.ca>@INTL  
Cc: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>,  
nick.paradisis@gmail.com, "Tom Keagan" <Tom.Keagan@aandc-aadnc.gc.ca>,  
bill.fergusonca@gmail.com  
Date: 04/26/2017 04:27 PM  
Subject: MIFN Project Report - P004376- Housing Assessment (via  
Notes)

To Whom This May Concern:

Please find attached the above note project report to March 31, 2017. The  
project is not yet complete - as the report is in draft.

[attachment "Fougere Menchenton Interim Invoice and Expenses.pdf" deleted  
by Philip Clarke/CA/FAS/PwC] [attachment "DCI MIFN P004376.PDF" deleted  
by Philip Clarke/CA/FAS/PwC]

A copy of the draft report is too large to email. It wil be sent by mail.

Diane:

I assume this project will need an unexpended funding plan to be approved.

My inclination is that this is straight forward - the consultant will  
complete her work in Q1 FY2018. Do you need anything formal on this  
project beyond the email? In the past we had just provided a letter to  
INAC outlining the plan.

Cheers,

Philip Clarke



PwC | Partner, Conseils et Transactions / Consulting & Deals

T : +1 506 859-8820

Courriel / Email : [p.philip.clarke@pwc.com](mailto:p.philip.clarke@pwc.com)

Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519

PricewaterhouseCoopers LLP

633 Main Street, Suite 450,, Moncton NB E1C 9X9

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are under consultation  
sont sous consultation**

**Pages 1338 to / à 1339**  
**are not reviewed**  
**ne sont pas revisées**

**From:** Erika McCallum  
**To:** ADVS), Philip Clarke (CA -  
**Date:** 7/27/2017 9:05 AM  
**Subject:** Re: INAC Capital Reporting

can you give me a call?

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

>>> "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com> 7/27/2017 8:46 AM >>>

Erika - Apologies but I am in Halifax...back in Moncton tomorrow. Can we do this same time tomorrow. I didnt realize you wanted it in person.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com (mailto:p.philip.clarke@ca.pwc.com)  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Thu, Jul 27, 2017 at 8:36 AM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

Hi Phil,  
Just to confirm, Kriss and I were going to come in to your office.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 ( tel:(902)%20661-6252 ) (phone)  
902-669-1102 ( tel:(902)%20669-1102 ) (blackberry)  
902-661-6237 ( tel:(902)%20661-6237 ) (fax)  
>>> p.philip.clarke@pwc.com 7/27/2017 8:28 AM >>>

more details » (

<https://www.google.com/calendar/event?action=VIEW&eid=Mm5uYzUwbGRrNGxkdjhbb3Q1YmQ4Z3QzMG0gZXJpa2EubWNjYWxsdW1AYWFuZGMtYWVkbmMuZ2MuY2E&tok=MjMjcC5waGlscXhlcmtlQHB3Yy5jb20wYmMwNzUxYWQ2ZTRjOTRIZjI1YjQxMmM2ZTIiY2E3ZmlxNGI2ZTky&ctz=America/>

Halifax&hl=en )

INAC Capital Reporting

When

Thu Jul 27, 2017 1pm – 2pm Atlantic Time - Halifax

Where

1-888-668-7002 ( tel:(888)%20668-7002 ) Code #6968710 Host 1291 (map (

<https://maps.google.com/maps?q=1-888-668-7002+Code+%236968710+Host+1291&hl=en> ))

Calendar

erika.mccallum@aandc-aadnc.gc.ca

Who

.

p.philip.clarke@pwc.com - organizer

.

erika.mccallum@aandc-aadnc.gc.ca

Going? Yes (

<https://www.google.com/calendar/event?action=RESPOND&eid=Mm5uYzUwbGRrNGxkdjh3Q1YmQ4Z3QzMg0gZXJpa2EubWNjYWxsdW1AYWFuZGMtYWFKbmMuZ2MuY2E&rst=1&tok=MjMjcC5waGlsaXAuY2xhcmtlQHB3Yy5jb20wYmMwNzUxYWQ2ZTRjOTRlZj11YjQxMmM2ZTIiY2E3ZmlxNGI2ZTky&ctz=America/Halifax&hl=en> ) - Maybe (

<https://www.google.com/calendar/event?action=RESPOND&eid=Mm5uYzUwbGRrNGxkdjh3Q1YmQ4Z3QzMg0gZXJpa2EubWNjYWxsdW1AYWFuZGMtYWFKbmMuZ2MuY2E&rst=3&tok=MjMjcC5waGlsaXAuY2xhcmtlQHB3Yy5jb20wYmMwNzUxYWQ2ZTRjOTRlZj11YjQxMmM2ZTIiY2E3ZmlxNGI2ZTky&ctz=America/Halifax&hl=en> ) - No (

<https://www.google.com/calendar/event?action=RESPOND&eid=Mm5uYzUwbGRrNGxkdjh3Q1YmQ4Z3QzMg0gZXJpa2EubWNjYWxsdW1AYWFuZGMtYWFKbmMuZ2MuY2E&rst=2&tok=MjMjcC5waGlsaXAuY2xhcmtlQHB3Yy5jb20wYmMwNzUxYWQ2ZTRjOTRlZj11YjQxMmM2ZTIiY2E3ZmlxNGI2ZTky&ctz=America/Halifax&hl=en> ) more options » (

<https://www.google.com/calendar/event?action=VIEW&eid=Mm5uYzUwbGRrNGxkdjh3Q1YmQ4Z3QzMg0gZXJpa2EubWNjYWxsdW1AYWFuZGMtYWFKbmMuZ2MuY2E&tok=MjMjcC5waGlsaXAuY2xhcmtlQHB3Yy5jb20wYmMwNzUxYWQ2ZTRjOTRlZj11YjQxMmM2ZTIiY2E3ZmlxNGI2ZTky&ctz=America/Halifax&hl=en> )

Invitation from Google Calendar ( <https://www.google.com/calendar/> )

You are receiving this courtesy email at the account erika.mccallum@aandc-aadnc.gc.ca because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at <https://www.google.com/calendar/> and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to modify your RSVP response. Learn More ( <https://support.google.com/calendar/answer/37135#forwarding> ).

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**Pages 1343 to / à 1345**  
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**From:** <p.philip.clarke@ca.pwc.com>  
**To:** <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** <nick.paradisis@mifn.ca>  
**Date:** 7/26/2017 7:53 AM  
**Subject:** Fw: WO#1259334 PO 153375 Fuel Flow Meter NAT  
**Attachments:** Part.002; Part.004; Part.006; Part.008; Part.010

Erika - Here is the update from NL Hydro on the fuel meter. Let me know how you want to report this given it was approved as set funding in FY17.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>  
— Forwarded by Philip Clarke/CA/FAS/PwC on 07/26/2017 07:51 AM —

**From:** RickKennedy@nlh.nl.ca  
**To:** Philip Clarke/CA/FAS/PwC@Americas-CA  
**Date:** 07/26/2017 07:42 AM  
**Subject:** Fw: WO#1259334 PO 153375 Fuel Flow Meter NAT

Hi Phil,

After some digging in purchasing, the Meter is on route to us today from the supplier, FYI. Installation would be probably 3-4 weeks after we receive it as specialized installation and setup is required.

Regards,

Rick Kennedy  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. RickKennedy@nlh.nl.ca  
w. www.nlh.nl.ca

You owe it to yourself, and your family, to make it home safely every day.  
What have you done today so that nobody gets hurt?

— Forwarded by Rick Kennedy/NLHydro on 07/26/2017 08:09 AM —

**From:** Charles Lacey <Charles.Lacey@kdpratt.com>  
**To:** "CharlesStrowbridge@nlh.nl.ca" <CharlesStrowbridge@nlh.nl.ca>,  
"Tyler Hancock" <tyler.hancock@kdpratt.com>

Cc: "AshleyBillard@nlh.nl.ca" <AshleyBillard@nlh.nl.ca>,  
"RickKennedy@nlh.nl.ca" <RickKennedy@nlh.nl.ca>, Keith Foster  
<keith.foster@kdpratt.com>  
Date: 07/25/2017 04:15 PM  
Subject: RE: WO#1259334 PO 153375 Fuel Flow Meter NAT

Hi Charles. It is actually leaving form here tomorrow. What is best wat to ship to you. Does Provincial Airlines drop off to you guys or you pick up from them ?

Regards,

Charles G. Lacey - Inside Sales  
K&D Pratt Instrumentation  
126 Glencoe Drive  
Mount Pearl , NL A1N 4S9 Canada

DIRECT PH: 1-709-724-7286  
FAX: 1-709-722-6975  
Charles.lacey@kdpratt.com  
www.kdpratt.com

Planning ? Supply ? Installation ? Service

From: CharlesStrowbridge@nlh.nl.ca [mailto:CharlesStrowbridge@nlh.nl.ca]  
Sent: July-25-17 3:59 PM  
To: Tyler Hancock <tyler.hancock@kdpratt.com>  
Cc: AshleyBillard@nlh.nl.ca; Charles Lacey <Charles.Lacey@kdpratt.com>;  
RickKennedy@nlh.nl.ca  
Subject: WO#1259334 PO 153375 Fuel Flow Meter NAT

Afternoon sir. Are you able to give us an update on the delivery of this meter ?

Charles Strowbridge  
Planner TRO Labrador  
P.O. Box 1780 Stn "B" Happy Valley, Labrador A0P-1E0  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. 709 896-2525 (EXT:7245) f. 709 896-8948  
e. CharlesStrowbridge@nlh.nl.ca  
w. www.nlh.nl.ca

You owe it to yourself, and your family, to make it home safely every day.

What have you done today so that nobody gets hurt?

From: Tyler Hancock <tyler.hancock@kdpratt.com>  
To: "AshleyBillard@nlh.nl.ca" <AshleyBillard@nlh.nl.ca>  
Cc: "CharlesStrowbridge@nlh.nl.ca" <CharlesStrowbridge@nlh.nl.ca>, "Charles Lacey" <Charles.Lacey@kdpratt.com>  
Date: 06/19/2017 09:31 AM  
Subject: RE: PO 153375 Fuel Flow Meter

Hi Ashley,

Thanks for the order. Just want to confirm this is for your quotation request 71758 OQ that you dealt with Charles with last week?

Regards,

Tyler Hancock | Inside Sales | Instrumentation  
126 Glencoe Drive | Mount Pearl, NL | A1N 4S9  
Direct: 709-724-7306 | F: 709-722-6975  
tyler.hancock@kdpratt.com | www.kdpratt.com

Planning ? Supply ? Installation ? Service

From: AshleyBillard@nlh.nl.ca [mailto:AshleyBillard@nlh.nl.ca]  
Sent: Monday, June 12, 2017 5:17 PM  
To: Tyler Hancock <tyler.hancock@kdpratt.com>  
Cc: CharlesStrowbridge@nlh.nl.ca  
Subject: PO 153375 Fuel Flow Meter

Tyler,  
Please see attached order per your quote.  
cc. Charles Strowbridge

Thanks

A

Ashley Billard  
Buyer  
Supply Chain Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. 709 737-4643 f. 709 737-1795  
e. AshleyBillard@nlh.nl.ca  
w. www.nlh.nl.ca

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**From:** <p.philip.clarke@ca.pwc.com>  
**To:** <RickKennedy@nlh.nl.ca>  
**CC:** <Erika.McCallum@aandc-aadnc.gc.ca>, <allan.r.macdonald@ca.pwc.com>, <nic...  
**Date:** 7/25/2017 3:16 PM  
**Subject:** MIFN Fuel Meter

Rick:

Can you get us a status update on the fuel meter? INAC funded \$20k, paid NL Hydro a deposit of \$10k. The funding is set - meaning it had to be spent in FY17.

It would be useful to have a status update in order to sort this out with INAC.

Erika - FYI.

Cheers,

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
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**From:** <p.philip.clarke@ca.pwc.com>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>, <""@INTL.invalid.do...>  
**Date:** 7/25/2017 10:02 AM  
**Subject:** Re: Fw: cutouts for natuashish.xlsx  
**Attachments:** Part.002

Thanks...let me know what timing works for you. Can you confirm receipt of the fuel report. Apologies for asking but not all my emails are getting through to INAC.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
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633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

**From:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**To:** Philip Clarke/CA/FAS/PwC@Americas-CA  
**Date:** 07/25/2017 09:56 AM  
**Subject:** Re: Fw: cutouts for natuashish.xlsx

ok, I'll get back to you. Any chance you can flip me the original spreadsheet for the fuel? It got jumbled in the upload.

Thanks!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <p.philip.clarke@ca.pwc.com> 7/25/2017 9:29 AM >>>  
Erika - This am is terrible...but am free pretty much Wednesday, Thursday and Friday of this week.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com

Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
To: Philip Clarke/CA/FAS/PwC@Americas-CA  
Date: 07/24/2017 04:22 PM  
Subject: Re: Fw: cutouts for natuashish.xlsx

Hi Phil, how does tomorrow at 11am work for a call?

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <p.philip.clarke@ca.pwc.com> 7/24/2017 3:51 PM >>>  
Erika:

Thanks for speaking with me today (again) on NL Hydro. Here is their request for advance payment on the cut-outs. The FY18 MIFN budget request was for \$52,000.

I would never agree to 100% advance payment. But I would be ok with 25% and balance on completion.

As agreed - let me know when your available this week to connect on these requests. Can you confirm receipt of this email. I want o make sure you received this, and the attachment.

Cheers,

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
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633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>  
—— Forwarded by Philip Clarke/CA/FAS/PwC on 07/24/2017 03:46 PM ——

From: "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
To: Philip Clarke/CA/FAS/PwC@Americas-CA  
Date: 07/24/2017 02:52 PM  
Subject: Fwd: cutouts for natuashish.xlsx

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
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Courriel / Email : p.philip.clarke@pwc.com  
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----- Forwarded message -----

From: <RickKennedy@nlh.nl.ca>  
Date: Wed, Jul 12, 2017 at 11:31 AM  
Subject: cutouts for natuashish.xlsx  
To: "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
Cc: GlennO'Brien@nlh.nl.ca, DerrickMaye@nlh.nl.ca, DMOore@nlh.nl.ca

Hi Phil,

As we discussed we would like to proceed with the transformer cutout out replacement this year in Natuashish. The budget on the project is \$51,000.00 and a costing sheet is prepared below outlining the expenses anticipated. We have budgeted 120 hour of OT on the project as the intent is to send a crew into the community and work 10-12 hours a day until the project is complete, approx 2 weeks. We are strapped for resources and our schedule is tight but we consider this work important from a reliability and safety perspective so if MIFN approves this capital work we would like to commence in mid to late Sept.

As with all Capital projects in Natuashish, we would like to have the funds up front before we start ordering materials and scheduling the crews. Do you think we could have the funds before the first of August if approved?

Regards,

Rick Kennedy  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. RickKennedy@nlh.nl.ca

w. www.nlh.nl.ca

You owe it to yourself, and your family, to make it home safely every day.  
What have you done today so that nobody gets hurt?

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**From:** <p.philip.clarke@ca.pwc.com>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>, <""@INTL.invalid.do...>  
**Date:** 7/25/2017 10:00 AM  
**Subject:** Re: Fw: cutouts for natuashish.xlsx  
**Attachments:** Part.002; MIFN - FY2017 Fuel Reporting INAC - FINAL v2 June 17.xlsx; MIFN - FY2017 Fuel Reporting INAC - FINALv2 June 17.pdf

Erika - Thanks.

Here you go.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

**From:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**To:** Philip Clarke/CA/FAS/PwC@Americas-CA  
**Date:** 07/25/2017 09:56 AM  
**Subject:** Re: Fw: cutouts for natuashish.xlsx

ok, I'll get back to you. Any chance you can flip me the original spreadsheet for the fuel? It get jumbled in the upload.

Thanks!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)

>>> <p.philip.clarke@ca.pwc.com> 7/25/2017 9:29 AM >>>

Erika - This am is terrible...but am free pretty much Wednesday, Thursday and Friday of this week.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820

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**n'est pas révisée**

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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 7/24/2017 11:12 AM  
**Subject:** Re: FUEL

Thanks Erika... I have let Woodward's know.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
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On Mon, Jul 24, 2017 at 11:05 AM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

> Hi Phil,  
>  
> I have inquired and the funds should be deposited this week (Wednesday or  
> Thursday). Sorry for the delay.  
>  
>  
> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
> Atlantic Regional Office  
> P.O. Box 160  
> 40 Havelock Street  
> Amherst, Nova Scotia  
> B4H 3Z3  
>  
> 902-661-6252 <(902)%20661-6252> (phone)  
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>

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**From:** IM-AT / GI-AT (AANDC/AADNC)  
**To:** Erika McCallum  
**Date:** 7/21/2017 9:27 AM  
**Subject:** Fwd: MIFN FY17 Q4 and Annual Fuel Report - Revised  
**Attachments:** MIFN - FY2017 Fuel Reporting INAC - FINAL v2 June 17.xlsx; MIFN - FY2017 Fuel Reporting INAC - FINALv2 June 17.pdf

Good Morning,

Could you provide more information on where to link this in GCIMS? Thanks

Aimie

>>> <p.philip.clarke@ca.pwc.com> 7/20/2017 3:53 PM >>>  
To Whom This May Concern:

Please find attached a revised FY17 fuel report. There is no change in volumes...just a change in the time of the price change driven by FIFO accounting rules.

Cheers,

**Philip Clarke**

PwC | Partner, Conseils et Transactions / Consulting & Deals

T : +1 506 859-8820

Courriel / Email : p.philip.clarke@pwc.com

Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519

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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 7/18/2017 5:19 PM  
**Subject:** Re: MIFN

Amcon would be ok as they get cash.. Consol No. Less money for them. Would need legal to weigh in. Possible option.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
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<http://www.pwc.com/ca>

On Tue, Jul 18, 2017 at 5:07 PM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

> Would they be receptive to that?

>

> Sent from my BlackBerry 10 smartphone on the Rogers network.

> \*From: \*Philip Clarke (CA - ADVS)

> \*Sent: \*Tuesday, July 18, 2017 5:03 PM

> \*To: \*Erika McCallum

> \*Subject: \*Re: MIFN

>

> this is subject to legal sign off but one could pay them and set off

> against the prime...

>

> Philip Clarke

> PwC | Partner, Conseils et Transactions / Consulting & Deals

> T : +1 506 859-8820 <(506)%20859-8820>

> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>

> Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519

> <(506)%20653-9463>

> PricewaterhouseCoopers LLP

> 633 Main Street, Suite 450,, Moncton NB E1C 9X9

> <http://www.pwc.com/ca>

>

> On Tue, Jul 18, 2017 at 4:47 PM, Erika McCallum <

> Erika.McCallum@aandc-aadnc.gc.ca> wrote:

>

>> Open to options...on the way to Goose now.

>>

>> Sent from my BlackBerry 10 smartphone on the Rogers network.

>> \*From: \*Philip Clarke (CA - ADVS)

>> \*Sent: \*Tuesday, July 18, 2017 4:35 PM

>> \*To: \*Tom Keagan; Erika McCallum

>> \*Cc: \*Bill Ferguson; nick.paradisis@mifn.ca

>> \*Subject: \*Re: MIFN

>>

>> Erika:

>>

>> Just following up on the fuel funds....checked the bank today and still

>> nothing. Received a call from Woodward's today making inquiries on payment.

>> It is quickly becoming an issue for them. Can you follow up and provide an

>> estimate of when we should received the funds?

>>

>> On the second matter - Amcon is a sub contractor on a project. Prime was

>> Consol - otherwise known in Natuashish as the Florida homes. There is no

>> direct contractual relationship between MIFN and Amcon. They should be

>> looking to Consol for payment. There is ongoing litigation here.

>>

>> If they are a key player moving forward then there maybe some options to

>> resolve it, subject to legal advice.

>>

>> Took forward to hearing from you.

>>

>> Cheers!

>>

>>

>> Philip Clarke

>> PwC | Partner, Conseils et Transactions / Consulting & Deals

>> T : +1 506 859-8820 <(506)%20859-8820>

>> Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>

>> Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519

>> <(506)%20653-9463>

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>> <http://www.pwc.com/ca>

>>

>> On Fri, Jul 14, 2017 at 10:17 AM, Erika McCallum <

>> Erika.McCallum@aandc-aadnc.gc.ca> wrote:

>>

>>> Hi Phil,

>>>

>>> To follow up on your inquiry re: fuel funds, the amendment was held up

>>> somewhere along the way but has been completed and will be sent priority.

>>>

>>> Question for you: Can you tell me the back story of an outstanding bill

>>> (release of holdback) for Amcon Limited? I have an invoice dated

>>> 2012/12/05 in the amount of \$13,643.65. From what I am piecing together,

>>> it appears to be the foundation systems for the "Florida" homes.

>>>

>>> Wondering the position of MIFN regarding the outstanding balance.

>>>

>>> I spoke to Nick yesterday and he's going to do some digging but

>>> authorized me to pose the question to you. This company has been

>>> approached for the duplex project but have raised this as an impediment to

>>> their involvement.

>>>

>>>

>>> Erika McCallum

>>> Capital Program Officer

>>> Indigenous and Northern Affairs Canada

>>> Atlantic Regional Office

>>> P.O. Box 160

>>> 40 Havelock Street

>>> Amherst, Nova Scotia

>>> B4H 3Z3

>>>

>>> 902-661-6252 <(902)%20661-6252> (phone)

>>> 902-669-1102 <(902)%20669-1102> (blackberry)

>>> 902-661-6237 <(902)%20661-6237> (fax)

>>>

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>

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**Pages 1392 to / à 1396**  
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**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 7/18/2017 12:26 PM  
**Subject:** Re: Province of Newfoundland - Airport Agreement

Erika:

I spoke to Jason this morning..INAC advanced \$278,561 to PNL. The invoices they have total about \$210k..they are just reviewing internally and will confirm by early next week.

Cheers.

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450,, Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Thu, Jul 6, 2017 at 4:52 PM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

> Hello Barry and Jason,  
>  
> I am looking for invoicing for the 2016/17 FY for reimbursement for the  
> airport agreement in the amount of \$278,561.  
>  
> Might you be the right person/people to help me with this and - if not -  
> can you direct me accordingly?  
>  
> Thanks so much!  
>  
>  
> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
> Atlantic Regional Office  
> P.O. Box 160  
> 40 Havelock Street  
> Amherst, Nova Scotia  
> B4H 3Z3  
>  
> 902-661-6252 <(902)%20661-6252> (phone)  
> 902-669-1102 <(902)%20669-1102> (blackberry)  
> 902-661-6237 <(902)%20661-6237> (fax)  
>

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**Page 1399**  
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**Pages 1400 to / à 1402**  
**are under consultation**  
**sont sous consultation**

**Pages 1403 to / à 1404**  
**are duplicates**  
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**Pages 1405 to / à 1407  
are not reviewed  
ne sont pas revisées**

**From:** "Philip Clarke (CA - ADVS)" <p.philip.clarke@pwc.com>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**CC:** <ellsworthb@gov.nl.ca>, <jasonwilliams@gov.nl.ca>, Bill Ferguson <bill.f...  
**Date:** 7/17/2017 2:59 PM  
**Subject:** Re: Province of Newfoundland - Airport Agreement

Erika - I just left a voice message for Barry to connect with me on this.  
Cheers!

Philip Clarke  
PwC | Partner, Conseils et Transactions / Consulting & Deals  
T : +1 506 859-8820  
Courriel / Email : p.philip.clarke@pwc.com <p.philip.clarke@ca.pwc.com>  
Adjoint(e) / Assistant : Brenda M Raynes | T : +1 506 653-9463 ext. 6519  
PricewaterhouseCoopers LLP  
633 Main Street, Suite 450., Moncton NB E1C 9X9  
<http://www.pwc.com/ca>

On Thu, Jul 6, 2017 at 4:52 PM, Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

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>  
> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
> Atlantic Regional Office  
> P.O. Box 160  
> 40 Havelock Street  
> Amherst, Nova Scotia  
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>  
> 902-661-6252 <(902)%20661-6252> (phone)  
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>  
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**Pages 1410 to / à 1411  
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sont sous consultation**



**Page 1412**  
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**From:** <RickKennedy@nlh.nl.ca>  
**To:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 7/17/2017 11:40 AM  
**Subject:** Re: LEAD IN/HYDRO POLES FOR RESIDENTIAL CONSTRUCTION - NATUASHISH  
**Attachments:** Part.002; Part.003

Yes, there is an allocated capital service extension budget as well as an upgrading capital budget. Like all other capital we would need the money up front (after the technical assessment determines the cost) before we commence.

Rick Kennedy  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. RickKennedy@nlh.nl.ca  
w. www.nlh.nl.ca

You owe it to yourself, and your family, to make it home safely every day.  
What have you done today so that nobody gets hurt?

**From:** "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
**To:** RickKennedy@nlh.nl.ca  
**Date:** 07/17/2017 11:58 AM  
**Subject:** Re: LEAD IN/HYDRO POLES FOR RESIDENTIAL CONSTRUCTION - NATUASHISH

Thanks Rick. I just spoke to Glenn. He indicated there is a budget for this. Does this get rolled over? The new construction would occur between existing serviced homes.

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <RickKennedy@nlh.nl.ca> 7/17/2017 11:20 AM >>>  
Hi Erika,

The information on the electrical services required for each home would be the exclusive responsibility of the contractor(s) erecting the homes or possibly the MIFN project managers. Unfortunately, we don't have the means of knowing that until the contractor provides us with it.

Sorry, but as soon as that info is obtained we can assist a tech to the project to determine the cost to provide power to the homes.

Thanks

Rick Kennedy  
Manager TRO Labrador  
Transmission & Rural Ops  
TRO Management  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. (709) 896-2525 ext 7250 f. (709) 896-8948  
e. RickKennedy@nlh.nl.ca  
w. www.nlh.nl.ca

You owe it to yourself, and your family, to make it home safely every day.  
What have you done today so that nobody gets hurt?

From: "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca>  
To: <RickKennedy@nlh.nl.ca>  
Cc: <GlennO'Brien@nlh.nl.ca>  
Date: 07/17/2017 11:29 AM  
Subject: Re: LEAD IN/HYDRO POLES FOR RESIDENTIAL CONSTRUCTION -  
NATUASHISH

Hi Rick and Glenn,

I have been unsuccessful to date obtaining this information. I called this morning and the message indicates the office is closed.

Can you recommend another method of obtaining this information?

Thanks so much!

Erika McCallum  
Capital Program Officer  
Indigenous and Northern Affairs Canada  
Atlantic Regional Office  
P.O. Box 160  
40 Havelock Street  
Amherst, Nova Scotia  
B4H 3Z3

902-661-6252 (phone)  
902-669-1102 (blackberry)  
902-661-6237 (fax)  
>>> <RickKennedy@nlh.nl.ca> 6/29/2017 10:26 AM >>>

Hi Erika,

I'm currently on vacation however the best approach is to have whoever is overseeing this project call Hydro's customer service and request a technical assessment on the additional homes in Natuashish. This is very important for costing as well as routing and availability generation (which should be ok). I've cc Glenn O'Brien in this reply as he is the Manager of this department, if you have any further questions he would be your contact until I return on the 11th of July.

Thanks  
Rick

Sent from my iPhone

> On Jun 29, 2017, at 9:19 AM, Erika McCallum  
<Erika.McCallum@aandc-aadnc.gc.ca> wrote:  
>  
> Hi Rick,  
>  
> We're looking at potential new home construction in Natuashish and the contractor is asking about the availability of the above in the community.  
>  
> Can you advise?  
>  
> Thanks so much.  
>  
>  
> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
> Atlantic Regional Office  
> P.O. Box 160  
> 40 Havelock Street  
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> 902-661-6237 (fax)

**Pages 1416 to / à 1422**

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**Pages 1423 to / à 1424**  
**are not reviewed**  
**ne sont pas revisées**

**From:** "Dunbar, Ryan" <rdunbar@dillon.ca>  
**To:** Erika McCallum <Erika.McCallum@aandc-aadnc.gc.ca>  
**Date:** 7/14/2017 4:47 PM  
**Subject:** Re: MIFN

I reached out to Nick to offer to set up a call to discuss but have yet to receive a response.

I do know that Mark Butler has heard from Nick on a scope we sent him for support of engineering services.

Have a great weekend.  
- Ryan

On Jul 14, 2017 4:30 PM, "Erika McCallum" <Erika.McCallum@aandc-aadnc.gc.ca> wrote:

> Hi Lynn & Ryan,  
>  
> Can you tell me if you've had the opportunity to speak to Nick Paradisis  
> to provide a reference for Carnihan Property Management?  
>  
> Thanks!  
>  
>  
> Erika McCallum  
> Capital Program Officer  
> Indigenous and Northern Affairs Canada  
> Atlantic Regional Office  
> P.O. Box 160  
> 40 Havelock Street  
> Amherst, Nova Scotia  
> B4H 3Z3  
>  
> 902-661-6252 <(902)%20661-6252> (phone)  
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>

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**Page 1426**

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**Page 1427**  
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**Pages 1428 to / à 1434  
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sont sous consultation**

**Pages 1435 to / à 1438**  
**are duplicates**  
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**Page 1439**  
**is under consultation**  
**est sous consultation**

**Pages 1440 to / à 1441**  
**are duplicates**  
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**Pages 1442 to / à 1443  
are under consultation  
sont sous consultation**

**Page 1444**  
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**Pages 1445 to / à 1446**  
**are not reviewed**  
**ne sont pas revisées**



**Pages 1447 to / à 1449  
are under consultation  
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**Pages 1450 to / à 1457**

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**Pages 1458 to / à 1460**  
**are not reviewed**  
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**Pages 1461 to / à 1462  
are under consultation  
sont sous consultation**

**Pages 1463 to / à 1471**  
**are duplicates**  
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**Pages 1472 to / à 1473**  
**are not reviewed**  
**ne sont pas revisées**

**Page 1474**  
**is a duplicate**  
**est un duplicata**

**Pages 1475 to / à 1478**  
**are not reviewed**  
**ne sont pas revisées**



**Pages 1479 to / à 1480  
are under consultation  
sont sous consultation**

**Page 1481**  
**is a duplicate**  
**est un duplicata**

**From:** Diane Wade  
**To:** McCallum, Erika  
**Date:** 7/6/2017 4:22 PM  
**Subject:** Fwd: Natuashish Operating Projects - June 2017  
**Attachments:** Part.002; Natuashish Operating Costs June 2017 Invoice 7852691.pdf; 6 - MIFN Acct 63043 as of June 30, 2017.pdf

FYI

Diane Wade,  
Manager, Infrastructure and Community Planning  
Indigenous and Northern Affairs Canada/Government of Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 902-661-6364/cell: 902-669-0540

Gestionnaire, Infrastructures et aménagement communautaire,  
Affaires autochtones et du Nord Canada/Gouvernement du Canada  
diane.wade@aandc-aadnc.gc.ca /Tel: 661-6364/cell: 902-669-0540  
>>> <SusanCorkum@nlh.nl.ca> 7/6/2017 1:58 PM >>>

Please see the attached file which contains the invoice for the operating costs associated with the Natuashish Diesel Plant for the month of June 2017. Included with the invoice is a detailed listing of the invoiced items which have been calculated with the agreed upon overheads.

The Mushuau Innu First Nation Accounts Receivable balance as of June 30, 2017 is **\$2,060,950.96. This account is seriously overdue and we would appreciate your prompt attention to this matter.**

Original documents have been sent in the mail. **If you should have any questions or concerns with this account please contact Mr. Rick Kennedy.**

Regards,

**Susan Corkum**  
General Ledger - Accounting Clerk III  
Finance NL Hydro  
Newfoundland and Labrador Hydro - a Nalcor Energy company  
t. 709 733-5322 f. 709-570-5927  
e. [SusanCorkum@nlh.nl.ca](mailto:SusanCorkum@nlh.nl.ca)  
w. [www.nlh.nl.ca](http://www.nlh.nl.ca)

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**Pages 1483 to / à 1484**  
**are not reviewed**  
**ne sont pas revisées**

**From:** Diane Wade <diane.wade@aandc-aadnc.gc.ca>  
**To:** Tom.Keagan@aandc-aadnc.gc.ca, Erika.McCallum@aandc-aadnc.gc.ca, Kriss.Sa...  
**CC:** Rosemary.GlynnConrad@aandc-aadnc.gc.ca  
**Date:** 7/6/2017 8:43 AM  
**Subject:** Re: Dillon Consulting Limited

I think this is a solid start and has almost all elements we'd require. We can look at pulling out key criteria and breaking it out further with program needs in mind.

We need to tie in what we want (can legally do) re Nalcor.  
Di

Diane Wade  
Indigenous and Northern Affairs Canada  
Government of Canada  
Atlantic Region  
Tel: 902-669-0540  
Diane.wade@aandc.gc.ca

Affaires Autochtones et du Nord Canada  
Gouvernement du Canada  
Région atlantique  
Tel: 902-669-0540  
Diane.wade@aandc.gc.ca

From: Erika McCallum  
Sent: Wednesday, July 5, 2017 4:36 PM  
To: Tom Keagan; Kriss Sarson; Diane Wade  
Subject: Fw: Dillon Consulting Limited

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Dunbar, Ryan <rdunbar@dillon.ca>  
Sent: Wednesday, July 5, 2017 4:31 PM  
To: Erika McCallum  
Cc: Mark Butler  
Subject: Fwd: Dillon Consulting Limited

Hi Erika.

Please see attached the information we provided to former Chief Gregory Rich. The offer of services outlined an approach we felt would be most effective at attempting to address some of the issues and concerns we heard in previous conversations with both John Higham, as well as Chief Rich and Nick Paradisis. Our approach to this would remain similar. Working with the existing operations staff and leadership towards development of a strategy to address long term issues and concerns. Ideally, this approach would also include INAC to support the logistics of scheduling and budgeting.

We attempted to provide support to the community leadership on the boilers at the school, as well as training and capacity opportunities for a few of their support staff.

Nick reached out to Mark last night to discuss the approach we outlined in our original meeting. They have scheduled a conference call for next week.

If you have any questions or would like additional information I would be happy to give you a call.

- Ryan  
Ryan Dunbar  
Associate  
Dillon Consulting Limited  
1149 Smythe Street  
Suite 200  
Fredericton, New Brunswick, E3B 3H4  
T - 506.444.9717 ext. 5126  
F - 506.444.8821  
M - 506.476.4526  
RDunbar@dillon.ca  
www.dillon.ca

Please consider the environment before printing this email

----- Forwarded message -----

From: Butler, Mark <mbutler@dillon.ca>  
Date: Tue, Feb 23, 2016 at 8:54 AM  
Subject: Dillon Consulting Limited  
To: kanikue@gmail.com  
Cc: John Higham <John.Higham@chignectogroup.com>, Ryan Dunbar <rdunbar@dillon.ca>

Chief Rich:

Recently,

John Higham of Chignecto Consulting Group Incorporated contacted Dillon Consulting Limited to explore interest in building a relationship with your community. I have taken the liberty of copying John on this email, as it is my understanding you will be meeting with John in Goose Bay regarding other business this week. We have met with John to discuss the content of our letter and he can provide you with additional context regarding its content should you wish to discuss it further with him.

You can contact me anytime  
if you would like to discuss our company further. We look forward to hearing from you.

Mark

Mark Butler, P.  
Eng, LEED AP

Partner

Dillon Consulting Limited  
274 Sydney Street,  
Suite 200  
Saint John, New  
Brunswick, E2L 0A8  
T - 506.633.5000 ext. 5411  
F - 506.633.5110  
MButler@dillon.ca  
www.dillon.ca

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**Pages 1497 to / à 1505**

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**Pages 1506 to / à 1507**  
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# June 2015

June 2015							July 2015						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6	1	2	3	4	5	6	7
7	8	9	10	11	12	13	8	9	10	11	12	13	14
14	15	16	17	18	19	20	15	16	17	18	19	20	21
21	22	23	24	25	26	27	22	23	24	25	26	27	28
28	29	30					29	30					

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
May 31 - Jun 6	<b>May 31</b>	<b>Jun 1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>
			11:00am 12:00pm Prepare funding summary for Sheshatshiu	2:00pm 3:00pm Conference Call re: Climate Change Risk 2:00pm 3:00pm Meeting HC - Risk Modeling Project for	8:30am 12:00pm CMM - ARCS school (CMM office)	10:30am 11:30am Default Assessment Tool Process (ATExec Boardroom) - Spicer, Danielle (AADNC/AANDC)	
Jun 7 - 13	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>	<b>13</b>
	8:30am 4:30pm Mushuau & Sheshatshiu trip	8:30am 4:30pm Mushuau & Sheshatshiu trip	8:30am 4:30pm Mushuau & Sheshatshiu trip	8:30am 4:30pm Mushuau & Sheshatshiu trip 1:30pm 2:30pm Monthly Clean Water Meeting (ATE	8:30am 4:30pm Mushuau & Sheshatshiu trip	8:30am 4:30pm Mushuau & Sheshatshiu trip	
Jun 14 - 20	<b>14</b>	<b>15</b>	<b>16</b>	<b>17</b>	<b>18</b>	<b>19</b>	<b>20</b>
			8:45am 9:45am BI-WEEKLY ENGINEERING/CAPI 10:00am 2:30pm All Staff (Burgess Hall - Trinity St. Stephen's)		3:30pm 4:30pm Meeting to discuss Mushuau Letters (ATKitpu/Cihplak n) - Olscamp, William (AADNC/AANDC)	2:00pm 2:45pm NPSW Event: Closing Ceremonies (Kitpu) - Cadman, Kirby (AADNC/AANDC)	
Jun 21 - 27	<b>21</b>	<b>22</b>	<b>23</b>	<b>24</b>	<b>25</b>	<b>26</b>	<b>27</b>
		2:00pm 3:00pm SIFN - teleconference (teleconference) - Ed 3:00pm 4:00pm De-brief for DIAND RFSO #1000163121	12:00pm 12:30pm Short discussion regarding the de-bri 3:00pm 4:00pm De-brief for DIAND RFSO #1000163121	8:30am 4:30pm Sheshatshiu - site visit	8:30am 4:30pm Sheshatshiu - site visit	8:30am 4:45pm Sheshatshiu - site visit	
Jun 28 - Jul 4	<b>28</b>	<b>29</b>	<b>30</b>	<b>Jul 1</b>	<b>2</b>	<b>3</b>	<b>4</b>
			9:00am 10:00am Funding Services Sta 1:00pm 2:30pm Change in Boardroo 2:30pm 3:30pm BI-WEEKLY ENGINEE				

# July 2015

July 2015							August 2015						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	1	2	3	4	2	3	4	5	6	7	8
12	13	14	15	16	17	18	9	10	11	12	13	14	15
19	20	21	22	23	24	25	16	17	18	19	20	21	22
26	27	28	29	30	31		23	24	25	26	27	28	29
							30	31					

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	<b>Jun 28</b>	<b>29</b>	<b>30</b>	<b>Jul 1</b>	<b>2</b>	<b>3</b>	<b>4</b>
Jun 28 - Jul 4					1:00pm 1:30pm Chief's Concerns regarding Furnaces in Homes in Natuashish (RDG's Office) - McDonell, Christopher (AADNC		
	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>
Jul 5 - 11				3:00pm 4:00pm Engineering and Technical Services - RFSO 1000163121 Results - WSP Canada Inc. Request	10:00am 12:00pm Eskasoni Flood Study		
	<b>12</b>	<b>13</b>	<b>14</b>	<b>15</b>	<b>16</b>	<b>17</b>	<b>18</b>
Jul 12 - 18		3:00pm 4:00pm Sheshatshiu school issue (ATExec Boardroom) - Maltais, Andree (AADNC/AANDC)	9:00am 10:00am Funding Services Staff Meeting (Kitpu- 2nd Floor Boardroom) - Rushton, Karen (AA	1:30pm 2:30pm Employee Meeting on Succession Planning (Kitpu, Halifax Boardroom) - Hache, Katherine			
	<b>19</b>	<b>20</b>	<b>21</b>	<b>22</b>	<b>23</b>	<b>24</b>	<b>25</b>
Jul 19 - 25		8:30am 4:30pm Sheshatshiu - Lagoon	8:30am 4:30pm Sheshatshiu - Lagoon	8:30am 4:30pm Sheshatshiu - Lagoon	8:30am 4:30pm Sheshatshiu - Lagoon	8:30am 4:30pm Sheshatshiu - Lagoon	
	<b>26</b>	<b>27</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>31</b>	<b>Aug 1</b>
Jul 26 - Aug 1		9:00am 10:00am BI-WEEKLY ENGINEERING/CAPI TAL UNIT STAFF MEETINGS (ATExec Boardroom) - Lewis,	12:00pm 12:30pm Farewell Get-Together for Denis Carignan (Executive Office) - McDonell, Christoph				

# September 2015

September 2015							October 2015						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
6	7	8	9	10	11	12	4	5	6	7	8	9	10
13	14	15	16	17	18	19	11	12	13	14	15	16	17
20	21	22	23	24	25	26	18	19	20	21	22	23	24
27	28	29	30				25	26	27	28	29	30	31

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Aug 30 - Sep 5	<b>Aug 30</b>	<b>31</b>	<b>Sep 1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
					9:00am 10:00am GA Part A Information Session (AANDC CO 10:00am 11:00am MIFN Agenda (My Office) - Boucher, M		
Sep 6 - 12	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>
					9:00am 10:00am BI-WEEKLY ENGINEERING/CAPI 1:00pm 2:00pm HC/AANDC Meeting (AANDC CONF Amh	9:00am 10:45am Mushuau Co-manag 10:00am 3:00pm Presentation from P 3:00pm 4:00pm Prepare for Pictou	
Sep 13 - 19	<b>13</b>	<b>14</b>	<b>15</b>	<b>16</b>	<b>17</b>	<b>18</b>	<b>19</b>
		8:30am 4:30pm Pictou Landing API	12:00pm 1:00pm RFSO De-brief - Please note time change (11 a.m. EST) (Your desk) - Grace, Kimberley (AADNC/	10:30am 12:00pm Trip Planning & Strategy (AANDC CONF Amh 3:00pm 4:30pm RFSO De-brief (your desk) - Grace, Kimberley (	9:00am 9:45am MIFN and NL Hydro (+1 800 726 8107, access code : Philip Clarke/CA/FAS/PwC	10:00am 10:45am AANDC O&M Discussion (+1 800 7 11:00am 12:00pm API - Pictou Landing (AANDC CONF Amh	
Sep 20 - 26	<b>20</b>	<b>21</b>	<b>22</b>	<b>23</b>	<b>24</b>	<b>25</b>	<b>26</b>
	2:30pm 7:30pm Mushuau	6:00am 5:00pm Mushuau 9:00am 10:00am BI-WEEKLY ENGINEERING/CAPI TAL UNIT STAFF ME	8:30am 4:30pm	8:30am 4:30pm	8:30am 4:30pm	8:30am 4:30pm	
Sep 27 - Oct 3	<b>27</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>Oct 1</b>	<b>2</b>	<b>3</b>
		3:45pm 4:00pm Natuashish (RDG's Office) - McDonell, Christopher (AADNC/AANDC)					

# October 2015

October 2015							November 2015						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
4	5	6	7	8	9	10	1	2	3	4	5	6	7
11	12	13	14	15	16	17	8	9	10	11	12	13	14
18	19	20	21	22	23	24	15	16	17	18	19	20	21
25	26	27	28	29	30	31	22	23	24	25	26	27	28

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Sep 27 - Oct 3	Sep 27	28	29	30	Oct 1	2	3
					11:00am 12:00pm Peer Review - Indian Brook & Eel River Bar (HR Boardroom) - Audibert, Justin (AADNC/AANDC)	2:00pm 3:00pm Annual Performance Inspection Interactive Software Tool-Delegated (Interactive Confere	
Oct 4 - 10	4	5	6	7	8	9	10
	8:30am 4:30pm AWWA Conference in St John's	8:30am 4:30pm AWWA Conference in St John's 9:00am 10:00am BI-WEEKLY ENGINEERING/CAPI	8:30am 4:30pm AWWA Conference in St John's 9:00am 10:00am Funding Services Staff Meeting (Kitpu	8:30am 4:30pm AWWA Conference in St John's	8:30am 4:30pm Vacation 2:00pm 3:00pm RDG's Debrief- IRT Meeting-Delegated (AANDC CONF Amh	8:30am 4:30pm Vacation	
Oct 11 - 17	11	12	13	14	15	16	17
		8:30am 4:30pm Holiday	8:30am 12:00pm Doctor 1:00pm 2:30pm Atlantic Regional Op 2:00pm 3:00pm 2015 - 2016 Mid-year Revie	1:00pm 2:00pm ENG/CAP STAFF MEETING (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - L			
Oct 18 - 24	18	19	20	21	22	23	24
		8:30am 4:30pm Potlotek - Working Group	8:30am 4:30pm Potlotek-Eskasoni - 9:00am 10:30am Ongoing Discussion 9:00am 10:00am Fundi 2:00pm 3:30pm Update	8:30am 4:30pm Eskasoni - Flood Mitigation study 12:00pm 1:00pm De-brief for RSFO - RV Anderson (your o	1:00pm 2:00pm Draft: Mushuau Working Team Composition (AANDC CONF Amh-40 Havelock-3-Executiv	8:30am 4:30pm Vacation	
Oct 25 - 31	25	26	27	28	29	30	31
		8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	

# December 2015

December 2015							January 2016						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
6	7	8	9	10	11	12	3	4	5	6	7	8	9
13	14	15	16	17	18	19	10	11	12	13	14	15	16
20	21	22	23	24	25	26	17	18	19	20	21	22	23
27	28	29	30	31			24	25	26	27	28	29	30
							31						

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Nov 29 - Dec 5	Nov 29	30	Dec 1	2	3	4	5
			2:30pm 3:30pm SIFN lagoon - discussion of technical memo regarding lagoon capacity (teleconference) - Ed		10:00am 12:00pm All Staff Meeting (St. St 11:30am 1:00pm Staff Christmas Luncheon 1:30pm 3:30pm AANDC Open House		
Dec 6 - 12	6	7	8	9	10	11	12
		8:30am 4:30pm projects 3:30pm 4:00pm Sheshatshiu (Ookpik) - kim duggan Ext-PCH	8:30am 4:30pm projects	8:30am 4:30pm projects	8:30am 4:30pm projects 1:00pm 2:30pm Re: API Progress - Peer Reviews with Jim Wilcox (Executive Of	8:30am 4:45pm	
Dec 13 - 19	13	14	15	16	17	18	19
		8:30am 4:30pm projects 11:00am 12:00pm MIFN working group 12:00pm 1:30pm Eng/Cap Unit X-mas	8:30am 4:30pm projects 9:00am 10:00am Funding Services Sta 10:00am 2:00pm Revised: Special Atla	8:30am 4:30pm projects	8:30am 4:30pm Dentist	8:30am 4:30pm projects 9:00am 10:00am Re: Meeting Mushuau (E 11:15am 1:15pm Mamu meeting (AA	
Dec 20 - 26	20	21	22	23	24	25	26
				10:00am 12:00pm Holiday Drop-in (Executive Office) - Christopher McDonnell / Dougal MacDonald (AADNC		8:30am 4:30pm Holiday	
Dec 27 - Jan 2	27	28	29	30	31	Jan 1, 16	2
		8:30am 4:30pm Holiday	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation		



# January 2016

January 2016						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

February 2016						
Su	Mo	Tu	We	Th	Fr	Sa
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29					

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	Dec 27	28	29	30	31	Jan 1, 16	2
12/27 - 1/1							
	3	4	5	6	7	8	9
1/3 - 8		1:00pm 2:00pm Briefing Meeting: RDG's Attendance to Mushuau First Nation's Meeting Ja	11:00am 12:00pm Funding Services Staff Meeting (Kitpu - 2nd Floor Boardroom) - Dunne				
	10	11	12	13	14	15	16
1/10 - 15		11:00am 12:00pm Following up confer 3:00pm 4:00pm Planning Meeting: R 3:00pm 3:30pm Shesha	1:00pm 2:00pm Northlands Lagoon - DAR - Technical Revi 2:30pm 3:00pm to discuss Mushuau ele	10:00am 11:30am MIFN - ICAP (AAND 1:00pm 2:00pm Sheshatshiu fibre lo 2:00pm 3:00pm placeh	8:30am 4:30pm	1:30pm 3:00pm MIFN - ICAP Rescheduled (AANDC CONF Amh-40 Havelock-3-Executiv	
	17	18	19	20	21	22	23
1/17 - 22		3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Participant's code: [REDACTED]	10:00am 11:00am Briefing Meeting: RDG's Attendance to Eel River Bar Meeting - January 2	10:00am 12:00pm AANDC / HC Quarterly Meeting ( 2:00pm 3:00pm Project Review (AANDC CO		11:00am 12:00pm Eng/Cap Unit Work Planning Session (AANDC CONF Amh-40 Havelock-3-	
	24	25	26	27	28	29	30
1/24 - 29		2:00pm 3:30pm MIFN Co-Management Meeting-Delegated 3:00pm 3:30pm Sheshatshiu Fire Opt	9:00am 10:00am Funding Services Staff Meeting (Kitpu 10:00am 12:00pm Paqtnkek-INAC Sessi		1:00pm 2:00pm De-Brief Meeting: RDG's Attendance to Mushuau First Nation's Meeting Ja	8:30am 4:30pm Vacation	
	31	Feb 1	2	3	4	5	6
1/31 - 2/5							

# February 2016

February 2016						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29					

March 2016						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Jan 31 - Feb 6	<b>Jan 31</b>	<b>Feb 1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>
		1:00pm 1:30pm Follow-up to Shesha 1:00pm 1:30pm Follow-up to Shesha 3:00pm 3:30pm Sheshatshiu Fire Opt	9:00am 11:00am Funding Services Work Planning Session (Kitpu Boardroom) - Dunne, Stephen (AA	10:00am 11:00am De-Brief Meeting: RDG's Attendance to Eel River Bar Meeting - January 26th-Delegated (Ex	1:30pm 3:00pm resent to correct boardroom info - MIFN - ICAP/MAP (ATExec Boardroom.Region0	1:30pm 2:30pm Glooscap - HC Health Center	
Feb 7 - 13	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>	<b>13</b>
		3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Participant's code: [REDACTED]	9:00am 10:00am Funding Services Staff Meeting (Kitpu - Second Floor Boardroom) - Dunne, Stephen (AA	8:30am 4:30pm Potlotek - Working Group	2:00pm 3:00pm Clean-up of Bob's Old Files (Downstairs Records Storage Area) - MacKinnon, Heidi (AADNC/AAN	8:30am 4:30pm Eye doctor	
Feb 14 - 20	<b>14</b>	<b>15</b>	<b>16</b>	<b>17</b>	<b>18</b>	<b>19</b>	<b>20</b>
		8:30am 4:30pm Comp Day off 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Parti	1:30pm 4:30pm Training	8:30am 4:30pm Training 10:00am 11:00am BI-WEEKLY ENG/CAP STAFF MEETING (AANDC C	8:30am 4:30pm Training	8:30am 4:30pm Training	
Feb 21 - 27	<b>21</b>	<b>22</b>	<b>23</b>	<b>24</b>	<b>25</b>	<b>26</b>	<b>27</b>
		10:00am 11:30am MIFN Co-Managem 12:00pm 4:30pm Paqtntek 2:00pm 4:00pm Engine 3:00pm 3:30pm Shesha	9:00am 10:00am Funding Services Staff Meeting (Kitpu 1:00pm 2:00pm Eng/Cap Unit Work Planning Session (A	1:30pm 4:45pm Metis in Canada seminar (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - R		2:00pm 3:00pm Sheshatshiu Fibre Optic	
Feb 28 - Mar 5	<b>28</b>	<b>29</b>	<b>Mar 1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
		10:30am 11:00am Sheshatshiu - Lagoo 1:45pm 2:15pm Sheshatshiu - Lagoo 3:00pm 3:30pm Sheshatshiu Fire Opt					

# March 2016

March 2016							April 2016						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5						1	2
6	7	8	9	10	11	12	3	4	5	6	7	8	9
13	14	15	16	17	18	19	10	11	12	13	14	15	16
20	21	22	23	24	25	26	17	18	19	20	21	22	23
27	28	29	30	31			24	25	26	27	28	29	30

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Feb 28 - Mar 5	<b>Feb 28</b>	<b>29</b>	<b>Mar 1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
				10:40am 11:00am Mushuau Innu Generator (RDG's Office) - McDonell, Christopher (AADNC/AANDC)	2:00pm 3:00pm Gestionnaires du PIE/CFMP Managers -Delegated (72Laval-Room5C-D elegated ) - Glynn-C	8:30am 4:30pm Volunteer day	
Mar 6 - 12	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>
		10:00am 11:30am MIFN (AANDC CONF Amh-40 Havel 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994	9:00am 10:00am Funding Services Staff Meeting (Kitpu - Second Floor Boardroom) - Dunne, Stephen (AA	8:30am 4:30pm Insights Discovery - Discover Your Own Communication Style (RCAF Association - Havelo	9:00am 10:00am 15-16 Performance Manag 11:00am 2:00pm Sheshatshiu - Meeti 2:30pm 4:30pm Regional Operations	8:30am 4:30pm Vacation	
Mar 13 - 19	<b>13</b>	<b>14</b>	<b>15</b>	<b>16</b>	<b>17</b>	<b>18</b>	<b>19</b>
		3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Participant's code: [REDACTED]	8:30am 4:30pm Sheshatshiu	8:30am 4:30pm Sheshatshiu	8:30am 4:30pm Sheshatshiu	8:30am 4:30pm Sheshatshiu 2:00pm 2:30pm Follow up to Sheshatshiu Lagoon Issues (AANDC CONF Amh	
Mar 20 - 26	<b>20</b>	<b>21</b>	<b>22</b>	<b>23</b>	<b>24</b>	<b>25</b>	<b>26</b>
		8:30am 4:30pm Capital Managers Meeting - Ottawa 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994	8:30am 4:30pm Capital Managers Meeting - Ottawa 9:00am 10:00am Funding Services Staff Meeting (Kitpu	8:30am 4:30pm Capital Managers Meeting - Ottawa	8:30am 4:30pm Capital Managers Meeting - Ottawa	Holiday	
Mar 27 - Apr 2	<b>27</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>31</b>	<b>Apr 1</b>	<b>2</b>
		Holiday 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Participant's code: [REDACTED]	10:00am 11:30am MIFN CoManagement Me 2:30pm 3:30pm Student Work Plan 2016-17 (AANDC CO		10:00am 12:00pm Progress Meeting #2 (Potlotek Band Office) - Bickerton, Ben		

**April 2016**

April 2016

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

May 2016

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Mar 27 - Apr 2	<b>Mar 27</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>31</b>	<b>Apr 1</b>	<b>2</b>
						2:30pm 3:30pm Files	
Apr 3 - 9	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>
		3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Participant's code: [REDACTED])	9:00am 10:00am Funding Services Staff Meeting (Kitpu - Second Floor Boardroom) - Dunne, Stephen (AA	12:00pm 1:00pm [REDACTED]	11:00am 12:00pm Student Workplans (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Gly	11:00am 12:00pm Mushuau - Furance review with mphm 1:00pm 2:00pm CONFERENCE CALL RE MUSHUAU FURN	
Apr 10 - 16	<b>10</b>	<b>11</b>	<b>12</b>	<b>13</b>	<b>14</b>	<b>15</b>	<b>16</b>
		3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Participant's code: [REDACTED])	10:00am 11:00am Funding Services Staff Meeting (Kitpu - 2nd Floor Boardroom) - Dunne, Stephen (AA	3:15pm 4:45pm National Structural Mitigation Group (AANDC CONF Amh-40 Havelock-2-Kitpu C	2:00pm 3:00pm Integration of the Sc 2:00pm 3:00pm Integration of the Sc 2:30pm 3:00pm Mamu (Ookpik) - Boucher,	3:00pm 4:00pm Last Day (EO/IPCommunicati ons area) - McDonald, Robert (AADNC/AANDC)	
Apr 17 - 23	<b>17</b>	<b>18</b>	<b>19</b>	<b>20</b>	<b>21</b>	<b>22</b>	<b>23</b>
		3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Participant's code: [REDACTED])			9:30am 10:30am CBCL to review flood study	8:30am 4:30pm Dentist 1:00pm 2:00pm Rescheduled - Briefing for April 25, 2016 Meeting with: Mushuau Innu-Dele	
Apr 24 - 30	<b>24</b>	<b>25</b>	<b>26</b>	<b>27</b>	<b>28</b>	<b>29</b>	<b>30</b>
		9:00am 10:00am ENG/CAPITAL BI-WE 10:00am 11:00am CRTP (AANDC CONF Amh 3:00pm 3:30pm Shesha 3:30pm 4:00pm Goodb	9:00am 4:30pm Vacation 10:00am 11:30am MIFN CoManagement Meeting-Delegated	9:00am 4:30pm Vacation	9:00am 4:30pm Vacation	9:00am 4:30pm Vacation	

# May 2016

May 2016							June 2016						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7				1	2	3	4
8	9	10	11	12	13	14	5	6	7	8	9	10	11
15	16	17	18	19	20	21	12	13	14	15	16	17	18
22	23	24	25	26	27	28	19	20	21	22	23	24	25
29	30	31					26	27	28	29	30		

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
May 1 - 7	<b>May 1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>
		9:00am 4:30pm Vacation 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Parti	9:00am 4:30pm Vacation	9:00am 4:30pm Vacation	9:00am 4:30pm Vacation	9:00am 4:30pm Vacation	
May 8 - 14	<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>	<b>13</b>	<b>14</b>
		9:00am 4:30pm Vacation 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Parti	9:00am 4:30pm Vacation	9:00am 4:30pm Vacation 10:00am 12:00pm JOINT INAC/HC QUARTERLY MEETING (AANDC C	9:00am 4:30pm Vacation	9:00am 4:30pm Vacation	
May 15 - 21	<b>15</b>	<b>16</b>	<b>17</b>	<b>18</b>	<b>19</b>	<b>20</b>	<b>21</b>
		10:00am 11:00am (AANDC CONF Amh-40 Havelock-3- 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994	10:30am 12:00pm ENG 04 Initial Screening ( 1:00pm 3:00pm Potlotek Chief and C 3:00pm 4:00pm ENG 04 Initial Screening (			11:00am 12:00pm *Change* Debrief Meeting - Potlotek & Woodstock-Delegat ed (AANDC CONF A	
May 22 - 28	<b>22</b>	<b>23</b>	<b>24</b>	<b>25</b>	<b>26</b>	<b>27</b>	<b>28</b>
		3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Participant's code: - Oue		10:00am 11:00am Weekly Meeting (Executive Boardroo 1:00pm 3:00pm MIKM 2701 Learning from Knowledge Keepers		1:00pm 2:00pm MIFN Team Meeting (MIFN Updates etc.) - Keagan, Tom (AAD 3:00pm 4:00pm PFN - Projects	
May 29 - Jun 4	<b>29</b>	<b>30</b>	<b>31</b>	<b>Jun 1</b>	<b>2</b>	<b>3</b>	<b>4</b>
		9:00am 11:15am ENG 04 competition (AANDC CONF Amh 2:00pm 3:30pm MIFN ICAP/MAP re Capital Items (AANDC CON	10:00am 11:30am MIFN Co-Management M 3:00pm 4:00pm Sludge Management (Executive Boardroo				

# June 2016

June 2016							July 2016						
Su.	Mo	Tu	We	Th	Fr	Sa	Su.	Mo	Tu	We	Th	Fr	Sa
5	6	7	8	9	10	11	3	4	5	6	7	8	9
12	13	14	15	16	17	18	10	11	12	13	14	15	16
19	20	21	22	23	24	25	17	18	19	20	21	22	23
26	27	28	29	30			24	25	26	27	28	29	30
							31						

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	May 29	30	31	Jun 1	2	3	4
May 29 - Jun 4				10:30am 1:00pm Enroute Paqtnkek 11:00am 12:00pm Funding Services Dir 1:00pm 4:00pm Capital projects, highway,wa		11:30am 1:00pm Review Evaluation Grid for ENG 04 Proc 3:00pm 4:00pm Weekly Meeting (Executive Boardroom) - AADN	
	5	6	7	8	9	10	11
Jun 5 - 11		9:00am 10:15am ENG/CAPITAL BI-WEEKLY STAFF M 11:00am 12:00pm Sheshatshiu Sewage Treatment Remediat				10:30am 11:30am MIFN (mine) - Keagan, Tom (AADN 1:00pm 1:30pm School Projects 2016-17 (AANDC CONF Amh	
	12	13	14	15	16	17	18
Jun 12 - 18							
	19	20	21	22	23	24	25
Jun 19 - 25		2:00pm 3:00pm Sludge Management Update Meeting (Executive Boardroom) - AANDC/AADNC	2:00pm 3:00pm Technical Review Committee - Slate Falls Drinking Water System (819-997-9167 or 1-	3:00pm 4:00pm Weekly Meeting (Executive Boardroom ) - AANDC/AADNC	8:45am 9:45am ENG/CAPITAL BI-WEEKLY STAFF MEETING (Kitpu Boardroom) - Lewis, Rhonda (AADNC/AA		
	26	27	28	29	30	Jul 1	2
Jun 26 - Jul 2		10:00am 12:00pm All Staff Meeting (Trinity-St. Stephen's Hall) - Christopher McDonell / Dougal MacDonald (AADNC		10:30am 11:30am INAC's New Direction in Staffing (ATKitpu/Cihplak n.Region01.AT) - MacDonald, Debbie	9:00am 10:00am Discuss Project Risk Assessments (AAND 10:30am 11:00am Infrastructure Plan and Organization De		

# July 2016

July 2016							August 2016						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
					1	2		1	2	3	4	5	6
3	4	5	6	7	8	9	7	8	9	10	11	12	13
10	11	12	13	14	15	16	14	15	16	17	18	19	20
17	18	19	20	21	22	23	21	22	23	24	25	26	27
24	25	26	27	28	29	30	28	29	30	31			
31													

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	<b>Jun 26</b>	<b>27</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>Jul 1</b>	<b>2</b>
6/26 - 7/1							
7/3 - 8	<b>3</b> 12:00pm 4:30pm Tobique Sludge	<b>4</b> 8:30am 4:30pm Tobique Sludge	<b>5</b> 8:30am 4:30pm Tobique Sludge	<b>6</b> 8:30am 4:30pm Metepenagiag Sludge	<b>7</b> 8:30am 4:30pm Metepenagiag Sludge	<b>8</b> 8:30am 4:30pm Metepenagiag Sludge	<b>9</b>
7/10 - 15	<b>10</b>	<b>11</b> 9:00am 10:00am ENG/CAPITAL BI-WEEKLY STAFF MEETING (Executive Boardroom) - Lewis,	<b>12</b>	<b>13</b> 1:00am Staffing Interviews (AANDC CONF 1:00am	<b>14</b> 1:00am Staffing Interviews (AANDC CONF 1:00am	<b>15</b> 10:30am 12:00pm ENG 04 - Complete evalu 3:00pm 4:00pm (AANDC CONF Amh 3:00pm 3:30pm Eskaso	<b>16</b>
7/17 - 22	<b>17</b>	<b>18</b> 2:30pm 3:30pm Davis Inlet Decommissioning (AANDC CONF Amh-40 Havelock-3-	<b>19</b> 9:00am 4:00pm DG of Implementation and 9:00am 12:00pm Imple 1:15pm 4:00pm Innu Fi 2:00pm 3:00pm PIFI, Lo	<b>20</b> 1:00am Staffing Interviews (AANDC CONF 1:00am 8:30am 4:30pm Paqtnkek	<b>21</b> 9:30am 10:00am (AANDC CONF Amh 11:30am 12:30pm PFN 3:00pm 4:00pm follow	<b>22</b>	<b>23</b>
7/24 - 29	<b>24</b>	<b>25</b>	<b>26</b>	<b>27</b> 10:30am 12:30pm PFN - Sewer Upgrades, Subdivision Planning, and Road Improvements (PFN	<b>28</b> 1:30pm 2:30pm PFN - Capital Planning (Conference Call) - C 3:00pm 4:00pm Review project status (HR'B	<b>29</b>	<b>30</b>
7/31 - 8/5	<b>31</b>	<b>Aug 1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>

# August 2016

August 2016						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

September 2016						
Su	Mo	Tu	We	Th	Fr	Sa
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Jul 31 - Aug 6	Jul 31	Aug 1	2	3	4	5	6
				9:00am 10:00am ENG/CAPITAL BI-WE 1:00pm 2:00pm Discussion on MIFN 2:00pm 3:30pm Co-op Progress Interview (T			
Aug 7 - 13	7	8	9	10	11	12	13
		1:00pm 2:00pm Reports Update (Executive Boardroom) - AANDC/AADNC	1:30pm 3:30pm PCF Checklist and guidelines (Executive Boardroom) - Lewis, Rhonda (AADNC/AANDC)	9:30am 12:00pm MAP/ICAP status updates (by phone) 1:30pm 3:30pm Davis Inlet Decommissioning (b	11:00am 12:00pm (AANDC CONF Amh-40 Havelock-3-Ookpik CONF AADNC) - Sarson, Kriss (AADN	9:30am 12:00pm Re: Potlotek FN Projects - Progress (Potlotek FN Council Office) - Thorne, Brennan	
Aug 14 - 20	14	15	16	17	18	19	20
			9:00am 10:00am ENG/CAPITAL BI-WEEKLY STAFF MEETING (HR Boardroom) - Lewis, Rhonda (AADNC/AA				
Aug 21 - 27	21	22	23	24	25	26	27
		8:30am 4:30pm Dentist 10:15am 11:15am PFN - WTP Operation (Call) - Chaulk, Mike	11:00am 12:00pm Organizational Review (Kitpu) - Smit 1:30pm 2:30pm Review Performance (Executive Boardroo	2:00pm 2:30pm NSDMC - ACRS Pre-review (Kriss's Desk) - Englehart, Stacy (AADNC/AANDC)	9:00am 10:30am to discuss agenda and other details for the 10:00am 11:00am NSDMC - ACRS Discussion (AANDC	10:00am 12:00pm Proposal review (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Sar	
Aug 28 - Sep 3	28	29	30	31	Sep 1	2	3
		8:30am 4:30pm Vacation 11:15am 12:00pm to discuss proposed agenda and other details for the meeti	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation			



# September 2016

September 2016						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

October 2016						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Aug 28 - Sep 3	Aug 28	29	30	31	Sep 1	2	3
					8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	
Sep 4 - 10	4	5	6	7	8	9	10
			1:30pm 2:30pm ENG-CAP STAFF MEETING (AANDC C 3:00pm 3:30pm Update (2nd Floor Boardroom) - Robins	9:00am 10:00am NSMDC - ACR Inspection (Stacy's Desk) - Englehart, Stacy (AADNC/AANDC)	10:00am 12:00pm MIFN Capiat (AANDC CONF Amh-40 Havelock-1-Mikjij CONF AADNC) - Kea		
Sep 11 - 17	11	12	13	14	15	16	17
		1:00pm 2:00pm Mushuau Innu Issues-Delegated (Ookpik-Delegated ) - Glynn-Conrad, Rosemary (AADNC/	9:00am 6:00pm Paq'tnkek site meeting	10:00am 11:00am Discuss Projects (Directors Office) - G 1:00pm 2:00pm COMMUNITY INFRASTRUCTURE BI		8:00am 12:00pm Mamu Meetings (AANDC CONF Amh 12:00pm 5:00pm Mamu Meeting (AANDC CONF Amh	
Sep 18 - 24	18	19	20	21	22	23	24
		8:30am 4:30pm ACWWA conference 1:30pm 2:30pm Natuashish Operating Costs (AANDC CONF Amh	8:30am 4:30pm ACWWA conference	8:30am 4:30pm ACWWA conference	11:00am 11:30am Discuss re-distribution of First Nation Project files (Director's Office) - Lewis, Rhon	9:00am 10:00am Culture and Rec Funding (Rosemary's Office) - White2, Elizabeth (AADNC/AANDC)	
Sep 25 - Oct 1	25	26	27	28	29	30	Oct 1
		8:30am 4:30pm Mushuau Site visit 1:00pm 2:00pm COMMUNITY INFRASTRUCTURE BI-WEEKLY STAFF M	8:30am 4:30pm Mushuau Site visit	8:30am 4:30pm Mushuau Site visit	8:30am 4:30pm Mushuau Site visit	8:30am 4:30pm Mushuau Site visit 10:00am 12:00pm JOINT INAC/HC QUARTERLY MEETING (AANDC C	

# October 2016

October 2016							November 2016						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
						1			1	2	3	4	5
2	3	4	5	6	7	8	6	7	8	9	10	11	12
9	10	11	12	13	14	15	13	14	15	16	17	18	19
16	17	18	19	20	21	22	20	21	22	23	24	25	26
23	24	25	26	27	28	29	27	28	29	30			
30	31												

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	Sep 25	26	27	28	29	30	Oct 1
9/25 - 30							
10/2 - 7	2	3 7:00am 8:00am Traveling to Potlotek First Nation to Atten 1:00pm 3:00pm Culture/Rec and hou	4 1:00am Water - Discussions with the Co 9:30am 12:00pm CMM - Develop action	5	6 2:00pm 3:30pm Structural Mitigation Working Group Teleconference (Teleconference) - W	7	8
10/9 - 14	9	10	11 1:00pm 2:00pm COMMUNITY INFRASTRUCTURE BI-WEEKLY STAFF MEETINGS (AANDC	12 10:00am 11:00am Kriss Sarson - Mid-Year Review - Public Servi 11:00am 12:00pm MIFN - Roles and Re	13	14 2:00pm 3:00pm Discuss/Update Critical Path (Teleconference - Details Below) - Mac	15
10/16 - 21	16 2:30pm 7:15pm Travel to Goose/Mushuau	17 8:30am 9:30am Mushuau - API & Water Assessment	18 8:30am 9:30am Mushuau - API & Water Assessment	19 8:30am 9:30am Mushuau - API & Water Assessment	20 8:30am 9:30am Mushuau - API & Water Assessment	21 8:30am 9:30am Mushuau - API & Water Assessment	22
10/23 - 28	23 2:00pm 7:30pm Travel to Sheshatshiu	24 11:00am 1:00pm REMOTE ICMS TRAINING ON NEW 1:00pm 2:00pm COMMUNITY INFRA	25 8:30am 4:30pm Sheshatshiu - API and project meeting/inspection	26 8:30am 4:30pm Sheshatshiu - API and project meeting/inspection	27 8:30am 4:30pm Sheshatshiu - API and project meeting 10:30am 2:00pm Paqtnkek Commerci	28 8:30am 12:30pm 3:00pm 4:00pm	29
10/30 - 11/4	30	31	Nov 1	2	3	4	5

# November 2016

November 2016						
Su	Mo	Tu	We	Th	Fr	Sa
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

December 2016						
Su	Mo	Tu	We	Th	Fr	Sa
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Oct 30 - Nov 5	<b>Oct 30</b>	<b>31</b>	<b>Nov 1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
			1:00pm 4:00pm Harassment Prevention		12:00pm 1:00pm HC - Potlotek 1:00pm 4:00pm Applying Values and Ethics		
Nov 6 - 12	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>
		10:00am 1:00pm Enroute to Paqtnkek 1:00pm 4:00pm Update GANTT Chart/Infrac 1:00pm 2:00pm COMMUNITY INFRA	8:30am 8:00pm Potlotek Working Group - Test Wells R 10:00am 11:00am COMMUNITY INFRASTRUCTURE BI	8:30am 8:45am Potlotek Update - Kriss Sarson to call Chris ((418) 951-5529) - McDonell, Christoph	1:30pm 4:30pm VON Clinic Nov 10, 2016 from 1:30 - 4:30 (Kitpu Boardroom - 2nd Floor ) - Gloade, Sarah (AADNC/AAN		
Nov 13 - 19	<b>13</b>	<b>14</b>	<b>15</b>	<b>16</b>	<b>17</b>	<b>18</b>	<b>19</b>
		8:30am 4:30pm Ontario	8:30am 4:30pm Ontario	8:30am 4:30pm Ontario	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	
Nov 20 - 26	<b>20</b>	<b>21</b>	<b>22</b>	<b>23</b>	<b>24</b>	<b>25</b>	<b>26</b>
		1:00pm 2:00pm COMMUNITY INFRASTRUCTURE BI 2:00pm 3:00pm COMMUNITY INFRASTRUCTURE BI	2:30pm 3:30pm Project Review (Directors Office) - Glynn-Conrad, Rosemary (AADNC/AANDC)	8:30am 4:30pm Wallace Hills 9:00am 11:30am Wallace Hills Development - Project Initiation Me	1:30pm 3:30pm FW: MIFN Deck etc. (Executive Boardroo 1:30pm 3:30pm MIFN Deck etc. (Executive Boardroom) - Keaga		
Nov 27 - Dec 3	<b>27</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>Dec 1</b>	<b>2</b>	<b>3</b>
		8:30am 10:30am En route to Paqtnkek 10:30am 3:30pm Highway Meeting - Paqtnkek (Paqtnkek) - MacDonald, Krista	9:00am 3:00pm GCWCC Office Olym 3:00pm 4:00pm MIFN deck etc. (Rosemary' 3:00pm 4:00pm MIFN d 3:00pm 3:30pm Office				

# January 2017

January 2017							February 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7	5	6	7	8	9	10	11
8	9	10	11	12	13	14	12	13	14	15	16	17	18
15	16	17	18	19	20	21	19	20	21	22	23	24	25
22	23	24	25	26	27	28	26	27	28				
29	30	31											

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Jan 1 - 7	Jan 1, 17	2	3	4	5	6	7
		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havel	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	
Jan 8 - 14	8	9	10	11	12	13	14
		10:00am 11:00am Mushuau Discussion (CBCL will call) - Bickerton, Ben	2:30pm 4:00pm (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Sarson, Kriss (AADN		2:00pm 4:00pm Introduction to SAR 2:30pm 4:00pm Species at Risk Act T 2:30pm 4:00pm Species at Risk Act T	9:00am 10:30am Session to Draft Outline of Required Steps - Chapel Island Preservation & Tourism (ARO - H	
Jan 15 - 21	15	16	17	18	19	20	21
		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastru 3:30pm 4:00pm Professional services procurement minim	8:00am 4:00pm Ec. dev and Lands Meeting - 11:00am 12:00pm Commercial Devp C 2:30pm 4:00pm Specie 2:30pm 4:00pm Specie		10:30am 2:30pm Chapel Island Preservation and Tourism Opportunities (Potlotek) - Benjami	9:00am 3:00pm Work Planning Session (Canadian Wildlife Office Boardroom - Sackville NB) - White2, Elizabeth (A	
Jan 22 - 28	22	23	24	25	26	27	28
		8:35am 4:35pm Training - Halifax	8:30am 4:30pm Training - Halifax	8:30am 4:30pm Training - Halifax	9:00am 10:00am ICA Implementation (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - An		
Jan 29 - Feb 4	29	30	31	Feb 1	2	3	4

# February 2017

February 2017							March 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	1	2	3	4	5	6	7	1	2	3	4
12	13	14	15	16	17	18	12	13	14	15	16	17	18
19	20	21	22	23	24	25	19	20	21	22	23	24	25
26	27	28					26	27	28	29	30	31	

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Jan 29 - Feb 4	Jan 29	30	31	Feb 1	2	3	4
					12:30pm 1:30pm Kim meeting for Mamu	10:00am 10:30am MAMU (Director Community Infrastructure Office) - Lewis, Rhonda (AADNC/AANDC)	
Feb 5 - 11	5	6	7	8	9	10	11
		9:30am 10:30am Briefing Meeting - I 10:30am 12:00pm Hello, (Conference c 2:30pm 4:30pm Meeting (AANDC C	9:30am 11:30am Meeting (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Hynes, Michelle (AA	1:30pm 2:00pm Next steps Natuashish Tower (Teleconference (see dial in information below)) - White2, Eli		8:30am 4:30pm Vacation	
Feb 12 - 18	12	13	14	15	16	17	18
		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40:Havel		10:00am 11:00am Leave (Directors Office) - Glynn-Conr 1:00pm 4:00pm MAMU Funding Agreement (AANDC CONF Amh		8:30am 4:30pm Vacation	
Feb 19 - 25	19	20	21	22	23	24	25
		8:30am 4:30pm Vacation		10:00am 11:00am Executive Office Processes (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Lew			
Feb 26 - Mar 4	26	27	28	Mar 1	2	3	4
		1:00pm 2:00pm 2017 Bi-Weekly Communi 2:00pm 3:00pm Potlotek - Chapel Isl 2:30pm 3:30pm Potlote 3:30pm 4:30pm Shesha	9:00am 10:00am 2017 Bi-Weekly Communi 1:00pm 2:00pm Bi-Lateral discussion 3:30pm 4:30pm Default Assessment Mushua				

# March 2017

March 2017							April 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	8	9	10	11	2	3	4	5	6	7	8
12	13	14	15	16	17	18	9	10	11	12	13	14	15
19	20	21	22	23	24	25	16	17	18	19	20	21	22
26	27	28	29	30	31		23	24	25	26	27	28	29
							30						

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Feb 26 - Mar 4	Feb 26	27	28	Mar 1	2	3	4
				11:00am 12:00pm Re: MAMU (Director's Office) - Lewis, Rhonda (AADNC/AANDC)		8:30am 4:30pm Vacation	
Mar 5 - 11	5	6	7	8	9	10	11
						8:30am 4:30pm Vacation	
Mar 12 - 18	12	13	14	15	16	17	18
		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havel	1:00pm 2:00pm Community meeting for Potlotek (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - A			8:30am 4:30pm Vacation	
Mar 19 - 25	19	20	21	22	23	24	25
		10:30am 12:00pm Bi-Lateral discussions (Directors Office) - Lewis, Rhonda (AADNC/AANDC)			1:00pm 2:00pm Mushua Debrief (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Wh	8:30am 4:30pm Vacation	
Mar 26 - Apr 1	26	27	28	29	30	31	Apr 1
		8:30am 4:30pm Out 1:00pm 2:00pm 2017 Bi-Weekly Community Infrastru 1:00pm 2:00pm 2017 Bi-Weekly Communi	9:30am 10:30am ATIP Follow-Up - Change 10:30am 12:00pm Default Managemen 3:00pm 4:00pm Potlotek	9:30am 10:30am REVIEW FUNDS REMAINING (Director's Office) - Lewis, Rhonda (AADNC/AANDC)		8:30am 4:30pm Vacation	

# April 2017

April 2017							May 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
						1		1	2	3	4	5	6
2	3	4	5	6	7	8	7	8	9	10	11	12	13
9	10	11	12	13	14	15	14	15	16	17	18	19	20
16	17	18	19	20	21	22	21	22	23	24	25	26	27
23	24	25	26	27	28	29	28	29	30	31			
30													

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	<b>Mar 26</b>	<b>27</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>31</b>	<b>Apr 1</b>
3/26 - 31							
	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>
4/2 - 7			10:00am 12:00pm A-ROC-Delegated (AANDC CONF Amh-40 Havelock-3-Executiv	9:00am 12:00pm White 12:00pm 2:00pm (AAN 1:00pm 4:30pm Comm 2:00pm 3:00pm SMWG 2:00pm 3:00pm SMWG	9:00am 12:00pm (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - H	10:30am 12:00pm INAC and Mamu ~ discussions continue - Smith-Bezanson, D	
	<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>	<b>13</b>	<b>14</b>	<b>15</b>
4/9 - 14		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC C	2:00pm 2:45pm Bi-Lateral discussions (Directors Office) - Glynn-Conrad, Rose	8:45am 9:30am 2017 Bi-Weekly Community Infrastru 2:00pm 4:00pm Re: Default Managemen			
	<b>16</b>	<b>17</b>	<b>18</b>	<b>19</b>	<b>20</b>	<b>21</b>	<b>22</b>
4/16 - 21				11:00am 11:45am to discuss Innu Meetings week of May 1-5 (AANDC CONF Amh-40 Havel	1:00pm 3:00pm Fwd: A-ROC-Delegated (HR Boardroom-Del 2:30pm 4:00pm Pottle conference call	1:00pm 2:00pm Engineering Meeting (AANDC CONF Amh-40 Havelock-3-Executiv	
	<b>23</b>	<b>24</b>	<b>25</b>	<b>26</b>	<b>27</b>	<b>28</b>	<b>29</b>
4/23 - 28		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC C	9:00am 10:00am 2017 Bi-Weekly Communi 10:00am 11:30am Pres 12:00pm 1:00pm A Fina 1:00pm 1:45pm/Bi-Late	1:30pm 3:30pm IEMS Training (EN) - Environmental Revi 1:30pm 3:30pm IEMS Training (EN) - Envir	12:00pm 1:00pm Lunch & Learn on the Atlantic Regions First Nations' Comprehensive Com.	10:00am 12:00pm Default Assessment ICA team (AANDC C 1:00pm 2:00pm MIFN - MAP (AANDC CONF	
	<b>30</b>	<b>May 1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>
4/30 - 5/5							

# May 2017

May 2017							June 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
7	8	9	10	11	12	13	4	5	6	7	8	9	10
14	15	16	17	18	19	20	11	12	13	14	15	16	17
21	22	23	24	25	26	27	18	19	20	21	22	23	24
28	29	30	31				25	26	27	28	29	30	

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	<b>Apr 30</b>	<b>May 1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>
Apr 30 - May 6		8:30am 4:45pm Mushuau - Gooseba 9:00am 10:00am Mushuau 2:00pm 3:00pm Weekly Engineering Meeting	8:30am 4:45pm Mushuau - Goosebay	8:30am 4:45pm Mushuau - Goosebay	8:30am 4:45pm Mushuau - Goosebay	8:30am 4:45pm Mushuau - Goosebay	
	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>	<b>13</b>
May 7 - 13		1:00pm 2:00pm 2017 Bi-Weekly Communi 1:00pm 2:00pm 2017 Bi-Weekly Communi 2:00pm 3:00pm LT - D 2:00pm 3:00pm Weekly		10:30am 11:30am Mushuau follow-up (Kris to call Kim and 1:00pm 2:00pm Weekly Engineering Meeting (AANDC CONF Amh	2:00pm 3:00pm Engineers request to meet with Rosemary (Director's Office) - Glynn-Conrad, Rosemary (AADNC/	2:00pm 2:45pm Bi-Lateral discussions (Directors Office) - Glynn-Conrad, Rosemary (AADNC/	
	<b>14</b>	<b>15</b>	<b>16</b>	<b>17</b>	<b>18</b>	<b>19</b>	<b>20</b>
May 14 - 20		8:30am 4:30pm Out 9:00am 10:00am Mushuau (Your cube 2:00pm 3:00pm Weekly Engineering Meeting 3:00pm 5:00pm Doctor	2:30pm 4:00pm National Electrification Strategy teleconference (your cube/Ookpik) - McC	10:00am 12:00pm INAC/HC MEETING (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - H	10:30am 12:00pm ACRS Plan & proposal review (AANDC CONF Amh-40 Havelock-3-HR-RH		
	<b>21</b>	<b>22</b>	<b>23</b>	<b>24</b>	<b>25</b>	<b>26</b>	<b>27</b>
May 21 - 27		2:00pm 3:00pm Weekly Engineering Meeting (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - H	9:30am 10:30am MIFN / Nalcor Operational Touch Point 1:00pm 2:00pm Weekly Engineering Meeting (AANDC CONF Amh		1:00pm 1:45pm Bi-lateral discussion (Director's Office) - Glynn-Conrad, Rosemary (AADNC/AANDC)	8:00am 9:00am Dentist 8:30am 4:30pm Dentist 10:00am 11:30am Call with MAMU - resend - Mamu confirmed (AANDC	
	<b>28</b>	<b>29</b>	<b>30</b>	<b>31</b>	<b>Jun 1</b>	<b>2</b>	<b>3</b>
May 28 - Jun 3		1:00pm 2:00pm Bi-weekly Community Infrastru 2:00pm 3:00pm Weekly Engineering Meeting (AANDC CONF Amh	9:00am 12:00pm Ethics - Kitpu				



# June 2017

June 2017						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

July 2017						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	May 28	29	30	31	Jun 1	2	3
May 28 - Jun 3					9:00am 10:00am Rescheduled: New Date: Planning/Briefing Meeting: IRT Meeting June 8th a	10:00am 11:30am Default assessment Sheshatshiu (AANDC 1:00pm 2:00pm Sous-comité de l'infrastructure OR-C	
	4	5	6	7	8	9	10
Jun 4 - 10		12:00pm 1:00pm Birthday potluck for Erika (Engineer Alley 2:00pm 3:00pm Weekly Engineering Meeting (AANDC CONF Amh	9:30am 10:00am MIFN / Nalcor Operational 10:30am 2:00pm Acadia Meeting-Del 2:00pm 3:00pm Mamu Schools - Enrolment	3:30pm 5:00pm MIFN/SIFN/Mamu work plan (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Mc	9:00am 10:00am:PUB NFLD and Labrador Decision (Erika will call Kim at 902 426-9104) - kim duggan Ext-PCH	9:00am 10:00am NPSW - Mini Putt Design M 10:00am 10:45am Bi-lateral discussion 11:00am 12:00pm Mus 1:15pm 2:00pm mushu	
	11	12	13	14	15	16	17
Jun 11 - 17		11:00am 12:00pm PUB NFLD and Labrador 1:00pm 2:00pm 2017 Bi-Weekly Communi 1:00pm 1:30pm 2017 Bi 2:00pm 4:00pm Bi-wee	11:00am 12:00pm MIFN next steps (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Do			10:00am 12:00pm All Staff Meeting (TBC) - Christopher McDonnell / Dougal MacDonald (AADNC/AANDC)	
	18	19	20	21	22	23	24
Jun 18 - 24					9:00am 3:30pm WORK PLAN QUARTERLY UPDATE / TEAM BUILDING (Rosemary's cottage ) - Lewis, Rhonda (A	10:00am 12:00pm Call with MAMU - RESCH 10:00am 10:45am Bi-lateral discussion 1:30pm 2:30pm PFN - 2:30pm 3:30pm MIFN fi	
	25	26	27	28	29	30	Jul 1
Jun 25 - Jul 1		2:00pm 3:00pm Weekly Engineering Meeting (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - H	10:00am 10:30am Ec Dev meeting - re: Sole Source questions (HR Boardroom) - Benjamin, Lorie (AA	11:00am 12:00pm PFN Road Upgrades (Conference Call) - Chaulk, Mike	11:00am 12:00pm Special Meeting - AROC Innu:File-Dele 1:00pm 4:00pm Value & Ethics (exc. boardroom)		

# July 2017

July 2017						
Su	Mo	Tu	We	Th	Fr	Sa
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

August 2017						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	Jun 25	26	27	28	29	30	Jul 1
6/25 - 30							
	2	3	4	5	6	7	8
7/2 - 7				8:00am 4:30pm Potlotek tender awar 1:00pm 4:30pm Meeting with NSMD 1:30pm 2:30pm Pre-aw	8:30am 12:30pm Enroute to ARO 3:00pm 4:00pm Environmental Reviews (AANDC CO		
	9	10	11	12	13	14	15
7/9 - 14		1:30pm 4:00pm PCO Meeting (Executive Boardroom) - Hynes, Michelle (AADNC/AANDC)	1:30pm 2:00pm Mushuau comanagement and 2:00pm 2:45pm Bi-lateral discussion		11:00am 12:00pm Pre-Meeting re: ICAP/TWG Meetings in Goose Bay and area for following w		
	16	17	18	19	20	21	22
7/16 - 21		3:30pm 4:00pm RFPs/Project Charters for the asset management of Mushuau FN wate	12:00pm 7:30pm Mushuau/Sheshatshi u/Mamu meeting in Goose Bay	8:30am 4:30pm Mushuau/Sheshatshi u/Mamu meeting in Goose Bay	8:30am 4:30pm Mushuau/Sheshatshi u/Mamu meeting in 11:00am 12:00pm Potlotek First Nation	8:30am 12:00pm Mushuau/Sheshatshi u/Mamu meeting in Goose Bay	
	23	24	25	26	27	28	29
7/23 - 28		10:00am 10:30am 162458.00 Potlotek Road Upgrades- Mik 2:00pm 3:00pm Weekly Engineer Meeting (A	10:00am 1:30pm Mushuau information review (	10:30am 12:00pm MIFN Capital / Housing (tbc) - Kea 1:00pm 4:30pm MIFN Capital / Housing /I	2:30pm 3:15pm Bi-lateral discussion (Director's Office) - Glynn-Conrad, Rosemary (AADNC/	9:00am 10:00am 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC C	
	30	31	Aug 1	2	3	4	5
7/30 - 8/4		3:00pm 3:30pm Mamu-Tshishkutam ashitau-Innu Education - Enrolment Projectio					

# August 2017

August 2017							September 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
6	7	1	2	3	4	5	3	4	5	6	7	1	2
13	14	15	16	17	18	19	10	11	12	13	14	15	16
20	21	22	23	24	25	26	17	18	19	20	21	22	23
27	28	29	30	31			24	25	26	27	28	29	30

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Jul 30 - Aug 5	Jul 30	31	Aug 1	2	3	4	5
			11:00am 12:00pm ICMS - ACRS Input - 1 on 1 session (Kriss's Desk) - Englehart, Stacy (AADNC/AANDC)	2:00pm 3:00pm Weekly Engineer Meeting O&M Study (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Hy	6:00am 4:30pm Potlotek Road/Water Project 9:30am 11:00am Potlotek Road Upgrades - Pre-Cons		
Aug 6 - 12	6	7	8	9	10	11	12
		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastru 2:00pm 3:00pm Weekly Engineer Meeting (AANDC CONF Amh		10:00am 11:30am FW: Phase 2 Electrification (Confe 1:30pm 2:00pm Phase 2 Electrification-Deleg			
Aug 13 - 19	13	14	15	16	17	18	19
		2:00pm 3:00pm Weekly Engineer Meeting (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - H		8:30am 4:30pm Out	8:00am 9:00am MIFN HOUSING ASSESSM 9:00am 12:30pm CBCL conference call/MIF 10:30am 11:30am MIFN Duplex call wit	8:30am 4:30pm Vacation	
Aug 20 - 26	20	21	22	23	24	25	26
		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havel	8:30am 4:30pm potlotek meeting 9:30am 11:00am Informal Conflict Management System (Kitpu Board	9:30am 10:30am Highway Developme 10:30am 12:30pm Highway Commercia 1:30pm 3:30pm Highw 2:00pm 3:00pm Weekly	10:30am 11:30am FW: Phase 2 Electrificatio 10:30am 11:00am ELECTRIFICATION ( 2:00pm 2:45pm Bi-later 2:30pm 3:30pm Shesha	8:30am 9:30am:MIFN generator overhauls (AANDC CONF Amh-40 Havelock-3-Ookpik CONF AADNC) - Mc	
Aug 27 - Sep 2	27	28	29	30	31	Sep 1	2
		2:00pm 3:00pm Weekly Engineer Meeting (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Hy					

# September 2017

September 2017							October 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
					1	2	1	2	3	4	5	6	7
3	4	5	6	7	8	9	8	9	10	11	12	13	14
10	11	12	13	14	15	16	15	16	17	18	19	20	21
17	18	19	20	21	22	23	22	23	24	25	26	27	28
24	25	26	27	28	29	30	29	30	31				

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Aug 27 - Sep 2	<b>Aug 27</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>31</b>	<b>Sep 1</b>	<b>2</b>
Sep 3 - 9	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>
			1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havel				
Sep 10 - 16	<b>10</b>	<b>11</b>	<b>12</b>	<b>13</b>	<b>14</b>	<b>15</b>	<b>16</b>
		1:00pm 2:00pm Change Management Team 2:00pm 4:00pm Review, Analyse and approve Mushuau o	10:00am 12:00pm AROC (AANDC CONF Amh-40 Havelock-3-Executi ve CONF AADNC) - Secretariat Regional		11:40am 12:00pm TF- Potlotek Update (TELECONFERENCE) 1:00pm 2:00pm Weekly Engineering Meeting (AANDC CONF Amh	10:00am 12:00pm INAC~MAMU CONFERENCE CALL (HR BOARDROOM (not June 16)) - Smith-Bezanson, Do	
Sep 17 - 23	<b>17</b>	<b>18</b>	<b>19</b>	<b>20</b>	<b>21</b>	<b>22</b>	<b>23</b>
				1:00pm 3:00pm Joint INAC/HC Quarterly Meeting (AANDC CONF Amh-40 Havelock-3-Executi ve CONF AADNC) - H	10:30am 11:30am Interchange development meeting - Rosalin Julian	1:30pm 2:30pm Natuashish Tank Inspection Program 2:00pm 3:00pm Weekly Engineering Meeting (AANDC CONF Amh	
Sep 24 - 30	<b>24</b>	<b>25</b>	<b>26</b>	<b>27</b>	<b>28</b>	<b>29</b>	<b>30</b>
		7:45am 4:30pm Appointment	9:00am 10:00am Potlotek 11:00am 12:00pm Work assignment (Directors Office) - Glynn-Conrad, Rose		11:00am 12:00pm CBCL - School Assessment		

# October 2017

October 2017							November 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7							
8	9	10	11	12	13	14	5	6	7	8	9	10	11
15	16	17	18	19	20	21	12	13	14	15	16	17	18
22	23	24	25	26	27	28	19	20	21	22	23	24	25
29	30	31					26	27	28	29	30		

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Oct 1 - 7	Oct 1	2	3	4	5	6	7
		11:00am 12:00pm Sheshatshiu Paving and Water (Teleconf 1:00pm 2:00pm 2017 Bi-Weekly Community Infrastru	1:00pm 2:00pm MID-YEAR EPM (Director's Office) - Glynn-Conrad, Rosemary (AADNC/AANDC)	9:00am 12:00pm NS Front Line Officers Meeting (LEDSP Targeted) (ARO-HR Boardroom & Teleconference 1-86	9:00am 10:00am Sheshtshiu - Road conference call 1:00pm 2:00pm Millbrook Shannon Park - next steps re:	1:30pm 2:30pm API scheduling conference call - Sarson, Kriss (AADNC/AANDC)	
Oct 8 - 14	8	9	10	11	12	13	14
		Holiday	8:35am 4:35pm Training	8:30am 4:30pm Training	8:30am 4:30pm Training	8:30am 4:30pm Training	
Oct 15 - 21	15	16	17	18	19	20	21
		1:00pm 2:30pm 2017 Bi-Weekly Community Infrastru 3:00pm 4:00pm Potlotek - ICA Meeting-Delegated	10:30am 1:30pm Updated invitation: Paqtnkek Highway 2:00pm 4:00pm PEI & Nfld Front Line Officers Meeting (LE	10:00am 11:00am Re: meeting to review MIFN asset manager 3:30pm 4:15pm FW: Natuashish Project Discussion (Dial-in		10:00am 12:00pm INAC-MAMU CONFERENCE CALL (HR BOARDROOM (not June 16)) - Smith-Bezanson, Do	
Oct 22 - 28	22	23	24	25	26	27	28
			1:00pm 1:45pm Planning Meeting in Preparation for RDG's Interview with VICE News (RDG's Office) - McDonell, C	9:00am 10:30am NATUASHISH ELECTRIFICATION REPORT (AADNC CONF Amh-40 Havelock-3-Ookpik	2:00pm 2:30pm Sheshatshiu Well Update (Conference Call) - Chaulk, Mike		
Oct 29 - Nov 4	29	30	31	Nov 1	2	3	4
		10:00am 11:00am Project re distributio 1:00pm 2:00pm 2017 Bi-Weekly Communi 2:00pm 2:30pm Extension of CI Meet	10:00am 1:00pm 2017 PSES Rockstar Pizza Party! (Kitpu Boardr 2:30pm 3:15pm Bi-lateral discussion (Director's Office) -				

Sarson, Kriss (AADNC/AANDC)

2015

# Mushman - Co-manager Meeting

Date Sept 11, 2015

FN

ATK/AC

Kevin / Phil Co-manager's / Bill  
HC PWC CEO

Band Manager appears to have some authorities suspended

- last week of Oct for sea-1, ft.

- General overview of reports → additional effort will be needed to develop an understanding of what would be needed to address all the issues.

- Replacing the sand in the filters is the highest priority to prevent interruption in service this winter; late delivery of the sand will increase the difficulty in handling under freezing.

- Advised the Captain was made aware of the need for sand and was going to order for this year.

- Electrification regulated @ 7°/km in mushman (70°/km) 80°/km

- Catighan - meeting next week to review agenda.

2404/hr - 1" x 1" x 1" unit/generator

2 tonnes/day - 1 ft<sup>3</sup> generator

150L/day/captain in UK

20 tonnes/hr → large units \$0.5M pounds.

- Flue system: i have not validated the effectiveness only based on eye witness experience.

Page

1/45

Mushman

Date Sept 17/15

AANDC - Melham/Kris

MCFN - Phil + Bill

MCFN

AANDC

- No meters readings ; not all buildings have meters;  
no meter billing.

- \* MCFN estimate based on Davis Inlet was
- AANDC pays for generator fuel only
- Fuel is meter & slips are generated,  
→ using the unregulated rate

MCFN

All housing ⇒ Housing heating Fuel = \$211,290.<sup>95</sup>

# of MCFN persons residents = 215

\* Avg cost per resident =  $\frac{\$98.75}{?}$  \* not possible \$120/L

Whitehorse K duplex = \$2,000/year - 2,500/year @ 98¢/L

- attempting to get the utility under the regulation  
of the Public Utility Board.
- NHL against placing under Public Utility Board.

MCFN - Going to forward the invoices for the work in dispute  
to ensure if a recovery is done ; that AANDC  
does not over pay to NHL.

NHL - \$50K to do an asset assessment.

\* Will attempt to come to mutual agreement on the  
\$ that should be paid to NHL - All parties  
agree to complete work.

A0454407\_2-001535

Daniel

2/45



17/15

Mushman - O r m - Site visit

Date Sept 18, 2015

MIFN - Cajtan / Bill

AANDC - Mathieu / Kriss

notes;

Bill - Changes to inspect Tuesday afternoon

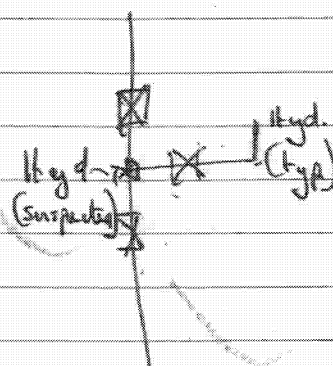
Mushman

Sept 22, 2015

MIFN - Chief / Conductor

1/2 \$120/L

2 98¢/Liter



Questionable configuration of the fire hydrant. Deputy Fire Chief understands that fire hydrant is located directly on top of the water main and in order to isolate 2 valves on the main versus the typical offset with valve.

When the hydrant is turned off (2 valves on main) sections of the water main loses water which should not happen as the water distribution system is designed and "built" to have all mains loop. This would always ensure 2 points of flow into each looped section water main.

If water services is lost when hydrant is turned off; then there is a risk that other valves in the distribution system are closed. Deputy Fire Chief explained that valves were checked and all valves were apparently opened. Further assessment is required to determine cause.

Page

3/45



Date

In the last several months; the water plant has experienced several power surges that disrupts the limited automation and operators ~~and~~ are now operating components in manual vs automated. Increased burden on operations. Sand filters almost overflowed because the wells continued to pump; but the automated valve for the underdrain was closed; ~~the~~ sand filters came within 2 inches of overflowing.   
→ lack of communication + SCADA increased this risk; would have turned off wells.

---

### Discussion of letters

- verify if \$1.9M is actual dollars in MCFN bank.
- Explained purpose of letter and explained AMOC support for advancing working group
- Explained similar process is being undertaken in Chapel Island
- Will forward Chapel Island Committee chair for Chief + Council review.
- Will require formal commitment from Chief + Council to advance working group's work plan.
- Advised that process would likely take a minimal of 2-3 years resolve issues - best case.

Date

Furnances - replaced 3 furnances to date

Chief - long-term replacement of the furnances  
(Hansen to consider funding) as it is thought that the furnances  
life is 13-15 years.

Deputy chief - Furnances should be enclosed in a  
fire rated room (8hr) - need to check  
what the 2002 fire code/building code  
required.

Catlyer - Air exchanger works off of the  
blowers for the furnances and many of  
the blowers do not work.

### Davis Inlet Decommissioning

Chief wants to advance the discussions  
- look at the submitted budget that  
has already submit - see previous  
proposal

- chief does not feel Band can afford  
costs associated with developing ~~the~~ or  
negotiating the MIRA.

chief - wants to start work for next summer  
- buildings are being taken apart - safety issues  
- " " are also being burned down.  
- wants process in place to avoid this  
project from being stalled/delayed further.

Krus - advised that railway decommissioning is under the  
airport agreement. Need to re-familiarize with  
terms of both Agreements.

Page

5/45

Date

Housing - overcrowding

- 30 births / year
- 212 houses; 920 residents (4.25/house)
- Support from AANOC to build houses
- May need to review previous reports on the housing inventory
- long term - future need + existing stock

Visit  
form  
RDC

~~Band Manager~~

AANOC - wants to know what the breakdown of OAM and capital under the Grant funding from AANOC + is isolation factor into the funding

- rationale for the allocated funding
  - concern over lack of trades for water and wastewater (electrician + mechanical/plumber)
  - mechanics for garage → typically only 1 on duty at time → health and safety need another employee
  - need 2nd person for fuel delivery as he is alone at tank farm - support
  - garage door needs replacement - at public works garage
  - heavy equipment gets damaged because left outside → need more secure storage perhaps building.

funding to cover the cost

- need to get maintenance supplies for the heavy equipment → need storage area need enough



Date

Chama - break-in \$40K damage for glass replacement  
- Zamboni -> repairs \$10K  
- ammonia plant \$20K  
- misc \$20K

Visit  
tomorrow

RDG - pipe transfer from tank farm to generation plant  
is apparently not certified for fuel transfer -> would  
like to get pipe certified to stop using fuel truck  
to complete fuel transfers

- Was there a commitment for AANDC to fund  
a new 500,000 L tank

Page

7/45

IRT - De-briefing by Chris for Mushuam ~~2015~~ Oct 8/15

Meeting with Chief Rich, John Newie, John ?

- Chief was up to date and understood the concerns with the letters
- Chief going to take back to Council for approval for working groups
- Looking at working groups - Oct/Nov to start discussions.
- Will recover funds for Nalcor
- May need Innu group to keep / address the issues (Innu Team lead)
- Fuel → tanks + pipe
- Housing - was not spoken to in detail; Health Canada is prepared to sign and send to Mushuam.
  - mold / furnace / maintenance
- De-commissioning → Chief going to write to express desire to move forward with MCHT for decommissioning.
  - Will need lead for this
  - AAMOC → funding + closure plan
    - province

Electrification - Public Utilities by end of December; MCFM paying ~~over~~ too much respect to pay lower rates

- Province going to increase rates for Labrador.

15

Date

Finances - assess them / providing Funding

## Round Table - Innu

- Arrange presentation to HC + AANDC DM of the situation today and plan forward.
- Will need lead → start deck.

Tanks were ~~not~~ raised → addressed

- \* PAFI - Procell AANDC Funded Infrastructure
  - all ~~new~~ projects will have to be compliant with PAFI

Page

9/45

Date

- unlin
- 2015
- Skin follow-up with serving defendants
  - Stanley follow-up with deficiencies
  - Stanley instructions
  - Next meeting Mar 13<sup>th</sup> for update

~~Stanley~~  
not Hushman

## Murphy - Project Team

Brad - Look for short/~~mid~~ medium / long term plans

- what are most urgent → short term
- 

Oona → does not agree that ANAC needs map the entire process

→ go present team and start developing a plan as opposed to ANAC to develop a framework to take to MEFN for discussion.

Brad → Re-iterate need to develop a process

Mathie → Table project team with named participants

→ the strategic document would be separate

Brad → Needs to map the process so to capture opportunities that may scale over to medium or long term solutions.

Don → ICA was intended to be used as potential model in which Murphy would be used as trial / First attempt.

Page

10/45



Date

Brad - Re-iterate the new approach to community developed - learning and changing the way the region approach → strengthen and enhance our approach.

- Information/gathering from Mushman that would be used to populate the application of the ICA.

Harold - By time ICA is applied many ~~project~~ issues may already be under an approach and care may required as to how an ICA approach may be applied.

Brad - Understood; need to ensure approach is encompassing

\* In general → we are going into circles → old way hitting new way  
→ getting personal → having

Harold → "Pissing" match; don't have staff to assign

Brad → struggle on way through this as we develop of these plans → document measurable and process to address to bring to EROC.

Harold → Purpose of the Nov 4 meeting

Oona → talk about teams and name people from community to participate and manage expectations.



\* We are having a very time understanding that planning and mapping of a process is also an equally important process to

24

29

W. H. H. H.

lope

2

Page

12/45

Chapel - Mike update phone call

Date Dec 2, 2015

Kris - Clarified that CBCL will issue minutes from last meeting

Mike - not received update from CRTP + Pottery for sampling program

K → advance sampling sheet to trigger parties to discuss sampling

Mike - awaiting membrane quote for cost + delivery time  
- PLC awaiting cable to reviewing programming for distribution pumps

---

Mushman - Electrification Generator Maintenance Dec 7/15  
Conference Call

AAADC - Lindsay / Kris / Rosemary / ~~Phil~~ / Mathieu

PLSC - Jim / Andrew

\$3K - PLSC \$7K - AAADC - SAS for 3<sup>rd</sup> party consultant

Rose - Assessment by end of March

Jim/Rose - writing Experience → work with 3<sup>rd</sup> party to develop scope

Rae → Will review and approve draft scope of work for phase 1 + 2 (potable)  
→ Does not appear that we do not have an understanding of what we are looking for.

Date

B.C. Region - ARC's representative  
Anca Nastase → 604-775-5504  
district Engineer →

- provincial → license of occupation - lease 99 yr  
→ provincial/federal + private.

Cost share is utilized frequently

Cost Effective → 1<sup>st</sup> option ; will go to other

---

Mushman Project Team Meeting

Dec 14, 2015

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ARC - Mushman Meeting  
Health Canada + DOJ present

Dec 15, 2015

Chris - ICA - Integrated Community Approach  
for Mushman - community in focus

Christ Debbara meeting with Mushman Chief

1<sup>st</sup>/2<sup>nd</sup> week of Jan for formal meeting with Mushman to  
discuss the plan for ICA (Jan 3<sup>rd</sup> Wednesday)

Recipient appointed co-manager PUCs

- ① Fuel supply - state of confusion by MIFN to manage
- ② Fuels - MIFN does not have capacity to prepare proposal
- ③ Financial - MIFN does not have capacity to understand how to resolve
- ④ Fuels - lead assessment + basic maintenance  
- AAMDC to take lead

Date

Don - current management Plan is flawed as accounts do not have the expertise for Community Development - operations.

Debra - does not appear that the Chief and PWCs are not on the same page → none seems to understand the accounting for the financials for the program. Uncertain as to where funds are being spent.  
→ 2 attempts have been made to build capacity to no success.

Chief wants to consider removing Bill Bengesen.

2 day meeting

1 Presentation of Financial state of affairs.

Presentation to Minors on the state of Affairs with Mushman.

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Diesel Electricity Service Conference call  
Stacy/Kriss

Dec 16, 2015

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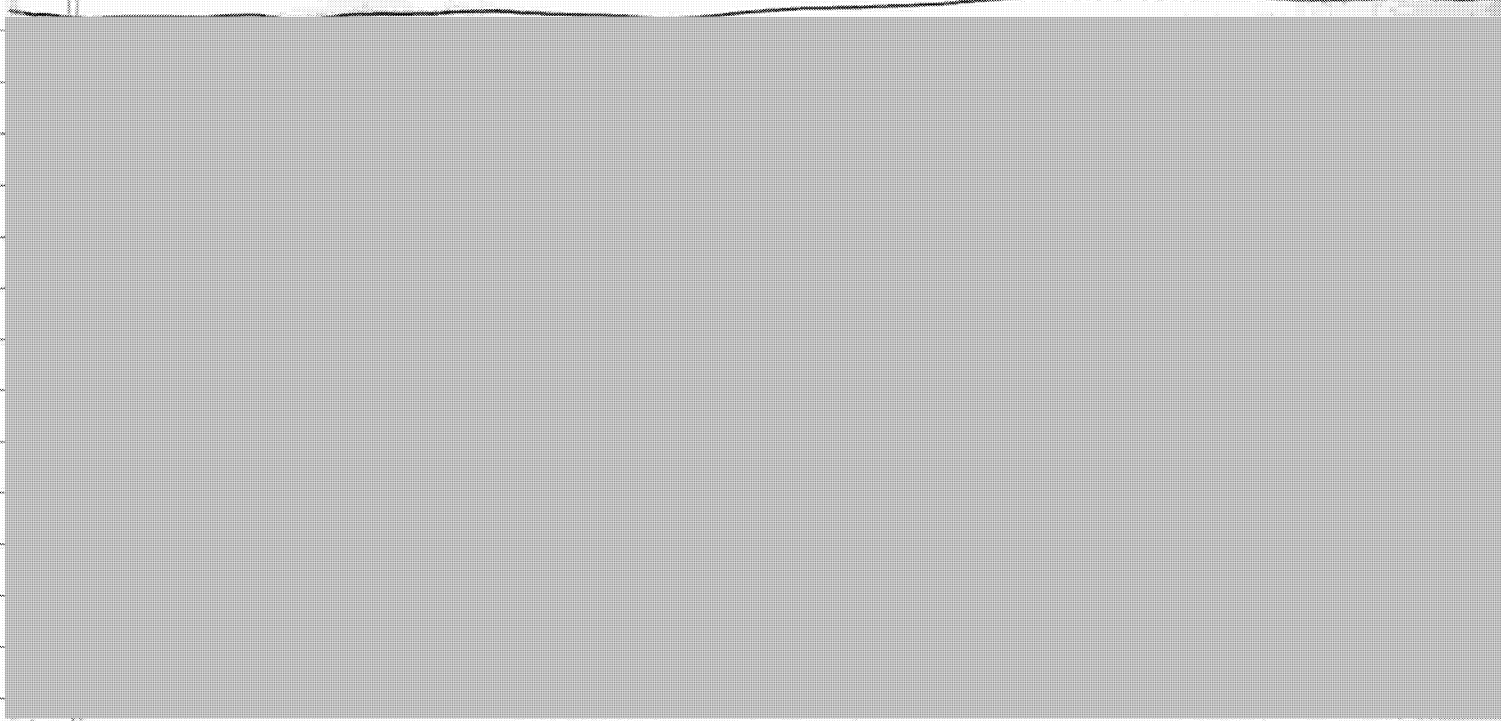
Meeting with Rosemary

Dec 18, 2015

- Waiting for Tom to start co-ordination for Region
- Lindsay to co-ordinate → technical to be done by myself
- Expect to streamline Mushman with Tom assigned.
- Decommissioning needs to be straightened out as to role

Staff meeting

Date Feb 29, 2016



Mushuan - Generator Update

March 3, 2016

- Nalcor - emergency plan from their process that can be applied to Mushuan

Turn existing generators - Water plant / River Intake; Sched to shed the load

Community to use discretion in their usage.



# Paganek Waste Water Results

Date

Influent BOD

Effluent BOD

Influent SS

Effluent SS

Sept 30, 2003

July 25, 2003

Sept 17, 2002

May 22, 2002

Oct 20, 2001

June 06, 2000

Nov 02, 2000

June 15, 2000

Oct 20, 1999

May 1999

May 1999

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May 1999

Need WSER results + CHTP results → Env. Canada or Water Trek.

Mushman - 2016/17 Capital Projects conference call

August 9, 2016

Fuel Tank + Water Assessment

Fuel tank - Mushman requested pipeline to be inspected to determine if it can be repaired

- Advice will see if this fits within scope of the approved funding + get back to Mushman
- will also determine what room is available in this year's scope with Stantec.
- Reviewed scope for determining compliance with the new Tank Regulations.

Water Assessment - To address the outstanding deficiencies with the treatment system SCADA; Aeration wells

- Pending when works starts; we may not be able to get any physical work completed this year → assessment + design hopefully for 2016/17

Date

- need all documentation associated with water system
- Coljeen to get drawings back from consultant
- Will be ~~back~~ in Community pot

Potlatch - Sewer / Road upgrades.

August 12/16

CBL - Brennan / Huddy

Potlatch - Quentin

INAC - Kriss

Mushman - Conference Call

Date Aug 25, 2016

IMAC - Tom / Mathieu / Kros  
Mush - Nick / Bill did not attend.  
HC -

St. John's met with Connie River - preliminary discussions →  
follow-up meeting to get into details

\* Map process of starting the Recommendations  
→ to Nick 1 week in advance of meeting to review before  
presentation to Council

\* Requested discussion for the need for organization structure -  
roles & responsibilities in order to support the MAPA

\* Send agenda and allow participants to determine their travel

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North Shore - ARCS  
Exp / North Shore

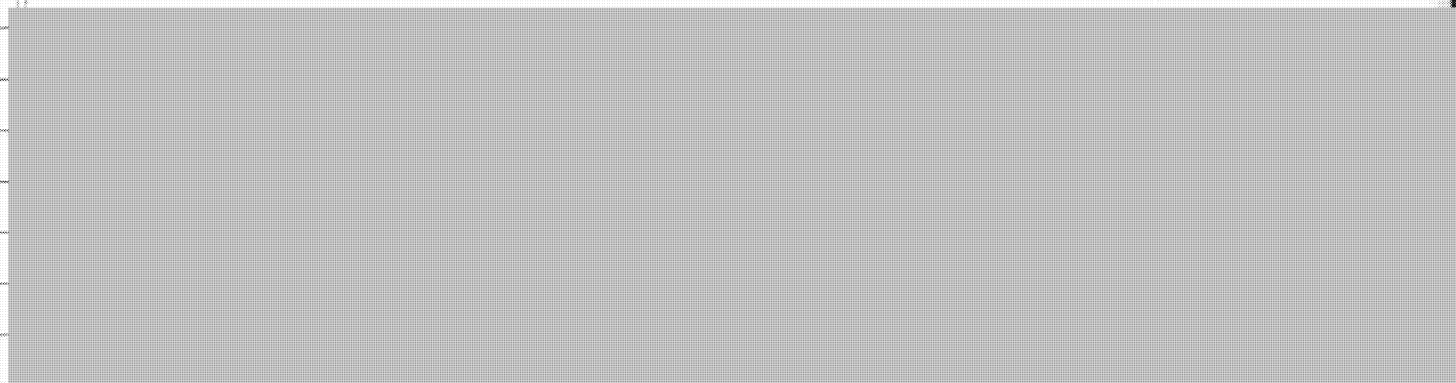
August 25, 2016

Look at expiring ICMS for 2016/17



Staff Meeting

Date Sept 6, 2016



Payroll - Capital Projects

Sept 13, 2016

2nd MC - Briks/Kriss

Pgs - Dartepe/Chief/Darrel

- Review RFP requirements for C.C. + WWA + 16-plex
- Provide RFP + contracts + consultant list.
- Reviewed scope with consultant + requested proposal

Staff Meeting

Sept 14, 2016



Pottlot - ICA

Date

March 14, 2017

- Geo Development - Development of long-term plan
- Tourism - trails
- water catch / services → how to deliver.

Payfreck - 6-plex / ~~Math~~ Community Center

March 15, 2017

Dore - Mathew / Mathew

INAC - Erika / Kross / ~~Barrell~~ /

FN - Brian / Barrell / Council

Mushwan → Update Diane  
Site VRI

March 23, 2017

MEFN → March 14 Nick / <sup>Pam</sup> / HC Band + chief couldn't get flight

Nick → Bell Aliant meeting - power + Band with

→ PID proposed for band width upgrades

→ Housing Symposium → June CHAC / INAC / North Ridge / <sup>all</sup> parties

→ CPP → funded by Innu Trust → ready by June

↳ Tom knew, but didn't share

→ Hotel → INAC funded to put proper guards

Diane → Mont MAP items He back to Infrastructure.

→ 2 weeks April + May → Summer may be limiting

→ Tom to get Infra Group started as a priority

Kross → Band needs to take ownership; if MEFN can't make time to make this happen then it will fail

March 15 → MAP review with Chief + Council

→ TOM supports increased communicating internal

→ House vandalism → renovate

→ HC health plan → Final Notice since 2007 → \$75 K / yr to get plan together

→ New hotel → Geo. Dev. leading

→ ~~Mark~~ Bill → end of March

Default Management - HQ process for Capital Defaults Date April 12, 2017

Sask. → INMAC inspects each year that H+S are addressed  
as reported → ARCs

B.C. → proposal based + Needs to address H+S first - capital  
issues not operational

- DAT → if determined that FM is in default than MAP actioned  
↳ How does this trigger; has to be evidence based and  
what thresholds have to be obtained that allow an  
acceptable level of confidence to defend the decision  
of default  
→ Capital assessment tool does not capture the lack of operations  
or lack of evidence in application of policies, etc.
- GA → Does <sup>not</sup> capture H+S to trigger or substantiate default and  
HQ acknowledges that this is a gap and needs to be addressed
- HQ → will be follow-up on available default tools that may support  
Region with potentially actioning default

Mushum - Map INMAC discussion

April 19, 2017

- AROC - need to rate territory → consistent between HQ  
2 - Mann 9-12 Oct in morning 1 1/2
- Site visits 3 - Map
- 4 - Work group

- Need to ensure Management is aware that the default tool indicates that  
Mann is in default and 3rd party + termination of funding agreement  
is required.
- Region may be taken to task if our response or actions are  
not reflective of the risk associated with Mann
- Not sure if Region fully understands risk management and appears  
to be more willing to take the less "difficult" path → not likely  
going to address the needs of Mushum or address program requirements

Date

Mushman - IRT

June 1 / 2017

PM - required Innu File

→ For all projects → INAC funded / not funded?

Need to address

Chris - support for advancing housing <sup>region</sup> needs to determine what the expectations from Mushman is regards to contributing to advancing MAP or any other priority

INAC seems to want to think that things will magically resolve itself - mystery as to why this continues to be the model. Constant disappointment that an expectation of actually getting something done is unreasonable. None seems to know how to actually get something physically done. → produce paper is not a problem → god this is trying! This is painful! I have to get out! Rooney has not reviewed inform + requested an update later after he has time to review. I am surrounded by hard boiled eggs! (2)



Date

18-24 months ECA horizon

Wiale Kim - Mushna Phil → hands

May 19, 2017

902-426-9104

Nalcor

- remote community notes as all other ~~other~~ communities along Labrador
- Sept 2005 draft agreement - schedule "A" only

Kim - Lands Claim advancing → issue from this is the LC is not to include the Generator Plant; Airport; wharf

- MCFN would have to surrender as fee simple to NFLD
- NFLD would have to accept the fee simple surrender
- Until such time as the Lands Claim is resolved
- ↳ Section 6 - Lands Claim requirement - in

CC → Chris - LC

→ Lands - Land Permit

→ Funding Services - Blocking funds

→ Kim → Legal MCFN

- Make available INAC's changes to parties
- determine

Canada + MCFN will combine comments when presenting to Nalcor

→ Need to gather Financial background

- ↳ Block funding
- ↳ Mamm
- ↳ Fund/Own funding

→ Kim supports proceeding with process

→ Chris → inform Note after determining Nalcor's support with proceeding after the May meeting

→ there will only help to ~~not~~ prevent further escalating & Lands Claim.

Court will only advise the BLUB as to their authority in regards to MCFN request; CLB will still have to make a decision

Date

May 10, 2017

## Wharf:

- MIFN/INAC don't have expertise
- Wharf supports commercial use along with recreation use
- Experiencing deterioration → need to address liability
- Approach NPLD to see if they maintain the other

## Airport

- Needs to be updated
- Both require a permit by NPLD → Philp

Chris → initiate Wharf & Airport  
→ Letter for Chris

Ken supports Advancing both

i) Mushman Tanks - John Olanowski  
→ Standing offer for Stattec

Mama school - assessment - June/July complete  
- RFP design - Quick fix (Aug/Sept)

Mushman Water - Interim Repairs/assessment - June  
- Indefinite repairs → Sept/Oct  
→ Design D&R

Mushman Housing - critical path provided - June 15 (3d)  
decision for GO/No-GO

Mushman - PUB → Supreme Court

Date

DOJ - Kim

ENR - Krass/Erika → Are there immediate impact to O&amp;M Agreement?

Kim

Mushman - Duplex

June 9, 2017

- 1090ft. saves on over size costs
- Need contact information for contact in community
- Need to verify ability to produce concrete → mixer size  
→ crush material - concrete
- Malax would provide service connection?
- Verify w/w service for lots
- Verify equipment - loader/utility → poles for power service  
- dozer/excavator/dump/
- barge unloading area - pictures

KC-Les

Mushman - Tom/Dianne/Jennifer/Andreea

Date June 13, 2017

Explained that Mushman ~~car~~ has not been responsive to INAC's response for support to undertake work.

Len - refused to make his gar't truck available and said he would make one available and then Tuesday morning said he was too busy to make it happen.  
- he ~~also~~ explained that he travels to Grosse Pointe potentially multiple times per week.

Nick - multiple conversations about access to truck & stuff; appears to make no effort and differs to Bill Ferguson.  
- E-mail requests in advance.

Fire - 4" hose on the ground outside fire hall; partial filled with water.

- not prepared to fix fire
- only 2 people showed up for training @ 11:00 AM.

Water Operator - provided 3 answers for the broken hydrant.

- 1) Didn't know it was broken
- 2) Was frozen
- 3) Broken and parts are needed.

- advised that Fire Dept. is responsible to maintain the hydrants.

Fire - Advised that are not responsible and only assist the Water Operator in maintaining and his boss had instructed him this.

Bill - is the only person making an effort to support INAC efforts on-site.

General - INAC seems reluctant to do anything other than status quo no matter what happens.



Date June 29, 2017

## Special AROC - Ennu File

20 min - Ennu Fire/Evacuation/Water

Remainder - In Camera

### Bill - Fire Summary

- Formalized training program
- truck was not working properly lead to difficulties
- We are lost → not addressing underlying causes that contribute

### Krisz - Water

- Summary of deterioration of water -
- cross-contamination of Rockwell wells by raw water from River & extension wells
- No flow meters
- Sand filters
- Coffer → spends all funding on salaries → no supplier / governance issue
- Hydrants tested → adequate flow/pressure  
→ majority require repairs; suggest 50%<sup>9</sup> 50-15000/hydrant
- Assessment identifying gaps in information & site data that is preventing clear decisions → has to be addressed before a complete assessment can be done
- Very little is left to break at the UTP → caused stress around the table

### Finance

- Did not address needs of study
- Provided no really useful information to advance
- Need to advance as part of overall housing plan

### Tom

- Capacity in MRFN & INMAC to advance → considered internal resources
- Have had talks with MRFN about 3<sup>rd</sup> party to run; have not advanced
- Co-management approach needs advanced consideration

### Daphne

- Social issues / community issues are seriously hampering community  
→ 15% construction cost

PCO - meeting the Hurdles to delivering Water to FN Date July 10, 2017

Water Authority - Sounds good, but 3yrs no real outcome

Mushman - Chief + Council discussion per Duplexes  
- Nick, Len Rich, Tom Rich, Housing Dir  
Pete Poken  
- Chief Nui

Eric - \$930,322 for 1 duplex; not possible to fund & ship a second duplex to Mushman

- Number of factors have contributed to the elevated costs and it would be important to discuss at next weeks meeting in Goose Bay so Mushman can consider in its future efforts

Nick - Understood what scope can be done

Eric - The remaining funds can be used for renovations for existing housing stock

Nui - Contributing factors for the higher costs?

Eric - Contractor has identify concerns associated with risk when working in community  $\rightarrow$  cost is 200-250/m<sup>2</sup> in NB  $\rightarrow$  \$2,500-3,000/m<sup>2</sup> in Mush

Nick - Contractor to visit Community to see

- Budget gauge

Eric - It's the on-site conditions

Nui  $\rightarrow$  Concerned with this information  $\rightarrow$  wants to know more

Eric  $\rightarrow$  This has been seen in the construction of the store expansion through increased costs  $\rightarrow$

MRK - m-fabbed

Eric - Design has addressed issues experienced in the Florida homes; specific environmental conditions; and improvements to structure to minimize ~~rep~~ maintenance.

Xlvi → local hire possibilities

Eric/  
Xlvi - Band to put together list of potential citizen's  
for employment  
- May be able to charge back for any community

Hed. Assistance for Labrador

Date July 17, 2017

① - Lynsay Julie Ther

RFQ for long-term stabilizing water systems.

Look at RFP after RFQ + then Charter to implement.

Outlook - making Monday morning.

Collaboration - for Doc's Julie to setup.

Michelle - to upload CIAM# into Collaboration

Health Canada conference Call 10-11 A.M. July 19, 2017

1-877-413-4788

(1) Anti-freeze in Hydrants (2) Chemical Water Tests (3) Community Water Source  
Alert July 14, 2017 - 2.1mg/L Healy Lodge  
2.7mg/L Band Office

All participants have joined

INAC to lift DWA; if Mushman  
lifted before repairs → could be  
retaining DWA → HC to consider

Kelvin → working for pumping out of hydrants; type of pump + process.  
HC is going send letter to Mushman

Doc. Mayo / Dentist - observed any fluorosis of teeth  
- Marion follow

HC wants to start undertaking a more comprehensive sampling  
program raw + treated.

Sodium may have to look at p.t. Ed L. ... on low sodium diets



Fednd Meeting Mushuan

Date July 19/2017

- Service Canada is the only party attending
- ACOA / ITC / others → not attending

### Jan- Existing Reports

- Scrap the sand every year and replenish
- back wash the carbon filters
- Keep records and file (the ones on site)
- Water Utility responsible for hydrants
- Flush the mains + clean the hydrants
- 2006 wells installed at Rockwell & Healing center
- SCADA was there when he was there
- 2006 - When he left; the Carbon filter were due for a change out
- Micron Filters were used
- water + sewer was under his responsible and not split.
- No problems with lagoon at that time
- Ian used the in-line meters

### Lagoon

- Lift Station - Pump run time have increased in duration
- SLS 5 over the past year yet Flow Rate is constant
- large breaks in communication - 1-2 weeks at a time
- Pump 1 - continuous run July 4 - July 19
- Pump 2 - apparent overload → new pump ordered 10-15 years

ATU - continuous run → needs re-programming

Triplex - properly set pic

No alarm set points for SLS 5; SLS 1

blow system pressure decreasing with time 7 → 5.32 ? losses ?

IWC - MZFN

Date July 20, 2017

HC Kelvin / Kevin  
NICH Chief / Council / Nick / Steve Marshall  
ENAC Erika / Angela / Dan / Bill / Angela

Andrey - Reviewed Amendments outstanding  
44 outstanding reports

Kevin - Reviewed HC report requirements  
4 outstanding

Bill - Fire report - Doug Hann  
- 3<sup>rd</sup> party training  
- secured used truck from Come River - repaired & shipped  
- throttle switch has been fixed? no definitive confirmation  
- Action the Emergency Planning Committee from 2 yrs ago  
→ apparently this is the all hazard ~~seps~~ plan → update 2005 plan / report

Nick - Duplexes - Steve Marshall  
March 31, 2018  
Full basement <sup>in roof</sup>  
- integrated solar → can run off grid - all gas including battery back-up 7kw/unit  
- installed & occupied by Xmas  
- Budget price - 3 duplexes - 2-2.1M \$330K/side  
- lots are ready to construct -  
- primary electric heat in-floor / base board.  
- put floor 8 1/4" panel well  
- foundations of previous building is not there - Chief  
- appliances included  
- Mlagenium board finish exterior  
- Plywood backing for interior walls not included (price option)  
- Lexion is not used & Band refers not to and replace as windows are broken (same)  
- Holter shell doors → will quote solid  
- HRV included.  
- Heat trace controller included → bleedn option  
- Electrical to be done by Band  
- Building will be plug & play.

A0454407\_33-001566

Date

- on-site to assembly earlier August → start fab.
- pending schedule of ferries + barges. → 60 days
- Based on Goose Bay departure
- 6-7 weeks to construct panels.
- Can provide all - schedule, cost, design by the end of next week

To Stacy:

- Scan mark-up drawings
- Contract scanned
- Tele conference
- Confirm culvert Quantities

Polotek - Col-de-Sac Contract

July 24, 2017

CBCL - Brennan  
TNAE - Kriss  
PFN - @Gerry / Quentin

697 ~~W~~ Windmill Road Parnett

Date

Long to provide <sup>HL</sup> contact for flag perso in community →  
need to be trained.

Mushman - Pre-meeting  
Tom/Erika/Kriss/Angela

Tom feels H&S, hydrants, water treatment may be able accomplish  
this year.

Nick + Band don't have capacity to advance the immediate  
issues.

Mushman Meeting -

July 26, 2017

HC - Kelvin / Linda

MOEN - Nick

INAC - Tom/Erika/Angela/Kriss

Tom - purpose to follow-up on items missed from Goose Bay meeting  
Water priority - Item 1e → Health + Safety  
2a - All hazard assessment plan - emergency plan

- Look at dealing immediate issues as the overall solution  
will require extended time

- May need utilize CBCL for interim measures due to their  
familiarity

Nick - Have Billian proposal; would request a description of  
the proposed work.

Tom - long-term

Kriss - Cover cost of 3<sup>rd</sup> party professional fees

Mushman contribute to purchase of materials

- RFA to qualify potential candidates as this is unique requiring  
specialized resources.

Page



Date

- Tom - Finance report did not provide sufficient to advance work and no funds available this year. Further follow-up required.
- Mark - Grika to contact Terri to verify boiler replacement  
- Duplex designs/costing/schedule to be submitted Thurs/Fri
- Tom - IWG needs to advance; Charter → identify priority tasks  
Schedule meeting to advance
- Mark - Will in a position to arrange after people get back from St. Anne → likely 2-3 weeks before meeting can be arranged
- Tom - Will circulate minutes from last meeting for review & approval
- Chief spoke to Water Operators & Cotjen about the importance of ensuring proper operations after meeting in Goose Bay.
- Kelvin - Heating Center water system factored into overall water system
- Kris - HC funded asset; INAC does not fund; wells across From Center are not used → transmission line is only raw water
- Nick 10 days vacation starting next week

Date

80 K SSA Vote 1 - John Mushman

PWC - MIFN Fuel Cost Share

July 31, 2017

PWC - Phil

DWAC - Kris/Erika

- See attached spreadsheet for comments

Potlodek - Water / Read Start-up Meeting

Aug 3, 2017

- Advised the FM to apply for construction permit → Quentin will apply to Land officer. Nominal Fee of \$1
- Kris → send EA review approval to Quentin
- Communication → thru PFN (Quentin) or CBCL; ROL not to taken direction from anyone else. → As per previous discussion in initial meeting at CBCL office in Sydney.

Volumes(L) delivered

Sum of Expense	Column Labels												INAC percentage		Block Funded		Non Funded		Comments
Row Labels	4/1/2016	5/1/2016	6/1/2016	7/1/2016	8/1/2016	9/1/2016	10/1/2016	11/1/2016	12/1/2016	1/1/2017	2/1/2017	3/1/2017	Grand Total	Funded					
Arena	6020.4774				32735.8976	25079.3396		15716.372				7239.5064	86,791.59	20.00		17,358.3		69,433.3	
Band Office				20919.3768		1703.126		399.0112	94.4468		475.4176		23,591.48	20.00		4,718.3		18,873.2	
Church	870.5606		240.8623	386.6758	335.3392	21.224	742.84	817.124	376.726	1153.5244	1906.9764	1032.5476	9,231.29	0.00		0.0		9,231.3	
Day Care		696.6645			783.1656					1247.9712	467.9892		3,195.79	20.00		639.2		2,556.6	
Electrical Generation	238632.9736	217811.8859	194308.9099	152429.1125	185197.4404	139491.5564	209079.7464	252981.5904	162024.016	294513.7748	310281.0844	305304.3556	2,662,056.45	50.00		650,493.0		2,011,563.4	proposed 24/76 cost share
Fire Dept	155.5344			13954.892		154.9352	245.1372	1435.8036	84.896				16,341.07	90.00		14,707.0		1,634.1	fire truck and fire hall
HC - Clinic				34883.9897		2086.3192							36,970.31	0.00		0.0		36,970.3	
HC - Healing Lodge				7180.5048				1278.746		5685.9096			19,592.30	0.00		0.0		19,592.3	
HC - Nurses								699.3308					699.33	0.00		0.0		699.3	
HC - Safehouse	486.045	430.9599						1168.3812	449.9488	347.0124	565.6196	734.3504	4,182.32	0.00		0.0		4,182.3	
Housing - Admin								709.9428	546.518	954.0188	108.2424	1766.898	4,085.62	0.00		0.0		4,085.6	
Housing - Innu Seniors/Elders	18086.2745	8249.8098		1641.752	3740.73	3251.5168	9456.3532	21511.5852	11882.2564	17501.3104	22285.2	21259.0196	138,865.80	0.00		0.0		138,865.8	
Housing - Renters	13447.245	1178.3891	1219.4329			2355.864	2693.3256	8786.736	3466.9404	8070.426	8361.1948	12048.8648	61,628.42	100.00		34,571.0		27,057.4	teacherages are funded at 100%, should be identified separately.
O&M - Equipment	8743.4095	5139.1158	4069.8168	2922.7506	6597.4804	1573.7596	4336.0632	7310.6068	2641.3268	4556.7928	4527.0792	7403.9924	59,822.19	0.00		0.0		59,822.2	
O&M - Garage	3632.3763	1775.6844	621.0575			657.944	2262.4784	2610.552	3244.0884	7087.7548	6459.5244	7045.3068	35,396.77	20.00		7,079.4		28,317.4	
O&M - Water Treatment Plant		2276.8508			1113.1988			1137.6084	1692.814	2024.7696	2211.5408		10,456.58	80.00		8,365.3		2,091.3	
Outside Sale	18664.128	3511.4051	2853.8057	44586.528	28948.2137	63651.8372	14585.6634	21863.51096	22375.402	17976.728	27673.9736	21029.8004	287,521.00	100.00		116,297.8		171,223.2	Innu Education (School Mamm)
Outside Sale - MIGS				32754.0325				5306					38,060.03	0.00		0.0		38,060.0	
Outside Sale - Trans			13785.3163	7336.0392				585.7824			7772.2288		29,479.37	20.00		5,895.9		23,583.5	
Rec Centre		6672.8578											6,672.86	20.00		1,334.6		5,338.3	
Grand Total	308739.0243	242417.644	223572.0592	318995.6539	359451.4657	240027.522	243401.6074	344318.6818	208879.1796	361187.9096	393310.4336	390339.3728	3,534,640.55			861,459.6		2,673,180.9	

WAREHOUSE (BABY BARN)  
WASTEWATER TREATMENT  
ELECTRIC POWER GENERATION

- ① O&M - General
- ② Heat
- ③ Housing - General
- ④ Education - Post Secondary
- ⑤ Recreation
- ⑥ Admin - Admin
- ⑦ Social
- ⑧ PWC

→ there is no O&M by assets by the Band; tracked as one big O&M single line budget

→ Fuel is not accounted by MCFN in INAC  
Funding  
→ Double dipping as paid by INAC in block + then again in the Fuel Amend ment.

INAC total fuel consumption without power generation	210,966.6
Mushuau total fuel consumption without power generation	652,386.2
INAC percentage of fuel consumption without power generation	24.4%

Fuel amendment includes INAC's block funding

Mamm - MCFN → direct bills the teachers for rent + Mamm pays the teachers  
→ \$150/teacher/month by Housing to Mamm and mamm deductions from teachers pay.

RCMP office fuel costs?

Muskan - INAC meeting to discuss issues for date  
meetings with MCFN on Sept 21/22.

Sept 13, 2017

RDG Chris did not attend this meeting as he has not attended  
→ 10120 appeared.

Kim - INAC will define expectations & timelines in which the work  
is to be undertaken. Along with the \$ associated with  
undertaken the work. Need to avoid issues down the road.

Tom - This will be done → 1<sup>st</sup> time we discussed

- CIO/Gerry/Alec  
CBCL-Mike PFN - Chief/Share Sister

Sept 14,  
2017

Meeting with Potlotek & Pilot Plant contractor & Local Water Supp  
at the request of PFN.

- Chief & Council asked P.P. contractor to complete installation in order to  
show public that something was being done to avoid further  
criticism.

CBCL - Summarized the feasibility work to determine that a new treatment  
plant is required; summarized effort to look at 2nd Lake.

- Explained examples of other communities that have similar or worst  
conditions.

- Technology exists to properly treat the existing source water without  
unnecessary high risk.

Water  
supplier - Suggested

Alec - started flushing the hydrants from the tower 2 weeks  
ago & ran out of water



## Mushuam MAP/IWG

Date Sept 20/2017

FNAC - Tom/Erika/Diane/Andrea/Kristi/Angie/Bill Nye

IHC - Kevin/Pam/Kevlin/Sofie

MIEN - Nick + Council / Potter

Chris - All we meet and discuss the problems and there seems like there like nothing gets done. Many things need to be done. Acknowledge that community experiences vandalism and youth issue. Appears things are put on paper just to look good. → does not help.

This group should be a team → need to move things forward. IF this process does not change; then this process will not achieve anything.

→ Wants to add Education to the discussion in regards to concerns with current situation with school

Nick - Security Force is top priority to address the vandalism in the community. \* Why is MIEN delaying starting this when they could self-fund to start? \*

Nick - New communication tower has been erected  
- MIEN mail server up and setting up new computers and connection to the increased connectivity. Administration should be connected in near future. Bell has increased bandwidth.

Nick - 3 employees in Goose Bay 2 community staff are working in office and 1 outside.

PWC - Philp Clarke has left PWC + new staff assigned

HR JDs Policies - are not finished

- group insurance plan approved
- pension plan requires HR rep to manage → still working on HR rep.

Date

Chief - NRs for Mou has been sent to legal to review; NRs for wants a public signing between parties in Goose Bay. Date has not been chosen.

Bill - Next week to discuss when training for Fire Department - will require commit by Fire fighters; completely end of Oct. Follow-up in January. Based 2 contractors have not been paid → 2 months outstanding  
→ Operational inspection will occur when delivered into the community. Why would you do this when it's still in Corner Brook where it is easier? ??

Chief - Oct 15 end date for shipping from Goose Bay.

Bill → Confusion on whether existing fire truck is fixed & throttle  
→ Training for fighting fire from within versus defensive fire fighting  
Bill → March. all emergency plans in place

## MAP Review

Mark - Things were relatively slow in community  
- Need to structure a process that can advance more ~~advice~~ quickly acknowledging limitations.

Mark - Will submit Funding Request to attend The Leadership Course in Banff for Chief & Council as this is critical to move out of Co-management. Not sure at existing capacity if this will be as beneficial as there is still no overall plan / detailed plan → alternate motive? ??

Endow → Until a definitive plan is put together that establishes a clear understanding of what is required otherwise just keep spinning fires. I have been hammering a nail for a new focused approach for 2 yrs!!! ⇒ WTF

\* Like to know how the H&S & Infrastructure gets captured as all conversation focus on Financial.

Date

Chief - Does not feel PWC is fulfill their duties is  
Wick not being met.  
Each Department is suppose to get budget/expensures/variance

Andrea - Need to work with administration.

Mick - Not seen agreement and not sure what's included;  
Diam should be reviewed. \* 7-6 yrs into this and only  
now having this conversation \*

Chief - lawyers to look at what's not being done by PWC  
\* No conversation on whether there are issues  
arising from MCFN.

Kelvin - MAP is the document that is suppose to be  
used to guide the Band out of Co-management.

state  
as someone  
who has no  
experience it  
appears →  
KRIS - Appears to be a conflict as Andrea says a more focused  
approach; Kelvin references the existing MAP; MCFN  
wants out as soon as possible yet activities in the  
MAP will take many years. process is confused.  
It does not appear that the Co-manager has not  
been working on the MAP → PWC has stated that  
they have not been asked to participate \* → WTF

Tom = back peddling 2 yrs into this??

Items which a 3<sup>rd</sup> party is leading appears  
to be advancing; there require direct INAC &  
MCFN involvement is not merging.

note → No staff participating in these meetings so  
there is a risk that when Council member do not  
get re-elected; then the knowledge is lost. MCFN  
should have their own representative (consultant) \* I have  
\* been asking when the administrative staff on their exercise.



Date

Diane will prepare a Scope of Work for an Asset Manager for the community. Will have contractor prepare a plan to address. Will look the urgent.

We have this drafted this and can be quickly dropped

\* > Diane is on her own with this  
- Preventative Maintenance; budgeting; all inclusive.

\* No idea on timeline -> throw it together in a week  
Diane at 19/11/16 on September 20, 2017

How does this fit into the Co-Manager process

Note -> Council needs to know who CBCL is; explained that CBCL has been engaging with Administrative staff. There seems to be confusion that this is not a pelted exercise.

\* Micro-managing Also Proto was concern about ~~loss~~ losing knowledge; but not staff present -> incredibly poor governance structure and understanding -> if everything remains political than nothing moves ahead quickly -> their own worst enemy. Mick was aware of this process and at no time was this concern raised.

II - Will forward copy of INAC comments on report to Mick for consideration.

\* There is very little opportunity for overall success with the disjointed/confused approach between INAC/MPTM and within INAC + MPTM. Will have to focus the infrastructure - water and let everything else fly in whatever direction people take it.

Not sure if I can take more of this S&S.

Why can't INAC grow a couple and tell MPTM the truth. & Jim Gendron will not likely be made available to MPTM for

43/45



Murphy - RDC morning MIFN update to RAG

Date Sept 21, 2017

MIFN - Same as Sept 20

INAC - Chris / Nellie / Diane / Grika / Andre / Ron

HC

Nike - PWC claimed that 1000 reports have to be filed to INAC and HC  
- Wants to develop additional lots; including all services  
water / wastewater / roads / power

Chris - all we do is have meetings and nothing is getting done.  
Can't show the people that anything is changing.

Trying to make a difference

Since May - many issues vandalism / break-ins / fires / etc.

People outside community don't understand the problems;  
only time INAC is prepared to do something when something  
traumatic happens - need to be proactive.

Should live in community for week to appreciate the issues  
they have.

School too small; need to expand; expand to get rid  
of trailers.

Home need to be re-invested - same windows as 2002;  
basement unfinished; mould issues.

Patti - reiterated Chris comments for over-crowding

Chris - Lots of confidence in Chief's Council in addressing this.  
We don't have an appreciation of living in Murphy.  
Housing causes social issue; largest issue for PM across Canada.  
Raise housing renovation to National attention - Ottawa  
Get other departments together to see what kind of support.  
Security force has lots of merit - hear from staff on issues  
Mar 26 - will attempt to travel to community.  
School assessment underway - building mortgage; size / population  
projects. Chief said day-care removed from the school due to  
overcrowding.

Grika - School Assessment for both schools; issues - OSM (original design for  
ch

Date

Chris -

Andrew - Did agreed that Mushman could look at having  
an individual take on the role of Co-Manager and  
could ~~to~~ leave PWC and try and individual -  
Andrew will assist Mushman in setting up  
this.

Diane - Co-manager probably not best way to address Assets  
issues; recommend getting a asset manager independant  
which would provide co-manager the information they need.

\* 2-weeks exit strategy Plan } INAC to provide  
2-weeks asset manager TOR }

Chris - Getting of Co-manager → HC + INAC are completely with  
their management of \$ from Govt and assets are operating  
appropriately

\* Managing exit strategy to diagram to outline process  
Next summer should be a highly successful transition year  
based on "on" efforts to advance exit strategy

→ Managing Expectation → ???

- Water system is a top priority of INAC as critical infrastructure

Nick/Chris - ~~letter~~ letter from MIFN for Decommissioning will be sent \*  
to INAC next week.

Chris - Everything will be on the diagram → WTF is the MAP for!!  
2 years in and now a re-write → WTF is INAC doing??  
- re-iterated the need for Security Force.

# June 2015

June 2015							July 2015						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
7	8	9	10	11	12	13	5	6	7	8	9	10	11
14	15	16	17	18	19	20	12	13	14	15	16	17	18
21	22	23	24	25	26	27	19	20	21	22	23	24	25
28	29	30					26	27	28	29	30	31	

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
May 31 - Jun 6	May 31	Jun 1	2	3	4	5	6
			11:00am 12:00pm Prepare funding summary for Sheshatshiu	2:00pm 3:00pm Conference Call re: Climate Change Risk 2:00pm 3:00pm Meeting HC - Risk Modeling Project for	8:30am 12:00pm CMM - ARCS school (CMM office)	10:30am 11:30am Default Assessment Tool Process (ATEXec Boardroom) - Spicer, Danielle (AADNC/AANDC)	
Jun 7 - 13	7	8	9	10	11	12	13
	8:30am 4:30pm Mushuau & Sheshatshiu trip	8:30am 4:30pm Mushuau & Sheshatshiu trip	8:30am 4:30pm Mushuau & Sheshatshiu trip	8:30am 4:30pm Mushuau & Sheshatshiu trip 1:30pm 2:30pm Monthly Clean Water Meeting (ATE	8:30am 4:30pm Mushuau & Sheshatshiu trip	8:30am 4:30pm Mushuau & Sheshatshiu trip	
Jun 14 - 20	14	15	16	17	18	19	20
			8:45am 9:45am BI-WEEKLY ENGINEERING/CAPI 10:00am 2:30pm All Staff (Burgess Hall - Trinity St. Stephen's)		3:30pm 4:30pm Meeting to discuss Mushuau Letters (ATKitpu/Cihplak n) - Olscamp, William (AADNC/AANDC)	2:00pm 2:45pm NPSW Event Closing Ceremonies (Kitpu) - Cadman, Kirby (AADNC/AANDC)	
Jun 21 - 27	21	22	23	24	25	26	27
		2:00pm 3:00pm SIFN - teleconference (teleconference) - Ed 3:00pm 4:00pm De-brief for DIAND RFSO #1000163121	12:00pm 12:30pm Short discussion regarding the de-bri 3:00pm 4:00pm De-brief for DIAND RFSO #1000163121	8:30am 4:30pm Sheshatshiu - site visit	8:30am 4:30pm Sheshatshiu - site visit	8:30am 4:45pm Sheshatshiu - site visit	
Jun 28 - Jul 4	28	29	30	Jul 1	2	3	4
			9:00am 10:00am Funding Services Sta 1:00pm 2:30pm Change in Boardroo 2:30pm 3:30pm BI-WEEKLY ENGINEE				

Sarson, Kriss (AADNC/AANDC)



# July 2015

July 2015							August 2015						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	1	2	3	4	2	3	4	5	6	7	1
12	13	14	8	9	10	11	9	10	11	12	13	14	8
19	20	21	15	16	17	18	16	17	18	19	20	21	15
26	27	28	22	23	24	25	23	24	25	26	27	28	22
			29	30	31		30	31					

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Jun 28 - Jul 4	Jun 28	29	30	Jul 1	2	3	4
					1:00pm 1:30pm Chief's Concerns regarding Furnaces in Homes in Natuashish (RDG's Office) - McDonell, Christopher (AADNC		
Jul 5 - 11	5	6	7	8	9	10	11
				3:00pm 4:00pm Engineering and Technical Services - RFSO 1000163121 Results - WSP Canada Inc. Request	10:00am 12:00pm Eskasoni Flood Study		
Jul 12 - 18	12	13	14	15	16	17	18
		3:00pm 4:00pm Sheshatshiu school issue (ATExec Boardroom) - Maltais, Andree (AADNC/AANDC)	9:00am 10:00am Funding Services Staff Meeting (Kitpu- 2nd Floor Boardroom) - Rushton, Karen (AA	1:30pm 2:30pm Employee Meeting on Succession Planning (Kitpu, Halifax Boardroom) - Hache, Katherine			
Jul 19 - 25	19	20	21	22	23	24	25
		8:30am 4:30pm Sheshatshiu - Lagoon	8:30am 4:30pm Sheshatshiu - Lagoon	8:30am 4:30pm Sheshatshiu - Lagoon	8:30am 4:30pm Sheshatshiu - Lagoon	8:30am 4:30pm Sheshatshiu - Lagoon	
Jul 26 - Aug 1	26	27	28	29	30	31	Aug 1
		9:00am 10:00am BI-WEEKLY ENGINEERING/CAPIT AL UNIT STAFF MEETINGS (ATExec Boardroom) - Lewis,	12:00pm 12:30pm Farewell Get-Together for Denis Carignan (Executive Office) - McDonell, Christoph				

Sarson, Kriss (AADNC/AANDC)

# September 2015

September 2015						
Su	Mo	Tu	We	Th	Fr	Sa
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

October 2015						
Su	Mo	Tu	We	Th	Fr	Sa
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Aug 30 - Sep 5	<b>Aug 30</b>	<b>31</b>	<b>Sep 1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
					9:00am 10:00am GA Part A Information Session (AANDC CO 10:00am 11:00am MIFN Agenda (My Office) - Boucher, M		
Sep 6 - 12	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>
					9:00am 10:00am BI-WEEKLY ENGINEERING/CAPI 1:00pm 2:00pm HC/AANDC Meeting (AANDC CONF Amh	9:00am 10:45am Mushuau Co-manag 10:00am 3:00pm Presentation from P 3:00pm 4:00pm Prepare for Pictou	
Sep 13 - 19	<b>13</b>	<b>14</b>	<b>15</b>	<b>16</b>	<b>17</b>	<b>18</b>	<b>19</b>
		8:30am 4:30pm Pictou Landing API	12:00pm 1:00pm RFSO De-brief - Please note time change (11 a.m. EST) (Your desk) - Grace, Kimberley (AANDC/	10:30am 12:00pm Trip Planning & Strategy (AANDC CONF Amh 3:00pm 4:30pm RFSO De-brief (your desk) - Grace, Kimberley (	9:00am 9:45am MIFN and NL Hydro (+1 800 726 8107, access code : Philip Clarke/CA/FAS/PwC	10:00am 10:45am AANDC O&M Discussion (+1 800 7 11:00am 12:00pm API - Pictou Landing (AANDC CONF Amh	
Sep 20 - 26	<b>20</b>	<b>21</b>	<b>22</b>	<b>23</b>	<b>24</b>	<b>25</b>	<b>26</b>
	2:30pm 7:30pm Mushuau	6:00am 5:00pm Mushuau 9:00am 10:00am BI-WEEKLY ENGINEERING/CAPI TAL UNIT STAFF ME	8:30am 4:30pm	8:30am 4:30pm	8:30am 4:30pm	8:30am 4:30pm	
Sep 27 - Oct 3	<b>27</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>Oct 1</b>	<b>2</b>	<b>3</b>
		3:45pm 4:00pm Natuashish (RDG's Office) - McDonnell, Christopher (AANDC/AANDC)					

Sarson, Kriss (AANDC/AANDC)

# October 2015

October 2015							November 2015						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
4	5	6	7	8	9	10	1	2	3	4	5	6	7
11	12	13	14	15	16	17	8	9	10	11	12	13	14
18	19	20	21	22	23	24	15	16	17	18	19	20	21
25	26	27	28	29	30	31	22	23	24	25	26	27	28
							29	30					

Sunday		Monday		Tuesday		Wednesday		Thursday		Friday		Saturday	
<b>Sep 27</b>		<b>28</b>		<b>29</b>		<b>30</b>		<b>Oct 1</b>		<b>2</b>		<b>3</b>	
								11:00am 12:00pm Peer Review - Indian Brook & Eel River Bar (HR Boardroom) - Audibert, Justin (AADNC/AANDC)		2:00pm 3:00pm Annual Performance Inspection Interactive Software Tool-Delegated (Interactive Confere			
<b>4</b>		<b>5</b>		<b>6</b>		<b>7</b>		<b>8</b>		<b>9</b>		<b>10</b>	
8:30am 4:30pm AWWA Conference in St John's		8:30am 4:30pm AWWA Conference in St John's 9:00am 10:00am BI-WEEKLY ENGINEERING/CAPI		8:30am 4:30pm AWWA Conference in St John's 9:00am 10:00am Funding Services Staff Meeting (Kitpu		8:30am 4:30pm AWWA Conference in St John's		8:30am 4:30pm Vacation 2:00pm 3:00pm RDG's Debrief- IRT Meeting-Delegated (AANDC CONF Amh		8:30am 4:30pm Vacation			
<b>11</b>		<b>12</b>		<b>13</b>		<b>14</b>		<b>15</b>		<b>16</b>		<b>17</b>	
		8:30am 4:30pm Holiday		8:30am 12:00pm Doctor 1:00pm 2:30pm Atlantic Regional Op 2:00pm 3:00pm 2015 - 2016 Mid-year Revie		1:00pm 2:00pm ENG/CAP STAFF MEETING (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - L							
<b>18</b>		<b>19</b>		<b>20</b>		<b>21</b>		<b>22</b>		<b>23</b>		<b>24</b>	
		8:30am 4:30pm Pottlotek - Working Group		8:30am 4:30pm Pottlotek-Eskasoni - 9:00am 10:30am Ongoing Discussion 9:00am 10:00am Fundi 2:00pm 3:30pm Update		8:30am 4:30pm Eskasoni - Flood Mitigation study 12:00pm 1:00pm De-brief for RSFO - RV Anderson (your o		1:00pm 2:00pm Draft: Mushuau Working Team Composition (AANDC CONF Amh-40 Havelock-3-Executiv		8:30am 4:30pm Vacation			
<b>25</b>		<b>26</b>		<b>27</b>		<b>28</b>		<b>29</b>		<b>30</b>		<b>31</b>	
		8:30am 4:30pm Vacation		8:30am 4:30pm Vacation		8:30am 4:30pm Vacation		8:30am 4:30pm Vacation		8:30am 4:30pm Vacation			

Sarson, Kriss (AADNC/AANDC)



# December 2015

December 2015						
Su	Mo	Tu	We	Th	Fr	Sa
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

January 2016						
Su	Mo	Tu	We	Th	Fr	Sa
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Nov 29 - Dec 5	Nov 29	30	Dec 1	2	3	4	5
			2:30pm 3:30pm SIFN lagoon - discussion of technical memo regarding lagoon capacity (teleconference) - Ed		10:00am 12:00pm All Staff Meeting (St. St 11:30am 1:00pm Staff Christmas Luncheon 1:30pm 3:30pm AANDC Open House		
Dec 6 - 12	6	7	8	9	10	11	12
		8:30am 4:30pm projects 3:30pm 4:00pm Sheshatshiu (Ookpik) - kim duggan Ext-PCH	8:30am 4:30pm projects	8:30am 4:30pm projects	8:30am 4:30pm projects 1:00pm 2:30pm Re: API Progress - Peer Reviews with Jim Wilcox (Executive Of	8:30am 4:45pm	
Dec 13 - 19	13	14	15	16	17	18	19
		8:30am 4:30pm projects 11:00am 12:00pm MIFN working group 12:00pm 1:30pm Eng/Cap Unit X-mas	8:30am 4:30pm projects 9:00am 10:00am Funding Services Sta 10:00am 2:00pm Revised: Special Atla	8:30am 4:30pm projects	8:30am 4:30pm Dentist	8:30am 4:30pm projects 9:00am 10:00am Re: Meeting Mushuau (E 11:15am 1:15pm Mamu meeting (AA	
Dec 20 - 26	20	21	22	23	24	25	26
				10:00am 12:00pm Holiday Drop-in (Executive Office) - Christopher McDonnell / Dougal MacDonald (AADNC		8:30am 4:30pm Holiday	
Dec 27 - Jan 2	27	28	29	30	31	Jan 1, 16	2
		8:30am 4:30pm Holiday	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation		

## January 2016

January 2016						
Su	Mo	Tu	We	Th	Fr	Sa
3	4	5	6	7	1	2
10	11	12	13	14	8	9
17	18	19	20	21	15	16
24	25	26	27	28	22	23
31					29	30

February 2016						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29					

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	Dec 27	28	29	30	31	Jan 1, 16	2
12/27 - 1/1							
1/3 - 8	3	4 1:00pm 2:00pm Briefing Meeting: RDG's Attendance to Mushuau First Nation's Meeting Ja	5 11:00am 12:00pm Funding Services Staff Meeting (Kitpu - 2nd Floor Boardroom) - Dunne	6	7	8	9
1/10 - 15	10	11 11:00am 12:00pm Following up confer 3:00pm 4:00pm Planning Meeting: R 3:00pm 3:30pm Shesha	12 1:00pm 2:00pm Northlands Lagoon - DAR - Technical Revi 2:30pm 3:00pm to discuss Mushuau ele	13 10:00am 11:30am MIFN - ICAP (AAND 1:00pm 2:00pm Sheshatshiu fibre lo 2:00pm 3:00pm placeh	14 8:30am 4:30pm	15 1:30pm 3:00pm MIFN - ICAP Rescheduled (AANDC CONF Amh-40 Havelock-3-Executiv	16
1/17 - 22	17	18 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Participant's code:	19 10:00am 11:00am Briefing Meeting: RDG's Attendance to Eel River Bar Meeting - January 2	20 10:00am 12:00pm AANDC / HC Quarterly Meeting ( 2:00pm 3:00pm Project Review (AANDC CO	21	22 11:00am 12:00pm Eng/Cap Unit Work Planning Session (AANDC CONF Amh-40 Havelock-3-	23
1/24 - 29	24	25 2:00pm 3:30pm MIFN Co-Management Meeting-Delegated 3:00pm 3:30pm Sheshatshiu Fire Opt	26 9:00am 10:00am Funding Services Staff Meeting (Kitpu 10:00am 12:00pm Paqtnkek-INAC Sessi	27	28 1:00pm 2:00pm De-Brief Meeting: RDG's Attendance to Mushuau First Nation's Meeting Ja	29 8:30am 4:30pm Vacation	30
1/31 - 2/5	31	Feb 1	2	3	4	5	6



## February 2016

February 2016						
Su	Mo	Tu	We	Th	Fr	Sa
7	1	2	3	4	5	6
14	8	9	10	11	12	13
21	15	16	17	18	19	20
28	22	23	24	25	26	27

March 2016						
Su	Mo	Tu	We	Th	Fr	Sa
6	7	1	2	3	4	5
13	14	8	9	10	11	12
20	21	15	16	17	18	19
27	28	22	23	24	25	26

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Jan 31 - Feb 6	Jan 31	Feb 1	2	3	4	5	6
		1:00pm 1:30pm Follow-up to Shesha 1:00pm 1:30pm Follow-up to Shesha 3:00pm 3:30pm Sheshatshiu Fire Opt	9:00am 11:00am Funding Services Work Planning Session (Kitpu Boardroom) - Dunne, Stephen (AA	10:00am 11:00am De-Brief Meeting: RDG's Attendance to Eel River Bar Meeting - January 26th-Delegated (Ex	1:30pm 3:00pm resent to correct boardroom info - MIFN - ICAP/MAP (ATExec Boardroom.Region0	1:30pm 2:30pm Glooscap - HC Health Center	
Feb 7 - 13	7	8	9	10	11	12	13
		3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Participant's code: Oue	9:00am 10:00am Funding Services Staff Meeting (Kitpu - Second Floor Boardroom) - Dunne, Stephen (AA	8:30am 4:30pm Potlotek - Working Group	2:00pm 3:00pm Clean-up of Bob's Old Files (Downstairs Records Storage Area) - MacKinnon, Heidi (AADNC/AAN	8:30am 4:30pm Eye doctor	
Feb 14 - 20	14	15	16	17	18	19	20
		8:30am 4:30pm Comp Day off 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Parti	1:30pm 4:30pm Training	8:30am 4:30pm Training 10:00am 11:00am BI-WEEKLY ENG/CAP STAFF MEETING (AANDC C	8:30am 4:30pm Training	8:30am 4:30pm Training	
Feb 21 - 27	21	22	23	24	25	26	27
		10:00am 11:30am MIFN Co-Managem 12:00pm 4:30pm Paqntek 2:00pm 4:00pm Engine 3:00pm 3:30pm Shesha	9:00am 10:00am Funding Services Staff Meeting (Kitpu 1:00pm 2:00pm Eng/Cap Unit Work Planning Session (A	1:30pm 4:45pm Metis in Canada seminar (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - R		2:00pm 3:00pm Sheshatshiu Fibre Optic	
Feb 28 - Mar 5	28	29	Mar 1	2	3	4	5
		10:30am 11:00am Sheshatshiu - Lagoo 1:45pm 2:15pm Sheshatshiu - Lagoo 3:00pm 3:30pm Sheshatshiu Fire Opt					

Sarson, Kriss (AADNC/AANDC)

# March 2016

March 2016						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

April 2016						
Su	Mo	Tu	We	Th	Fr	Sa
						1
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Feb 28 - Mar 5	Feb 28	29	Mar 1	2	3	4	5
				10:40am 11:00am Mushuau Innu Generator (RDG's Office) - McDonell, Christopher (AADNC/AANDC)	2:00pm 3:00pm Gestionnaires du PIE/CFMP Managers - Delegated (72Laval-Room5C-D elegated) - Glynn-C	8:30am 4:30pm Volunteer day	
Mar 6 - 12	6	7	8	9	10	11	12
		10:00am 11:30am MIFN (AANDC CONF Amh-40 Havel 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994	9:00am 10:00am Funding Services Staff Meeting (Kitpu - Second Floor Boardroom) - Dunne, Stephen (AA	8:30am 4:30pm Insights Discovery - Discover Your Own Communication Style (RCAF Association - Havelo	9:00am 10:00am 15-16 Performance Manag 11:00am 2:00pm Sheshatshiu - Meeti 2:30pm 4:30pm Regional Operations	8:30am 4:30pm Vacation	
Mar 13 - 19	13	14	15	16	17	18	19
		3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Participant's code: Que	8:30am 4:30pm Sheshatshiu	8:30am 4:30pm Sheshatshiu	8:30am 4:30pm Sheshatshiu	8:30am 4:30pm Sheshatshiu 2:00pm 2:30pm Follow up to Sheshatshiu Lagoon Issues (AANDC CONF Amh	
Mar 20 - 26	20	21	22	23	24	25	26
		8:30am 4:30pm Capital Managers Meeting - Ottawa 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994	8:30am 4:30pm Capital Managers Meeting - Ottawa 9:00am 10:00am Funding Services Staff Meeting (Kitpu	8:30am 4:30pm Capital Managers Meeting - Ottawa	8:30am 4:30pm Capital Managers Meeting - Ottawa	Holiday	
Mar 27 - Apr 2	27	28	29	30	31	Apr 1	2
		Holiday 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Participant's code:	10:00am 11:30am MIFN CoManagement Me 2:30pm 3:30pm Student Work Plan 2016-17 (AANDC CO		10:00am 12:00pm Progress Meeting #2 (Potlotek Band Office) - Bickerton, Ben		

Sarson, Kriss (AADNC/AANDC)

**April 2016**

April 2016						
Su	Mo	Tu	We	Th	Fr	Sa
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

May 2016						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Mar 27 - Apr 2	Mar 27	28	29	30	31	Apr 1	2
						2:30pm 3:30pm Files	
Apr 3 - 9	3	4	5	6	7	8	9
		3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533) Participant's code: - Oue	9:00am 10:00am Funding Services Staff Meeting (Kitpu - Second Floor Boardroom) - Dunne, Stephen (AA	12:00pm 1:00pm	11:00am 12:00pm Student Workplans (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Gly	11:00am 12:00pm Mushuau - Furance review with mphm 1:00pm 2:00pm CONFERENCE CALL RE MUSHUAU FURN	
Apr 10 - 16	10	11	12	13	14	15	16
		3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533) Participant's code: - Oue	10:00am 11:00am Funding Services Staff Meeting (Kitpu - 2nd Floor Boardroom) - Dunne, Stephen (AA	3:15pm 4:45pm National Structural Mitigation Group (AANDC CONF Amh-40 Havelock-2-Kitpu.C	2:00pm 3:00pm Integration of the Sc 2:00pm 3:00pm Integration of the Sc 2:30pm 3:00pm Mamu (Ookpik) - Boucher,	3:00pm 4:00pm Last Day (EO/IPC Communicati ons area) - McDonald, Robert (AADNC/AANDC)	
Apr 17 - 23	17	18	19	20	21	22	23
		3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533) Participant's code: - Oue			9:30am 10:30am CBCL to review flood study	8:30am 4:30pm 1:00pm 2:00pm Rescheduled - Briefing for April 25, 2016 Meeting with Mushuau Innu-Dele	
Apr 24 - 30	24	25	26	27	28	29	30
		9:00am 10:00am ENG/CAPITAL BI-WE 10:00am 11:00am CRTF (AANDC CONF Amh 3:00pm 3:30pm Shesha 3:30pm 4:00pm Goodb	9:00am 4:30pm Vacation 10:00am 11:30am MIFN CoManagement Meeting-Delegated	9:00am 4:30pm Vacation	9:00am 4:30pm Vacation	9:00am 4:30pm Vacation	

Sarson, Kriss (AADNC/AANDC)



## May 2016

May 2016							June 2016						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7				1	2	3	4
8	9	10	11	12	13	14	5	6	7	8	9	10	11
15	16	17	18	19	20	21	12	13	14	15	16	17	18
22	23	24	25	26	27	28	19	20	21	22	23	24	25
29	30	31					26	27	28	29	30		

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
May 1 - 7	May 1	2 9:00am 4:30pm Vacation 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Parti	3 9:00am 4:30pm Vacation	4 9:00am 4:30pm Vacation	5 9:00am 4:30pm Vacation	6 9:00am 4:30pm Vacation	7
	8	9 9:00am 4:30pm Vacation 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Parti	10 9:00am 4:30pm Vacation	11 9:00am 4:30pm Vacation 10:00am 12:00pm JOINT INAC/HC QUARTERLY MEETING (AANDC/C	12 9:00am 4:30pm Vacation	13 9:00am 4:30pm Vacation	14
May 8 - 14							
	15	16 10:00am 11:00am (AANDC CONF Amh-40 Havelock-3- 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994	17 10:30am 12:00pm ENG 04 Initial Screening ( ) 1:00pm 3:00pm Potlotek Chief and C 3:00pm 4:00pm ENG 04 Initial Screening (	18	19	20 11:00am 12:00pm *Change* Debrief Meeting - Potlotek & Woodstock-Delegat ed (AANDC CONF A	21
May 15 - 21	22	23 3:00pm 3:30pm Sheshatshiu Fire Optic loop (866-994-9533 Participant's code: Que	24	25 10:00am 11:00am Weekly Meeting (Executive Boardroo 1:00pm 3:00pm MIKM 2701 Learning from Knowledge Keepers	26	27 1:00pm 2:00pm MIFN Team Meeting (MIFN Updates etc.) - Keagan, Tom (AAD 3:00pm 4:00pm PFN - Projects	28
	29	30 9:00am 11:15am ENG 04 competition (AANDC CONF Amh 2:00pm 3:30pm MIFN ICAP/MAP re Capital Items (AANDC CON	31 10:00am 11:30am MIFN Co-Management M 3:00pm 4:00pm Sludge Management (Executive Boardroo	Jun 1	2	3	4
May 22 - 28							
May 29 - Jun 4							

Sarson, Kriss (AADNC/AANDC)

# June 2016

June 2016							July 2016						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	1	2	3	4	3	4	5	6	7	1	2
12	13	14	8	9	10	11	10	11	12	13	14	8	9
19	20	21	15	16	17	18	17	18	19	20	21	15	16
26	27	28	22	23	24	25	24	25	26	27	28	22	23
			29	30			31					29	30

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
May 29 - Jun 4	May 29	30	31	Jun 1	2	3	4
				10:30am 1:00pm Enroute Paqtnkek 11:00am 12:00pm Funding Services Dir 1:00pm 4:00pm Capital projects, highway, wa		11:30am 1:00pm Review Evaluation Grid for ENG 04 Proc 3:00pm 4:00pm Weekly Meeting (Executive Boardroom) - AADN	
Jun 5 - 11	5	6	7	8	9	10	11
		9:00am 10:15am ENG/CAPITAL BI-WEEKLY STAFF M 11:00am 12:00pm Sheshatshiu Sewage Treatment Remediat				10:30am 11:30am MIFN (mine) - Keagan, Tom (AADN 1:00pm 1:30pm School Projects 2016-17 (AANDC CONF Amh)	
Jun 12 - 18	12	13	14	15	16	17	18
Jun 19 - 25	19	20	21	22	23	24	25
		2:00pm 3:00pm Sludge Management Update Meeting (Executive Boardroom) - AANDC/AADNC	2:00pm 3:00pm Technical Review Committee - Slate Falls Drinking Water System (819-997-9167 or 1-	3:00pm 4:00pm Weekly Meeting (Executive Boardroom) - AANDC/AADNC	8:45am 9:45am ENG/CAPITAL BI-WEEKLY STAFF MEETING (Kitpu Boardroom) - Lewis, Rhonda (AADNC/AA		
Jun 26 - Jul 2	26	27	28	29	30	Jul 1	2
		10:00am 12:00pm All Staff Meeting (Trinity-St. Stephen's Hall) - Christopher McDonell / Dougal MacDonald (AADNC		10:30am 11:30am INAC's New Direction in Staffing (ATKitpu/Cihplak n.Region01.AT) - MacDonald, Debbie	9:00am 10:00am Discuss Project Risk Assessments (AAND 10:30am 11:00am Infrastructure Plan and Organization De		

Sarson, Kriss (AADNC/AANDC)

# July 2016

July 2016							August 2016						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
3	4	5	6	7	1	2	7	1	2	3	4	5	6
10	11	12	13	14	8	9	14	8	9	10	11	12	13
17	18	19	20	21	15	16	21	15	16	17	18	19	20
24	25	26	27	28	22	23	28	22	23	24	25	26	27
31					29	30	28	29	30	31			

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	Jun 26	27	28	29	30	Jul 1	2
6/26 - 7/1							
7/3 - 8	3 12:00pm 4:30pm Tobique Sludge	4 8:30am 4:30pm Tobique Sludge	5 8:30am 4:30pm Tobique Sludge	6 8:30am 4:30pm Metepenagiag Sludge	7 8:30am 4:30pm Metepenagiag Sludge	8 8:30am 4:30pm Metepenagiag Sludge	9
7/10 - 15	10	11 9:00am 10:00am ENG/CAPITAL BI-WEEKLY STAFF MEETING (Executive Boardroom) - Lewis,	12	13 1:00am Staffing Interviews (AANDC CONF)	14 1:00am	15 10:30am 12:00pm ENG 04 - Complete evalu 3:00pm 4:00pm (AANDC CONF Amh 3:00pm 3:30pm Eskaso	16
7/17 - 22	17	18 2:30pm 3:30pm Davis Inlet Decommissioning (AANDC CONF Amh-40 Havelock-3-	19 9:00am 4:00pm DG of Implementation and 9:00am 12:00pm Imple 1:15pm 4:00pm Innu Fi 2:00pm 3:00pm PIFI, Lo	20 1:00am Staffing Interviews (AANDC CONF) 8:30am 4:30pm Paqtnkek	21 9:30am 10:00am (AANDC CONF Amh 11:30am 12:30pm PFN 3:00pm 4:00pm follow	22	23
7/24 - 29	24	25	26	27 10:30am 12:30pm PFN - Sewer Upgrades, Subdivision Planning, and Road Improvements (PFN	28 1:30pm 2:30pm PFN - Capital Planning (Conference Call) - C 3:00pm 4:00pm Review project status (HR B	29	30
7/31 - 8/5	31	Aug 1	2	3	4	5	6

Sarson, Kriss (AANDC/AANDC)



# August 2016

August 2016						
Su	Mo	Tu	We	Th	Fr	Sa
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

September 2016						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Jul 31	Jul 31	Aug 1	2	3	4	5	6
Jul 31 - Aug 6				9:00am 10:00am ENG/CAPITAL BI-WK 1:00pm 2:00pm Discussion on MIFN 2:00pm 3:30pm Co-op Progress Interview (T			
Aug 7 - 13	7	8	9	10	11	12	13
		1:00pm 2:00pm Reports Update (Executive Boardroom) - AANDC/AADNC	1:30pm 3:30pm PCF Checklist and guidelines (Executive Boardroom) - Lewis, Rhonda (AADNC/AADNC)	9:30am 12:00pm MAP/ICAP status updates (by phone) 1:30pm 3:30pm Davis Inlet Decommissioning (b	11:00am 12:00pm (AANDC CONF Amh-40 Havelock-3-ookpik CONF AADNC) - Sarson, Kriss (AADN	9:30am 12:00pm Re: Potlotek FN Projects - Progress (Potlotek FN Council Office) - Thorne, Brennan	
Aug 14 - 20	14	15	16	17	18	19	20
			9:00am 10:00am ENG/CAPITAL BI-WEEKLY STAFF MEETING (HR Boardroom) - Lewis, Rhonda (AADNC/AA				
Aug 21 - 27	21	22	23	24	25	26	27
		8:30am 4:30pm I 10:15am 11:15am PFN - WTP Operation (Call) - Chaulk, Mike	11:00am 12:00pm Organizational Review (Kitpu) - Smit 1:30pm 2:30pm Review Performance (Executive Boardroo	2:00pm 2:30pm NSDMC - ACRS Pre-review (Kriss's Desk) - Englehart, Stacy (AADNC/AADNC)	9:00am 10:30am to discuss agenda and other details for the 10:00am 11:00am NSDMC - ACRS Discussion (AADNC	10:00am 12:00pm Proposal review (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Sar	
Aug 28 - Sep 3	28	29	30	31	Sep 1	2	3
		8:30am 4:30pm Vacation 11:15am 12:00pm to discuss proposed agenda and other details for the meeti	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation			

Sarson, Kriss (AADNC/AADNC)

# September 2016

September 2016						
Su	Mo	Tu	We	Th	Fr	Sa
4	5	6	7	1	2	3
11	12	13	14	8	9	10
18	19	20	21	15	16	17
25	26	27	28	22	23	24
				29	30	

October 2016						
Su	Mo	Tu	We	Th	Fr	Sa
2	3	4	5	6	7	1
9	10	11	12	13	14	8
16	17	18	19	20	21	15
23	24	25	26	27	28	22
30	31					29

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	<b>Aug 28</b>	<b>29</b>	<b>30</b>	<b>31</b>	<b>Sep 1</b>	<b>2</b>	<b>3</b>
Aug 28 - Sep 3					8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	
	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Sep 4 - 10			1:30pm 2:30pm ENG-CAP STAFF MEETING (AANDC C 3:00pm 3:30pm Update (2nd Floor Boardroom) - Robins	9:00am 10:00am NSMDC - ACR Inspection (Stacy's Desk) - Englehart, Stacy (AADNC/AANDC)	10:00am 12:00pm MIFN Captial (AANDC CONF Amh-40 Havelock-1-Mikjikj CONF AADNC) - Kea		
	<b>11</b>	<b>12</b>	<b>13</b>	<b>14</b>	<b>15</b>	<b>16</b>	<b>17</b>
Sep 11 - 17		1:00pm 2:00pm Mushuau Innu Issues-Delegated (Ookpik-Delegated) - Glynn-Conrad, Rosemary (AADNC/	9:00am 6:00pm Paq'tnkek site meeting	10:00am 11:00am Discuss Projects (Directors Office) - G 1:00pm 2:00pm COMMUNITY INFRASTRUCTURE BI		8:00am 12:00pm Mamu Meetings (AANDC CONF Amh 12:00pm 5:00pm Mamu Meeting (AANDC CONF Amh	
	<b>18</b>	<b>19</b>	<b>20</b>	<b>21</b>	<b>22</b>	<b>23</b>	<b>24</b>
Sep 18 - 24		8:30am 4:30pm ACWWA conference 1:30pm 2:30pm Natuashish Operating Costs (AANDC CONF Amh	8:30am 4:30pm ACWWA conference	8:30am 4:30pm ACWWA conference	11:00am 11:30am Discuss re-distribution of First Nation Project files (Director's Office) - Lewis, Rhon	9:00am 10:00am Culture and Rec Funding (Rosemary's Office) - White2, Elizabeth (AADNC/AANDC)	
	<b>25</b>	<b>26</b>	<b>27</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>Oct 1</b>
Sep 25 - Oct 1		8:30am 4:30pm Mushuau Site visit 1:00pm 2:00pm COMMUNITY INFRASTRUCTURE BI-WEEKLY STAFF M	8:30am 4:30pm Mushuau Site visit	8:30am 4:30pm Mushuau Site visit	8:30am 4:30pm Mushuau Site visit	8:30am 4:30pm Mushuau Site visit 10:00am 12:00pm JOINT INAC/HC QUARTERLY MEETING (AANDC C	

Sarson, Kriss (AADNC/AANDC)



# October 2016

October 2016						
Su	Mo	Tu	We	Th	Fr	Sa
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

November 2016						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	Sep 25	26	27	28	29	30	Oct 1
9/25 - 30							
10/2 - 7	2	3 7:00am 8:00am Traveling to Potlotek First Nation to Atten 1:00pm 3:00pm Culture/Rec and hou	4 1:00am Water - Discussions with the Co 9:30am 12:00pm CMM - Develop action	5	6 2:00pm 3:30pm Structural Mitigation Working Group Teleconference (Teleconference) - W	7	8
10/9 - 14	9	10	11 1:00pm 2:00pm COMMUNITY INFRASTRUCTURE BI-WEEKLY STAFF MEETINGS (AANDC)	12 10:00am 11:00am Kriss Sarson - Mid-Year Review - Public Servi 11:00am 12:00pm MIFN - Roles and Re	13	14 2:00pm 3:00pm Discuss/Update Critical Path (Teleconference - Details Below) - Mac	15
10/16 - 21	16 2:30pm 7:15pm Travel to Goose/Mushuau	17 8:30am 9:30am Mushuau - API & Water Assessment	18 8:30am 9:30am Mushuau - API & Water Assessment	19 8:30am 9:30am Mushuau - API & Water Assessment	20 8:30am 9:30am Mushuau - API & Water Assessment	21 8:30am 9:30am Mushuau - API & Water Assessment	22
10/23 - 28	23 2:00pm 7:30pm Travel to Sheshatshiu	24 11:00am 1:00pm REMOTE ICMS TRAINING ON NEW 1:00pm 2:00pm COMMUNITY INFRA	25 8:30am 4:30pm Sheshatshiu - API and project meeting/inspection	26 8:30am 4:30pm Sheshatshiu - API and project meeting/inspection	27 8:30am 4:30pm Sheshatshiu - API and project meeting 10:30am 2:00pm Paqtnkek Commerci	28 8:30am 12:30pm 3:00pm 4:00pm	29
10/30 - 11/4	30	31	Nov 1	2	3	4	5

Sarson, Kriss (AADNC/AANDC)

# November 2016

November 2016						
Su	Mo	Tu	We	Th	Fr	Sa
6	7	1	2	3	4	5
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

December 2016						
Su	Mo	Tu	We	Th	Fr	Sa
4	5	6	7	1	2	3
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Oct 30 - Nov 5	<b>Oct 30</b>	<b>31</b>	<b>Nov 1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
			1:00pm 4:00pm Harassment Prevention		12:00pm 1:00pm HC - Potlotek 1:00pm 4:00pm Applying Values and Ethics		
Nov 6 - 12	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>
		10:00am 1:00pm Enroute to Paqtnkek 1:00pm 4:00pm Update GANIT Chart/Infrastr 1:00pm 2:00pm COMMUNITY INFRA	8:30am 8:00pm Potlotek Working Group - Test Wells R 10:00am 11:00am COMMUNITY INFRASTRUCTURE BI	8:30am 8:45am Potlotek Update - Kris Sarson to call Chris ((418) 951-5529) - McDonnell, Christoph	1:30pm 4:30pm VON Clinic Nov 10, 2016 from 1:30 - 4:30 (Kitpu Boardroom - 2nd Floor) - Gloade, Sarah (AADNC/AAN		
Nov 13 - 19	<b>13</b>	<b>14</b>	<b>15</b>	<b>16</b>	<b>17</b>	<b>18</b>	<b>19</b>
		8:30am 4:30pm Ontario	8:30am 4:30pm Ontario	8:30am 4:30pm Ontario	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	
Nov 20 - 26	<b>20</b>	<b>21</b>	<b>22</b>	<b>23</b>	<b>24</b>	<b>25</b>	<b>26</b>
		1:00pm 2:00pm COMMUNITY INFRASTRUCTURE BI 2:00pm 3:00pm COMMUNITY INFRASTRUCTURE BI	2:30pm 3:30pm Project Review (Directors Office) - Glynn-Conrad, Rosemary (AADNC/AANDC)	8:30am 4:30pm Wallace Hills 9:00am 11:30am Wallace Hills Development - Project Initiation Me	1:30pm 3:30pm FW: MIFN Deck etc. (Executive Boardroo 1:30pm 3:30pm MIFN Deck etc. (Executive Boardroom) - Keaga		
Nov 27 - Dec 3	<b>27</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>Dec 1</b>	<b>2</b>	<b>3</b>
		8:30am 10:30am En route to Paqtnkek 10:30am 3:30pm Highway Meeting - Paqtnkek (Paqtnkek) - MacDonald, Krista	9:00am 3:00pm GCWCC Office Olym 3:00pm 4:00pm MIFN deck etc. (Rosemary) 3:00pm 4:00pm MIFN d 3:00pm 3:30pm Office				

Sarson, Kriss (AADNC/AANDC)

# January 2017

January 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

February 2017						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28				

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Jan 1 - 7	Jan 1, 17	2	3	4	5	6	7
		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havel	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	8:30am 4:30pm Vacation	
Jan 8 - 14	8	9	10	11	12	13	14
		10:00am 11:00am Mushuau Discussion (CBCL will call) - Bickerton, Ben	2:30pm 4:00pm (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Sarson, Kriss (AADN		2:00pm 4:00pm Introduction to SAR 2:30pm 4:00pm Species at Risk Act T 2:30pm 4:00pm Species at Risk Act T	9:00am 10:30am Session to Draft Outline of Required Steps - Chapel Island Preservation & Tourism (ARO - H	
Jan 15 - 21	15	16	17	18	19	20	21
		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastru 3:30pm 4:00pm Professional services procurement minim	8:00am 4:00pm Ec. dev and Lands Meeting - 11:00am 12:00pm Commercial Devp C 2:30pm 4:00pm Specie 2:30pm 4:00pm Specie		10:30am 2:30pm Chapel Island Preservation and Tourism Opportunities (Pottlotek) - Benjami	9:00am 3:00pm Work Planning Session (Canadian Wildlife Office Boardroom - Sackville NB) - White2, Elizabeth (A	
Jan 22 - 28	22	23	24	25	26	27	28
		8:35am 4:35pm Training - Halifax	8:30am 4:30pm Training - Halifax	8:30am 4:30pm Training - Halifax	9:00am 10:00am ICA Implementation (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - An		
Jan 29 - Feb 4	29	30	31	Feb 1	2	3	4

Sarson, Kriss (AADNC/AANDC)



# February 2017

February 2017						
Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	1	2	3	4
12	13	14	8	9	10	11
19	20	21	15	16	17	18
26	27	28	22	23	24	25

March 2017						
Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	1	2	3	4
12	13	14	8	9	10	11
19	20	21	15	16	17	18
26	27	28	22	23	24	25

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Jan 29 - Feb 4	Jan 29	30	31	Feb 1	2	3	4
					12:30pm 1:30pm Kim meeting for Mamu	10:00am 10:30am MAMU (Director Community Infrastructure Office) - Lewis, Rhonda (AADNC/AANDC)	
Feb 5 - 11	5	6	7	8	9	10	11
		9:30am 10:30am Briefing Meeting - I 10:30am 12:00pm Hello, (Conference c 2:30pm 4:30pm Meeting (AANDC C	9:30am 11:30am Meeting (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Hynes, Michelle (AA	1:30pm 2:00pm Next steps Natuashish Tower (Teleconference (see dial in information below)) - White2, Eli		8:30am 4:30pm Vacation	
Feb 12 - 18	12	13	14	15	16	17	18
		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havel		10:00am 11:00am Leave (Directors Office) - Glynn-Conr 1:00pm 4:00pm MAMU Funding Agreement (AANDC CONF Amh		8:30am 4:30pm Vacation	
Feb 19 - 25	19	20	21	22	23	24	25
		8:30am 4:30pm Vacation		10:00am 11:00am Executive Office Processes (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Lew			
Feb 26 - Mar 4	26	27	28	Mar 1	2	3	4
		1:00pm 2:00pm 2017 Bi-Weekly Communi 2:00pm 3:00pm Potlotek - Chapel Isl 2:30pm 3:30pm Potlote 3:30pm 4:30pm Shesha	9:00am 10:00am 2017 Bi-Weekly Communi 1:00pm 2:00pm Bi-Lateral discussion 3:30pm 4:30pm Default Assessment Mushua				

Sarson, Kriss (AADNC/AANDC)

# March 2017

March 2017							April 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	1	2	3	4	2	3	4	5	6	7	1
12	13	14	8	9	10	11	9	10	11	12	13	14	8
19	20	21	15	16	17	18	16	17	18	19	20	21	9
26	27	28	22	23	24	25	23	24	25	26	27	28	22
			29	30	31		30						29

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Feb 26 - Mar 4	Feb 26	27	28	Mar 1	2	3	4
				11:00am 12:00pm Re: MAMU (Director's Office) - Lewis, Rhonda (AADNC/AANDC)		8:30am 4:30pm Vacation	
Mar 5 - 11	5	6	7	8	9	10	11
						8:30am 4:30pm Vacation	
Mar 12 - 18	12	13	14	15	16	17	18
		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havel	1:00pm 2:00pm Community meeting for Potlotek (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - A			8:30am 4:30pm Vacation	
Mar 19 - 25	19	20	21	22	23	24	25
		10:30am 12:00pm Bi-Lateral discussions (Directors Office) - Lewis, Rhonda (AADNC/AANDC)			1:00pm 2:00pm Mushua Debrief (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Wh	8:30am 4:30pm Vacation	
Mar 26 - Apr 1	26	27	28	29	30	31	Apr 1
		8:30am 4:30pm Out 1:00pm 2:00pm 2017 Bi-Weekly Community Infrastru 1:00pm 2:00pm 2017 Bi-Weekly Communi	9:30am 10:30am ATIP Follow-Up - Change 10:30am 12:00pm Default Managemen 3:00pm 4:00pm Potlotek	9:30am 10:30am REVIEW FUNDS REMAINING (Director's Office) - Lewis, Rhonda (AADNC/AANDC)		8:30am 4:30pm Vacation	

Sarson, Kriss (AADNC/AANDC)

# April 2017

April 2017						
Su	Mo	Tu	We	Th	Fr	Sa
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

May 2017						
Su	Mo	Tu	We	Th	Fr	Sa
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	Mar 26	27	28	29	30	31	Apr 1
3/26 - 31							
4/2 - 7	2	3	4 10:00am 12:00pm A-ROC-Delegated (AANDC CONF Amh-40 Havelock-3-Executiv	5 9:00am 12:00pm White 12:00pm 2:00pm (AAN 1:00pm 4:30pm Comm 2:00pm 3:00pm SMWG 2:00pm 3:00pm SMWG	6 9:00am 12:00pm (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - H	7 10:30am 12:00pm INAC and Mamu ~ discussions continue - Smith-Bezanson, D	8
4/9 - 14	9	10 1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC C	11 2:00pm 2:45pm Bi-Lateral discussions (Directors Office) - Glynn-Conrad, Rose	12 8:45am 9:30am 2017 Bi-Weekly Community Infrastru 2:00pm 4:00pm Re: Default Managemen	13	14	15
4/16 - 21	16	17	18	19 11:00am 11:45am to discuss Innu Meetings week of May 1-5 (AANDC CONF Amh-40 Havel	20 1:00pm 3:00pm Fwd: A-ROC-Delegated (HR Boardroom-Del 2:30pm 4:00pm Potlek conference call	21 1:00pm 2:00pm Engineering Meeting (AANDC CONF Amh-40 Havelock-3-Executiv	22
4/23 - 28	23	24 1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC C	25 9:00am 10:00am 2017 Bi-Weekly Communi 10:00am 11:30am Pres 12:00pm 1:00pm A Fina 1:00pm 1:45pm Bi-Late	26 1:30pm 3:30pm IEMS Training (EN) - Environmental Revi 1:30pm 3:30pm IEMS Training (EN) - Envir	27 12:00pm 1:00pm Lunch & Learn on the Atlantic Regions First Nations' Comprehensive Com	28 10:00am 12:00pm Default Assessment ICA team (AANDC C 1:00pm 2:00pm MIFN - MAP (AANDC CONF	29
4/30 - 5/5	30	May 1	2	3	4	5	6

Sarson, Kriss (AADNC/AANDC)



# May 2017

May 2017							June 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
7	1	2	3	4	5	6	4	5	6	7	1	2	3
14	8	9	10	11	12	13	11	12	13	14	15	16	17
21	15	16	17	18	19	20	18	19	20	21	22	23	24
28	22	23	24	25	26	27	25	26	27	28	29	30	

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Apr 30 - May 6	<b>Apr 30</b>	<b>May 1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>
		8:30am 4:45pm Mushuau - Gooseba 9:00am 10:00am Mushuau 2:00pm 3:00pm Weekly Engineering Meeting	8:30am 4:45pm Mushuau - Goosebay	8:30am 4:45pm Mushuau - Goosebay	8:30am 4:45pm Mushuau - Goosebay	8:30am 4:45pm Mushuau - Goosebay	
May 7 - 13	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>	<b>13</b>
		1:00pm 2:00pm 2017 Bi-Weekly Communi 1:00pm 2:00pm 2017 Bi-Weekly Communi 2:00pm 3:00pm LT - D 2:00pm 3:00pm Weekly		10:30am 11:30am Mushuau follow-up (Kris to call Kim and 1:00pm 2:00pm Weekly Engineering Meeting (AANDC CONF Amh	2:00pm 3:00pm Engineers request to meet with Rosemary (Director's Office) - Glynn-Conrad, Rosemary (AADNC/	2:00pm 2:45pm Bi-Lateral discussions (Directors Office) - Glynn-Conrad, Rosemary (AADNC/	
May 14 - 20	<b>14</b>	<b>15</b>	<b>16</b>	<b>17</b>	<b>18</b>	<b>19</b>	<b>20</b>
		8:30am 4:30pm Out 9:00am 10:00am Mushuau (Your cube 2:00pm 3:00pm Weekly Engineering Meeting 3:00pm 5:00pm Doctor	2:30pm 4:00pm National Electrification Strategy teleconference (your cube/Ookpik) - McC	10:00am 12:00pm INAC/HC MEETING (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - H	10:30am 12:00pm ACRS Plan & proposal review (AANDC CONF Amh-40 Havelock-3-HR-RH		
May 21 - 27	<b>21</b>	<b>22</b>	<b>23</b>	<b>24</b>	<b>25</b>	<b>26</b>	<b>27</b>
		2:00pm 3:00pm Weekly Engineering Meeting (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - H	9:30am 10:30am MIFN / Nalcor Operational Touch Point 1:00pm 2:00pm Weekly Engineering Meeting (AANDC CONF Amh		1:00pm 1:45pm Bi-lateral discussion (Director's Office) - Glynn-Conrad, Rosemary (AADNC/AANDC)	8:00am 9:00am Dentist 8:30am 4:30pm Dentist 10:00am 11:30am Call with MAMU - resend - Mamu confirmed (AANDC	
May 28 - Jun 3	<b>28</b>	<b>29</b>	<b>30</b>	<b>31</b>	<b>Jun 1</b>	<b>2</b>	<b>3</b>
		1:00pm 2:00pm Bi-weekly Community Infrastru 2:00pm 3:00pm Weekly Engineering Meeting (AANDC CONF Amh	9:00am 12:00pm Ethics - Kitpu				

Sarson, Kriss (AADNC/AANDC)

## June 2017

June 2017						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

July 2017						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
May 28 - Jun 3	May 28	29	30	31	Jun 1	2	3
					9:00am 10:00am Rescheduled: New Date: Planning/Briefing Meeting: IRT Meeting June 8th a	10:00am 11:30am Default assessment Sheshatshiu (AANDC) 1:00pm 2:00pm Sous-comité de l'infrastructure OR-C	
Jun 4 - 10	4	5 12:00pm 1:00pm Birthday potluck for Erika (Engineer Alley) 2:00pm 3:00pm Weekly Engineering Meeting (AANDC CONF Amh	6 9:30am 10:00am MIFN / Nalcor Operational 10:30am 2:00pm Acadia Meeting-Del 2:00pm 3:00pm Mamu Schools - Enrolment	7 3:30pm 5:00pm MIFN/SIFN/Mamu work plan (AANDC CONF Amh-40 Havelock-2-Kitpu CONF AADNC) - Mc	8 9:00am 10:00am PUB NFLD and Labrador Decision (Erika will call Kim at 902 426-9104) - kim duggan Ext-PEH	9 9:00am 10:00am NPSW 10:00am 10:45am Bi-lateral discussion 11:00am 12:00pm Mus 1:15pm 2:00pm mushu	10
Jun 11 - 17	11	12 11:00am 12:00pm PUB NFLD and Labrador 1:00pm 2:00pm 2017 Bi-Weekly Communi 1:00pm 1:30pm 2017 Bi 2:00pm 4:00pm Bi-wee	13 11:00am 12:00pm MIFN next steps (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Do	14	15	16 10:00am 12:00pm All Staff Meeting (TBC) - Christopher McDonnell / Dougal MacDonald (AADNC/AANDC)	17
Jun 18 - 24	18	19	20	21	22 9:00am 3:30pm WORK PLAN QUARTERLY UPDATE / TEAM BUILDING (Rosemary's cottage ) - Lewis, Rhonda (A	23 10:00am 12:00pm Call with MAMU - RESCH 10:00am 10:45am Bi-lateral discussion 1:30pm 2:30pm PFN - 2:30pm 3:30pm MIFN fi	24
Jun 25 - Jul 1	25	26 2:00pm 3:00pm Weekly Engineering Meeting (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - H	27 10:00am 10:30am Ec Dev meeting - re: Sole Source questions (HR Boardroom) - Benjamin, Lorie (AA	28 11:00am 12:00pm PFN Road Upgrades (Conference Call) - Chaulk, Mike	29 11:00am 12:00pm Special Meeting - AROC Innu File-Dele 1:00pm 4:00pm Value & Ethics (exc. boardroom)	30	Jul 1

Sarson, Kriss (AADNC/AANDC)



# July 2017

July 2017							August 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
2	3	4	5	6	7	8	6	7	8	9	10	11	12
9	10	11	12	13	14	15	13	14	15	16	17	18	19
16	17	18	19	20	21	22	20	21	22	23	24	25	26
23	24	25	26	27	28	29	27	28	29	30	31		
30	31												

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	Jun 25	26	27	28	29	30	Jul 1
6/25 - 30							
7/2 - 7	2	3	4	5 8:00am 4:30pm Potlotek tender awar 1:00pm 4:30pm Meeting with NSMD 1:30pm 2:30pm Pre-aw	6 8:30am 12:30pm Enroute to ARO 3:00pm 4:00pm Environmental Reviews (AANDC CO	7	8
7/9 - 14	9	10 1:30pm 4:00pm PCO Meeting (Executive Boardroom) - Hynes, Michelle (AADNC/AANDC)	11 1:30pm 2:00pm Mushuau comanagement and 2:00pm 2:45pm Bi-lateral discussion	12	13 11:00am 12:00pm Pre-Meeting re: ICAP/IWG Meetings in Goose Bay and area for following w	14	15
7/16 - 21	16	17 3:30pm 4:00pm RFPs/Project Charters for the asset management of Mushuau FN wate	18 12:00pm 7:30pm Mushuau/Sheshatshi u/Mamu meeting in Goose Bay	19 8:30am 4:30pm Mushuau/Sheshatshi u/Mamu meeting in Goose Bay	20 8:30am 4:30pm Mushuau/Sheshatshi u/Mamu meeting in 11:00am 12:00pm Potlotek First Nation	21 8:30am 12:00pm Mushuau/Sheshatshi u/Mamu meeting in Goose Bay	22
7/23 - 28	23	24 10:00am 10:30am 162458.00 Potlotek Road Upgrades- Mik 2:00pm 3:00pm Weekly Engineer Meeting (A	25 10:00am 1:30pm Mushuau information review (	26 10:30am 12:00pm MIFN Capital / Housing (tbc) - Kea 1:00pm 4:30pm MIFN Capital / Housing / I	27 2:30pm 3:15pm Bi-lateral discussion (Director's Office) - Glynn-Conrad, Rosemary (AADNC/	28 9:00am 10:00am 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC C	29
7/30 - 8/4	30	31 3:00pm 3:30pm Mamu-Tshishkutam ashitau-Innu Education - Enrolment Projectio	Aug 1	2	3	4	5

Sarson, Kriss (AADNC/AANDC)

# August 2017

August 2017							September 2017						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
6	7	1	2	3	4	5	3	4	5	6	7	1	2
13	14	8	9	10	11	12	10	11	12	13	14	15	16
20	21	15	16	17	18	19	17	18	19	20	21	22	23
27	28	22	23	24	25	26	24	25	26	27	28	29	30

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Jul 30 - Aug 5	Jul 30	31	Aug 1	2	3	4	5
			11:00am 12:00pm ICMS - ACRS Input - 1 on 1 session (Kriss's Desk) - Englehart, Stacy (AADNC/AANDC)	2:00pm 3:00pm Weekly Engineer Meeting O&M Study (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Hy	6:00am 4:30pm Potlotek Road/Water Project 9:30am 11:00am Potlotek Road Upgrades - Pre-Cons		
Aug 6 - 12	6	7	8	9	10	11	12
		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastru 2:00pm 3:00pm Weekly Engineer Meeting (AANDC CONF Amh		10:00am 11:30am FW: Phase 2 Electrification (Confe 1:30pm 2:00pm Phase 2 Electrification-Deleg			
Aug 13 - 19	13	14	15	16	17	18	19
		2:00pm 3:00pm Weekly Engineer Meeting (AANDC CONF Amh-40 Havelock-3-Executiv e CONF AADNC) - H		8:30am 4:30pm Out	8:00am 9:00am MIFN HOUSING ASSESSM 9:00am 12:30pm CBCL conference call/MIF 10:30am 11:30am MIFN Duplex call wit	8:30am 4:30pm Vacation	
Aug 20 - 26	20	21	22	23	24	25	26
		1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havel	8:30am 4:30pm potlotek meeting 9:30am 11:00am Informal Conflict Management System (Kitpu Board	9:30am 10:30am Highway Developme 10:30am 12:30pm Highway Commercia 1:30pm 3:30pm Highw 2:00pm 3:00pm Weekly	10:30am 11:30am FW: Phase 2 Electrificatio 10:30am 11:00am ELECTRIFICATION { 2:00pm 2:45pm Bi-later 2:30pm 3:30pm Shesha	8:30am 9:30am MIFN generator overhauls (AANDC CONF Amh-40 Havelock-3-Ookpik CONF AADNC) - Mc	
Aug 27 - Sep 2	27	28	29	30	31	Sep 1	2
		2:00pm 3:00pm Weekly Engineer Meeting (AANDC CONF Amh-40 Havelock-3-HR-RH CONF AADNC) - Hy					

Sarson, Kriss (AADNC/AANDC)

# September 2017

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	Aug 27	28	29	30	31	Sep 1	2
Aug 27 - Sep 2							
	3	4	5	6	7	8	9
Sep 3 - 9			1:00pm 2:00pm 2017 Bi-Weekly Community Infrastructure Staff Meetings (AANDC CONF Amh-40 Havel				
	10	11	12	13	14	15	16
Sep 10 - 16		1:00pm 2:00pm Change Management Team 2:00pm 4:00pm Review, Analyse and approve Mushuau o	10:00am 12:00pm AROC (AANDC CONF Amh-40 Havelock-3-Executi ve CONF AADNC) - Secretariat Regional		11:40am 12:00pm TP- Potlotek Update (TELECONFERENCE) 1:00pm 2:00pm Weekly Engineering Meeting (AANDC CONF Amh	10:00am 12:00pm INAC-MAMU CONFERENCE CALL (HR BOARDROOM (not June 16)) Smith-Bezanson, Do	
	17	18	19	20	21	22	23
Sep 17 - 23				1:00pm 3:00pm Joint INAC/HC Quarterly Meeting (AANDC CONF Amh-40 Havelock-3-Executi ve CONF AADNC) - H	10:30am 11:30am Interchange development meeting - Rosalin Julian	1:30pm 2:30pm Natuashish Tank Inspection Program 2:00pm 3:00pm Weekly Engineering Meeting (AANDC CONF Amh	
	24	25	26	27	28	29	30
Sep 24 - 30		7:45am 4:30pm Appointment	9:00am 10:00am Potlotek 11:00am 12:00pm Work assignment (Directors Office) - Glynn-Conrad, Rose		11:00am 12:00pm CBCL - School Assessment		

Sarson, Kriss (AADNC/AANDC)



# October 2017

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Oct 1 - 7	Oct 1	2	3	4	5	6	7
		11:00am 12:00pm Sheshatshiu Paving and Water (Teleconf 1:00pm 2:00pm 2017 Bi-Weekly Community Infrastru	1:00pm 2:00pm MID-YEAR EPM (Director's Office) - Glynn-Conrad, Rosemary (AADNC/AANDC)	9:00am 12:00pm NS Front Line Officers Meeting (LEDSP Targeted) (ARO-HR Boardroom & Teleconference 1-86	9:00am 10:00am Shesatshiu - Road conference call 1:00pm 2:00pm Millbrook Shannon Park - next steps re:	1:30pm 2:30pm API scheduling conference call - Sarson, Kriss (AADNC/AANDC)	
Oct 8 - 14	8	9	10	11	12	13	14
		Holiday	8:35am 4:35pm Training	8:30am 4:30pm Training	8:30am 4:30pm Training	8:30am 4:30pm Training	
Oct 15 - 21	15	16	17	18	19	20	21
		1:00pm 2:30pm 2017 Bi-Weekly Community Infrastru 3:00pm 4:00pm Potlotek - ICA Meeting-Delegated	10:30am 1:30pm Updated invitation: Paotnkek Highway 2:00pm 4:00pm PEI & Nfld Front Line Officers Meeting (LE	10:00am 11:00am Re: meeting to review MIFN asset manager 3:30pm 4:15pm FW: Natuashish Project Discussion (Dial-in		10:00am 12:00pm INAC-MAMU CONFERENCE CALL (HR BOARDROOM (not June 16)) - Smith-Bezanson, Do	
Oct 22 - 28	22	23	24	25	26	27	28
			1:00pm 1:45pm Planning Meeting in Preparation for RDG's Interview with VICE News (RDG's Office) - McDonell, C	9:00am 10:30am NATUASHISH ELECTRIFICATION REPORT (AADNC CONF Amh-40 Havelock-3-Ookpik	2:00pm 2:30pm Sheshatshiu Well Update (Conference Call) - Chaulk, Mike		
Oct 29 - Nov 4	29	30	31	Nov 1	2	3	4
		10:00am 11:00am Project re distributio 1:00pm 2:00pm 2017 Bi-Weekly Communi 2:00pm 2:30pm Extension of CI Meet	10:00am 1:00pm 2017 PSES Rockstar Pizza Party! (Kitpu Boardr 2:30pm 3:15pm Bi-lateral discussion (Director's Office) -				

Sarson, Kriss (AADNC/AANDC)

Date

- Shin follow-up with serving defendants
- Stanke follow-up with deficiencies
- Stanke instruction
- Next meeting Mar 13<sup>th</sup> for update

does  
not  
pertain  
to Mushman

## Mushman - Project Team

Brad → Look for short/~~medium~~ medium / long term plans  
- what are most urgent → short term

Oona → does not agree that ANAC needs map  
the entire process  
→ go present teams and start developing  
a plan as opposed to ANAC to develop  
a framework to take to MEFN for discussion.

Brad → Re-iterate need to develop a process

Mathieu → Table project teams with named participants  
→ the strategic document would be separate

Brad → Needs to map the process as to capture  
opportunities that may scale over to medium  
or long term solutions.

Don → ICA was intended to be used as potential  
model in which Mushman would be used as  
trial / First attempt.

Page

10

Chapel - Mike update phone call

Date Dec 2, 2015

Kris - Clarified that CACL will issue minutes from last meeting

MK - not received update from CRTP & Pottokik for sampling program

K → advance sampling sheet to trigger parties to discuss sampling

Mike - awaiting membrane quote for cost & delivery time  
- PLC awaiting cable to reviewing programming for distribution pumps

---

Mushman - Electrification Generator Maintenance Dec 7/15  
Conference Call

AANDC - Lindsay / Kris / Rosemary / <sup>Phil</sup> / Mathieu

NRCC - Jim / Andrew

\$3K - PLWSC & 7K - AANDC - SAS for 3<sup>rd</sup> party consultant

Rose - Assessment by end of March

Jim/Rose - writing Experience → work with 3<sup>rd</sup> party to develop scope

Rose → Will review and approve draft scope of work for phase 1 & 2 (potato)  
→ Does not appear that we do not have an understanding of what we are looking for.



Date

B.C. Region - ARC representative  
Anca Nastase →  
district Engineer →

- provincial → license of occupation - lease 99 yr  
→ provincial/federal + private.

Cost share is utilized frequently

Cost Effective → 1<sup>st</sup> option ; will go to other

Mushman Project Team Meeting

Dec 14, 2015

ARC - Mushman Meeting  
Health Canada + DOS present

Dec 15, 2015

Chris - ICA - Integrated Community Approach  
for Mushman - community in focus

Christ Debora meeting with Mushman Chief

1<sup>st</sup>/2<sup>nd</sup> Brief of Jan for formal meeting with Mushman to  
discuss the plan for ICA (Jan 3<sup>rd</sup> Wednesday)

Recipient, appointed co-manager PWCs

- ① Fuel supply - state of confusion by MIFN to manage
- ② Finance - MIFN does not have capacity to prepare proposal
- ③ Financial - MIFN does not have capacity to understand how to resolve
- ④ Finance - lead assessment + basic maintenance  
- ARND to take lead

Staff Meeting

Date Feb 29, 2016

Mushuan - Generator Update

March 3, 2016

- Nalcor - emergency plan from their process that can be applied to Mushuan

Turn existing generators. - Water plant / River Intake; Sched to shed the load

Community to use discretion in their usage.



# Paganek Waste water Results

Date

Influent BOD

Effluent BOD

Influent SS

Effluent SS

Sept 30, 2003

July 25, 2003

COST 17, 2002

May 22, 2002

~~Oct 20, 2000~~

Jun 06, 2000

Nov 02, 2000

Jun 15, 2000

old plant

Oct 20, 1999

May 1999

→ Need WSER results + CPT results → Env. Canada or Water track.

## Mushman - 2016/17 Capital Projects conference call

August 9, 2016

### Fuel Tank + Water Assessment

- Fuel tank - Mushman requested pipeline to be inspected to determine if it can be repaired
- Advice will see if this fits within scope of the approved funding + get back to Mushman
  - Will also determine what room is available in this year's scope with Stantec.
  - Reviewed scope for determining compliance with the new Tank Regulations.

Water Assessment - To address the outstanding deficiencies with the treatment system SCADA; Aeration wells

- Pending when works starts; we may not be able to get any physical work completed this year → assessment + design hopefully for 2016/17

future y A0454409\_5-001609 structure.

Date

- need all documentation associated with water system
- Callieen to get drawings back from consultant
- Will be ~~back~~ in Community pot

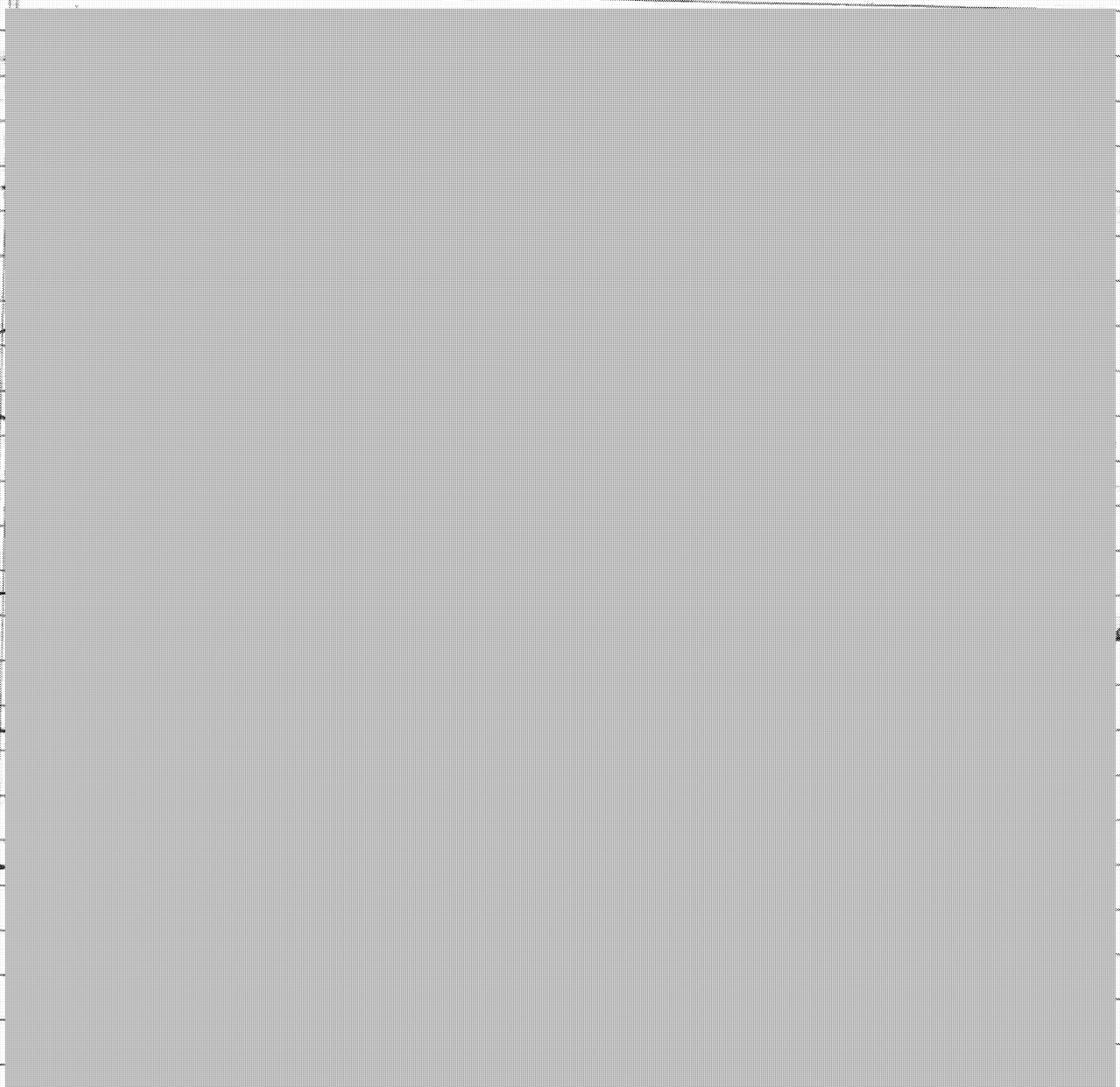
Potlaket - Sewer / Road upgrades

August 12/16

CBL - Brennan / Holly

Potlaket - Quentin

ENAC - Kross



Mushman - Conference Call

Date Aug 25, 2016

EMAE - Tom / Mathie / Kros  
Mush - Nick / Bill did not attend.  
HC -

St. John's met with Connie River - preliminary discussions →  
follow-up meeting to get into details

\* Map process of starting the decommissioning  
→ to Nick 1 week in advance of meeting to review before  
presentation to Council

\* Requested discussion for the need for organization structure -  
roles & responsibilities in order to support the MAPA

\* Send agenda and allow participants to determine their travel

---

North Shore - ARCS

August 25, 2016

Exp / North Shore

Look at expiring ICMS for 2016/17

s.16(2)(c)

s.23

Staff Meeting

Date Sept 6, 2016

Sept 12, 2016

Payroll - Capital Projects

Sept 13, 2016

2nd MC - Brike/Kris

Pa - Dattena/Chris/Darrel

- Review RFP requirements for C.C. + WWA + to-play
- Provide RFP + contracts + consultant list.
- Reviewed scope with consultant + requested proposal

Staff Meeting

Sept 14, 2016



Potlatch - ICA

Date March 14, 2017

- Geo Development - Development of long-term plan
- Tourism - trails
- waterboat / services → how to deliver.

Payfreck - 6-plex / ~~Math~~ Community Center

March 15, 2017

Dora - Mathew / Mathew

INAC - Erika / Kriss / ~~Donnell~~ /

FN - Brian / ~~Donnell~~ / Council

Mushuan → Update Diane  
Site U RIT

March 23, 2017

MEAN → March 14 Nick / <sup>Pam</sup> / HC Band + Chief couldn't get flight

Nick → Bell Aliant meeting - tower + Band width

→ PTD proposal for band width upgrades

→ Housing Sympson → June CMC / INAC / North Ridge / parties

→ CPP → funded by Innu Trust → ready by June

↳ Tom knew, but didn't share

→ Hotel → INAC funded to put proper guards

Diane → Most MAPP items tie back to Infrastructure.

→ 2 weeks April + May → Summer may be limiting

→ Tom to get Infra Group started as a priority

Kriss → Band needs to take ownership; if MEAN can't make time to make this happen then it will fail

March 15 → MAPP review with Chief + Council

→ TOM supports increased communicating internal

→ House vandalism → renovate

→ HC Health plan → Final Advice since 2007 → \$75 K / yr to get plan together

→ New hotel → Geo. Dev. leading

→ ~~Math~~ Bill → end of March

Default Management - HQ process for Capital Defaults Date April 12, 2017

Sask. → INMAC inspects each year that H+S are addressed as reported → ARCs

B.C. → proposal based + Needs to address H+S first - capital issues not operational

- DAT → if determined that FM is in default than MAP actioned  
 ↳ How does this trigger; has to be evidence based and what thresholds have to be obtained that allow an acceptable level of confidence to defend the decision of default

Not  
Mushman

→ Capital assessment tool does not capture the lack of operations or lack of evidence in application of policies, etc.

- GA → Does not capture H+S to trigger or substantiate default and HQ acknowledges that this is a gap and needs to be addressed

→ HQ → will be follow-up on available default tools that may support Region with potentially activating default

Mushman - Map INMAC discussion

April 19, 2017

- AROC - need to rate facility → consistent between HQ

2 - Mamm 9-12 Det in morning 1 1/2

Site visits 3 - Map

4 - Work group

- Need to ensure Management is aware that the default tool indicates that Mamm is in default and 3rd party + termination of funding agreement is required.

- Region may be taken to task if our response or actions are not reflective of the risk associated with Mamm

- Not sure if Region fully understands risk management and appears to be more willing to take the less "difficult" path → not likely going to address the needs of Mushman or address program requirements

Date

Mushuan - IRT

June 1 / 2017

PM - required Innu File

→ For all projects → INAC funded / not funded?

Need to address

Chris - support for advancing business <sup>for</sup> region needs to determine what the expectations from Mushuan is regards to contributing to advancing MAP or any other priority

INAC seems to want to think that things will magically resolve itself - mystery as to why this continues to be the model. Constant disappointment that an expectation of actually getting something done is unreasonable. None seems to know how to actually get something physically done. → produce paper is not a problem → good this is trying! This is painful! I have to get out! Rooney has not reviewed inform + requested an update later after he has time to review. I am surrounded by hard boiled eggs! (2)

PCO - meeting the bundles to delivering water to FN Date July 10, 2017

Water Authority - Sounds good, but 3yrs no real outcome

Mushman - Chief + Council discussion for Duplexes  
- Nick, Len Rich, Tom Rich - Housing Dir  
Pete Poken  
- Chief Nui

Eric - \$930,322 for 1 duplex; not possible to fund + ship a second duplex to Mushman

- Number of factors have contributed to the elevated costs and it would be important to discuss at next weeks meeting in Goose Bay so Mushman can consider in its future efforts

Nick - understood what scope can be done

Eric - The remaining funds can be used for renovations for existing housing stock

Nui - Contributing factors for the higher costs?

Eric - Contractor has identify concerns associated with risk when working in community  $\rightarrow$  cone is 200-250/m<sup>2</sup> in NB  $\rightarrow$  2,500-3,000/m<sup>2</sup> in Mush

Nick - Contractor to visit community to see

- Budget guarantee

Eric - It's the on-site conditions

Nui  $\rightarrow$  Concerned with this information  $\rightarrow$  wants to know more

Eric  $\rightarrow$  This has been seen in the construction of the store expansion through elevated costs  $\rightarrow$



Date

NRK - pu-fabbed

Eric - Design has addressed issues experienced in the Florida homes; specific environmental conditions; and improvements to structure to minimize ~~top~~ maintenance.

Xlvi → local hire possibilities

Eric/  
Xlvi - Band to put together list of potential citizen's  
for employment  
- May be able to charge back for any community

Hd. Assistance for Labrador

Date July 17, 2017

Re: Lynsay/Julie Ther

RFQ for long-term stabilizing water systems.

Look at RFP after RFQ + then Charter to implement.

Outlook - meeting Monday morning.

Collaboration - for Doc's Julie to setup.

Michelle - to upload CIAM# into Collaboration

Health Canada conference Call 10-11 A.M. July 19, 2017

1-877-413-4788

(1) Anti-freeze in Hydrants (2) Chemical Water Tests (3) Community Water Source  
Alert July 14, 2017 - 2.1mg/L Healy Lodge  
2.7 mg/L Band Office

All participants have joined

INAC to lift DWA; if Mushman  
lifted before repairs → could be  
rotating DWA → HC to consider

Kelvin → working for pumping out of hydrants; type of pump + process.  
HC is going send letter to Mushman

Doc. Mayo / Dentist - observed any fluorosis of teeth  
- Marion follow

HC wants to start undertaking a more comprehensive sampling  
program raw + treated.

Sodium may have to look at p.r. E.L.L. on low sodium diets

Field Meeting Mushuan

Date July 19/2017

- Service Canada is the only party attending
- ACOA / HC / others → not attending

### Jan - Existing Reports

- Scrap the sand every year and replenish
- back wash the carbon filter
- Keep records and file (the price on site)
- Water utility responsible for hydrants
- Flush the mains & clean the hydrants
- 2006 wells installed at Rockwell & Hocking center
- SCADA was there when he was there
- 2006 - When he left, the Carbon filter was due for a change out
- Lagoon Filter, was used
- water & sewer was under his responsible and not split.
- No problems with lagoon at that time
- Jan used the in-line meters

### Lagoon

- Left Station - Pump run time have increased in duration
- SL55 - over the past year yet Flow Rate is constant
- Large breaks in communication - 1-2 weeks at a time
- Pump 1 - continuous run July 4 - July 19
- Pump 2 - apparent over load → new pump ordered 10-15 years

After - continuous run → needs re-programming

Triplex - properly set pic

No alarm set points for SL55, SL51

Flow system pressure decreasing with time 7 → 5.32 ? losses?

Date

- on-site to assembly earlier August → start fab.
- pending schedule of ferries + barges. → 60 days
- Based on Goose Bay departure.
- 6-7 weeks to construct panels.
- Can provide all - schedule, cost, design by the end of next week

To  
Stacy:

- Scan mark-up drawings
- Contract scanned
- Tele conference
- Confirm culvert quantities

Lotok - Col-de-Sac Contract

July 24, 2017

CBL - Brennan

INAE - Kriss

PFM - Gerry / Quentin

697 ~~W~~ Windmill Road Parment



Date

Long to provide <sup>all</sup> contact for Hays person in community  
need to be trained.

Mushman - Pre-meeting  
Tom/Erika/Kriss/Angela

Tom feels H&S, hydrants, water treatment may be able accomplish  
this year.

Nick + Band don't have capacity to advance the immediate  
issues.

Mushman Meeting -

July 26, 2017

HC - Kelvin / Linda

MOFN - Nick

INAC - Tom/Erika/Angela/Kriss

Tom - purpose to follow-up on items missed from Goose Bay meeting  
Water priority - Item 1e -> Health + Safety  
2a - All hazard assessment plan - emergency plan

- Look at dealing immediate issues as the overall solution  
will require extended time
- May need utilize CBCL for interim measures due to their  
familiarity

Nick - Have Billian proposal; would request a description of  
the proposed work.

Tom - long-term

Kriss - Gen cost of 3<sup>rd</sup> party professional fees

Mushman contribute to purchase of materials

- RFA to qualify potential candidates as this is unique requiring  
specialized resources.

Date

80 K SSA Note 1 - John Mushman

PWC - MIFN Fuel Cost Share

July 31, 2017

PWC - Phil

DNAC - Kris/Erika

- See attached spreadsheet for comments

Potlodek - Water / Reed Start-up Meeting

Aug 3, 2017

- Advised the FM to apply for construction permit → Quentin will apply to Land officer. Nominal fee of \$1

- Kris → send EA review approval to Quentin

- Communication → thru PFN (Quentin) or CBCL; ROL not to taken direction from anyone else. → As per previous discussion in initial meeting at CBCL office in Sydney.

Mushwan - INAC meeting to discuss issues for date  
meetings with MCFN on Sept 21/22.

Sept 12, 2017

RDG Chris did not attend this meeting as he has not attended  
→ 10/12/20 appeared.

Kim - INAC will define expectations + timelines in which the work  
is to be undertaken. Along with the \$ associated with  
undertaken the work. Need to avoid issues down the road.

Tom - This will be done → 1<sup>st</sup> time we discussed

- CIO/Gerry/Alec  
CBA-MIA PFN-chief/Share Sister

Sept 11, 2017 meeting with Pollotek + Pilot Plant contractor + Local Water Supp  
at the request of PFN.

- Chief + Council asked P.P. contractor to complete installation in order to  
show public that something was being done to avoid further  
criticism.

CBCR - Summarized the feasibility work to determine that a new treatment  
plant is required; summarized effort to look at 2nd Lake.

- Explained examples of other communities that have similar or worst  
conditions.

- Technology exists to properly treat the existing source water without  
unnecessary high risk.

Water  
supplier - Suggested

Alec - started flushing the hydrants from the tower 2 weeks  
ago + ran out of water

**Pages 1624 to / à 2935**  
**are not reviewed**  
**ne sont pas revisées**





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Canada

Released under the Access  
to Information Act  
Communiqué en vertu de la  
Loi sur l'accès à  
l'information

# BOIL YOUR WATER



## ATTENTION RESIDENTS OF \_\_\_\_\_

As of \_\_\_\_\_ the community water supply is not safe to drink.  
Please read this notice for important health and safety information!

***Any water that  
is going to touch  
your mouth must  
have been boiled.  
Cool water before  
using.***

People using the community water supply must  
boil their water first.

- Water must be brought to a full boil for at least one full minute if you are going to use it for any of the following: drinking; cooking; making juice, drinks or infant formula; brushing teeth or soaking dentures; washing fruit and vegetables; making soup, tea or coffee and making ice cubes.
- DO NOT drink water from a public drinking fountain. It has not been boiled and it is not safe.
- DO NOT bathe infants or toddlers in any water. They may accidentally swallow the water. It is recommended that you sponge bathe infants and toddlers during the Boil Water Advisory.

If you or anyone you know becomes ill with diarrhea or stomach pains, seek medical care immediately.

***Boil your water until you receive official notice  
that this is no longer required.***



Use water that  
has been boiled for:



Drinking



Cooking



Making juice, drinks  
or infant formula



Brushing teeth or  
soaking dentures



Washing fruit and  
vegetables



Making soup, tea  
or coffee



Making ice cubes



You can continue  
to use regular  
tap water for:



Hand washing



Washing dishes



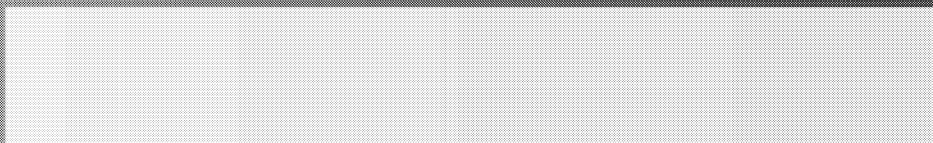
Bathing, except  
infants and toddlers



Laundry



For additional information, contact your Health Centre  
and/or Chief and Council



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Canada

## NATUASHISH

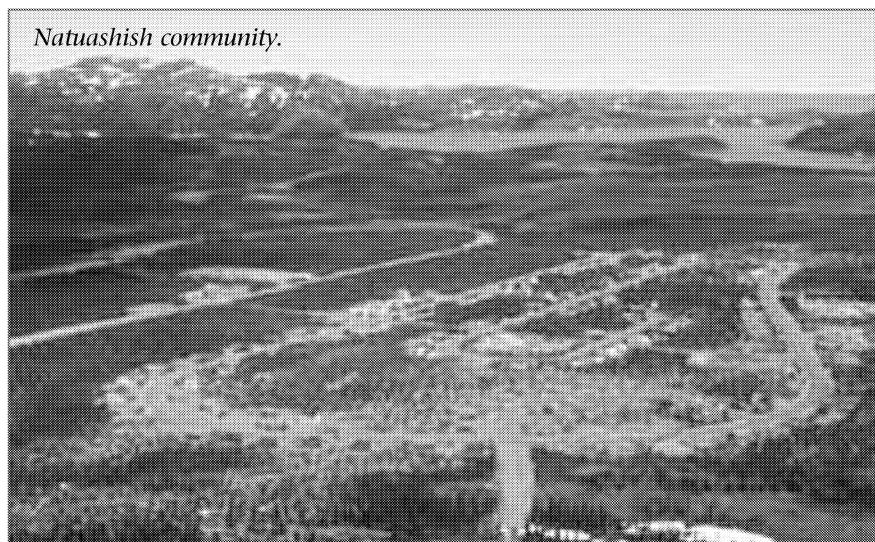


# DEVELOPMENT OF THE WATER AND SEWER SYSTEM, NATUASHISH, NUNATSIAVUT

The Mushuau Innu (People of the Barrens) settled in Utshimassits (Davis Inlet) on Iluikoyak Island, Labrador in 1967. The circumstances surrounding their settlement are unclear, however, Davis Inlet proved to be an unsuitable site for a permanent community. The Mushuau Innu were unable to access productive hunting, fishing and trapping grounds on the mainland for some five months a year during the freeze-up and break-up of the ice, and the virtual absence of alternative economic activities resulted in a very rapid decline of the socio-economic fabric in the following years.

For many years the Mushuau Innu sought a better community and life and in the early 1990s the idea of relocating to a place known to the Innu as Natuashish was revived. In 1993, the Mushuau Innu, at a population of 500, voted overwhelmingly in a community referendum to relocate. Natuashish was to be constructed on the mainland of Labrador, approximately 15 km west of Davis Inlet at a traditional hunting, fishing and trapping site of the Mushuau Innu.

*Natuashish community.*

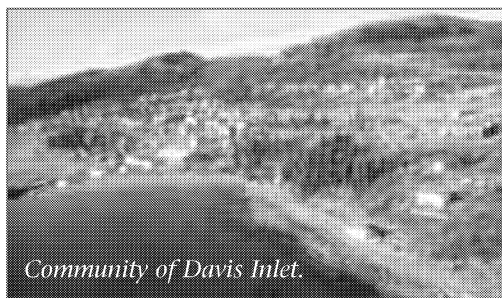


*Natuashish was to be constructed on the mainland of Labrador, approximately 15 km west of Davis Inlet at a traditional hunting, fishing and trapping site of the Mushuau Innu.*

Between 1992 and 1995, the Mushuau Innu, in collaboration with the Department of Indian Affairs and Northern Development ("DIAND") conducted over 40 technical and socio-economic studies. In November 1996, the Mushuau Innu, Government of Canada, and Government

of Newfoundland and Labrador signed the Mushuau Innu Relocation Agreement ("MIRA") to relocate the Mushuau Innu from Davis Inlet to Natuashish, a community yet to exist. Design and construction began in 1997, with the new community including many project elements: community and service roads, water and sewer system, airport, wharf, power generation and distribution system, fuel transfer and storage system, telecommunications system, landfill, housing, school, nursing clinic, band council office, store, school, fire hall, maintenance garage, police station, and recreation facilities.

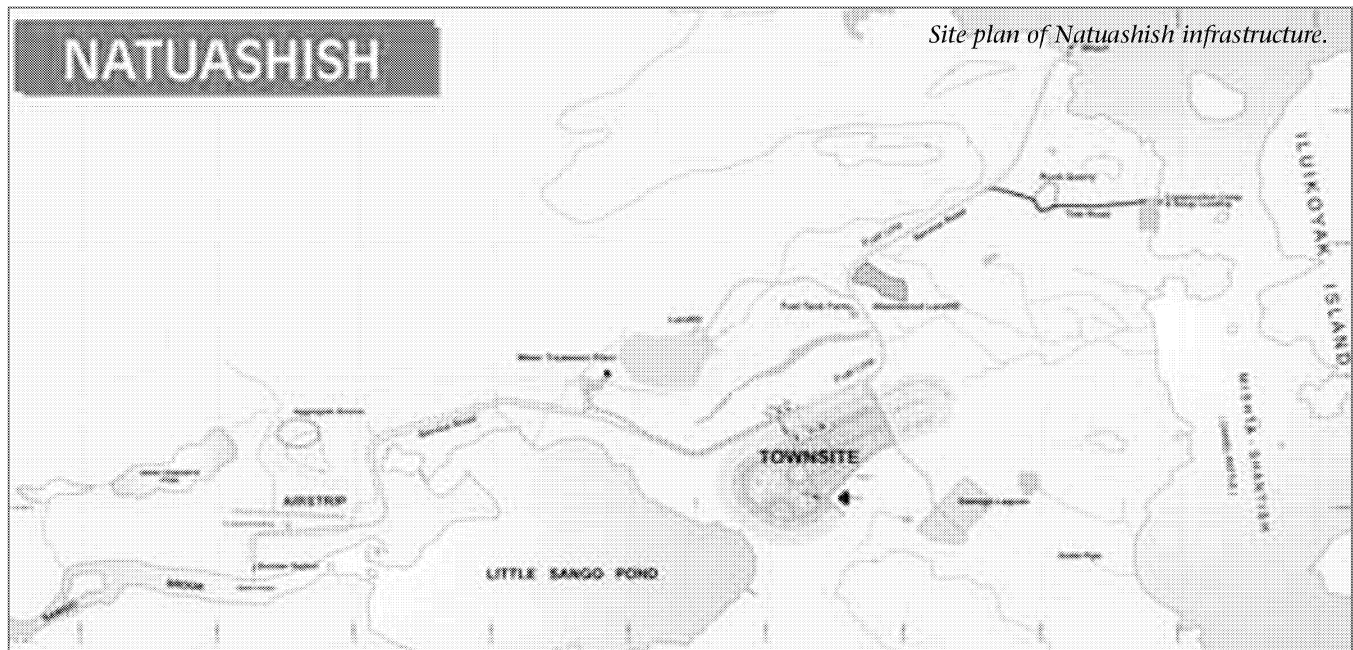
Municipal servicing for Natuashish was initially studied as early as 1992 via a feasibility study that compared the redevelopment of Davis Inlet to construction of a



*Community of Davis Inlet.*

by Roger Butt, P.Eng., AET, Project Engineer  
 Rutter Engineering and Automation Inc.,  
 Clarenville, NL

## NATUASHISH



new community. Once the latter alternative was chosen, numerous studies were commenced to further evaluate and define the new community, including community planning, heritage, archaeological, geotechnical, environmental, mapping, etc. A detailed municipal services study was completed in 1995 and included the development of design criteria, field programs, correlation with other studies and evaluation of alternatives, culminating in recommendations for water supply and distribution, as well as sewage treatment, collection and disposal. Establishing design criteria was critical for evaluating alternatives, as well as future concept and detail design.

A review of published, recommended and empirical data was undertaken with the objective of determining population forecasts, water supply demand and sewage flow rates.


Population projections were completed using multiple models that accounted for the three (3) components of population growth: fertility, mortality and migration. From this a 20-year population forecast of 1100 persons and a 50-year forecast of

2300 persons was projected.

Water supply demand and storage design criteria included an assessment of domestic demand and fire protection. Domestic demand recommendations included 225 litres/capita/day (L/c/d) for consumption, a maximum day factor of 2.5,

and a peak hour factor of 4.0. The long-term capacity of the distribution system was recommended to be 60 litres/second (L/s), and the 20-year and 50-year storage requirements were recommended to be 340,000 litres (L) and 810,000 L, respectively.

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## NATUASHISH

*Raw water pumphouse.*

Sewage treatment facility selection and design was based on the recommended hydraulic and organic loading. The 20-year design criteria was 247,500 litres/day (L/d) for hydraulic loading ("Q"), 82.5 kilograms/day (kg/d) for 5-day biochemical oxygen demand ("BOD<sub>5</sub>"), and a suspended solids loading ("SS") of 99.0 kg/d. 50-year values were recommended to be a Q of 517,500 L/d, BOD<sub>5</sub> of 172.5 kg/d and a SS of 207.0 kg/d.

Field programs conducted over the summers of 1994 and 1995 were utilized to review pipeline routes, reservoir/plant location and sewage lagoon sites. Tasks included surveying, soundings, water sampling, water surface profiling, boreholes, test pitting, soil sampling, installation of piezometers and percolation tests. As a result of these tests, in concert with the balance of studies being undertaken, the final layout of major project elements was completed.

Evaluation of potential sources for a water supply considered groundwater and surface sources. The analysis considered geological data, water quality, salt water intrusion, drainage area, ice flow, flow rates, etc. Ultimately, the water supply



included an intake from Sango Brook, located approximately 800 m upstream from Little Sango Pond. Water was to be extracted from the river via a sheet pile

*Sewage collection is  
achieved via a conventional  
gravity sewer system.  
The sewers are buried at a  
depth between 2 and 4 m  
at a minimum grade  
of 0.5 percent.*

intake channel, two (2) deep-buried intake pipes approximately 100 metres (m) long, and a booster station consisting of a concrete wet well and pumping system. The water is pumped 4 kilometres (km) via a

200 millimetres (mm) waterline to the treatment plant.

Results of water sample analysis, evaluation of design criteria, as well as a pilot project, were used to evaluate potential plant designs and treatment methodologies. Treatment and storage is provided by slow sand filtration and an in-ground reservoir. Disinfection is provided by chlorination, with the plant being located at a site whose elevation facilitates gravity feed to the community.

From the treatment plant the water is distributed via insulated watermains of 150 mm and 200 mm diameter, buried to a depth of 3 m. Freeze protection is provided by heat tracing and recirculation, with additional heat added from a waste heat recovery system at the community's generating station. Under normal operating conditions, the heat-tracing is not activated. Freeze protection for individual house services is provided by conventional electric heat trace cables.

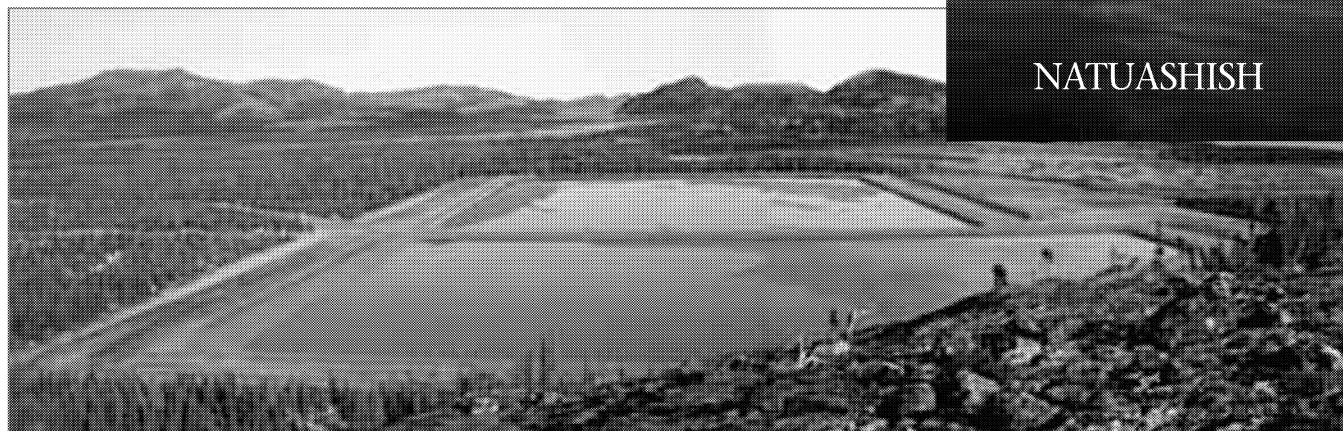
Sewage collection is achieved via a conventional gravity sewer system. The sewers are buried at a depth between 2 and 4 m at a minimum grade of 0.5 percent. The sewers and manholes are insulated, but not heat traced. A total of five pumping stations were required for the 20-year design.

The sewage treatment option selected was a facultative lagoon located in an area of poor drainage east of the community



*Water treatment plant.*

## NATUASHISH



Sewage lagoon.

site. The design consists of a two (2) cell lined lagoon with each cell designed for one year's storage of the average daily sewage flow. The land area required for the 20 year design was approximately 17 hectares (ha).

Design and construction of the water and sewer system took place from 1997 to 2002 and was completed via multiple contracts in concert with other project elements. The Mushuau Innu relocated to Natuashish during the winter of 2002/2003. The cost of the new community was approximately \$152 million.



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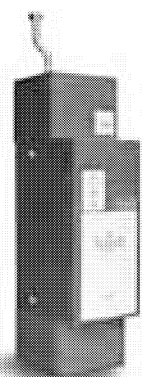
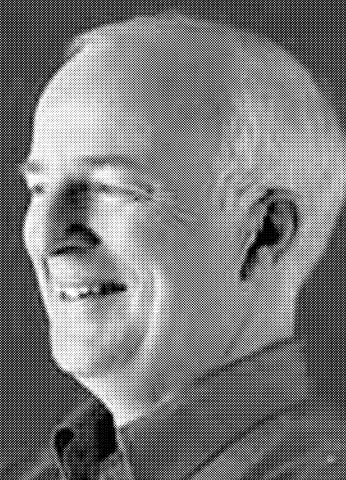
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